

DÉLIBÉRATION n° CA-29-01-2021-07 DU CONSEIL D'ADMINISTRATION



Séance du 29 janvier 2021

Conventions

Le Conseil d'administration

- Vu le Code de l'éducation ;
- Vu les Statuts de l'université de Poitiers ;
- Vu les documents adressés au Conseil d'administration ;
- Vu la proposition présentée en Conseil d'administration ;

Après en avoir délibéré,

ADOPTE

Article 1.1 : Convention Erasmus mundus master in sustainable catalysis (EMJMD) – Projet SUCAT (sustainable catalysis)

La convention Erasmus mundus master in sustainable catalysis (EMJMD) – Projet SUCAT (sustainable catalysis) est approuvée, conformément à la pièce-jointe.

Article 1.2 : Décompte des voix

La présente délibération est adoptée à l'unanimité.

Article 2.1 : Convention Erasmus + Action CLE 2 – Projet EC2U (European campus of city-universities)

La convention Erasmus + Action CLE 2 – Projet EC2U (European campus of city-universities) est approuvée, conformément à la pièce-jointe.

Article 2.2 : Décompte des voix

La présente délibération est adoptée à l'unanimité.

Fait à Poitiers, le 29 janvier 2021
La Présidente de l'université de Poitiers,
Présidente du Conseil d'administration,

Virginie LAVAL

UNIVERSITE DE POITIERS

03.FEV.2021

Direction des affaires juridiques

Transmis à Madame la Rectrice de la région académique Nouvelle-Aquitaine, Rectrice de l'Académie de Bordeaux, Chancelière des Universités, le

Entrée en vigueur le lendemain de sa publication au *Recueil des actes administratifs* de l'Université de Poitiers.

Voies et délais de recours

Si vous estimez que cet acte est irrégulier, vous pouvez former :

- soit un recours administratif, qui peut prendre la forme d'un recours gracieux, devant l'auteur de l'acte ou celle d'un recours hiérarchique devant l'autorité hiérarchique compétente. Ce recours administratif doit être présenté dans les deux mois à compter de la notification du présent acte si vous souhaitez pouvoir former un recours contentieux contre une décision de rejet de votre recours gracieux. Celui-ci est réputé rejeté si vous n'avez pas reçu de réponse dans les deux mois suivant sa réception par l'administration. Vous disposez alors de deux mois pour former un recours contentieux. Si une décision expresse vous est notifiée dans les quatre mois suivant la réception de votre recours gracieux par l'administration, vous disposez alors d'un délai de deux mois, à compter de la notification de cette décision expresse, pour former un recours contentieux.
- soit un recours contentieux devant le tribunal administratif territorialement compétent, dans le délai de deux mois à compter de la notification ou de la publication du présent acte.

Depuis le 1^{er} décembre 2018, vous pouvez également déposer votre recours juridictionnel sur l'application internet Télérecours citoyens, en suivant les instructions disponibles à l'adresse suivante : www.telerecours.fr
Dans ce cas, vous n'avez pas à produire de copies de votre recours et vous êtes assurés d'un enregistrement immédiat, sans délai d'acheminement.

CONSEIL D'ADMINISTRATION DU 29 JANVIER 2021

SCX-Direction des relations internationales

1) ERASMUS MUNDUS MASTER IN SUSTAINABLE CATALYSIS (EMJMD) Projet SUCAT (Sustainable Catalysis)

CONVENTION : Grant Agreement 619844 signé (joint avec ses annexes)

PROGRAMME : ERASMUS MUNDUS (Commission européenne)

CONSORTIUM :

Coordinateur : Université de Poitiers

Partenaires : Université d'Aveiro (Portugal) - UA / Université Rovira i Virgili de Tarragone (Espagne) – UT

Porteuses de projets à l'UP : Mme Karine Vigier et Mme Céline Fontaine

OBJET :

L'Université de Poitiers est lauréate d'un nouveau financement européen Erasmus Mundus pour l'organisation d'un Master en Chimie intitulé "projet SuCat". Ce projet porte sur la catalyse et la chimie durable. L'objectif principal est d'apporter une expertise et des connaissances sur toutes les déclinaisons de la catalyse (homogène, hétérogène et enzymatique) et de la chimie durable.

Les trois partenaires sont bien connus dans chacun de ces domaines. L'Université Rovira i Virgili (Espagne) est spécialisée en catalyse homogène, l'Université d'Aveiro (Portugal) en biotechnologies et l'Université de Poitiers (France) en catalyse hétérogène.

DUREE :

Durée du projet : 01/09/2020 au 15/09/2026 (73 mois)

Année préparatoire : 2020-2021

4 promotions (21-23, 22-24, 23-25, 24-26)

FINANCEMENT :

Financeur : EACEA (Education, Audiovisual and Culture Executive Agency) de la Commission Européenne

Budget maximal : 2.010.000 €

Périodes de versements de l'EACEA vers l'UP :

25% dernier trimestre 2020

50% dernier trimestre 2022

25% second trimestre 2024

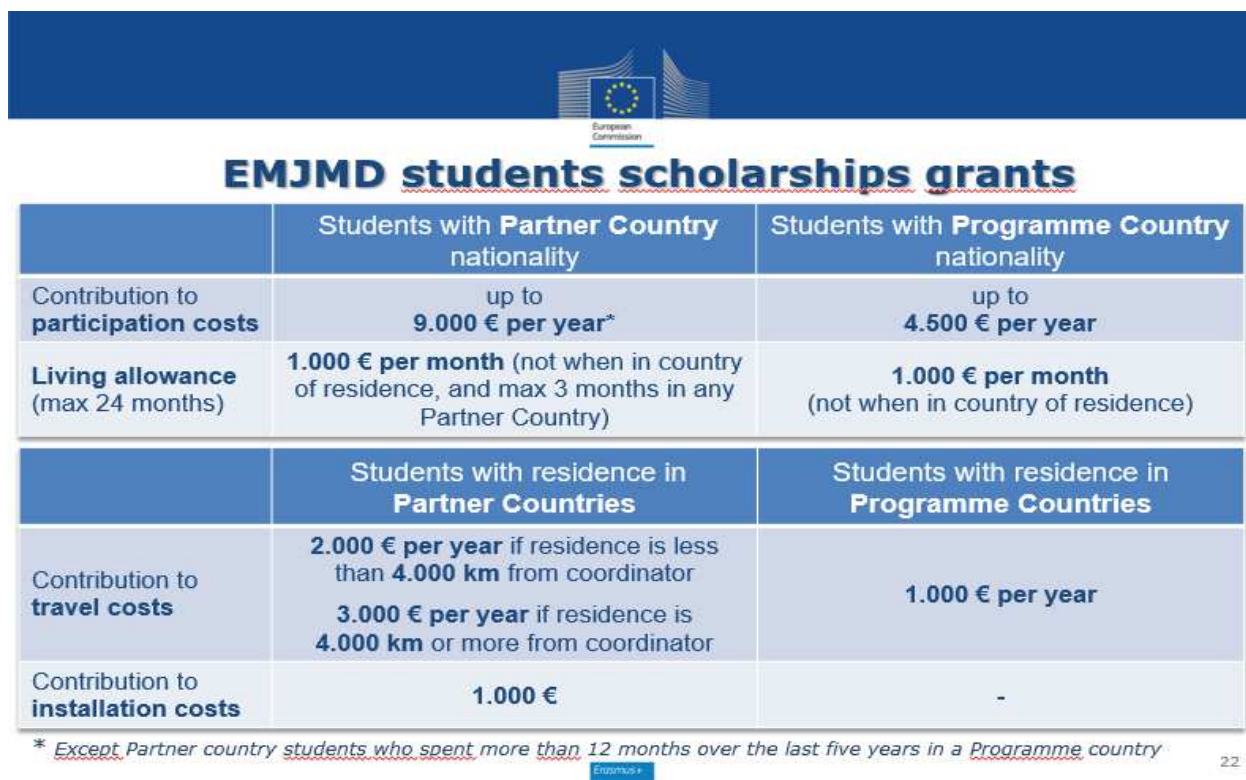
Financement dans le détail :

1/ Forfait :

Une somme forfaitaire de 20.000 € pour l'année de préparation

Une somme forfaitaire de 50.000 € par promotion soit 200.000 €

2/ Bourses étudiantes



	Students with Partner Country nationality	Students with Programme Country nationality
Contribution to participation costs	up to 9.000 € per year*	up to 4.500 € per year
Living allowance (max 24 months)	1.000 € per month (not when in country of residence, and max 3 months in any Partner Country)	1.000 € per month (not when in country of residence)
	Students with residence in Partner Countries	Students with residence in Programme Countries
Contribution to travel costs	2.000 € per year if residence is less than 4.000 km from coordinator 3.000 € per year if residence is 4.000 km or more from coordinator	1.000 € per year
Contribution to installation costs	1.000 €	-

* *Except Partner country students who spent more than 12 months over the last five years in a Programme country*

Important : les « participation costs » ne sont pas reversés aux étudiants boursiers. Ils sont destinés au bon fonctionnement du Master et sont à considérer comme des droits d'inscription. En revanche les « living allowance », « travel costs » et « installation costs » sont intégralement versés aux étudiants boursiers.

Nombre d'étudiants prévus par promotion :

	Etudiants boursiers	Etudiants non boursiers
2021-2023	11	8
2022-2024	10	9
2023-2025	9	10
2024-2026	8	11

**2) ERASMUS + ACTION CLE 2 –
Projet EC2U (European Campus of City-Universities)**

CONVENTION : Grant Agreement N°101004065 signé (joint avec ses annexes)

PROGRAMME : ERASMUS + / Action clé 2 – Universités Européennes

CONSORTIUM :

Coordinateur : Université de Poitiers

Partenaires : L'Alliance E2U est une alliance d'universités européennes, composée des 7 universités suivantes : Poitiers (coordinatrice), Coimbra (Portugal), Alexandru Ioan Cuza de Iasi (Roumanie), Jena (Allemagne), Pavie (Italie), Salamanque (Espagne) et Turku (Finlande).

OBJET :

Le projet EC2U vise la création d'un campus « inter-universités » européen, innovant et inclusif, impliquant un niveau d'intégration et de coopération sans précédent entre ses membres.

Plus concrètement, l'Alliance souhaite mettre en œuvre, d'ici la fin de la phase pilote de 3 ans, les actions suivantes :

- La création de plateformes numériques communes
- L'organisation de manifestations culturelles et sportives communes
- Trois Masters conjoints basés sur les Objectifs de Développement Durables : « santé et bien-être », « éducation de qualité », « villes et communautés durables » ;
- Une augmentation significative de la mobilité (physique et virtuelle) des étudiants, des personnels, des enseignants et des chercheurs ;
- Trois Instituts Virtuels de Formation, Recherche et Innovation, basés sur les Objectifs de Développement Durables : « santé et bien-être », « éducation de qualité », « villes et communautés durables » ;
- Un partenariat unique entre les universités, les villes et les acteurs socio-économiques, via le forum EC2U.

DUREE :

Le projet se déroulera sur 3 ans, du 1er novembre 2020 au 31 octobre 2023.

FINANCEMENT :

Financeur : EACEA (Education, Audiovisual and Culture Executive Agency) de la Commission Européenne

Subvention totale prévue pour l'Université de Poitiers : 920.480 €

Le détail des versements prévus est indiqué dans l'article 16 de la convention :

1er versement de 80% : 4.000.000 € (versements de 3.263.616 € vers les partenaires),
2ème versement de 20% : 1.000.000 € (versements de 815.904 € vers les partenaires).



EUROPEAN COMMISSION

Education, Audiovisual and Culture Executive Agency

Department A: Erasmus+, EU Solidarity Corps
Erasmus+ A3: Erasmus Mundus, Sport

Brussels, 24 11, 2020
EACEA/A3/LDF


Mr Yves Jean
UNIVERSITE DE POITIERS
1 rue Marcel Dore - TSA 41105,
FR - 86073 Poitiers

**Subject: Call for Proposals: EAC/A02/2019
Grant Agreement 619844 – EMJMD
Title of the Action: Erasmus Mundus Master in Sustainable Catalysis
(Please quote the nr 619844 in ALL correspondence: failure to do so may
result in your correspondence not being processed)**

Dear Yves Jean

Please find enclosed your copy of the Grant Agreement duly signed by the Executive Agency.

Yours sincerely,


Luciano DI FONZO
Deputy Head of Unit

Enclosure: 1



EUROPEAN COMMISSION
Education, Audiovisual and Culture Executive Agency
Department A: Erasmus+, EU Solidarity Corps
Erasmus+ A3: Erasmus Mundus, Sport

GRANT AGREEMENT FOR AN ACTION WITH MULTIPLE BENEFICIARIES

UNDER ERASMUS MUNDUS JOINT MASTER DEGREES (EMJMD)

AGREEMENT NUMBER – 619844

This Agreement ('the Agreement') is concluded between the following parties:

on the one part,

The **Education, Audiovisual and Culture Executive Agency** (hereinafter referred to as "the Agency"), acting under powers delegated by the European Commission (hereinafter referred to as "the Commission") represented for the purposes of signature of this Agreement by Mr Luciano Di Fonzo, Acting Head of Unit for Erasmus+ EU Solidarity Corps: Erasmus Mundus, Sport

and

on the other part,

1. 'the coordinator'

UNIVERSITE DE POITIERS
RUE DE L HOTEL DIEU 15 HOTEL PINET,
FR - 86034 POITIERS CEDEX,

FR03198608564,

represented for the purposes of signature of the Agreement by **Yves Jean**

and the following other beneficiaries listed in Annex IV

duly represented for the signature of the Agreement by the coordinator by virtue of the mandates included in Annex IV.

Unless otherwise specified, references to 'beneficiary' and 'beneficiaries' include the coordinator.

Whereas the Commission has taken a decision n° C(2013) 8550 of 04/12/2013, amended by n° C(2016) 5719 of 13/09/2016 and n° C(2014) 6158 of 03/09/2014 authorizing the use of

lump sum and reimbursement on the basis of unit and flat-rate financing costs to cover one or more different categories of eligible costs under the "Erasmus+" Programme.

The parties referred to above

HAVE AGREED

to the Special Conditions ('the Special Conditions') and the following Annexes:

- Annex I Description of the action
- Annex II General Conditions ('the General Conditions')
- Annex III Estimated budget of the action
- Annex IV List of beneficiaries and mandates provided to the coordinator by the other beneficiaries
- Annex V Model technical report
- Annex VI Model financial statement
- Annex VII Model terms of reference for the certificate on the financial statements: not applicable
- Annex VIII Model terms of reference for the certificate on the compliance of the cost accounting practices: not applicable
- Annex VIII Model terms of reference for the operational verification report: not applicable
- Annex IX Minimum requirements for the Health and Accident Insurance coverage of EMJMD students

which form an integral part of the Agreement.

The provisions in the Special Conditions of the Agreement take precedence over its Annexes.

The provisions in Annex II 'General Conditions' take precedence over the other Annexes.

SPECIAL CONDITIONS

ARTICLE I.1 — SUBJECT MATTER OF THE AGREEMENT

The Agency has decided to award a grant under the terms and conditions set out in the Special Conditions, the General Conditions and the other Annexes to the Agreement, for the *action* entitled **Erasmus Mundus Master in Sustainable Catalysis**, as described in Annex I.

By signing the Agreement, the beneficiaries accept the grant and agree to implement the *action*, acting on their own responsibility.

ARTICLE I.2 — ENTRY INTO FORCE AND IMPLEMENTATION PERIOD OF THE AGREEMENT

I.2.1 The Agreement enters into force on the date on which the last party signs it.

I.2.2 The *action* runs for **73 months** starting on 01/09/2020.

ARTICLE I.3 — MAXIMUM AMOUNT AND FORM OF THE GRANT

I.3.1 The *maximum amount of the grant* is **EUR 2,010,000.00**.

I.3.2 The grant takes **the form of**:

- (a) Reimbursement of eligible costs: not applicable
- (b) A unit contribution ('unit contribution') to cover the following categories of eligible costs for the beneficiaries, as indicated in the Erasmus+ Programme Guide:
 - participation costs
 - travel and installation costs
 - subsistence costs
- (c) A lump sum contribution of maximum EUR 220.000 ('lump sum contribution') to cover the following categories of eligible costs for the beneficiaries and affiliated entities:
 - contribution to the EMJMD consortium management costs for the preparatory year financed by a lump sum amount of EUR 20.000
 - contribution to the EMJMD consortium management costs and costs for invited scholars and guest lecturers financed by a lump sum amount of EUR 50.000 per intake of the EMJMD for a total of four intakes
- (d) flat-rate contribution: not applicable
- (e) Financing not linked to costs: not applicable

ARTICLE I.4 — REPORTING — REQUESTS FOR PAYMENT AND SUPPORTING DOCUMENTS

I.4.1 Reporting periods

The *action* is divided into the following *reporting periods*:

- Reporting period 1: from month 1 to **31.10.2021**.

The coordinator must submit within 60 calendar days following the end of the first reporting period a progress report, drawn up in accordance with Annex V, on the implementation of the action ('technical report on progress').

No pre-financing payment is linked to the first progress report.

- Reporting period 2: from month **01.11.2021** to **31.08.2022**.
- Reporting period 3: from month **01.09.2022** to **29.02.2024**.
- Reporting period 4 (if applicable): from month **01.03.2024** to no later than **12 months** before the end of the period set out in Article I.2

I.4.2 Requests for second, third and fourth pre-financing payments and supporting documents

The coordinator must submit a request for second, third and fourth pre-financing payments within 60 calendar days following the end of the second, third and if applicable, fourth reporting periods.

The request must be accompanied by the following documents:

- (a) a progress report on the implementation of the *action* ('technical report on progress')
- (b) a statement on the amount of the previous pre-financing instalment used to cover costs of the *action* ('statement on the use of the previous pre-financing instalment'). The statement must be drawn up in accordance with Annex VI and
- (c) a financial guarantee (if required) and;

Should preceding pre-financing instalments not be executed in full, a further pre-financing (fourth pre-financing) should be submitted no later than one year before the end of the period set out in Article I.2.2.

I.4.3 Request for interim payment and supporting documents

Not applicable

I.4.4 Request for payment of the balance and supporting documents

The coordinator must submit a request for payment of the balance within 60 calendar days following the end of the implementation period set out in Article I.2.

This request must be accompanied by the following documents:

- (a) a final report on implementation of the action ('final technical report'), drawn up in accordance with Annex V, containing:
 - (i) the information needed to justify the eligible costs declared and the contribution requested on the basis of financing not linked to costs, unit costs and lump sums (where the grant takes the form of the reimbursement of unit or lump sum costs, of financing not linked to costs, or of a unit or lump sum contribution, as provided for in Article I.3.2(a)(ii) and (iii), (b), (c) or (e));
 - (ii) information on subcontracting as referred to in Article II.11.1(d);
- (b) a final financial statement ('final financial statement')

The final financial statement must be drawn up in accordance with the structure of the estimated budget set out in Annex III and in accordance with Annex VI and detail the amounts for each of the forms of grant set out in Article I.3.2 for the whole implementation period of this agreement.

The coordinator must certify that the information provided in the request for payment of the balance is full, reliable and true.

The coordinator must also certify that the costs incurred can be considered eligible in accordance with the Agreement and that the request for payment is substantiated by adequate supporting documents that can be produced in the context of the checks or audits described in Article II.27.

In addition, the coordinator must certify that all the revenues generated by the action referred to in Article II.25.3 have been declared for each beneficiary and the affiliated entities other than non-profit organisations.

I.4.5 Information on cumulative expenditure incurred

Not applicable.

I.4.6 Currency for requests for payment and financial statements and conversion into euro

Requests for payment and financial statements must be drafted in euros.

Beneficiaries and affiliated entities with general accounts in a currency other than the euro must convert costs incurred in another currency into euros at the average of the daily exchange rates published in the C series of the *Official Journal of the European Union*, determined over the corresponding reporting period (available at <http://www.ecb.europa.eu/stats/exchange/eurofxref/html/index.en.html>).

If no daily euro exchange rate is published in the *Official Journal of the European Union* for the currency in question, conversion must be made at the average of the monthly accounting rates established by the Commission and published on its website

(http://ec.europa.eu/budget/contracts_grants/info_contracts/infoeuro/infoeuro_en.cfm), determined over the corresponding reporting period.

Beneficiaries and affiliated entities with general accounts in euros must convert costs incurred in another currency into euros in accordance with their usual accounting practices.

I.4.7 Language of requests for payments, technical reports and financial statements

All requests for payments, technical reports and financial statements must be submitted in English.

ARTICLE I.5 — PAYMENTS AND PAYMENT ARRANGEMENTS

I.5.1 Payments to be made

The Agency must make the following payments to the coordinator:

- a first pre-financing payment;
- a second, third and fourth (if applicable) pre-financing payments, on the basis of the request for the second, third and fourth (if applicable) pre-financing payments referred to in Article I.4.2;
- one payment of the balance, on the basis of the request for payment of the balance referred to in Article I.4.4.

I.5.2 Pre-financing payments

The aim of the pre-financing is to provide the beneficiaries with a float. The pre-financing remains the property of the European Union ('the Union') until it is cleared against interim payments or, if it is not cleared against interim payments, until the payment of the balance.

The Agency must make a first pre-financing payment of 25% of the maximum amount specified in Article I.3.1 to the coordinator within 30 calendar days from the entry into force of the Agreement or from when the Agency receives the financial guarantee of an amount equal to the pre-financing instalment to be paid, whichever is the latest, except if Article II.24.1 applies.

The Agency must make a second pre-financing payment of 50% of the maximum amount specified in Article I.3.1 to the coordinator within 60 calendar days from when the Agency receives the request for second pre-financing payment referred to in Article I.4.2 or from when the Agency receives the financial guarantee of an amount equal to the pre-financing instalment to be paid, whichever is the latest, except if Article II.24.1 or II.24.2 apply.

The Agency must make a third pre-financing payment of 25% of the maximum amount specified in Article I.3.1] to the coordinator within 60 calendar days from when the Agency receives the request for third pre-financing payment referred to in Article I.4.2 or from when the Agency receives the financial guarantee of an amount equal to the pre-financing instalment to be paid, whichever is the latest, except if Article II.24.1 or II.24.2 apply.

Should preceding pre-financing instalments not be executed in full, a further pre-financing (fourth pre-financing) shall be requested by the coordinator in order to reach the maximum amount of pre-financings.

The financial guarantee, if applicable, must fulfil the following conditions:

- (a) it is provided by a bank or an approved financial institution or, if requested by the coordinator and accepted by the Agency, by a third party;
- (b) the guarantor stands as first-call guarantor and does not require the Agency to first have recourse against the principal debtor (i.e. the beneficiary concerned); and
- (c) it explicitly remains in force until the pre-financing is cleared against interim payments or payment of the balance by the Agency. If payment of the balance takes the form of a recovery, the financial guarantee must remain in force until three months after the debit note is notified to a beneficiary. The Agency must release the guarantee within the following month.

If the statement on the use of the previous pre-financing instalment submitted in accordance with Article I.4.2 shows that less than 70 % of the previous pre-financing instalment paid has been used to cover costs of the *action*, the amount of the new pre-financing to be paid must be reduced by the difference between the 70 % ceiling and the amount used.

I.5.3 Interim payments

Not applicable.

I.5.4 Payment of the balance

The payment of the balance reimburses or covers the remaining part of the eligible costs and contributions for the implementation of the *action*.

If the total amount of earlier payments is greater than the final amount of the grant determined in accordance with Article II.25, the payment of the balance takes the form of a recovery as provided for by Article II.26.

If the total amount of earlier payments is lower than the final amount of the grant determined in accordance with Article II.25, the Agency must pay the balance within 60 calendar days from when it receives the documents referred to in Article I.4.4, except if Article II.24.1 or II.24.2 apply.

Payment is subject to the approval of the request for payment of the balance and of the accompanying documents. Their approval does not imply recognition of the compliance, authenticity, completeness or correctness of their content.

The Agency determines the amount due as the balance by deducting the total amount of pre-financing and interim payments (if any) already made from the final amount of the grant determined in accordance with Article II.25.

The amount to be paid may, however, be offset, without the beneficiary's consent, against any other amount owed by the beneficiary to the Agency, to the Commission or to an executive

agency (under the EU or Euratom budget), up to the maximum contribution indicated for that beneficiary, in the estimated budget in Annex III.

I.5.5 Notification of amounts due

The Agency must send a *formal notification* to the coordinator:

- (a) informing it of the amount due; and
- (b) specifying whether the notification concerns a further pre-financing payment, or the payment of the balance.

For the payment of the balance, the Agency must also specify the final amount of the grant determined in accordance with Article II.25.

I.5.6 Interest on late payment

If the Agency does not pay within the time limits for payment, the beneficiaries are entitled to late-payment interest at the rate applied by the European Central Bank for its main refinancing operations in euros ('the reference rate'), plus three and a half points. The reference rate is the rate in force on the first day of the month in which the time limit for payment expires, as published in the C series of the *Official Journal of the European Union*.

Late-payment interest is not due if all beneficiaries are Member States of the Union (including regional and local government authorities and other public bodies acting in the name of and on behalf of the Member State for the purpose of the Agreement).

If the Agency suspends the time limit for payment as provided for in Article II.24.2 or if it suspends an actual payment as provided for in Article II.24.1, these actions may not be considered as cases of late payment.

Late-payment interest covers the period running from the day following the due date for payment, up to and including the date of actual payment as established in Article I.5.8. The Agency does not consider payable interest when determining the final amount of grant within the meaning of Article II.25.

As an exception to the first subparagraph, if the calculated interest is lower than or equal to EUR 200, it must be paid to the coordinator only if the coordinator requests it within two months of receiving late payment.

I.5.7 Currency for payments

The Agency must make payments in euros.

I.5.8 Date of payment

Payments by the Agency are considered to have been carried out on the date when they are debited to its account.

I.5.9 Costs of payment transfers

Costs of the payment transfers are borne as follows:

- (a) the Agency and/or the Commission bears the costs of transfer charged by its bank;
- (b) the beneficiary bears the costs of transfer charged by its bank;
- (c) the party causing a repetition of a transfer bears all costs of repeated transfers.

I.5.10 Payments to the coordinator

The Agency must make payments to the coordinator.

Payments to the coordinator discharge the Agency from its payment obligation.

ARTICLE I.6 — BANK ACCOUNT FOR PAYMENTS

All payments must be made to the coordinator's bank account as indicated below:

Name of bank: **TRESOR PUBLIC**

Precise denomination of the account holder: **UNIVERSITE DE POITIERS**

Full account number (including bank codes):

IBAN code: **FR761007186000000100278758**

ARTICLE I.7 — DATA CONTROLLER, COMMUNICATION DETAILS OF THE PARTIES

I.7.1 Data controller

The entity acting as a data controller as provided for in Article II.7 is the Director of the Agency.

I.7.2 Communication details of the Agency

Any communication addressed to the Agency must be sent to the following address:

Education, Audiovisual and Culture Executive Agency
Mr Luciano Di Fonzo
Unit for Erasmus+ EU Solidarity Corps: Erasmus Mundus, Sport
J-59 01/034
Avenue du Bourget, 1
1049 Brussels
BELGIUM
E-mail address: EACEA-EM-Consortia@ec.europa.eu

I.7.3 Communication details of the beneficiaries

Any communication from the Agency to the beneficiaries must be sent to the following address:

Karine
De Oliveira Vigier
Directrice UF Chimie
UNIVERSITE DE POITIERS
1 rue Marcel Dore - TSA 41105,

FR - 86073 Poitiers
Email address:karine.vigier@univ-poitiers.fr

ARTICLE I.8 — ADDITIONAL PROVISIONS ON USE OF THE RESULTS (INCLUDING INTELLECTUAL AND INDUSTRIAL PROPERTY RIGHTS)

In accordance with Article II.9.3, whereby the Agency and/or the Union acquire rights to use the results of the action, these results may be exploited using any of the following modes:

- (a) distribution to the public in hard copies, in electronic or digital format, on the internet including social networks as a downloadable or non-downloadable file;
- (b) communication through press information services;
- (c) inclusion in widely accessible databases or indexes, such as via ‘open access’ or ‘open data’ portals, or similar repositories, whether freely accessible or accessible only upon subscription;
- (d) edit or re-write in another way the results of the action, including shortening, summarising, modifying the content, correcting technical errors in the content
- (e) cut, insert meta-data, legends or other graphic, visual, audio or word elements in the results of the action;
- (f) extract a part (e.g. audio or video files) of, divide into parts or compile the results of the action;
- (g) prepare derivative works of the results of the action;
- (h) translate, insert subtitles in, dub the results of the action in: all official languages of EU;
- (i) license or sub-license to third parties, including if there are licensed pre-existing rights, any of the rights or modes of exploitation set out above.

The beneficiaries must ensure that the Agency and/or the Union have the rights of use specified in the General Conditions for the whole duration of the industrial or intellectual property rights concerned.

ARTICLE I.9 — OBLIGATION TO CONCLUDE AN INTERNAL COOPERATION AGREEMENT

The beneficiaries must conclude an internal cooperation agreement including provisions on the management, operation and coordination of the beneficiaries and the implementation of the *action*.

ARTICLE I.10 — INAPPLICABILITY OF THE NO-PROFIT PRINCIPLE

As an exception to Article II.25.3, the no-profit principle does not apply to the *action*.

ARTICLE I.11 – PUBLICITY OBLIGATIONS

1. For the purpose of Article II.8 of the grant agreement, relating to the publicity and use of the relevant logo, the beneficiaries must follow the instructions available on the following website: https://eacea.ec.europa.eu/about-eacea/visual-identity_en
2. The beneficiaries must inform the public, press and media of the action (internet included), which must, in conformity with Article II.8 mentioned above, visibly indicate “with the support of the Erasmus+ Programme of the European Union” as well as the graphic logos.
3. Where the action, or part of the action, is a publication, the mention and graphic logos must appear on the cover or the first pages following the editor's mention.
4. If the action includes events for the public, signs and posters related to this action must be displayed. This must include the logos mentioned under point 1. Authorisation to use the logos described in point 1 implies no right of exclusive use and is limited to this agreement.

ARTICLE I.12 — DISSEMINATION AND EXPLOITATION OF RESULTS

Beneficiaries of grants under the Erasmus+ Programme have the duty to ensure that the work undertaken within the framework of this grant agreement and the results accruing from it receive substantial visibility. The coordinator must pay specific attention to the importance of dissemination, exploitation of results of the action and to their visibility at a transnational level. In this respect, the coordinator must:

- (a) create and maintain (at least during the project lifetime) a website for the action. The website must be kept up-to-date with at least: a description of the project, the contact details of the coordinator, the list of beneficiaries, mention of the European Union's financial support with the relevant logo (see Article I.11), and access to all results, as and when they become available.
- (b) update the project summary in accordance with the instructions provided in Annex V.
- (c) provide during the project lifetime the Agency and/or the Commission with the information requested in order to promote the Erasmus+ Programme and disseminate the results. This may include answering questionnaires and entering data into databases.
- (d) use Erasmus+ Project Result Platform, on the website <http://ec.europa.eu/programmes/erasmus-plus/projects/> to disseminate project results and deliverables in accordance with the instructions provided therein. The approval of the final report will be subject to the upload of the project results/deliverables on the aforementioned platform by the time of its submission.

ARTICLE I.13 – MEETINGS BETWEEN AGENCY AND BENEFICIARIES

Representatives of the coordinator (or other beneficiaries if required) shall participate in meetings organised by the Agency. There will be a maximum of 4 meetings per grant agreement. The expenses for participation will be considered eligible costs and are covered by the project budget under "lump sum contribution to the management costs".

ARTICLE I.14 – GRANT REDUCTION IN THE CASE OF NON-COMPLIANCE WITH AN OBLIGATION UNDER THE GRANT AGREEMENT AND FOR NON-, POOR, PARTIAL, OR LATE IMPLEMENTATION

1. For the purpose of poor, partial or late implementation as provided for in Article II.25.4, the assessment of the implementation of the project will be performed by the Agency, which will result in the award of a score comprised between 0% and 100%, where 0% is at the bottom of the rating scale (corresponding to the worst quality of implementation) and 100% is at the top (corresponding to the best quality of implementation).

2. The score awarded will take into account the existence and seriousness of non-, poor, partial or late implementation, and its impact on the achievement of the project. If the score is below 50%, the following reduction rates may be applied on the maximum amount of the grant provided for in the grant agreement:

- 25% if the project scores at least 40% and below 50%, meaning that some objectives/results set in the application have not been reached, limiting the global result of the project;
- 35% if the project scores at least 30% and below 40% meaning that several important objectives/results set in the application have not been reached, the global result of the project has been affected and the project can be considered only partially achieved;
- 55% if the project scores at least 20% and below 30% meaning that the majority of the objectives/results set in the application have not been reached, the global result of the project has been strongly affected and the project cannot be considered achieved;
- 75% if the project scores below 20%, meaning that any objectives/results set in the application have not been reached and any substantial outcomes of the project have not been reached in a satisfactory way.

3. Without prejudice to the right to terminate the grant, the Agency may also apply a 20%-reduction rate on the maximum amount of the grant if an obligation under the Grant Agreement has been breached, in particular in case of non-compliance with the obligation of visibility of Union funding set out in Article II.8 which constitutes a substantial obligation.

ARTICLE I.15 — SETTLEMENT OF DISPUTES WITH NON-EU BENEFICIARIES

This provision applies where a beneficiary is legally established in a country other than a Member State of the European Union (the ‘non-EU beneficiary’).

As an exception to Article II.18.2, any of the parties (the Agency or the non-EU beneficiary) may bring before the Belgian Courts any dispute between them concerning the interpretation, application or validity of the Agreement, if such dispute cannot be settled amicably.

Where one party has brought proceedings before the Belgian Courts, the other party may not bring a claim arising from the interpretation, application or validity of the Agreement in any other court than the Belgian Courts before which the proceedings have already been brought.

ARTICLE I.16 — FINANCIAL SUPPORT TO THIRD PARTIES (SCHOLARSHIP HOLDERS)

In addition to Article II.12.1, the beneficiaries shall give financial support to third parties (scholarship holders, such as students and staff) in accordance with the conditions specified in the Call for Proposals EAC/A02/2019.

Beneficiaries shall be responsible to ensure that the above-mentioned scholarship holders are eligible in accordance with the criteria specified in the Call for Proposals EAC/A02/2019. To this purpose the beneficiaries, in selecting individuals for mobility, shall perform all the necessary and appropriate checks as specified in the Call for Proposals, including – but not limited to – checks on the EACEA Mobility Tool.

SIGNATURES

For the coordinator

For the Agency

Yves Jean,

Luciano DI FONZO

Function:

Acting Head of Unit

[signature]
Done in

[signature]
Done in Brussels

**Le président de l'université
de Poitiers**



Yves JEAN



Date: 24/11/2020



In duplicate in English

ANNEX II — GENERAL CONDITIONS

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PART A — LEGAL AND ADMINISTRATIVE PROVISIONS

ARTICLE II.1 — DEFINITIONS

The following definitions apply for the purpose of the Agreement:

‘Action’: the set of activities or the project for which the grant is awarded, to be implemented by the beneficiaries as described in Annex I.

‘Breach of obligations’: failure by a beneficiary to fulfil one or more of its contractual obligations.

‘Confidential information or document’: any information or document (in any format) received by either party from the other or accessed by either party in the context of the implementation of the Agreement that any of the parties has identified in writing as confidential. It does not include information that is publicly available.

‘Conflict of interests’: a situation where the impartial and objective implementation of the Agreement by a beneficiary is compromised for reasons involving family, emotional life, political or national affinity, economic interest, any other direct or indirect personal interest or any other shared interest with the Agency or any third party related to the subject matter of the Agreement.

‘Direct costs’: those specific costs which are directly linked to the implementation of the action and can therefore be attributed directly to it. They may not include any indirect costs;

‘Force majeure’: any unforeseeable, exceptional situation or event beyond the control of the parties that prevents either of them from fulfilling any of their obligations under the Agreement, which is not attributable to error or negligence on their part or on the part of the subcontractors affiliated entities or third parties in receipt of financial support and which proves to be inevitable despite their exercising due diligence. The following cannot be invoked as *force majeure*: labour disputes, strikes, financial difficulties or any default of a service, defect in equipment or materials or delays in making them available, unless they stem directly from a relevant case of *force majeure*;

‘Formal notification’: form of communication between the parties made in writing by mail or electronic mail which provides the sender with compelling evidence that the message was delivered to the specified recipient;

‘Fraud’: any act or omission relating to the use or presentation of false, incorrect or incomplete statements or documents, which has as its effect the misappropriation or wrongful retention of funds or assets from the Union budget, the non-disclosure of information in violation of a specific obligation, with the same effect or the misapplication of such funds or assets for purposes other than those for which they were originally granted.

‘Grave professional misconduct’: a violation of applicable laws or regulations or ethical standards of the profession to which a person or entity belongs, or any wrongful conduct of a person or entity which has an impact on its professional credibility where such conduct denotes wrongful intent or gross negligence.

‘Implementation period’: the period of implementation of the activities forming part of the action, as specified in Article I.2.2;

‘Indirect costs’: those costs which are not specific costs directly linked to the implementation of the action and which therefore cannot be attributed directly to it. They may not include any costs identifiable or declared as eligible direct costs;

‘Irregularity’: any infringement of a provision of Union law resulting from an act or omission by a beneficiary, which has or would have the effect of prejudicing the Union’s budget;

‘Maximum amount of the grant’: the maximum EU contribution to the action, as defined in Article I.3.1;

‘Pre-existing material’: any materials, document, technology or know-how which exists prior to the beneficiary using it for the production of a result in the implementation of the action;

‘Pre-existing right’: any industrial and intellectual property right on pre-existing material; it may consist in a right of ownership, a licence right and/or a right of use belonging to the beneficiary or any other third parties;

‘Related person’: any natural or legal person who is a member of the administrative management or supervisory body of the beneficiary or who has powers of representation, decision or control with regard to the beneficiary;

‘Starting date’: the date on which the implementation of the action starts as provided for in Article I.2.2;

‘Subcontract’: a procurement contract within the meaning of Article II.10, which covers the implementation by a third party of tasks forming part of the action as described in Annex I.

ARTICLE II.2 — GENERAL OBLIGATIONS AND ROLES OF THE BENEFICIARIES

II.2.1 General obligations and role of the beneficiaries

The beneficiaries:

- (a) are jointly and severally liable for carrying out the *action* in accordance with the Agreement. If a beneficiary fails to implement its part of the *action*, the other beneficiaries become responsible for implementing this part (but without increasing the *maximum amount of the grant*);
- (b) must comply jointly or individually with any legal obligations they are bound by under applicable EU, international and national law;
- (c) must make appropriate internal arrangements to implement the *action* properly. The arrangements must be consistent with the terms of the Agreement. If provided for in the Special Conditions, those arrangements must take the form of an internal cooperation agreement between the beneficiaries.

II.2.2 General obligations and role of each beneficiary

Each beneficiary must:

- (a) inform the coordinator immediately of any events or circumstances of which the beneficiary is aware, that are likely to affect or delay the implementation of the *action*;
- (b) inform the coordinator immediately:
 - (i) of any change in its legal, financial, technical, organisational or ownership situation and of any change in its name, address or legal representative;
 - (ii) of any change in the legal, financial, technical, organisational or ownership situation of its affiliated entities and of any change in their name, address or legal representative;
 - (iii) of any change regarding the exclusion situations listed in Article 136 of Regulation (EU) 2018/1046, including for its affiliated entities;
- (c) submit in due time to the coordinator:
 - (i) the data needed to draw up the reports, financial statements and other documents provided for in the Agreement;
 - (ii) all the necessary documents required for audits, checks or evaluations as provided for in Article II.27.
 - (iii) any other information to be provided to the Agency under the Agreement, except if the Agreement requires such information to be submitted directly by the beneficiary.

II.2.3 General obligations and role of the coordinator

The coordinator:

- (a) must monitor the implementation of the *action* in order to make sure that the *action* is implemented in accordance with the terms of the Agreement;
- (b) is the intermediary for all communications between the beneficiaries and the Agency, except if provided otherwise in the Agreement. In particular, the coordinator:
 - (i) must immediately inform the Agency:
 - of any change in the name, address, legal representative of any of the beneficiaries or of their affiliated entities;
 - of any change in the legal, financial, technical, organisational or ownership situation of any of the beneficiaries or of their affiliated entities;
 - of any events or circumstances of which the coordinator is aware, that are likely to affect or delay the implementation of the *action*;

- of any change regarding the exclusion situations listed in Article 136 of Regulation (EU) 2018/1046, for any of the beneficiaries or their affiliated entities.
- (ii) is responsible for supplying the Agency with all documents and information required under the Agreement, except if provided otherwise in the Agreement itself. If information is required from the other beneficiaries, the coordinator is responsible for obtaining and verifying this information before passing it on to the Agency;
- (c) must make the appropriate arrangements for providing any financial guarantees required under the Agreement;
- (d) must draw up the requests for payment in accordance with the Agreement;
- (e) if it is designated as the sole recipient of payments on behalf of all of the beneficiaries, it must ensure that all the appropriate payments are made to the other beneficiaries without unjustified delay;
- (f) is responsible for providing all the necessary documents required for checks and audits initiated before the payment of the balance or documents required for evaluation as provided for in Article II.27.

The coordinator may not subcontract any part of its tasks to the other beneficiaries or to any other party.

ARTICLE II.3 — COMMUNICATION BETWEEN THE PARTIES

II.3.1 Form and means of communication

Any communication relating to the Agreement or to its implementation must:

- (a) be made in writing (in paper or electronic form) in the language of the Agreement;
- (b) bear the number of the Agreement; and
- (c) be made using the communication details identified in Article I.7.

If a party requests written confirmation of an electronic communication within a reasonable time, the sender must provide an original signed paper version of the communication as soon as possible.

II.3.2 Date of communications

Any communication is considered to have been made when the receiving party receives it, unless the Agreement states that communication is considered to have been made on the date when the communication was sent.

Email is considered to have been received by the receiving party on the day of dispatch of that email, provided that it is sent to the email address indicated in Article I.7. The sending party must be able to prove the date of dispatch. If the sending party receives a non-delivery report, it must make every effort to ensure that the other party actually receives the communication by email or mail. In such a case, the sending party is not held in breach of its obligation to send such communication within a specified deadline.

Mail sent to the Agency using the postal or courier services is considered to have been received by the Agency on the date on which it is registered by the department identified in Article I.7.2.

Formal notifications are considered to have been received by the receiving party on the date of receipt indicated in the proof received by the sending party that the message was delivered to the specified recipient.

ARTICLE II.4 — LIABILITY FOR DAMAGES

II.4.1 The Agency may not be held liable for any damage caused or sustained by any of the beneficiaries, including any damage caused to third parties as a consequence of or during the implementation of the *action*.

II.4.2 Except in cases of *force majeure*, the beneficiaries must compensate the Agency for any damage it sustains as a result of the implementation of the *action* or because the *action* was not implemented in full compliance with the Agreement.

ARTICLE II.5 — CONFLICT OF INTERESTS

II.5.1 The beneficiaries must take all necessary measures to prevent any situation of *conflict of interests*.

II.5.2 The beneficiaries must inform the Agency without delay of any situation constituting or likely to lead to a *conflict of interests*. They must take immediately all the necessary steps to rectify this situation.

The Agency may verify that the measures taken are appropriate and may require additional measures to be taken by a specified deadline.

ARTICLE II.6 — CONFIDENTIALITY

II.6.1 During implementation of the *action* and for five years after the payment of the balance, the parties must treat with confidentiality any *confidential information and documents*.

II.6.2 The parties may only use *confidential information and documents* for a reason other than to fulfil their obligations under the Agreement if they have first obtained the prior written agreement of the other party.

II.6.3 The confidentiality obligations do not apply if:

- (a) the disclosing party agrees to release the other party from those obligations;
- (b) the *confidential information or documents* become public through other means than a breach of the confidentiality obligations;
- (c) the disclosure of the *confidential information or documents* is required by law.

ARTICLE II.7 — PROCESSING OF PERSONAL DATA

II.7.1 Processing of personal data by the Agency

Any personal data included in the Agreement must be processed by the Agency in accordance with Regulation (EU) No 2018/1725.¹

Such data must be processed by the data controller identified in Article I.7.1 solely for implementing, managing and monitoring the Agreement or to protect the financial interests of the EU, including checks, audits and investigations in accordance with Article II.27.

The beneficiaries have the right to access, rectify or erase their own personal data and the right to restrict or, where applicable, the right to data portability or the right to object to data processing in accordance with Regulation (EU) No 2018/1725. For this purpose, they must send any queries about the processing of their personal data to the data controller identified in Article I.7.1.

The beneficiaries may have recourse at any time to the European Data Protection Supervisor.

II.7.2 Processing of personal data by the beneficiaries

The beneficiaries must process personal data under the Agreement in compliance with applicable EU and national law on data protection (including authorisations or notification requirements).

The beneficiaries may grant their personnel access only to data that is strictly necessary for implementing, managing and monitoring the Agreement. The beneficiary must ensure that the personnel authorised to process personal data has committed itself to confidentiality or is under appropriate statutory obligation of confidentiality.

The beneficiaries must inform the persons whose personal data are collected and processed by the Agency. For this purpose, they must provide them with the privacy statement which is published in the website of the Agency, before transmitting their data to the Agency.

The beneficiaries must adopt appropriate technical and organisational security measures having regard to the risks inherent in the processing and to the nature, scope, context and purposes of processing of the personal data concerned. This is in order to ensure, as appropriate:

- (a) the pseudonymisation and encryption of personal data;
- (b) the ability to ensure the ongoing confidentiality, integrity, availability and resilience of processing systems and services;
- (c) the ability to restore the availability and access to personal data in a timely manner in the event of a physical or technical incident;
- (d) a process for regularly testing, assessing and evaluating the effectiveness of technical and organisational measures for ensuring the security of the processing;

¹ Regulation (EU) 2018/1725 of the European Parliament and of the Council of 23 October 2018 on the protection of natural persons with regard to the processing of personal data by the Union institutions, bodies, offices and agencies and on the free movement of such data, and repealing Regulation (EC) No 45/2001 and Decision No 1247/2002/EC.

- (e) measures to protect personal data from accidental or unlawful destruction, loss, alteration, unauthorised disclosure of or access to personal data transmitted, stored or otherwise processed.

ARTICLE II.8 — VISIBILITY OF UNION FUNDING

II.8.1 Information on Union funding and use of the European Union emblem

Unless the Agency requests or agrees otherwise, any communication or publication made by the beneficiaries jointly or individually that relates to the *action*, including at conferences, seminars or in any information or promotional materials (such as brochures, leaflets, posters, presentations, in electronic form, etc.), must:

- (a) indicate that the *action* has received funding from the Union; and
- (b) display the European Union emblem.

When displayed in association with another logo, the European Union emblem must have appropriate prominence.

The obligation to display the European Union emblem does not confer on the beneficiaries a right of exclusive use. The beneficiaries may not appropriate the European Union emblem or any similar trademark or logo, either by registration or by any other means.

For the purposes of the first, second and third subparagraphs and under the conditions specified therein, the beneficiaries may use the European Union emblem without first obtaining permission from the Agency.

II.8.2 Disclaimers excluding Agency and Commission responsibility

Any communication or publication that relates to the *action*, made by the beneficiaries jointly or individually in any form and using any means, must indicate:

- (a) that it reflects only the author's view; and
- (b) that the Agency and the Commission are not responsible for any use that may be made of the information it contains.

ARTICLE II.9 — PRE-EXISTING RIGHTS AND OWNERSHIP AND USE OF THE RESULTS (INCLUDING INTELLECTUAL AND INDUSTRIAL PROPERTY RIGHTS)

II.9.1 Ownership of the results by the beneficiaries

The beneficiaries retain ownership of the results of the *action*, including industrial and intellectual property rights, and of the reports and other documents relating to it, unless stipulated otherwise in the Agreement.

II.9.2 Pre-existing rights

If the Agency and/or the Commission sends the beneficiaries a written request specifying which of the results it intends to use, the beneficiaries must:

- (a) establish a list specifying all *pre-existing rights* included in those results; and
- (b) provide this list to the Agency at the latest with the request for payment of the balance.

The beneficiaries must ensure that they or their affiliated entities have all the rights to use any *pre-existing rights* during the implementation of the Agreement.

II.9.3 Rights of use of the results and of pre-existing rights by the Agency and/or the Union

The beneficiaries grant the Union the following rights to use the results of the *action*:

- (a) for its own purposes and in particular to make available to persons working for the Agency, the Commission, other Union institutions, agencies and bodies and to Member States' institutions, as well as to copy and reproduce in whole or in part and in an unlimited number of copies;
- (b) reproduction: the right to authorise direct or indirect, temporary or permanent reproduction of the results by any means (mechanical, digital or other) and in any form, in whole or in part;
- (c) communication to the public: the right to authorise any display performance or communication to the public, by wire or wireless means, including making the results available to the public in such a way that members of the public may access them from a place and at a time individually chosen by them; this right also includes communication and broadcasting by cable or by satellite;
- (d) distribution: the right to authorise any form of distribution of results or copies of the results to the public;
- (e) adaptation: the right to modify the results;
- (f) translation;
- (g) the right to store and archive the results in line with the document management rules applicable to the Agency and/or the Commission , including digitisation or converting the format for preservation or new use purposes;
- (h) where the results are documents, the right to authorise the reuse of the documents in conformity with Commission Decision 2011/833/EU of 12 December 2011 on the reuse of Commission documents if that Decision is applicable and if the documents fall within its scope and are not excluded by any of its provisions. For the sake of this provision, the terms 'reuse' and 'document' have the meanings given to them by Decision 2011/833/EU.

The above rights of use may be further specified in the Special Conditions.

Additional rights of use for the Agency and/or the Union may be provided for in the Special Conditions.

The beneficiaries must ensure that the Agency and/or the Union have the right to use any *pre-existing rights* included in the results of the *action*. The *pre-existing rights* must be used for

the same purposes and under the same conditions as applicable to the rights of use of the results of the *action*, unless specified otherwise in the Special Conditions.

Information about the copyright owner must be inserted in cases where the result is divulged by the Union. The copyright information must read: ‘© — year — name of the copyright owner. All rights reserved. Licenced to the European Union under conditions’.

If the beneficiaries grant rights of use to the Agency and/or the Commission, this does not affect its confidentiality obligations under Article II.6 or the beneficiaries’ obligations under Article II.2.1.

ARTICLE II.10 — AWARD OF CONTRACTS NECESSARY FOR THE IMPLEMENTATION OF THE ACTION

II.10.1 If the implementation of the *action* requires the beneficiaries to procure goods, works or services, they may award the contract in accordance with their usual purchasing practices provided that the contract is awarded to the tender offering best value for money or, as appropriate, to the tender offering the lowest price. In doing so, they must avoid any *conflict of interests*.

The beneficiaries must ensure that the Agency, the Commission, the European Court of Auditors and the European Anti-Fraud Office (OLAF) can exercise their rights under Article II.27 also towards the beneficiaries' contractors.

II.10.2 Beneficiaries that are ‘contracting authorities’ within the meaning of Directive 2014/24/EU² or ‘contracting entities’ within the meaning of Directive 2014/25/EU³ must comply with the applicable national public procurement rules.

The beneficiaries must ensure that the conditions applicable to them under Articles II.4, II.5, II.6 and II.9 are also applicable to the contractors.

II.10.3 The beneficiaries remain solely responsible for carrying out the *action* and for compliance with the Agreement.

II.10.4 If the beneficiaries breach their obligations under Article II.10.1 the costs related to the contract concerned are considered ineligible in accordance with Article II.19.2 (c), (d) and (e).

If the beneficiaries breach their obligations under Article II.10.2 the grant may be reduced in accordance with Article II.25.4.

ARTICLE II.11 — SUBCONTRACTING OF TASKS FORMING PART OF THE ACTION

² Directive 2014/24/EU of the European Parliament and of the Council of 26 February 2014 on public procurement and repealing Directive 2004/18/EC

³ Directive 2014/25/EU of the European Parliament and of the Council of 26 February 2014 on procurement by entities operating in the water, energy, transport and postal services sectors and repealing Directive 2004/17/EC

II.11.1 Beneficiaries may subcontract tasks forming part of the *action*. If they do so, they must ensure that, in addition to the conditions specified in Article II.10, the following conditions are also complied with:

- (a) subcontracting does not cover core tasks of the *action*;
- (b) recourse to subcontracting is justified because of the nature of the *action* and what is necessary for its implementation;
- (c) the estimated costs of the subcontracting are clearly identifiable in the estimated budget set out in Annex III;
- (d) any recourse to subcontracting, if not provided for in Annex I, is communicated by the coordinator and approved by the Agency. The Agency may grant approval:
 - (i) before any recourse to subcontracting, if the beneficiaries request an amendment as provided for in Article II.13; or
 - (ii) after recourse to subcontracting if the subcontracting:
 - is specifically justified in the interim or final technical report referred to in Articles I.4.3 and I.4.4; and
 - does not entail changes to the Agreement which would call into question the decision awarding the grant or be contrary to the equal treatment of applicants;
- (e) the beneficiaries ensure that the conditions applicable to them under Article II.8 are also applicable to the subcontractors.

II.11.2 If the beneficiaries breach their obligations under Article II.11.1 (a), (b), (c) or (d), the costs related to the contract concerned are considered ineligible in accordance with Article II.19.2 (f).

If the beneficiaries breach their obligation under Article II.11.1 (e) the grant may be reduced in accordance with Article II.25.4.

ARTICLE II.12 — FINANCIAL SUPPORT TO THIRD PARTIES

II.12.1 If, while implementing the *action*, the beneficiaries have to give financial support to third parties, the beneficiaries must give such financial support in accordance with the conditions specified in Annex I. Under those conditions, the following information must be stated at least:

- (a) the maximum amount of financial support. This amount may not exceed EUR 60 000 for each third party except if achieving the objective of the *action* as specified in Annex I would otherwise be impossible or overly difficult;
- (b) the criteria for determining the exact amount of the financial support;
- (c) the different types of activity that may receive financial support, on the basis of a fixed list;
- (d) the persons or categories of persons which may receive financial support;
- (e) the criteria for giving the financial support.

II.12.2 As an exception to Article II.12.1, if the financial support takes the form of a prize, the beneficiaries must give such financial support in accordance with the conditions

specified in Annex I. Under those conditions, the following information must at least be stated:

- (a) the eligibility and award criteria;
- (b) the amount of the prize;
- (c) the payment arrangements.

II.12.3 The beneficiaries must ensure that the conditions applicable to them under Articles II.4, II.5, II.6, II.8, II.9 and II.27 are also applicable to the third parties receiving financial support.

ARTICLE II.13 — AMENDMENTS TO THE AGREEMENT

II.13.1 Any amendment to the Agreement must be made in writing.

II.13.2 An amendment may not have the purpose or the effect of making changes to the Agreement which would call into question the decision awarding the grant or be contrary to the equal treatment of applicants.

II.13.3 Any request for amendment must:

- (a) be duly justified;
- (b) be accompanied by appropriate supporting documents; and
- (c) be sent to the other party in due time before it is due to take effect, and in any case one month before the end of the *implementation period*.

Point (c) does not apply in cases duly substantiated by the party requesting the amendment if the other party agrees.

II.13.4 A request for amendment on behalf of the beneficiaries must be submitted by the coordinator. If a change of coordinator is requested without its agreement, the request must be submitted by all other beneficiaries and must be accompanied by the opinion of the coordinator or proof that this opinion has been requested in writing.

II.13.5 Amendments enter into force on the date on which the last party signs or on the date of approval of the request for amendment.

Amendments take effect on a date agreed by the parties or, in the absence of such an agreed date, on the date on which the amendment enters into force.

ARTICLE II.14 — ASSIGNMENT OF CLAIMS FOR PAYMENTS TO THIRD PARTIES

II.14.1 The beneficiaries may not assign any of their claims for payment against the Agency to any third party, except if approved by the Agency on the basis of a reasoned, written request by the coordinator made on behalf of the beneficiaries.

If the Agency does not accept the assignment or the terms of it are not complied with, the assignment has no effect on it.

II.14.2 In no circumstances may an assignment release the beneficiaries from their obligations towards the Agency.

ARTICLE II.15 — FORCE MAJEURE

II.15.1 A party faced with *force majeure* must send a *formal notification* to the other party without delay, stating the nature of the situation or of the event, its likely duration and foreseeable effects.

II.15.2 The parties must take the necessary measures to limit any damage due to *force majeure*. They must do their best to resume the implementation of the *action* as soon as possible.

II.15.3 The party faced with *force majeure* may not be considered in breach of its obligations under the Agreement if it has been prevented from fulfilling them by *force majeure*.

ARTICLE II.16 — SUSPENSION OF THE IMPLEMENTATION OF THE ACTION

II.16.1 Suspension of implementation by the beneficiaries

The coordinator, on behalf of the beneficiaries, may suspend the implementation of the *action* or any part of it, if exceptional circumstances make such implementation impossible or excessively difficult, in particular in the event of *force majeure*.

The coordinator must immediately inform the Agency, stating:

- (a) the reasons for suspension, including details about the date or period when the exceptional circumstances occurred; and
- (b) the expected date of resumption.

Once the circumstances allow the beneficiaries to resume implementing the *action*, the coordinator must inform the Agency immediately and present a request for amendment of the Agreement as provided for in Article II.16.3. This obligation does not apply if the Agreement or the participation of a beneficiary is terminated in accordance with Articles II.17.1, II.17.2 or points (c) or (d) of Article II.17.3.1.

II.16.2 Suspension of implementation by the Agency

II.16.2.1 Grounds for suspension

The Agency may suspend the implementation of the *action* or any part thereof:

- (a) if the Agency has evidence that a beneficiary has committed *irregularities, fraud* or *breach of obligations* in the award procedure or while implementing the Agreement;
- (b) if the Agency has evidence that a beneficiary has committed systemic or recurrent *irregularities, fraud* or serious *breach of obligations* in other grants funded by the Union or the European Atomic Energy Community ('Euratom') awarded to the beneficiary under similar conditions and the *irregularities, fraud* or *breach of obligations* have a material impact on this grant; or

- (c) if the Agency suspects *irregularities, fraud or breach of obligations* committed by a beneficiary in the award procedure or while implementing the Agreement and needs to verify whether they have actually occurred.

II.16.2.2 Procedure for suspension

Step 1 — Before suspending implementation of the *action*, the Agency must send a *formal notification* to the coordinator:

- (a) informing it of:
 - (i) its intention to suspend the implementation;
 - (ii) the reasons for suspension;
 - (iii) the necessary conditions for resuming the implementation in the cases referred to in points (a) and (b) of Article II.16.2.1; and
- (b) inviting it to submit observations within 30 calendar days of receiving the formal notification.

Step 2 — If the Agency does not receive observations or decides to pursue the procedure despite the observations it has received, it must send a *formal notification* to the coordinator informing it of:

- (a) the suspension of the implementation;
- (b) the reasons for suspension; and
- (c) the final conditions for resuming the implementation in the cases referred to in points (a) and (b) of Article II.16.2.1; or
- (d) the indicative date of completion of the necessary verification in the case referred to in point (c) of Article II.16.2.1.

The coordinator must immediately inform the other beneficiaries of the suspension. The suspension takes effect five calendar days after the *formal notification* is received by the coordinator or on a later date specified in the *formal notification*.

Otherwise, the Agency must send a *formal notification* to the coordinator informing it that it is not continuing the suspension procedure.

II.16.2.3 Resuming implementation

In order to resume the implementation, the beneficiaries must meet the notified conditions as soon as possible and must inform the Agency of any progress made.

If the conditions for resuming the implementation are met or the necessary verifications are carried out, the Agency must send a *formal notification* to the coordinator:

- (a) informing it that the conditions for lifting the suspension are met; and
- (b) requiring it to present a request for amendment of the Agreement as provided for in Article II.16.3. This obligation does not apply if the Agreement or the participation of a beneficiary is terminated in accordance with Articles II.17.1, II.17.2 or points (c), (g) or (h) of Article II.17.3.1.

II.16.3 Effects of the suspension

If the implementation of the *action* can be resumed and the Agreement has not been terminated, an amendment to the Agreement must be made in accordance with Article II.13 in order to:

- (a) set the date on which the *action* is to be resumed;
- (b) extend the duration of the *action*; and
- (c) make other changes necessary to adapt the *action* to the new situation.

The suspension is lifted with effect from the resumption date set out in the amendment. This date may be before the date on which the amendment enters into force.

Costs incurred during the period of suspension that relate to the implementation of the suspended *action* or the suspended part of it may not be reimbursed or covered by the grant.

Suspending implementation of the *action* does not affect the Agency's right to terminate the Agreement or to terminate the participation of a beneficiary in accordance with Article II.17.3, reduce the grant or recover amounts unduly paid in accordance with Articles II.25.4 and II.26.

Neither party may claim damages due to suspension by the other party.

ARTICLE II.17 — TERMINATION OF THE AGREEMENT

II.17.1 Termination of the Agreement by the coordinator

The beneficiaries may terminate the Agreement.

The coordinator must send a *formal notification* of termination to the Agency, stating:

- (a) the reasons for termination; and
- (b) the date on which the termination takes effect. This date must be set after the *formal notification*.

If the coordinator does not state the reasons for the termination or if the Agency considers that the reasons do not justify termination, the Agreement is considered to have been terminated improperly.

The termination takes effect on the day specified in the *formal notification*.

II.17.2 Termination of the participation of one or more beneficiaries by the coordinator

The participation of one or more beneficiaries may be terminated by the coordinator at the request of the beneficiary concerned or on behalf of the other beneficiaries.

The coordinator must send a *formal notification* of termination to the Agency and inform the beneficiary concerned by termination.

If the coordinator's participation is terminated without its agreement, the *formal notification* must be submitted by another beneficiary (acting on behalf of the other beneficiaries).

The *formal notification* must include:

- (a) the reasons for termination;
- (b) the opinion of the beneficiary concerned by termination (or proof that this opinion has been requested in writing);
- (c) the date on which the termination takes effect. This date must be set after the *formal notification*; and
- (d) a request for amendment as provided for in Article II.17.4.2(a).

If the coordinator or beneficiary does not state the reasons for the termination or if the Agency considers that the reasons do not justify termination, the participation will be considered to have been terminated improperly.

The termination takes effect on the day specified in the *formal notification*.

II.17.3 Termination of the Agreement or the participation of one or more beneficiaries by the Agency

II.17.3.1 Grounds for termination

The Agency may terminate the Agreement or the participation of any one or several beneficiaries, if:

- (a) a change to the beneficiary's legal, financial, technical, organisational or ownership situation is likely to affect the implementation of the Agreement substantially or calls into question the decision to award the grant, or a change regarding the exclusion situations listed in Article 136 of Regulation (EU) 2018/1046, that calls into question the decision to award the grant;
- (b) following the termination of the participation of any one or several beneficiaries, the necessary modifications to the Agreement would call into question the decision awarding the grant or would result in unequal treatment of applicants;
- (c) the beneficiaries, any *related person* or any natural person who is essential for the award or for the implementation of the Agreement have committed serious *breach of obligations*, including improper implementation of the *action* as described in Annex I;
- (d) the implementation of the *action* is prevented or suspended due to *force majeure* or exceptional circumstances and either:
 - (i) resumption is impossible; or
 - (ii) the necessary changes to the Agreement would call into question the decision awarding the grant or be contrary to the equal treatment of applicants;
- (e) a beneficiary or a natural or legal person that assumes unlimited liability for the debts of that beneficiary:
 - (i) is declared bankrupt, is subject to insolvency or winding up procedures, its assets are being administered by a liquidator or by a Court, has entered into an agreement with creditors, has suspended business activities or is in any

- analogous situation arising from a similar procedure provided for under the Union or national law;
- (ii) is in breach of its obligations relating to the payment of taxes or social security contributions in accordance with the applicable law;
- (f) a beneficiary or any *related person* or any natural person who is essential for the award or for the implementation of the Agreement has committed:
- (i) *grave professional misconduct* proven by any means;
 - (ii) fraud;
 - (iii) corruption;
 - (iv) conduct related to criminal organisations;
 - (v) money laundering;
 - (vi) terrorism-related crimes (including terrorism financing);
 - (vii) child labour or other offences concerning trafficking of human beings;
- (g) the Agency has evidence that a beneficiary or any *related person* or any natural person who is essential for the award or for the implementation of the Agreement has committed *irregularities, fraud* or *breach of obligations* in the award procedure or while implementing the Agreement, including if that beneficiary, *related person* or natural person has submitted false information or failed to provide required information;
- (h) the Agency has evidence that a beneficiary has committed systemic or recurrent *irregularities, fraud* or serious *breach of obligations* in other Union or Euratom grants awarded to it under similar conditions and such *irregularities, fraud* or *breach of obligations* have a material impact on this grant;
- (i) a beneficiary or any *related person* or any natural person who is essential for the award or for the implementation of the Agreement has created an entity under a different jurisdiction with the intent to circumvent fiscal, social or any other legal obligations in the jurisdiction of its registered office, central administration or principal place of business;
- (j) a beneficiary or any *related person* with the intent referred to in point (i) or
- (k) the Agency has sent a beneficiary, through the coordinator, a *formal notification* asking it to end the participation of its affiliated entity because that entity is in a situation provided for in points (e) to (j) and that beneficiary has failed to request an amendment ending the participation of the entity and reallocating its tasks.

II.17.3.2 Procedure for termination

Step 1- Before terminating the Agreement or participation of one or more beneficiaries, the Agency must send a *formal notification* to the coordinator:

- (a) informing it of:
 - (i) its intention to terminate;
 - (ii) the reasons for termination; and
- (b) requiring it, within 45 calendar days of receiving the formal notification,:
 - (i) to submit observations on behalf of all beneficiaries; and

- (ii) in the case of point (c) of Article II.17.3.1, to inform the Agency of the measures to ensure compliance with the obligations under the Agreement.

Step 2 — If the Agency does not receive observations or decides to pursue the procedure despite the observations it has received, it will send a *formal notification* to the coordinator informing it of the termination and the date on which it takes effect. The coordinator must immediately inform the other beneficiaries of the termination.

Otherwise, the Agency must send a *formal notification* to the coordinator informing it that the termination procedure is not continued.

The termination takes effect:

- (a) for terminations under points (a), (b), (c) and (e) of Article II.17.3.1: on the day specified in the *formal notification* of termination referred to in the second subparagraph (i.e. in Step 2 above);
- (b) for terminations under points (d), (f) and points (g) to (j) of Article II.17.3.1: on the day after the coordinator receives the *formal notification* of termination referred to in the second subparagraph (i.e. in Step 2 above).

II.17.4 Effects of termination

II.17.4.1 Effects of terminating the Agreement:

Within 60 calendar days from the day on which the termination takes effect, the coordinator must submit a request for payment of the balance as provided for in Article I.4.4.

If the Agency does not receive the request for payment of the balance by the above deadline, only costs or contributions which are included in an approved technical report and, where relevant, in an approved financial statement, are reimbursed or covered by the grant.

If the Agreement is terminated by the Agency because the coordinator has breached its obligation to submit the request for payment, the coordinator may not submit any request for payment after termination. In that case the second subparagraph applies.

The Agency calculates the final grant amount as referred to in Article II.25 and the balance as referred to in Article I.5.4 on the basis of the reports submitted. Only activities undertaken before the date when the termination takes effect or the end date of the *implementation period* as specified in Article I.2.2, whichever is the earliest, must be taken into account. Where the grant takes the form of reimbursement of costs actually incurred as provided for in Article I.3.2(a)(i), only costs incurred before termination takes effect are reimbursed or covered by the grant. Costs relating to contracts due for execution only after termination are not taken into account and are not reimbursed or covered by the grant.

The Agency may reduce the grant in accordance with Article II.25.4 in case of:

- (a) improper termination of the Agreement by the coordinator within the meaning of Article II.17.1; or
- (b) termination of the Agreement by the Agency on any of the grounds set out in points (c), (f) and points (g) to (j) of Article II.17.3.1.

Neither party may claim damages on the grounds that the other party terminated the Agreement.

After termination, the beneficiaries' obligations continue to apply, in particular those under Articles I.4, II.6, II.8, II.9, II.14, II.27 and any additional provisions on the use of the results, as set out in the Special Conditions.

II.17.4.2 Effects of terminating the participation of one or more beneficiaries:

(a) The coordinator must submit a request for amendment including:

- (i) a proposal to reallocate the tasks of the beneficiary or beneficiaries concerned by the termination; and
- (ii) if necessary, the addition of one or more new beneficiaries to succeed the beneficiary or beneficiaries concerned in all their rights and obligations under the Agreement.

If the Agency terminates the participation of a beneficiary, the coordinator must submit the request for amendment within 60 calendar days from the day on which the termination takes effect.

If the coordinator terminates the participation of a beneficiary, the request for amendment must be included in the *formal notification* of termination referred to in Article II.17.2.

If termination takes effect after the end of the *implementation period*, no request for amendment must be provided unless the beneficiary concerned is the coordinator. In this case, the request for amendment must propose a new coordinator.

If the request for amendment is rejected by the Agency, the Agreement may be terminated in accordance with Article II.17.3.1 (b). The request for amendment may be rejected if it calls into question the decision awarding the grant or is contrary to the equal treatment of applicants.

(b) The beneficiary concerned by termination must submit to the coordinator:

- (i) a technical report; and
- (ii) where applicable, a financial statement covering the period from the end of the last reporting period to the date when termination takes effect.

The coordinator must include this information in the payment request for the next reporting period.

Only activities undertaken before the date when the termination takes effect must be taken into account. Where the grant takes the form of reimbursement of costs actually incurred as provided for in Article I.3.2(a)(i), only costs incurred by the beneficiary concerned before termination takes effect are reimbursed or covered by the grant. Costs relating to contracts due for execution only after termination are not reimbursed or covered by the grant.

The Agency may reduce the grant in accordance with Article II.25.4. in case of:

- (a) improper termination of the participation of a beneficiary by the coordinator within the meaning of Article II.17.2 or
- (b) termination of the participation of a beneficiary by the Agency on any of the grounds set out in points (c), (f), (g), (h) or (i) of Article II.17.3.1.

Neither party may claim damages on the grounds that the other party terminated the participation of a beneficiary.

After termination, the concerned beneficiary's obligations continue to apply, in particular those under Articles I.4, II.6, II.8, II.9, II.14, II.27 and any additional provisions on the use of the results, as set out in the Special Conditions.

ARTICLE II.18 — APPLICABLE LAW, SETTLEMENT OF DISPUTES AND ENFORCEABLE DECISIONS

II.18.1 The Agreement is governed by the applicable Union law, complemented, where necessary, by the law of Belgium.

II.18.2 In accordance with Article 272 TFEU, the General Court or, on appeal, the Court of Justice of the European Union, has sole jurisdiction to hear any dispute between the Union and any beneficiary concerning the interpretation, application or validity of the Agreement, if such dispute cannot be settled amicably.

II.18.3 In accordance with Article 299 TFEU, for the purposes of recovery within the meaning of Article II.26, the Agency or the Commission may adopt an enforceable decision to impose pecuniary obligations on persons other than States.

An *action* may be brought against such decision before the General Court of the European Union in accordance with Article 263 TFEU.

PART B — FINANCIAL PROVISIONS

ARTICLE II.19 — ELIGIBLE COSTS

II.19.1 Conditions for the eligibility of costs

Eligible costs of the *action* are costs actually incurred by the beneficiary and which meet the following criteria:

- (a) they are incurred within the *implementation period*, with the exception of costs relating to the request for payment of the balance and the corresponding supporting documents referred to in Article I.4.4;
- (b) they are indicated in the estimated budget of the *action*. The estimated budget is set out in Annex III;
- (c) they are incurred in connection with the *action* as described in Annex I and are necessary for its implementation;
- (d) they are identifiable and verifiable, in particular they are recorded in the beneficiary's accounting records and determined according to the applicable accounting standards of the country where the beneficiary is established and according to the beneficiary's usual cost accounting practices;
- (e) they comply with the requirements of applicable tax and social legislation; and
- (f) they are reasonable, justified and comply with the principle of sound financial management, in particular regarding economy and efficiency.

II.19.2 Eligible direct costs

To be eligible, the *direct costs* of the *action* must comply with the eligibility conditions set out in Article II.19.1.

In particular, the following categories of costs are eligible *direct costs*, provided that they satisfy the eligibility conditions set out in Article II.19.1 as well as the following conditions:

- (a) the costs of personnel working under an employment contract with the beneficiary or an equivalent appointing act and assigned to the *action*, provided that these costs are in line with the beneficiary's usual policy on remuneration.

Those costs include actual salaries plus social security contributions and other statutory costs included in the remuneration. They may also comprise additional remunerations, including payments on the basis of supplementary contracts regardless of the nature of those contracts, provided that they are paid in a consistent manner whenever the same kind of work or expertise is required, independently from the source of funding used;

The costs of natural persons working under a contract with the beneficiary other than an employment contract or who are seconded to the beneficiary by a third party against payment may also be included under such personnel costs, provided that the following conditions are fulfilled:

- (i) the person works under conditions similar to those of an employee (in particular regarding the way the work is organised, the tasks that are performed and the premises where they are performed);

- (ii) the result of the work belongs to the beneficiary (unless exceptionally agreed otherwise); and
 - (iii) the costs are not significantly different from the costs of staff performing similar tasks under an employment contract with the beneficiary;
- (b) costs of travel and related subsistence allowances, provided that these costs are in line with the beneficiary's usual practices on travel;
- (c) the depreciation costs of equipment or other assets (new or second-hand) as recorded in the beneficiary's accounting statements, provided that the asset:
 - (i) is written off in accordance with the international accounting standards and the beneficiary's usual accounting practices; and
 - (ii) has been purchased in accordance with Article II.10.1 if the purchase occurred within the *implementation period*;

The costs of renting or leasing equipment or other assets are also eligible, provided that these costs do not exceed the depreciation costs of similar equipment or assets and are exclusive of any finance fee;

Only the portion of the equipment's depreciation, rental or lease costs corresponding to the *implementation period* and the rate of actual use for the purposes of the *action* may be taken into account when determining the eligible costs. By way of exception, the full cost of purchase of equipment may be eligible under the Special Conditions, if this is justified by the nature of the *action* and the context of the use of the equipment or assets;

- (d) costs of consumables and supplies, provided that they:
 - (i) are purchased in accordance with Article II.10.1; and
 - (ii) are directly assigned to the *action*;
- (e) costs arising directly from requirements imposed by the Agreement (dissemination of information, specific evaluation of the *action*, audits, translations, reproduction), including the costs of requested financial guarantees, provided that the corresponding services are purchased in accordance with Article II.10.1;
- (f) costs entailed by *subcontracts* within the meaning of Article II.11, provided that the conditions laid down in Article II.11.1 (a), (b), (c) and (d) are met;
- (g) costs of financial support to third parties within the meaning of Article II.12, provided that the conditions laid down in that Article are met;
- (h) duties, taxes and charges paid by the beneficiary, notably value added tax (VAT), provided that they are included in eligible *direct costs*, and unless specified otherwise in the Agreement.

II.19.3 Eligible indirect costs

To be eligible, *indirect costs* of the *action* must represent a fair apportionment of the overall overheads of the beneficiary and must comply with the conditions of eligibility set out in Article II.19.1.

Eligible *indirect costs* must be declared on the basis of a flat rate of 7 % of the total eligible *direct costs* unless otherwise specified in Article I.3.2.

II.19.4 Ineligible costs

In addition to any other costs which do not fulfil the conditions set out in Article II.19.1, the following costs may not be considered eligible:

- (a) return on capital and dividends paid by a beneficiary;
- (b) debt and debt service charges;
- (c) provisions for losses or debts;
- (d) interest owed;
- (e) doubtful debts;
- (f) exchange losses;
- (g) costs of transfers from the Agency charged by the bank of a beneficiary;
- (h) costs declared by the beneficiary under another action receiving a grant financed from the Union budget. Such grants include grants awarded by a Member State and financed from the Union budget and grants awarded by bodies other than the Agency for the purpose of implementing the Union budget. In particular, beneficiaries receiving an operating grant financed by the EU or Euratom budget may not declare indirect costs for the period(s) covered by the operating grant, unless they can demonstrate that the operating grant does not cover any costs of the action.
- (i) contributions in kind from third parties;
- (j) excessive or reckless expenditure;
- (k) deductible VAT.

ARTICLE II.20 — IDENTIFIABILITY AND VERIFIABILITY OF THE AMOUNTS DECLARED

II.20.1 Declaring costs and contributions

Each beneficiary must declare as eligible costs or as a requested contribution:

- (a) for actual costs: the costs it actually incurred for the *action*;
- (b) for unit costs or unit contributions: the amount obtained by multiplying the amount per unit specified in Article I.3.2(a)(ii) or (b) by the actual number of units used or produced;
- (c) for lump sum costs or lump sum contributions: the global amount specified in Article I.3.2(a)(iii) or (c), if the corresponding tasks or part of the *action* as described in Annex I have been implemented properly;
- (d) for flat-rate costs or flat-rate contributions: the amount obtained by applying the flat rate specified in Article I.3.2(a)(iv) or (d);

- (e) for financing not linked to costs: the global amount specified in Article I.3.2(e), if the corresponding results or conditions as described in Annex I have been properly achieved or fulfilled;
- (f) for unit costs declared on the basis of the beneficiary's usual cost accounting practices: the amount obtained by multiplying the amount per unit calculated in accordance with the beneficiary's usual cost accounting practices by the actual number of units used or produced;
- (g) for lump sum costs declared on the basis of the beneficiary's usual cost accounting practices: the global amount calculated in accordance with its usual cost accounting practices, if the corresponding tasks or part of the *action* have been implemented properly;
- (h) for flat-rate costs declared on the basis of the beneficiary's usual cost accounting practices: the amount obtained by applying the flat rate calculated in accordance with the beneficiary's usual cost accounting practices.

For the forms of grant referred to in points (b), (c), (d), (f), (g) and (h), the amounts declared must comply with the conditions specified in points (a) and (b) of Article II.19.1.

II.20.2 Records and other documentation to support the costs and contributions declared

Each beneficiary must provide the following if requested to do so in the context of the checks or audits described in Article II.27:

- (a) for actual costs: adequate supporting documents to prove the costs declared, such as contracts, invoices and accounting records.

In addition, the beneficiary's usual accounting and internal control procedures must permit direct reconciliation of the amounts declared with the amounts recorded in its accounting statements and with the amounts indicated in the supporting documents;

- (b) for unit costs or unit contributions: adequate supporting documents to prove the number of units declared.

The beneficiary does not need to identify the actual eligible costs covered or to provide supporting documents, such as accounting statements, to prove the amount declared per unit;

- (c) for lump sum costs or lump sum contributions: adequate supporting documents to prove that the *action* has been properly implemented.

The beneficiary does not need to identify the actual eligible costs covered or to provide supporting documents, such as accounting statements, to prove the amount declared as a lump sum;

- (d) for flat-rate costs or flat-rate contributions: adequate supporting documents to prove the eligible costs or requested contribution to which the flat rate applies.

The beneficiary does not need to identify the actual eligible costs covered or to provide supporting documents, such as accounting statements, for the flat rate applied;

- (e) for financing not linked to costs: adequate supporting documents to prove that the *action* has been properly implemented;

The beneficiary does not need to identify the actual eligible costs covered or to provide supporting documents, such as accounting statements, to prove the amount declared as a financing not linked to costs;

- (f) for unit costs declared on the basis of the beneficiary's usual cost accounting practices: adequate supporting documents to prove the number of units declared;
- (g) for lump sum costs declared on the basis of the beneficiary's usual cost accounting practices: adequate supporting documents to prove that the *action* has been properly implemented;
- (h) for flat-rate costs declared on the basis of the beneficiary's usual cost accounting practices: adequate supporting documents to prove the eligible costs to which the flat rate applies.

II.20.3 Conditions to determine the compliance of cost accounting practices

II.20.3.1 In the case of points (f),(g) and (h) of Article II.20.2, the beneficiary does not need to identify the actual eligible costs covered, but it must ensure that the cost accounting practices used for the purpose of declaring eligible costs are in compliance with the following conditions:

- (a) the cost accounting practices used constitute its usual cost accounting practices and are applied in a consistent manner, based on objective criteria independent from the source of funding;
- (b) the costs declared can be directly reconciled with the amounts recorded in its general accounts; and
- (c) the categories of costs used for the purpose of determining the costs declared are exclusive of any ineligible cost or costs covered by other forms of grant as provided for in Article I.3.2.

II.20.3.2 If the Special Conditions so provide, the beneficiary may submit to the Agency a request asking it to assess the compliance of its usual cost accounting practices. If required by the Special Conditions, the request must be accompanied by a certificate on the compliance of the cost accounting practices ('certificate on the compliance of the cost accounting practices').

The certificate on the compliance of the cost accounting practices must be:

- (a) produced by an approved auditor or, if the beneficiary is a public body, by a competent and independent public officer; and
- (b) drawn up in accordance with Annex VIII.

The certificate must certify that the beneficiary's cost accounting practices used for the purpose of declaring eligible costs comply with the conditions laid down in Article II.20.3.1 and with the additional conditions that may be laid down in the Special Conditions.

II.20.3.3 If the Agency has confirmed that the beneficiary's usual cost accounting practices are in compliance, costs declared in application of these practices may not be challenged *ex post*, if:

- (a) the practices actually used comply with those approved by the Agency; and
- (b) the beneficiary did not conceal any information for the purpose of the approval of its cost accounting practices.

ARTICLE II.21 — ELIGIBILITY OF COSTS OF ENTITIES AFFILIATED TO THE BENEFICIARIES

If the Special Conditions contain a provision on entities affiliated to the beneficiaries, costs incurred by such an entity are eligible, if:

- (a) they satisfy the same conditions under Articles II.19 and II.20 as apply to the beneficiary; and
- (b) the beneficiary to which the entity is affiliated ensures that the conditions applicable to the beneficiary under Articles II.4, II.5, II.6, II.8, II.10, II.11 and II.27 are also applicable to the entity.

ARTICLE II.22 — BUDGET TRANSFERS

Beneficiaries are allowed to adjust the estimated budget set out in Annex III by transfers between themselves and between the different budget categories, if the *action* is implemented as described in Annex I. This adjustment does not require an amendment of the Agreement as provided for in Article II.13.

However, the beneficiaries may not add costs relating to *subcontracts* not provided for in Annex 1, unless such additional *subcontracts* are approved by the Agency in accordance with Article II.11.1(d).

As an exception to the first subparagraph, if beneficiaries want to change the value of the contribution to which each of them is entitled, as referred to in point (c) of the third subparagraph of II.26.3, the coordinator must request an amendment as provided for in Article II.13.

The first three subparagraphs do not apply to amounts which, as provided for in Article I.3.2(a)(iii) or (c), take the form of lump sums or which, as provided for in Article I.3.2(e), take the form of financing not linked to cost.

ARTICLE II.23 — NON-COMPLIANCE WITH REPORTING OBLIGATIONS

The Agency may terminate the Agreement as provided for in Article II.17.3.1(c) and may reduce the grant as provided for in Article II.25.4 if the coordinator:

- (a) did not submit a request for interim payment or payment of the balance accompanied by the documents referred to in Articles I.4.3 or I.4.4 within 60 calendar days following the end of the corresponding reporting period; and
- (b) still fails to submit such a request within further 60 calendar days following a written reminder sent by the Agency.

ARTICLE II.24 — SUSPENSION OF PAYMENTS AND TIME LIMIT FOR PAYMENT

II.24.1 Suspension of payments

II.24.1.1 Grounds for suspension

The Agency may at any moment suspend, in whole or in part, the pre-financing payments and interim payments for one or more beneficiaries or the payment of the balance for all beneficiaries:

- (a) if the Agency has evidence that a beneficiary has committed *irregularities, fraud or breach of obligations* in the award procedure or while implementing the Agreement;
- (b) if the Agency has evidence that a beneficiary has committed systemic or recurrent *irregularities, fraud* or serious *breach of obligations* in other grants funded by the Union or the European Atomic Energy Community ('Euratom') awarded to the beneficiary under similar conditions and such *irregularities, fraud or breach of obligations* have a material impact on this grant; or
- (c) if the Agency suspects *irregularities, fraud or breach of obligations* committed by a beneficiary in the award procedure or while implementing the Agreement and needs to verify whether they have actually occurred.

II.24.1.2 Procedure for suspension

Step 1 — Before suspending payments, the Agency must send a *formal notification* to the coordinator:

- (a) informing it of:
 - (i) its intention to suspend payments;
 - (ii) the reasons for suspension;
 - (iii) in the cases referred to in points (a) and (b) of Article II.24.1.1, the conditions that need to be met for payments to resume; and
- (b) inviting it to submit observations within 30 calendar days of receiving the *formal notification*.

Step 2 — If the Agency does not receive observations or decides to pursue the procedure despite the observations it has received, it must send a *formal notification* to the coordinator informing it of:

- (a) the suspension of payments;
- (b) the reasons for suspension;
- (c) the final conditions under which payments may resume in the cases referred to in points (a) and (b) of Article II.24.1.1;
- (d) the indicative date of completion of the necessary verification in the case referred to in point (c) of Article II.24.1.1.

The coordinator must immediately inform the other beneficiaries of the suspension. The suspension takes effect on the day the Agency sends *formal notification* of suspension (Step 2).

Otherwise, the Agency must send a *formal notification* to the coordinator informing it that it is not continuing with the suspension procedure.

II.24.1.3 Effects of suspension

During the period of suspension of payments the coordinator is not entitled to submit:

- (a) any requests for payments and supporting documents referred to in Articles I.4.2, I.4.3 and I.4.4; or
- (b) where the suspension concerns the pre-financing payments or interim payments for one or several beneficiaries only, any requests for payments and supporting documents relating to the participation of the concerned beneficiary or beneficiaries in the *action*.

The corresponding requests for payments and supporting documents may be submitted as soon as possible after resumption of payments or may be included in the first request for payment due following resumption of payments in accordance with the schedule laid down in Article I.4.1.

The suspension of payments does not affect the right of the coordinator to suspend the implementation of the *action* as provided for in Article II.16.1 or to terminate the Agreement or the participation of a beneficiary as provided for in Articles II.17.1 and II.17.2.

II.24.1.4 Resuming payments

In order for the Agency to resume payments, the beneficiaries must meet the notified conditions as soon as possible and must inform the Agency of any progress made.

If the conditions for resuming payments are met, the suspension will be lifted. The Agency will send a *formal notification* to the coordinator informing it of this.

II.24.2 Suspension of the time limit for payments

II.24.2.1 The Agency may at any moment suspend the time limit for payment specified in Articles I.5.2, I.5.3 and I.5.4 if a request for payment cannot be approved because:

- (a) it does not comply with the Agreement;
- (b) the appropriate supporting documents have not been produced; or
- (c) there is a doubt about the eligibility of the costs declared in the financial statements and additional checks, reviews, audits or investigations are necessary.

II.24.2.2 The Agency must send a *formal notification* to the coordinator informing it of:

- (a) the suspension; and
- (b) the reasons for the suspension.

The suspension takes effect on the day the Agency sends the *formal notification*.

II.24.2.3 If the conditions for suspending the payment deadline are no longer met, the suspension will be lifted and the remaining period will resume.

If the suspension exceeds two months, the coordinator may request the Agency if the suspension will continue.

If the payment deadline has been suspended because the technical reports or financial statements do not comply with the Agreement and the revised report or statement is not submitted or was submitted but is also rejected, the Agency may terminate the Agreement or the participation of the beneficiary as provided for in Article II.17.3.1(c) and reduce the grant as provided for in Article II.25.4.

ARTICLE II.25 — CALCULATION OF THE FINAL AMOUNT OF THE GRANT

The final amount of the grant depends on the extent to which the *action* has been implemented in accordance with the terms of the Agreement.

The final amount of the grant is calculated by the Agency at the time of the payment of the balance. The calculation involves the following steps:

Step 1 — Application of the reimbursement rate to the eligible costs and addition of the financing not linked to costs, unit, flat-rate and lump sum contributions

Step 2 — Limit to the *maximum amount of the grant*

Step 3 — Reduction due to the no-profit rule

Step 4 — Reduction due to improper implementation, irregularity, fraud or breach of other obligations.

II.25.1 Step 1 — Application of the reimbursement rate to the eligible costs and addition of the financing not linked to costs, unit, flat-rate and lump sum contributions

This step is applied as follows:

- (a) If, as provided for in Article I.3.2(a)(i), the grant takes the form of the reimbursement of eligible costs actually incurred, the reimbursement rate specified in that Article is applied to those eligible costs as approved by the Agency for the corresponding categories of costs, beneficiaries and affiliated entities
- (b) If, as provided for in Article I.3.2(a) (ii) to (v), the grant takes the form of the reimbursement of eligible unit costs, lump sum costs or flat rate costs, the reimbursement rate specified in that Article is applied to those eligible costs as approved by the Agency for the corresponding categories of costs, beneficiaries and affiliated entities;

The accepted amount of volunteers' work for the corresponding beneficiaries and affiliated entities must be limited to the following amount, whichever is the lowest:

- (i) the total sources of financing as indicated in the estimated budget set out in Annex III and as accepted by the Agency multiplied by fifty per cent; or
 - (ii) the amount of volunteers' work as indicated in the final financial statement.
- (c) If, as provided for in Article I.3.2(b), the grant takes the form of a unit contribution, the unit contribution specified in that Article is multiplied by the actual number of units approved by the Agency for the corresponding beneficiaries and affiliated entities;
- (d) If, as provided for in Article I.3.2(c), the grant takes the form of a lump sum contribution, the Agency applies the lump sum specified in that Article for the corresponding beneficiaries and affiliated entities if it finds that the corresponding tasks or part of the *action* were implemented properly in accordance with Annex I;
- (e) If, as provided for in Article I.3.2(d), the grant takes the form of a flat-rate contribution, the flat rate referred to in that Article is applied to the eligible costs or to the contribution approved by the Agency for the corresponding beneficiaries and affiliated entities;
- (f) If, as provided for in Article I.3.2(e), the grant takes the form of financing not linked to costs, the Agency applies the amount specified in that Article for the corresponding beneficiaries and affiliated entities if it finds that [the conditions specified in Annex I were fulfilled][and][the results specified in Annex I were achieved].

If Article I.3.2 provides for a combination of different forms of grant, the amounts obtained must be added together.

II.25.2 Step 2 — Limit to maximum amount of the grant

The total amount paid to the beneficiaries by the Agency may in no circumstances exceed the *maximum amount of the grant*.

If the amount obtained following Step 1 is higher than this maximum amount, the final amount of the grant is limited to the latter.

If volunteers' work is declared as part of direct eligible costs, the final amount of the grant is limited to the amount of total eligible costs and contributions approved by the Agency minus the amount of volunteers' work approved by the Agency.

II.25.3 Step 3 — Reduction due to the no-profit rule

The grant may not produce a profit for the beneficiaries, unless specified otherwise in the Special Conditions.

The profit must be calculated as follows:

- (a) calculate the surplus of the total receipts of the action, over the total eligible costs of the action, as follows:

{ receipts of the action
 minus
 consolidated total eligible costs and contributions approved by the Agency
 corresponding to the amounts determined in accordance with Article II.25.1 }

The receipts of the action are calculated as follows:

{ the revenue generated by the *action* for beneficiaries and affiliated entities, other than
 non-profit organisations
 plus
 the amount obtained following Steps 1 and 2 }

where the revenue generated by the *action* is the consolidated revenue established,
 generated or confirmed for beneficiaries and affiliated entities, other than non-profit
 organisations on the date on which the request for payment of the balance is drawn up
 by the coordinator.

In-kind and financial contributions by third parties are not considered receipts.

- (b) If the amount calculated under point (a) is positive, this amount will be deducted from
 the amount calculated following Steps 1 and 2, in proportion to the final rate of
 reimbursement of the actual eligible costs of the *action* approved by the Agency for
 the categories of costs referred to in Article I.3.2(a)(i).

II.25.4 Step 4 — Reduction due to improper implementation, irregularity, fraud or breach of other obligations

The Agency may reduce the *maximum amount of the grant* if the *action* has not been
 implemented properly as described in Annex I (i.e. if it has not been implemented or has been
 implemented poorly, partially or late), or in case of *irregularity, fraud* or breach of an
 obligation under the Agreement.

The amount of the reduction will be proportionate to the degree to which the *action* has been
 implemented improperly or to the seriousness of the *irregularity, fraud* or *breach of
 obligation*.

Before the Agency reduces the grant, it must send a *formal notification* to the coordinator:

- (a) informing it of:
- (i) its intention to reduce the *maximum amount of the grant*;
 - (ii) the amount by which it intends to reduce the grant;
 - (iii) the reasons for reduction;
- (b) inviting it to submit observations within 30 calendar days of receiving the formal
 notification.

If the Agency does not receive any observations or decides to pursue reduction despite the observations it has received, it will send a *formal notification* informing the coordinator of its decision.

If the grant is reduced, the Agency must calculate the reduced grant amount by deducting the amount of the reduction (calculated in proportion to the improper implementation of the *action* or to the seriousness of the *irregularity, fraud or breach of obligations*) from the *maximum amount of the grant*.

The final amount of the grant will be the lower of the following two:

- (a) the amount obtained following Steps 1 to 3; or
- (b) the reduced grant amount following Step 4.

ARTICLE II.26 — RECOVERY

II.26.1 Recovery at the time of payment of the balance

Where the payment of the balance takes the form of a recovery, the coordinator must repay the Agency the amount in question, even if it was not the final recipient of the amount due.

II.26.2 Recovery after payment of the balance

Where an amount is to be recovered as provided for in Articles II.27.6, II.27.7 and II.27.8, the beneficiary concerned by the audit or OLAF findings must repay the Agency the amount in question. Where the audit findings do not concern a specific beneficiary (or its affiliated entities), the coordinator must repay the Agency the amount in question, even if it was not the final recipient of the amount due.

Each beneficiary is responsible for the repayment of any amount unduly paid by the Agency as a contribution towards the costs incurred by its affiliated entities.

II.26.3 Recovery procedure

Before recovery, the Agency must send a *formal notification* to the beneficiary concerned:

- (a) informing it of its intention to recover the amount unduly paid;
- (b) specifying the amount due and the reasons for recovery; and
- (c) inviting the beneficiary to make any observations within a specified period.

If no observations have been submitted or if, despite the observations submitted by the beneficiary, the Agency decides to pursue the recovery procedure, the Agency may confirm recovery by sending a *formal notification* to the beneficiary consisting of a debit note, specifying the terms and the date for payment.

If payment has not been made by the date specified in the debit note, the Agency will recover the amount due:

- (a) by offsetting it, without the beneficiary's prior consent, against any amounts owed to the beneficiary by the Agency and/or the Commission or an executive agency (from

the Union or the European Atomic Energy Community (Euratom) budget) ('offsetting');

In exceptional circumstances, to safeguard the financial interests of the Union, the Agency may offset before the due date.

An action may be brought against such offsetting before the General Court of the European Union in accordance with Article 263 TFEU;

- (b) by drawing on the financial guarantee where provided for in accordance with Article I.5.2 ('drawing on the financial guarantee');
- (c) by holding the beneficiaries jointly and severally liable up to the maximum EU contribution indicated, for each beneficiary, in the estimated budget (Annex III as last amended);
- (d) by taking legal action as provided for in Article II.18.2 or in the Special Conditions or by adopting an enforceable decision as provided for in Article II.18.3.

II.26.4 Interest on late payment

If payment is not made by the date in the debit note, the amount to be recovered will be increased by late-payment interest at the rate set out in Article I.5.6 from the day following the date for payment in the debit note up to and including the date the Agency and/or the Commission receives full payment of the amount.

Partial payments must first be credited against charges and late-payment interest and then against the principal.

II.26.5 Bank charges

Bank charges incurred in the recovery process must be borne by the beneficiary concerned, unless Directive 2007/64/EC⁴ applies.

ARTICLE II.27 — CHECKS, AUDITS AND EVALUATIONS

II.27.1 Technical and financial checks, audits, interim and final evaluations

The Agency and/or the Commission may, during the implementation of the *action* or afterwards, carry out technical and financial checks and audits to determine that the beneficiaries are implementing the *action* properly and are complying with the obligations under the Agreement. It may also check the beneficiaries' statutory records for the purpose of periodic assessments of lump sum, unit cost or flat-rate amounts.

Information and documents provided as part of checks or audits must be treated on a confidential basis.

⁴ Directive 2007/64/EC⁴ of the European Parliament and of the Council of 13 November 2007 on payment services in the internal market amending Directives 97/7/EC, 2002/65/EC, 2005/60/EC and 2006/48/EC and repealing Directive 97/5/EC.

In addition, the Agency and/or the Commission may carry out an interim or final evaluation of the impact of the *action*, measured against the objective of the Union programme concerned.

The Agency and/or the Commission checks, audits or evaluations may be carried out either directly by the Agency and/or the Commission's own staff or by any other outside body authorised to do so on its behalf.

The Agency and/or the Commission may initiate such checks, audits or evaluations during the implementation of the Agreement and during a period of five years starting from the date of payment of the balance. This period is limited to three years if the *maximum amount of the grant* is not more than EUR 60 000.

The check, audit or evaluation procedures are considered to be initiated on the date of receipt of the letter of the Agency or the Commission announcing it.

If the audit is carried out on an affiliated entity, the beneficiary concerned must inform that affiliated entity.

II.27.2 Duty to keep documents

The beneficiaries must keep all original documents, especially accounting and tax records, stored on any appropriate medium, including digitalised originals when they are authorised by their respective national law and under the conditions laid down therein, during a period of five years starting from the date of payment of the balance.

The period during which documents must be kept is limited to three years if the *maximum amount of the grant* is not more than EUR 60 000.

The periods set out in the first and second subparagraphs are longer if there are ongoing audits, appeals, litigation or pursuit of claims concerning the grant, including in the cases referred to in Article II.27.7. In such cases, the beneficiaries must keep the documents until such audits, appeals, litigation or pursuit of claims have been closed.

II.27.3 Obligation to provide information

Where a check, audit or evaluation is initiated before the payment of the balance, the coordinator must provide any information, including information in electronic format, requested by the Agency and/or the Commission or by any other outside body authorised by the Agency and/or the Commission. Where appropriate, the Agency and/or the Commission may request that a beneficiary provides such information directly.

Where a check or audit is initiated after payment of the balance, the information referred to in the previous subparagraph must be provided by the beneficiary concerned.

If the beneficiary concerned does not comply with the obligations set out in the first and second subparagraphs, the Agency and/or the Commission may consider:

- (a) any cost insufficiently substantiated by information provided by the beneficiary as ineligible;

- (b) any financing not linked to costs, unit, lump sum or flat-rate contribution insufficiently substantiated by information provided by the beneficiary as undue.

II.27.4 On-the-spot visits

During an on-the-spot visit, the beneficiaries must allow Agency and/or the Commission staff and outside personnel authorised by the Agency to have access to the sites and premises where the *action* is or was carried out, and to all the necessary information, including information in electronic format.

They must ensure that the information is readily available at the moment of the on-the-spot visit and that information requested is handed over in an appropriate form.

If the beneficiary concerned refuses to provide access to the sites, premises and information as required in the first and second subparagraphs, the Agency and/or the Commission may consider:

- (a) any cost insufficiently substantiated by information provided by the beneficiary as ineligible;
- (b) any financing not linked to costs, unit, lump sum or flat-rate contribution insufficiently substantiated by information provided by the beneficiary as undue.

II.27.5 Contradictory audit procedure

On the basis of the findings made during the audit, a provisional report ('draft audit report') must be drawn up. It must be sent by the Agency and/or the Commission or its authorised representative to the beneficiary concerned, which must have 30 calendar days from the date of receipt to submit observations. The final report ('final audit report') must be sent to the beneficiary concerned within 60 calendar days of expiry of the time limit for submission of observations.

II.27.6 Effects of audit findings

On the basis of the final audit findings, the Agency and/or the Commission may take the measures it considers necessary, including recovery at the time of payment of the balance or after payment of the balance of all or part of the payments made by it, as provided for in Article II.26.

In the case of final audit findings after the payment of the balance, the amount to be recovered corresponds to the difference between the revised final amount of the grant, determined in accordance with Article II.25, and the total amount paid to the beneficiaries under the Agreement for the implementation of the *action*.

II.27.7 Correction of systemic or recurrent irregularities, fraud or breach of obligations

II.27.7.1 The Agency and/or the Commission may extend audit findings from other grants to this grant if:

- (a) the beneficiary concerned is found to have committed systemic or recurrent *irregularities, fraud or breach of obligations* in other EU or Euratom grants awarded under similar conditions and such *irregularities, fraud or breach of obligations* have a material impact on this grant; and
- (b) the final audit findings are sent to the beneficiary concerned through a *formal notification*, together with the list of grants affected by the findings within the period referred to in Article II.27.1.

The extension of findings may lead to:

- (a) the rejection of costs as ineligible;
- (b) reduction of the grant as provided for in Article II.25.4;
- (c) recovery of undue amounts as provided for in Article II.26;
- (d) suspension of payments as provided for in Article II.24.1;
- (e) suspension of the *action* implementation as provided for in Article II.16.2;
- (f) termination as provided for in Article II.17.3.

II.27.7.2 The Agency and/or the Commission must send a *formal notification* to the beneficiary concerned informing it of the systemic or recurrent *irregularities, fraud or breach of obligations* and of its intention to extend the audit findings, together with the list of grants affected.

- (a) If the findings concern eligibility of costs the procedure is as follows:

Step 1 — The *formal notification* must include:

- (i) an invitation to submit observations on the list of grants affected by the findings;
- (ii) a request to submit revised financial statements for all grants affected;
- (iii) where possible, the correction rate for extrapolation established by the Agency and/or the Commission to calculate the amounts to be rejected on the basis of the systemic or recurrent *irregularities, fraud or breach of obligations*, if the beneficiary concerned:
 - considers that the submission of revised financial statements is not possible or practicable; or
 - will not submit revised financial statements.

Step 2 — The beneficiary concerned has 60 calendar days from when it receives the *formal notification* to submit observations and revised financial statements or to propose a duly substantiated alternative correction method. This period may be extended by the Agency and/or the Commission in justified cases.

Step 3 — If the beneficiary concerned submits revised financial statements that take account of the findings the Agency and/or the Commission will determine the amount to be corrected on the basis of those revised statements.

If the beneficiary proposes an alternative correction method and the Agency and/or the Commission accepts it, the Agency and/or the Commission must send a *formal notification* to the beneficiary concerned informing it:

- (i) that it accepts the alternative method;
- (ii) of the revised eligible costs determined by applying this method.

Otherwise the Agency and/or the Commission must send a *formal notification* to the beneficiary concerned informing it:

- (i) that it does not accept the observations or the alternative method proposed;
- (ii) of the revised eligible costs determined by applying the extrapolation method initially notified to the beneficiary.

If the systemic or recurrent *irregularities, fraud or breach of obligations* are found after the payment of the balance, the amount to be recovered corresponds to the difference between:

- (i) the revised final amount of the grant, determined in accordance with Article II.25 on the basis of the revised eligible costs declared by the beneficiary and approved by the Agency and/or the Commission or on the basis of the revised eligible costs after extrapolation; and
 - (ii) the total amount paid to the beneficiaries under the Agreement for the implementation of the *action*;
- (b) If the findings concern improper implementation or a breach of another obligation the procedure is as follows:

Step 1 — The *formal notification* must include:

- (i) an invitation to the beneficiary to submit observations on the list of grants affected by the findings and
- (ii) the correction flat rate the Agency and/or the Commission intends to apply to the *maximum amount of the grant* or to part of it, according to the principle of proportionality.

Step 2 — The beneficiary concerned has 60 calendar days from receiving the *formal notification* to submit observations or to propose a duly substantiated alternative flat-rate.

Step 3 — If the Agency and/or the Commission accepts the alternative flat rate proposed by the beneficiary, it must send a *formal notification* to the beneficiary concerned informing it:

- (i) that it accepts the alternative flat-rate;
- (ii) of the corrected grant amount by applying this flat rate.

Otherwise the Agency and/or the Commission must send a *formal notification* to the beneficiary concerned informing it:

- (i) that it does not accept the observations or the alternative flat rate proposed;
- (ii) of the corrected grant amount by applying the flat rate initially notified to the beneficiary.

If the systemic or recurrent *irregularities, fraud or breach of obligations* are found after the payment of the balance, the amount to be recovered corresponds to the difference between:

- (i) the revised final amount of the grant after flat-rate correction; and
- (ii) the total amount paid to the beneficiaries under the Agreement for the implementation of the *action*.

II.27.8 Rights of OLAF

The European Anti-Fraud Office (OLAF) has the same rights as the Agency and the Commission, particularly the right of access, for the purpose of checks and investigations.

Under Council Regulation (Euratom, EC) No 2185/96⁵ and Regulation (EU, Euratom) No 883/2013⁶ OLAF may also carry out on-the-spot checks and inspections in accordance with the procedures laid down by Union law for the protection of the financial interests of the Union against *fraud* and other *irregularities*.

Where appropriate, OLAF findings may lead to the Agency and/or the Commission recovering amounts from beneficiaries.

Moreover, findings arising from an OLAF investigation may lead to criminal prosecutions under national law.

II.27.9 Rights of the European Court of Auditors and EPPO

The European Court of Auditors and the European Public Prosecutor's Office established by Council Regulation (EU) 2017/1939⁷ ('the EPPO') have the same rights as the Agency and the Commission, particularly the right of access, for the purpose of checks, audits and investigations.

⁵ Council Regulation (Euratom, EC) No 2185/96 of 11 November 1996 concerning on-the-spot checks and inspections carried out by the Commission in order to protect the European Communities' financial interests against fraud and other irregularities.

⁶ Regulation (EU, Euratom) No 883/2013 of the European Parliament and of the Council of 11 September 2013 concerning investigations conducted by the European Anti-Fraud Office (OLAF).

⁷ Council Regulation (EU) 2017/1939 of 12 October 2017 implementing enhanced cooperation on the establishment of the European Public Prosecutor's Office

ANNEX III

ESTIMATED BUDGET OF THE ACTION

ANNEX III: ESTIMATED BUDGET OF THE ACTION

		Maximum unit costs per candidate					
Scholarship type		Contribution to participation costs	Contribution to travel & installation costs	Contribution to subsistence costs	Maximum amount per scholarship type	Number of scholarships	Estimated EU grant per scholarship type
Programme Country scholarship		9.000 €	7.000 €	24.000 €	40.000 €	8	320.000 €
Partner Country scholarship		18.000 €	7.000 €	24.000 €	49.000 €	30	1.470.000 €
Contribution to management costs and scholars' mobility							220.000 €
Total Heading 1							2.010.000 €
I P A	Western Balkans	18.000 €	7.000 €	24.000 €	49.000 €	0	0 €
E N I	ENI East	18.000 €	7.000 €	24.000 €	49.000 €	0	0 €
	ENI South	18.000 €	7.000 €	24.000 €	49.000 €	0	0 €
Total ENI							0 €
D C I	Asia – LDC countries	18.000 €	7.000 €	24.000 €	49.000 €	0	0 €
	Asia – remaining countries	18.000 €	7.000 €	24.000 €	49.000 €	0	0 €
	Central Asia – L-LMI countries	18.000 €	7.000 €	24.000 €	49.000 €	0	0 €
	Central Asia – remaining countries	18.000 €	7.000 €	24.000 €	49.000 €	0	0 €
	Latin America – LMI countries	18.000 €	7.000 €	24.000 €	49.000 €	0	0 €
	Latin America – Brazil and Mexico	18.000 €	7.000 €	24.000 €	49.000 €	0	0 €
	Latin America – remaining countries	18.000 €	7.000 €	24.000 €	49.000 €	0	0 €
	South Africa	18.000 €	7.000 €	24.000 €	49.000 €	0	0 €
Total DCI							0 €
P I	Gulf countries	18.000 €	7.000 €	24.000 €	49.000 €	0	0 €
Total Heading 4 (IPA + ENI + DCI + PI)							0 €
E D F	ACP countries	18.000 €	7.000 €	24.000 €	49.000 €	0	0 €
MAXIMUM EU GRANT							2.010.000 €

ANNEX IV

LIST OF BENEFICIARIES AND MANDATES

ORGANIZATION NAME	COUNTRY
UNIVERSIDADE DE AVEIRO	PT
UNIVERSITAT ROVIRA I VIRGILI	ES

► To be signed by the person authorised to enter into legally binding commitments on behalf of the future beneficiary

MANDATE

I, the undersigned,

María José Figueras Salvat,

representing,

Universitat Rovira i Virgili – [URV]

[Rector]

Statutory registration number: *Decree 32/2018, of 7 June (DOGC 7638, of 8 June 2018)*

Universitat Rovira i Virgili- Carrer de l'Escorxador, s/n

Spain - 43003 Tarragona

VAT registration number: *Q-9350003-A,*

hereinafter referred to as "the beneficiary",

for the purposes of submitting the proposal for the Erasmus Mundus Joint Master Degree project entitled Sustainable Catalysis – *SuCat* and if selected for funding, the signature and the implementation of the related multiple beneficiaries grant agreement (hereinafter referred to as "the grant agreement") with the Education, Audiovisual and Culture Executive Agency (hereinafter referred to as "the Agency")

hereby:

1. Mandate

Université de Poitiers - [UP]

Statutory registration number: *19860856400375*

Université de Poitiers-15, rue de l'Hôtel Dieu-TSA 71 117

France - 86073 POITIERS Cédex 9

VAT registration number: *FR 03 198 608 564,*

represented by *Prof. Yves Jean, Rector of University of Poitiers*

hereinafter referred to as "the coordinator"

to sign in my name and on my behalf the grant agreement and its possible subsequent amendments with the Agency.

2. Mandate the coordinator to act on behalf of the beneficiary in compliance with the grant agreement.

I hereby confirm that the beneficiary accepts all terms and conditions of the grant agreement and, in particular, all provisions affecting the coordinator and the other beneficiaries. In particular, I acknowledge that, by virtue of this mandate, the coordinator alone is entitled to receive funds from the Agency and distribute the amounts corresponding to the beneficiary's participation in the action.

I hereby accept that the beneficiary will do everything in its power to help the coordinator fulfil its obligations under the grant agreement, and in particular, to provide to the coordinator, on its request, whatever documents or information may be required.

I hereby declare that the beneficiary agrees that the provisions of the grant agreement, including this mandate, take precedence over any other agreement between the beneficiary and the coordinator which may have an effect on the implementation of the grant agreement.

Subject to selection for a grant award, a copy of this mandate shall be annexed to the grant agreement signed between the coordinator and the Agency and shall form an integral part of it.

SIGNATURE

Done at: *TARRAGONA*



39650112K MARIA
JOSEPA FIGUERAS
(R: Q9350003A)
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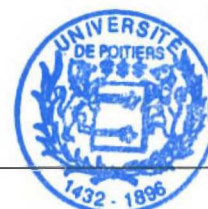
Date: *10 / 09 / 2020 (day/month/year)*

Signature:

UNIVERSITAT
ROVIRA I VIRGILI

Stamp of the beneficiary organisation

María José Figueras Salvat, Rector of the Universitat Rovira i Virgili



► To be signed by the person authorised to enter into legally binding commitments on behalf of the future beneficiary

MANDATE

I, the undersigned,

Prof. Doutor Paulo Jorge Ferreira,

representing,

Universidade de Aveiro} - UAVR}

[insert official legal status or form]

Statutory registration number: *[DL-402/73]*

[Campus Universitário de Santiago]

Portugal] - [3810-193] [Aveiro]

VAT registration number: *[PT501461108]*,

hereinafter referred to as "the beneficiary",

for the purposes of submitting the proposal for the Erasmus Mundus Joint Master Degree project entitled *Sustainable Catalysis - SuCat* and if selected for funding, the signature and the implementation of the related multiple beneficiaries grant agreement (hereinafter referred to as "the grant agreement") with the Education, Audiovisual and Culture Executive Agency (hereinafter referred to as "the Agency")

hereby:

1. Mandate

Université de Poitiers - [UP]

Statutory registration number: *19860856400375*

Université de Poitiers-15, rue de l'Hôtel Dieu-TSA 71 117

France - 86073 POITIERS Cédex 9

VAT registration number: *FR 03 198 608 564,*

represented by *Prof. yves Jean, Rector of University of Poitiers*

hereinafter referred to as "the coordinator"

to sign in my name and on my behalf the grant agreement and its possible subsequent amendments with the Agency.

2. Mandate the coordinator to act on behalf of the beneficiary in compliance with the grant agreement.

I hereby confirm that the beneficiary accepts all terms and conditions of the grant agreement and, in particular, all provisions affecting the coordinator and the other beneficiaries. In particular, I acknowledge that, by virtue of this mandate, the coordinator alone is entitled to receive funds from the Agency and distribute the amounts corresponding to the beneficiary's participation in the action.

I hereby accept that the beneficiary will do everything in its power to help the coordinator fulfil its obligations under the grant agreement, and in particular, to provide to the coordinator, on its request, whatever documents or information may be required.

I hereby declare that the beneficiary agrees that the provisions of the grant agreement, including this mandate, take precedence over any other agreement between the beneficiary and the coordinator which may have an effect on the implementation of the grant agreement.

Subject to selection for a grant award, a copy of this mandate shall be annexed to the grant agreement signed between the coordinator and the Agency and shall form an integral part of it.

SIGNATURE

Done at: *AVEIRO*

Date: *10 / 09 / 2020 (day/month/year)*

Signature:



[Prof. Doutor Paulo Jorge Ferreira, Rector]

Stamp of the beneficiary organisation



ANNEX V

MODEL TECHNICAL REPORT

The templates of technical reports to be used are available online at the following address:

http://cacea.ec.europa.eu/erasmus-plus/beneficiaries-space_en

ANNEX VI

MODEL FINANCIAL STATEMENT

The templates of financial statements to be used are available online at the following address:

http://eacea.ec.europa.eu/erasmus-plus/beneficiaries-space_en

ANNEX VII

**MODEL TERMS OF REFERENCE FOR THE CERTIFICATE
ON THE FINANCIAL STATEMENTS AND UNDERLYING ACCOUNTS**

[NOT APPLICABLE]

ANNEX VIII

MODEL TERMS OF REFERENCE FOR THE OPERATIONAL VERIFICATION REPORT

[NOT APPLICABLE]

ANNEX IX

MINIMUM REQUIREMENTS FOR THE HEALTH AND ACCIDENT INSURANCE COVERAGE OF EMJMD STUDENTS

The document is available online at the following address:

http://eacca.ec.europa.eu/erasmus-plus/beneficiaries-space_en



EUROPEAN COMMISSION
Education, Audiovisual and Culture Executive Agency (EACEA)
EACEA.A – Erasmus+, EU Solidarity Corps
A.1 – European Higher Education

GRANT AGREEMENT

NUMBER 101004065 — EC2U

This **Agreement** ('the Agreement') is **between** the following parties:

on the one part,

the **Education, Audiovisual and Culture Executive Agency (EACEA)** ('the Agency'), under the powers delegated by the European Commission ('the Commission'), represented for the purposes of signature of this Agreement by Jose-Lorenzo VALLES, Head of Unit, Education, Audiovisual and Culture Executive Agency, Erasmus+, EU Solidarity Corps, European Higher Education,

and

on the other part,

1. 'the coordinator':

UNIVERSITE DE POITIERS (UP), established in RUE DE L HOTEL DIEU 15 HOTEL PINET, POITIERS CEDEX 86034, France, VAT number: FR03198608564, represented for the purposes of signing the Agreement by Rector's Delegate, Ludovic THILLY

and the following other beneficiaries, if they sign their 'Accession Form' (see Annex 3 and Article 40):

2. **UNIVERSIDADE DE COIMBRA (UC)**, established in PACO DAS ESCOLAS, COIMBRA 3001 451, Portugal, VAT number: PT501617582,

3. **UNIVERSITATEA ALEXANDRU IOAN CUZA DIN IASI (UAIC)**, established in BULEVARDUL CAROL I 11, IASI 700506, Romania, VAT number: RO4701126,

4. **FRIEDRICH-SCHILLER-UNIVERSITAT JENA (FSU JENA)**, established in FURSTENGRABEN 1, JENA 07743, Germany, VAT number: DE150546536,

5. **UNIVERSITA DEGLI STUDI DI PAVIA (UNIPV)**, established in STRADA NUOVA 65, PAVIA 27100, Italy,

6. **UNIVERSIDAD DE SALAMANCA (USAL)**, established in CALLE PATIO DE ESCUELAS 1, SALAMANCA 37008, Spain, VAT number: ESQ3718001E,

7. **TURUN YLIOPISTO (UTU)**, established in YLIOPISTONMAKI, Turku 20014, Finland, VAT number: FI02458963,

Unless otherwise specified, references to ‘beneficiary’ or ‘beneficiaries’ include the coordinator.

If only one beneficiary signs the grant agreement (‘mono-beneficiary grant’), all provisions referring to the ‘beneficiaries’ will be considered referring to the beneficiary.

The parties referred to above have agreed to enter into the Agreement under the terms and conditions below.

By signing the Agreement or the Accession Form, the beneficiaries accept the grant and agree to implement it under their own responsibility and in accordance with the Agreement, with all the obligations and conditions it sets out.

The Agreement is composed of:

Terms and Conditions

- | | |
|---------|--|
| Annex 1 | Description of the action |
| Annex 2 | Estimated budget for the action |
| | Annex 2a Not applicable |
| Annex 3 | Accession Forms |
| Annex 4 | Model for the financial statements |
| Annex 5 | Model for the certificate on the financial statements |
| Annex 6 | Model for the certificate on the methodology (CoMUC): not applicable |
| Annex 7 | Statement on the use of the previous pre-financing payment: not applicable |

TERMS AND CONDITIONS

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CHAPTER 1 GENERAL

ARTICLE 1 — SUBJECT OF THE AGREEMENT

This Agreement sets out the rights and obligations and the terms and conditions applicable to the grant awarded to the beneficiaries for implementing the action set out in Chapter 2.

CHAPTER 2 ACTION

ARTICLE 2 — ACTION TO BE IMPLEMENTED

The grant is awarded for the action entitled ‘**European Campus of City-Universities — EC2U**’ (**‘action’**), as described in Annex 1.

ARTICLE 3 — DURATION AND STARTING DATE OF THE ACTION

The duration of the action will be **36 months** as of the first day of the month following the date the Agreement enters into force (see Article 42) (**‘starting date of the action’**).

ARTICLE 4 — ESTIMATED BUDGET AND BUDGET TRANSFERS

4.1 Estimated budget

The **‘estimated budget’** for the action is set out in Annex 2.

It contains the estimated eligible costs and the forms of costs, broken down by beneficiary and budget category (see Articles 5, 6).

4.2 Budget transfers

The estimated budget breakdown indicated in Annex 2 may be adjusted — without an amendment (see Article 39) — by transfers of amounts between beneficiaries, budget categories and/or forms of costs set out in Annex 2, if the action is implemented as described in Annex 1.

However the beneficiaries may not add costs relating to subcontracts not provided for in Annex 1, unless such additional subcontracts are approved by an amendment or in accordance with Article 10.

CHAPTER 3 GRANT

ARTICLE 5 — GRANT AMOUNT, FORM OF GRANT, REIMBURSEMENT RATE AND FORMS OF COSTS

5.1 Maximum grant amount

The **‘maximum grant amount’** is **EUR 5 000 000.00** (five million EURO).

5.2 Form of grant, reimbursement rate and forms of costs

The grant reimburses **80%** of the action's eligible costs ('**reimbursement of eligible costs grant**'); see Article 6 and Annex 2).

The estimated eligible costs of the action are EUR **8 790 417.01** (eight million seven hundred and ninety thousand four hundred and seventeen EURO and one eurocents).

Eligible costs (see Article 6) must be declared under the following forms ('**cost forms**'):

- (a) for **direct personnel costs**: as actually incurred costs ('**actual costs**');
- (b) for **direct travel and subsistence costs**: as actually incurred costs (**actual costs**);
- (c) for **direct costs of subcontracting**: as actually incurred costs (**actual costs**);
- (d) for direct costs of **providing financial support to third parties**: not applicable;
- (e) for **other direct costs**: as actually incurred costs (**actual costs**);
- (f) for **indirect costs**: on the basis of a flat-rate applied as set out in Article 6.2.Point F ('**flat-rate costs**');

5.3 Final grant amount — Calculation

The '**final grant amount**' depends on the actual extent to which the action is implemented in accordance with the Agreement's terms and conditions.

This amount is calculated by the Agency — when the payment of the balance is made — in the following steps:

- Step 1 – Application of the reimbursement rate to the eligible costs
- Step 2 – Limit to the maximum grant amount
- Step 3 – Reduction due to the no-profit rule
- Step 4 – Reduction due to substantial errors, irregularities or fraud or serious breach of obligations

5.3.1 Step 1 — Application of the reimbursement rate to the eligible costs

The reimbursement rate (see Article 5.2) is applied to the eligible costs (actual costs and flat-rate costs; see Article 6) declared by the beneficiaries (see Article 15) and approved by the Agency (see Article 16).

5.3.2 Step 2 — Limit to the maximum grant amount

If the amount obtained following Step 1 is higher than the maximum grant amount set out in Article 5.1, it will be limited to the latter.

5.3.3 Step 3 — Reduction due to the no-profit rule

The grant must not produce a profit.

'**Profit**' means the surplus of the amount obtained following Steps 1 and 2 plus the action's total receipts, over the action's total eligible costs.

The ‘**action’s total eligible costs**’ are the consolidated total eligible costs approved by the Agency.

The ‘**action’s total receipts**’ are the consolidated total receipts generated by beneficiaries that are profit legal entities during its duration (see Article 3).

The following are considered **receipts**:

- (a) income generated by the action;

If there is a profit, it will be deducted in proportion to the final rate of reimbursement of the eligible actual costs approved by the Agency (as compared to the amount calculated following Steps 1 and 2).

5.3.4 Step 4 — Reduction due to substantial errors, irregularities or fraud or serious breach of obligations

If the grant is reduced (see Article 27), the Agency will calculate the reduced grant amount by deducting the amount of the reduction (calculated in proportion to the seriousness of the errors, irregularities or fraud or breach of obligations, in accordance with Article 27.2) from the maximum grant amount set out in Article 5.1.

The final grant amount will be the lower of the following two:

- the amount obtained following Steps 1 to 3 or
- the reduced grant amount following Step 4.

5.4 Revised final grant amount — Calculation

If — after the payment of the balance (in particular, after checks, reviews, audits or investigations; see Article 17) — the Agency rejects costs (see Article 26) or reduces the grant (see Article 27), it will calculate the ‘**revised final grant amount**’ for the action or the beneficiary concerned.

This amount is calculated by the Agency on the basis of the findings, as follows:

- in case of **rejection of costs**: by applying the reimbursement rate to the *revised* eligible costs approved by the Agency for the beneficiary concerned;
- in case of **reduction of the grant**: by deducting the amount of the reduction (calculated in proportion to the seriousness of the substantial errors, irregularities or fraud or breach of obligations, in accordance with Article 27.2) from the maximum grant amount for the action or for the beneficiary concerned (see Article 5.1 and Annex 2).

In case of **rejection of costs and reduction of the grant**, the revised final grant amount will be the lower of the two amounts above.

ARTICLE 6 — ELIGIBLE AND INELIGIBLE COSTS

6.1 General conditions for costs to be eligible

‘**Eligible costs**’ are costs that meet the following criteria:

- (a) for **actual costs**:

- (i) they must be actually incurred by the beneficiary;
 - (ii) they must be incurred in the period set out in Article 3, with the exception of costs relating to the submission of the final report (see Article 15);
 - (iii) they must be indicated in the estimated budget set out in Annex 2;
 - (iv) they must be incurred in connection with the action as described in Annex 1 and necessary for its implementation;
 - (v) they must be identifiable and verifiable, in particular recorded in the beneficiary's accounts in accordance with the accounting standards applicable in the country where the beneficiary is established and with the beneficiary's usual cost accounting practices;
 - (vi) they must comply with the applicable national law on taxes, labour and social security, and
 - (vii) they must be reasonable, justified and must comply with the principle of sound financial management, in particular regarding economy and efficiency;
- (b) for **unit costs**: not applicable;
- (c) for **flat-rate costs**:
- (i) they must be calculated by applying the flat-rate set out in Annex 2, and
 - (ii) the costs (actual costs) to which the flat-rate is applied must comply with the conditions for eligibility set out in this Article;
- (d) for **lump sum costs**: not applicable.

6.2 Specific conditions for costs to be eligible

Costs are eligible if they comply with the general conditions (see above) and the specific conditions set out below, for each of the following budget categories:

- A. direct personnel costs;
- B. direct travel and subsistence costs;
- C. direct costs of subcontracting;
- D. not applicable;
- E. other direct costs;
- F. indirect costs.

'Direct costs' are costs that are directly linked to the action implementation and can therefore be attributed to it directly. They must not include any indirect costs (see Point F below).

'Indirect costs' are costs that are not directly linked to the action implementation and therefore cannot be attributed directly to it.

A. Direct personnel costs

Types of eligible personnel costs

A.1 Personnel costs are eligible if they are related to personnel working for the beneficiary under an employment contract (or equivalent appointing act) and assigned to the action (**‘costs for employees (or equivalent)’**). They must be limited to salaries, social security contributions, taxes and other costs included in the **remuneration**, if they arise from national law or the employment contract (or equivalent appointing act).

They may also include **additional remuneration** for personnel assigned to the action (including payments on the basis of supplementary contracts regardless of their nature), if:

- (a) it is part of the beneficiary’s usual remuneration practices and is paid in a consistent manner whenever the same kind of work or expertise is required;
- (b) the criteria used to calculate the supplementary payments are objective and generally applied by the beneficiary, regardless of the source of funding used.

A.2 The **costs for natural persons working under a direct contract** with the beneficiary other than an employment contract or **seconded by a third party against payment** are eligible personnel costs, if:

- (a) the person works under conditions similar to those of an employee (in particular regarding the way the work is organised, the tasks that are performed and the premises where they are performed);
- (b) the result of the work carried out belongs to the beneficiary (unless agreed otherwise), and
- (c) the costs are not significantly different from those for personnel performing similar tasks under an employment contract with the beneficiary.

Calculation

Personnel costs must be calculated by the beneficiaries as follows:

- for persons **working exclusively on the action**:

{monthly rate for the person
multiplied by
number of actual months worked on the action}.

The months declared for these persons may not be declared for any other EU grant.

The **‘monthly rate’** is calculated as follows:

{annual personnel costs for the person
divided by
12}

using the personnel costs for each full financial year covered by the reporting period concerned. If a financial year is not closed at the end of the reporting period, the beneficiaries must use the monthly rate of the last closed financial year available.

- for persons **working part-time on the action**:

{daily rate for the person
 multiplied by
 number of actual days worked on the action (rounded up or down to the nearest half-day)}.

The number of actual hours declared for a person must be identifiable and verifiable (see Article 13).

The total number of hours declared in EU grants, for a person for a year, cannot be higher than the annual productive hours used for the calculations of the hourly rate. Therefore, the maximum number of hours that can be declared for the grant are:

{number of annual productive hours for the year (see below)
 minus
 total number of hours declared by the beneficiary, for that person for that year, for other EU grants}.

The ‘**daily rate**’ is calculated as follows:

{annual personnel costs for the person
 divided by
 number of individual annual productive days}.

using the personnel costs and the number of annual productive days for each full financial year covered by the reporting period concerned. If a financial year is not closed at the end of the reporting period, the beneficiaries must use the daily rate of the last closed financial year available.

The ‘number of individual annual productive days’ is the total actual days worked by the person in the year. It may not include holidays and other absences (such as sick leave, maternity leave, special leave, etc). However, it may include overtime and time spent in meetings, trainings and other similar activities.

The Agency may accept other calculation methods (such as, for instance, hourly rates, daily rates calculated with annual personnel costs and 215 *fixed* annual productive days or a pro-rata apportionment of the monthly salary costs), if it considers that they reflect the actual costs incurred, in a fair, objective, realistic way and if there are sufficient records to support these costs (see Article 13).

B. Direct travel and subsistence costs

Travel and subsistence costs (including related duties, taxes and charges, such as non-deductible value added tax (VAT) paid by beneficiaries that are not public bodies acting as public authority) are eligible if they are in line with the beneficiary’s usual practices on travel.

C. Direct costs of subcontracting (including related duties, taxes and charges, such as non-deductible value added tax (VAT) paid by beneficiaries that are not public bodies acting as public authority) are eligible if the conditions in Article 10.1.1 are met.

D. Direct costs of providing financial support to third parties

Not applicable

E. Other direct costs

E.1 The **depreciation costs of equipment, infrastructure or other assets** (new or second-hand) as recorded in the beneficiary's accounts are eligible, if they were purchased in accordance with Article 9.1.1 and written off in accordance with international accounting standards and the beneficiary's usual accounting practices.

The **costs of renting or leasing** equipment, infrastructure or other assets (including related duties, taxes and charges, such as non-deductible value added tax (VAT) paid by beneficiaries that are not public bodies acting as public authority) are also eligible, if they do not exceed the depreciation costs of similar equipment, infrastructure or assets and do not include any financing fees.

The only portion of the costs that will be taken into account is that which corresponds to the duration of the action and rate of actual use for the purposes of the action from the budget in order to finance the functioning of a body which has an objective forming part of and supporting an EU policy.

E.2 **Costs of other goods and services** (including related duties, taxes and charges, such as non-deductible value added tax (VAT) paid by beneficiaries that are not public bodies acting as public authority) are eligible, if they are purchased specifically for the action and in accordance with Article 9.1.1.

Such goods and services include, for instance, consumables and supplies, dissemination, protection of results, certificates on the financial statements (if they are required by the Agreement), translations and publications.

F. Indirect costs

Indirect costs are eligible if they are declared on the basis of the flat-rate of 7% of the eligible direct costs (see Article 5.2 and Points A to E above).

Beneficiaries receiving an EU operating grant¹ cannot declare indirect costs for the period covered by the operating grant, unless they can demonstrate that the operating grant does not cover any costs of the action.

6.3 Conditions for costs of linked parties to be eligible

Not applicable

6.4 Ineligible costs

'Ineligible costs' are:

- (a) costs that do not comply with the conditions set out above (Article 6.1 to 6.3), in particular:

¹ For the definition, see Article 180(2)(b) Regulation (EU, Euratom) 2018/1046 of the European Parliament and of the Council of 18 July 2018 on the financial rules applicable to the general budget of the Union, amending Regulations (EU) No 1296/2013, (EU) No 1301/2013, (EU) No 1303/2013, (EU) No 1304/2013, (EU) No 1309/2013, (EU) No 1316/2013, (EU) No 223/2014, (EU) No 283/2014, and Decision No 541/2014/EU and repealing Regulation (EU, Euratom) No 966/2012 ('[EU Financial Regulation](#)') (OJ L 193, 30.7.2018, p. 1): 'operating grant' means direct financial contribution, by way of donation, from the budget in order to finance the functioning of a body which pursues an aim of general EU interest or has an objective forming part of and supporting an EU policy.

- (i) costs related to return on capital;
 - (ii) debt and debt service charges;
 - (iii) provisions for future losses or debts;
 - (iv) interest owed;
 - (v) doubtful debts;
 - (vi) currency exchange losses;
 - (vii) bank costs charged by the beneficiary's bank for transfers from the Agency;
 - (viii) excessive or reckless expenditure;
 - (ix) deductible VAT;
 - (x) costs incurred during suspension of the implementation of the action (see Article 33);
 - (xi) in-kind contributions provided by third parties free of charge;
- (b) costs declared under another EU grant (including grants awarded by a Member State and financed by the EU budget and grants awarded by bodies other than the Agency for the purpose of implementing the EU budget); in particular, indirect costs if the beneficiary is already receiving an operating grant financed by the EU budget in the same period, unless they can demonstrate that the operating grant does not cover any costs of the action;
- (c) costs for staff of a national (or regional/local) administration, for activities that are part of the administration's normal activities (i.e. not undertaken only because of the grant);
- (d) costs (especially travel and subsistence costs) for staff or representatives of EU institutions, bodies or agencies;

6.5 Consequences of declaration of ineligible costs

Declared costs that are ineligible will be rejected (see Article 26).

This may also lead to any of the other measures described in Chapter 6.

CHAPTER 4 RIGHTS AND OBLIGATIONS OF THE PARTIES

SECTION 1 RIGHTS AND OBLIGATIONS RELATED TO IMPLEMENTING THE ACTION

ARTICLE 7 — GENERAL OBLIGATION TO PROPERLY IMPLEMENT THE ACTION

7.1 General obligation to properly implement the action

The beneficiaries must implement the action as described in Annex 1 and in compliance with the

provisions of the Agreement and all legal obligations under applicable EU, international and national law.

7.2 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 27).

Such breaches may also lead to any of the other measures described in Chapter 6.

ARTICLE 8 — RESOURCES TO IMPLEMENT THE ACTION — THIRD PARTY INVOLVED IN THE ACTION

The beneficiaries must have the appropriate resources to implement the action.

If it is necessary to implement the action, the beneficiaries may:

- purchase goods, works and services (see Article 9);
- call upon subcontractors to implement action tasks described in Annex 1 (see Article 10).

In these cases, the beneficiaries retain sole responsibility towards the Agency and the other beneficiaries for implementing the action.

ARTICLE 8a — IMPLEMENTATION OF ACTION TASKS BY BENEFICIARIES NOT RECEIVING FUNDING

Not applicable

ARTICLE 9 — PURCHASE OF GOODS, WORKS OR SERVICES

9.1 Rules for purchasing goods, works or services

9.1.1 If necessary to implement the action, the beneficiaries may purchase goods, works or services.

The beneficiaries must make such purchases ensuring the best value for money or, if appropriate, the lowest price. In doing so, they must avoid any conflict of interests (see Article 20).

The beneficiaries must ensure that the Agency, the Commission, the European Court of Auditors (ECA) and the European Anti-Fraud Office (OLAF) can exercise their rights under Articles 17 and 18 also towards their contractors.

9.1.2 Beneficiaries that are ‘contracting authorities’ within the meaning of Directive 2004/18/EC² (or 2014/24/EU³) or ‘contracting entities’ within the meaning of Directive 2004/17/EC⁴ (or 2014/25/EU⁵) must comply with the applicable national law on public procurement.

² Directive 2004/18/EC of the European Parliament and of the Council of 31 March 2004 on the coordination of procedures for the award of public work contracts, public supply contracts and public service contracts (OJ L 134, 30.04.2004, p. 114).

³ Directive 2014/24/EU of the European Parliament and of the Council of 26 February 2014 on public procurement and repealing Directive 2004/18/EC (OJ L 94, 28.3.2014, p. 65).

9.2 Consequences of non-compliance

If a beneficiary breaches any of its obligations under Article 9.1.1, the costs related to the contract concerned will be ineligible (see Article 6) and will be rejected (see Article 26).

If a beneficiary breaches any of its obligations under Article 9.1.2, the grant may be reduced (see Article 27).

Such breaches may also lead to any of the other measures described in Chapter 6.

ARTICLE 10 — IMPLEMENTATION OF ACTION TASKS BY SUBCONTRACTORS

10.1 Rules for subcontracting action tasks

10.1.1 If necessary to implement the action, the beneficiaries may award subcontracts covering the implementation of certain action tasks described in Annex 1.

Subcontracting may cover only a limited part of the action.

The beneficiaries must award the subcontracts ensuring the best value for money or, if appropriate, the lowest price. In doing so, they must avoid any conflict of interests (see Article 20).

The tasks to be implemented and the estimated cost for each subcontract must be set out in Annex 1 and the total estimated costs of subcontracting per beneficiary must be set out in Annex 2. The Agency may however approve subcontracts not set out in Annex 1 and 2 without amendment (see Article 39), if:

- they are specifically justified in the final technical report and
- they do not entail changes to the Agreement which would call into question the decision awarding the grant or breach the principle of equal treatment of applicants.

The beneficiaries must ensure that the Agency, the Commission, the European Court of Auditors (ECA) and the European Anti-Fraud Office (OLAF) can exercise their rights under Articles 17 and 18 also towards their subcontractors.

10.1.2 The beneficiaries must ensure that their obligations under Articles 20, 21, 22 and 30 also apply to the subcontractors.

Beneficiaries that are ‘contracting authorities’ within the meaning of Directive 2004/18/EC (or 2014/24/EU) or ‘contracting entities’ within the meaning of Directive 2004/17/EC (or 2014/25/EU) must comply with the applicable national law on public procurement.

10.2 Consequences of non-compliance

If a beneficiary breaches any of its obligations under Article 10.1.1, the costs related to the subcontract concerned will be ineligible (see Article 6) and will be rejected (see Article 26).

⁴ Directive 2004/17/EC of the European Parliament and of the Council of 31 March 2004 coordinating the procurement procedures of entities operating in the water, energy, transport and postal services sectors (OJ L 134, 30.04.2004, p. 1).

⁵ Directive 2014/25/EU of the European Parliament and of the Council of 26 February 2014 on procurement by entities operating in the water, energy, transport and postal services sectors and repealing Directive 2004/17/EC (OJ L 94, 28.3.2014, p. 243).

If a beneficiary breaches any of its obligations under Article 10.1.2, the grant may be reduced (see Article 27).

Such breaches may also lead to any of the other measures described in Chapter 6.

ARTICLE 11 — IMPLEMENTATION OF ACTION TASKS BY LINKED THIRD PARTIES

Not applicable

ARTICLE 11a — FINANCIAL SUPPORT TO THIRD PARTIES

Not applicable

SECTION 2 RIGHTS AND OBLIGATIONS RELATED TO THE GRANT ADMINISTRATION

ARTICLE 12 — GENERAL OBLIGATION TO INFORM

12.1 General obligation to provide information upon request

The beneficiaries must provide — during implementation of the action or afterwards and in accordance with Article 25.2 — any information requested in order to verify eligibility of the costs, proper implementation of the action and compliance with the other obligations under the Agreement.

12.2 Obligation to keep information up to date and to inform about events and circumstances likely to affect the Agreement

Each beneficiary must keep information stored in the Participant Portal Beneficiary Register (via the electronic exchange system; see Article 36) up to date, in particular, its name, address, legal representatives, legal form and organisation type.

Each beneficiary must immediately inform the coordinator — which must immediately inform the Agency and the other beneficiaries — of any of the following:

- (a) **events** which are likely to affect significantly or delay the implementation of the action or the EU financial interests, in particular:
 - (i) changes in its legal, financial, technical, organisational or ownership situation
- (b) **circumstances** affecting:
 - (i) the decision to award the grant or
 - (ii) compliance with requirements under the Agreement.

12.3 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 27).

Such breaches may also lead to any of the other measures described in Chapter 6.

ARTICLE 13 — KEEPING RECORDS — SUPPORTING DOCUMENTATION

13.1 Obligation to keep records and other supporting documentation

The beneficiaries must — for a period of **five years after the payment of the balance** — keep records and other supporting documentation in order to prove the proper implementation of the action and the costs they declare as eligible.

They must make them available upon request (see Article 12) or in the context of checks, reviews, audits or investigations (see Article 17).

If there are on-going checks, reviews, audits, investigations, litigation or other pursuits of claims under the Agreement (including the extension of findings; see Articles 17), the beneficiaries must keep the records and other supporting documentation until the end of these procedures.

The beneficiaries must keep the original documents. Digital and digitalised documents are considered originals if they are authorised by the applicable national law. The Agency may accept non-original documents if they considers that they offer a comparable level of assurance.

13.1.1 Records and other supporting documentation on the technical implementation

The beneficiaries must keep records and other supporting documentation on the technical implementation of the action, in line with the accepted standards in the respective field.

13.1.2 Records and other documentation to support the costs declared

The beneficiaries must keep the records and documentation supporting the costs declared, in particular the following:

- (a) for **actual costs**: adequate records and other supporting documentation to prove the costs declared, such as contracts, subcontracts, invoices and accounting records. In addition, the beneficiaries' usual cost accounting practices and internal control procedures must enable direct reconciliation between the amounts declared, the amounts recorded in their accounts and the amounts stated in the supporting documentation;
- (b) for **unit costs**: not applicable;
- (c) for **flat-rate costs**: adequate records and other supporting documentation to prove the eligibility of the costs to which the flat-rate is applied. The beneficiaries do not need to identify the costs covered or provide supporting documentation (such as accounting statements) to prove the amount declared at a flat-rate;
- (d) for **lump sum costs**: not applicable.

In addition, for **personnel costs** (declared as actual costs), the beneficiaries must keep **time records** for the number of days declared. The time records must be in writing and approved by the persons working on the action and their supervisors, at least monthly. In the absence of reliable time records of the days worked on the action, the Agency may accept alternative evidence supporting the number of days declared, if it considers that it offers an adequate level of assurance.

As an exception, for **persons working exclusively on the action**, there is no need to keep time records,

if the beneficiary signs a **declaration** confirming that the persons concerned have worked exclusively on the action.

13.2 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, costs insufficiently substantiated will be ineligible (see Article 6) and will be rejected (see Article 26), and the grant may be reduced (see Article 27).

Such breaches may also lead to any of the other measures described in Chapter 6.

ARTICLE 14 — SUBMISSION OF DELIVERABLES

14.1 Obligation to submit deliverables

The coordinator must submit:

- prepare and attend the progress meetings organised by the Agency (if any) (meeting(s) in planned; additional video- or telephone conference meetings may be organised by the Agency if needed)
- submit the ‘**deliverables**’ identified in Annex 1, in accordance with the timing and conditions set out in it.

14.2 Consequences of non-compliance

If the coordinator breaches any of its obligations under this Article, the Agency may apply any of the measures described in Chapter 6.

ARTICLE 15 — REPORTING — PAYMENT REQUESTS

15.1 Obligation to submit reports

The coordinator must submit to the Agency (see Article 36) the technical and financial reports set out in this Article. These reports include the request(s) for payment and must be drawn up using the forms and templates provided in the electronic exchange system (see Article 36).

15.2 Reporting periods

The action has one ‘**reporting period**’:

- RP1: from month 1 to month 36

15.2a Request(s) for additional pre-financing payment(s)

Not applicable

15.3 Periodic reports — Requests for interim payments

Not applicable

15.4 Final report — Request for payment of the balance

The coordinator must submit — within 60 days following the end of the reporting period — a final report, which includes the request for payment of the balance.

The **final report** must include the following:

(a) a ‘**final technical report**’ containing:

- (i) an **explanation of the work carried out** by the beneficiaries;
- (ii) an **overview of the implementation** of the action, including milestones and deliverables identified in Annex 1.

This report must include explanations justifying the differences between work expected to be carried out in accordance with Annex 1 and that actually carried out;

- (iii) a **summary** for publication by the Agency;
- (iv) answers to the ‘**questionnaire**’: answers to the questions covering issues related to the action implementation and its impact;

(b) a ‘**final financial report**’ containing:

- (i) an ‘**individual financial statement**’ (see Annex 4) from each beneficiary, for the reporting period.

The individual financial statement must detail the eligible **costs** (actual costs and flat-rate costs; see Article 6) for each budget category (see Annex 2).

The beneficiaries must declare all eligible costs, even if — for actual costs and flat-rate costs — they exceed the amounts indicated in the estimated budget (see Annex 2). Amounts which are not declared in the individual financial statement will not be taken into account by the Agency.

The individual financial statement(s) must also detail the **receipts of the action** (see Article 5.3.3).

Each beneficiary must **certify** that:

- the information provided is full, reliable and true;
 - the costs declared are eligible (see Article 6);
 - the costs can be substantiated by adequate records and supporting documentation (see Article 13) that will be produced upon request (see Article 12) or in the context of checks, reviews, audits and investigations (see Article 17), and
 - that all the receipts have been declared (see Article 5.3.3);
- (ii) an **explanation** of the **use of resources** and the information on subcontracting (see Article 10) from each beneficiary, for the reporting period;

- (iii) special provisions for the **JRC**: not applicable;
- (iv) a ‘**final summary financial statement**’, created automatically by the electronic exchange system, consolidating the individual financial statement(s) for the reporting period and including the **request for payment of the balance**;
- (v) a ‘**certificate on the financial statements**’ (drawn up in accordance with Annex 5) for each beneficiary, if it requests EUR 60 000 or more as reimbursement of actual costs.

15.5 Information on cumulative expenditure incurred

Not applicable

15.6 Currency for financial statements and conversion into euro

Financial statements must be drafted in euro.

Beneficiaries with accounting established in a currency other than the euro, must convert the costs recorded in their accounts into euro at the average of the daily euro exchange rates published in the C series of the *Official Journal of the European Union*, calculated over the corresponding reporting period.

If no daily euro exchange rate is published in the *Official Journal of the European Union* for the currency in question, they must be converted at the average of the monthly accounting exchange rates published on the Commission’s website (http://ec.europa.eu/budget/contracts_grants/info_contracts/inforeuro/inforeuro_en.cfm) calculated over the corresponding reporting period.

Beneficiaries with accounting established in euro, must convert costs incurred in another currency into euro according to their usual accounting practices.

15.7 Language of reports

All reports (including financial statements) must be submitted in the language of the Agreement.

15.8 Consequences of non-compliance

If the reports submitted do not comply with this Article, the Agency may suspend the payment deadline (see Article 31) and apply any of the other measures described in Chapter 6.

If the coordinator breaches its obligation to submit the reports and if it fails to comply with this obligation within 30 days following a written reminder, the Agency may terminate the Agreement (see Article 34) or apply any of the other measures described in Chapter 6.

ARTICLE 16 — PAYMENTS AND PAYMENT ARRANGEMENTS

16.1 Payments to be made

The following payments will be made to the coordinator:

- a **pre-financing payment**;

- one **payment of the balance**, on the basis of the request for payment of the balance (see Article 15).

16.2 Pre-financing payments — Amount

The aim of the pre-financing is to provide the beneficiaries with a float.

It remains the property of the EU until the payment of the balance.

The amount of the pre-financing payment will be EUR **4 000 000.00** (four million EURO).

The Agency will — except if Article 32 applies — make the pre-financing payment to the coordinator within 30 days, either from the entry into force of the Agreement (see Article 42) or from the starting date of the action (see Article 3), whichever is the latest.

16.3 Interim payments — Amount — Calculation

Not applicable

16.4 Payment of the balance — Amount — Calculation

The payment of the balance reimburses the remaining part of the eligible costs incurred by the beneficiaries for the implementation of the action.

If the total amount of earlier payments is greater than the final grant amount (see Article 5.3), the payment of the balance takes the form of a recovery (see Article 28).

If the total amount of earlier payments is lower than the final grant amount, the Agency will pay the balance within 90 days from receiving the final report (see Article 15.4), except if Articles 31 or 32 apply.

Payment is subject to the approval of the final report. Its approval does not imply recognition of compliance, authenticity, completeness or correctness of its content.

The **amount due as the balance** is calculated by the Agency by deducting the total amount of pre-financing and interim payments (if any) already made, from the final grant amount determined in accordance with Article 5.3:

$$\begin{aligned} & \{\text{final grant amount (see Article 5.3)} \\ & \text{minus} \\ & \{\text{pre-financing and interim payments (if any) made}\}. \end{aligned}$$

If the balance is positive, it will be paid to the coordinator.

The amount to be paid may however be offset — without the beneficiaries' consent — against any other amounts owed by a beneficiary to the Agency, the Commission or another executive agency (under the EU budget), up to the maximum grant amount indicated, for that beneficiary, in the estimated budget (see Annex 2).

If the balance is negative, it will be recovered from the coordinator (see Article 28).

16.5 Notification of amounts due

When making payments, the Agency will formally notify to the coordinator the amount due, specifying that it concerns the payment of the balance.

For the payment of the balance, the notification will also specify the final grant amount.

In the case of reduction of the grant or recovery of undue amounts, the notification will be preceded by the contradictory procedure set out in Articles 27 and 28.

16.6 Currency for payments

The Agency will make all payments in euro.

16.7 Payments to the coordinator — Distribution to the beneficiaries

Payments will be made to the coordinator.

Payments to the coordinator will discharge the Agency from its payment obligation.

The coordinator must distribute the payments between the beneficiaries without unjustified delay.

Pre-financing may however be distributed only:

- (a) if 90% of the beneficiaries have acceded to the Agreement (see Article 40) and
- (b) to beneficiaries that have acceded to the Agreement (see Article 40).

16.8 Bank account for payments

All payments will be made to the following bank account:

Name of bank: TRESOR PUBLIC

Full name of the account holder: UNIVERSITE DE POITIERS

IBAN code: FR7610071860000000100278758

16.9 Costs of payment transfers

The cost of the payment transfers is borne as follows:

- the Agency bears the cost of transfers charged by its bank;
- the beneficiary bears the cost of transfers charged by its bank;
- the party causing a repetition of a transfer bears all costs of the repeated transfer.

16.10 Date of payment

Payments by the Agency are considered to have been carried out on the date when they are debited to its account.

16.11 Consequences of non-compliance

16.11.1 If the Agency does not pay within the payment deadlines (see above), the beneficiaries are entitled to **late-payment interest** at the rate applied by the European Central Bank (ECB) for its main refinancing operations in euros ('reference rate'), plus three and a half points. The reference rate is the rate in force on the first day of the month in which the payment deadline expires, as published in the C series of the *Official Journal of the European Union*.

If the late-payment interest is lower than or equal to EUR 200, it will be paid to the coordinator only upon request submitted within two months of receiving the late payment.

Late-payment interest is not due if all beneficiaries are EU Member States (including regional and local government authorities or other public bodies acting on behalf of a Member State for the purpose of this Agreement).

Suspension of the payment deadline or payments (see Articles 31 and 32) will not be considered as late payment.

Late-payment interest covers the period running from the day following the due date for payment (see above), up to and including the date of payment.

Late-payment interest is not considered for the purposes of calculating the final grant amount.

16.11.2 If the coordinator breaches any of its obligations under this Article, the grant may be reduced (see Article 27) and the Agreement or the participation of the coordinator may be terminated (see Article 34).

Such breaches may also lead to any of the other measures described in Chapter 6.

ARTICLE 17 — CHECKS, REVIEWS, AUDITS AND INVESTIGATIONS — EXTENSION OF FINDINGS

17.1 Checks, reviews and audits by the Agency and the Commission

17.1.1 Right to carry out checks

The Agency or the Commission will — during the implementation of the action or afterwards — check the proper implementation of the action and compliance with the obligations under the Agreement, including assessing deliverables and reports.

For this purpose, the Agency or the Commission may be assisted by external persons or bodies.

The Agency or the Commission may also request additional information in accordance with Article 12. The Agency or the Commission may request the beneficiaries to provide such information to it directly.

Information provided must be accurate, precise and complete and in the format requested, including electronic format.

17.1.2 Right to carry out reviews

The Agency or the Commission may — during the implementation of the action or afterwards — carry out reviews on the proper implementation of the action (including assessment of deliverables and reports) and compliance with the obligations under the Agreement.

Reviews may be started **up to five years after the payment of the balance**. They will be formally notified to the coordinator or beneficiary concerned and will be considered to have started on the date of the formal notification.

If the review is carried out on a third party (see Articles 9 to 11a), the beneficiary concerned must inform the third party.

The Agency or the Commission may carry out reviews directly (using its own staff) or indirectly (using external persons or bodies appointed to do so). It will inform the coordinator or beneficiary concerned of the identity of the external persons or bodies. They have the right to object to the appointment on grounds of commercial confidentiality.

The coordinator or beneficiary concerned must provide — within the deadline requested — any information and data in addition to deliverables and reports already submitted (including information on the use of resources). The Agency or the Commission may request beneficiaries to provide such information to it directly.

The coordinator or beneficiary concerned may be requested to participate in meetings, including with external experts.

For **on-the-spot** reviews, the beneficiaries must allow access to their sites and premises, including to external persons or bodies, and must ensure that information requested is readily available.

Information provided must be accurate, precise and complete and in the format requested, including electronic format.

On the basis of the review findings, a **‘review report’** will be drawn up.

The Agency or the Commission will formally notify the review report to the coordinator or beneficiary concerned, which has 30 days to formally notify observations (**‘contradictory review procedure’**).

Reviews (including review reports) are in the language of the Agreement.

17.1.3 Right to carry out audits

The Agency or the Commission may — during the implementation of the action or afterwards — carry out audits on the proper implementation of the action and compliance with the obligations under the Agreement.

Audits may be started **up to five years after the payment of the balance**. They will be formally notified to the coordinator or beneficiary concerned and will be considered to have started on the date of the formal notification.

If the audit is carried out on a third party (see Articles 9 to 11a), the beneficiary concerned must inform the third party.

The Agency or the Commission may carry out audits directly (using its own staff) or indirectly (using external persons or bodies appointed to do so). It will inform the coordinator or beneficiary concerned of the identity of the external persons or bodies. They have the right to object to the appointment on grounds of commercial confidentiality.

The coordinator or beneficiary concerned must provide — within the deadline requested — any

information (including complete accounts, individual salary statements or other personal data) to verify compliance with the Agreement. The Agency or the Commission may request beneficiaries to provide such information to it directly.

For **on-the-spot** audits, the beneficiaries must allow access to their sites and premises, including to external persons or bodies, and must ensure that information requested is readily available.

Information provided must be accurate, precise and complete and in the format requested, including electronic format.

On the basis of the audit findings, a ‘**draft audit report**’ will be drawn up.

The Agency or the Commission will formally notify the draft audit report to the coordinator or beneficiary concerned, which has 30 days to formally notify observations (‘**contradictory audit procedure**’). This period may be extended by the Agency or the Commission in justified cases.

The ‘**final audit report**’ will take into account observations by the coordinator or beneficiary concerned. The report will be formally notified to it.

Audits (including audit reports) are in the language of the Agreement.

The Agency or the Commission may also access the beneficiaries’ statutory records for the periodical assessment of flat-rate amounts.

17.2 Investigations by the European Anti-Fraud Office (OLAF)

Under Regulations No 883/2013⁷ and No 2185/96⁸ (and in accordance with their provisions and procedures), the European Anti-Fraud Office (OLAF) may — at any moment during implementation of the action or afterwards — carry out investigations, including on-the-spot checks and inspections, to establish whether there has been fraud, corruption or any other illegal activity affecting the financial interests of the EU.

17.3 Checks and audits by the European Court of Auditors (ECA)

Under Article 287 of the Treaty on the Functioning of the European Union (TFEU) and Article 257 of the EU Financial Regulation 2018/1046, the European Court of Auditors (ECA) may — at any moment during implementation of the action or afterwards — carry out audits.

The ECA has the right of access for the purpose of checks and audits.

17.4 Checks, reviews, audits and investigations for international organisations

Not applicable

⁷ Regulation (EU, Euratom) No 883/2013 of the European Parliament and of the Council of 11 September 2013 concerning investigations conducted by the European Anti-Fraud Office (OLAF) and repealing Regulation (EC) No 1073/1999 of the European Parliament and of the Council and Council Regulation (Euratom) No 1074/1999 (OJ L 248, 18/09/2013, p. 1).

⁸ Council Regulation (Euratom, EC) No 2185/1996 of 11 November 1996 concerning on-the-spot checks and inspections carried out by the Commission in order to protect the European Communities' financial interests against fraud and other irregularities (OJ L 292, 15/11/1996, p. 2).

17.5 Consequences of findings in checks, reviews, audits and investigations — Extension of findings

17.5.1 Findings in this grant

Findings in checks, reviews, audits or investigations carried out in the context of this grant may lead to the rejection of ineligible costs (see Article 26), reduction of the grant (see Article 27), recovery of undue amounts (see Article 28) or to any of the other measures described in Chapter 6.

Rejection of costs or reduction of the grant after the payment of the balance will lead to a revised final grant amount (see Article 5.4).

Findings in checks, reviews, audits or investigations may lead to a request for amendment for the modification of Annex 1 (see Article 39).

Checks, reviews, audits or investigations that find systemic or recurrent errors, irregularities, fraud or breach of obligations may also lead to consequences in other EU grants awarded under similar conditions (**‘extension of findings from this grant to other grants’**).

Moreover, findings arising from an OLAF investigation may lead to criminal prosecution under national law.

17.5.2 Findings in other grants

The Agency or the Commission may extend findings from other grants to this grant (**‘extension of findings from other grants to this grant’**), if:

- (a) the beneficiary concerned is found, in other EU grants awarded under similar conditions, to have committed systemic or recurrent errors, irregularities, fraud or breach of obligations that have a material impact on this grant and
- (b) those findings are formally notified to the beneficiary concerned — together with the list of grants affected by the findings — **no later than five years after the payment of the balance** of this grant.

The extension of findings may lead to the rejection of costs (see Article 26), reduction of the grant (see Article 27), recovery of undue amounts (see Article 28), suspension of payments (see Article 32), suspension of the action implementation (see Article 33) or termination (see Article 34).

17.5.3 Procedure

The Agency or the Commission will formally notify the beneficiary concerned the systemic or recurrent errors and its intention to extend these audit findings, together with the list of grants affected.

17.5.3.1 If the findings concern **eligibility of costs**: the formal notification will include:

- (a) an invitation to submit observations on the list of grants affected by the findings;
- (b) the request to submit **revised financial statements** for all grants affected;
- (c) the **correction rate for extrapolation** established by the Agency or the Commission on the basis of the systemic or recurrent errors, to calculate the amounts to be rejected, if the beneficiary concerned:

- (i) considers that the submission of revised financial statements is not possible or practicable or
- (ii) does not submit revised financial statements.

The beneficiary concerned has 90 days from receiving notification to submit observations, revised financial statements or to propose a duly substantiated **alternative correction method**. This period may be extended by the Agency or the Commission in justified cases.

The Agency or the Commission may then start a **rejection procedure** in accordance with Article 26, either on the basis of the revised financial statements, the alternative method or the correction rate announced.

17.5.3.2 If the findings concern **substantial errors, irregularities or fraud or serious breach of obligations**: the formal notification will include:

- (a) an invitation to submit observations on the list of grants affected by the findings and
- (b) the flat-rate the Agency or the Commission intends to apply according to the principle of proportionality.

The beneficiary concerned has 90 days from receiving notification to submit observations or to propose a duly substantiated alternative flat-rate.

The Agency or the Commission may then start a **reduction procedure** in accordance with Article 27, either on the basis of the alternative flat-rate or the flat-rate announced.

17.6 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, any insufficiently substantiated costs will be ineligible (see Article 6) and will be rejected (see Article 26).

Such breaches may also lead to any of the other measures described in Chapter 6.

ARTICLE 18 — EVALUATION OF THE IMPACT OF THE ACTION

18.1 Right to evaluate the impact of the action

The Agency or the Commission may carry out interim and final evaluations of the impact of the action measured against the objective of the EU programme.

Evaluations may be started during implementation of the action and **up to five years after the payment of the balance**. The evaluation is considered to start on the date of the formal notification to the coordinator or beneficiaries.

The Agency or the Commission may make these evaluations directly (using its own staff) or indirectly (using external bodies or persons it has authorised to do so).

The coordinator or beneficiaries must provide any information relevant to evaluate the impact of the action, including information in electronic format.

18.2 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the Agency may apply the measures described in Chapter 6.

SECTION 3 OTHER RIGHTS AND OBLIGATIONS

ARTICLE 18a — SPECIFIC RULES FOR CARRYING OUT CERTAIN ACTIVITIES

Not applicable

ARTICLE 19 — PRE-EXISTING RIGHTS AND OWNERSHIP OF THE RESULTS (INCLUDING INTELLECTUAL AND INDUSTRIAL PROPERTY RIGHTS)

19.1 Pre-existing rights and access rights to pre-existing rights

Where industrial and intellectual property rights (including rights of third parties) exist prior to the Agreement, the beneficiaries must establish a list of these pre-existing industrial and intellectual property rights, specifying the owner and any persons that have a right of use.

The coordinator must — before starting the action — submit this list to the Agency.

Each beneficiary must give the other beneficiaries access to any pre-existing industrial and intellectual property rights needed for the implementation of the action and compliance with the obligations under the Agreement.

19.2 Ownership of results and rights of use

The results of the action (including the reports and other documents relating to it) are owned by the beneficiaries.

The beneficiaries must give the Agency and the Commission the right to use the results for their communication activities under Article 22.

19.3 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 27).

Such a breach may also lead to any of the other measures described in Chapter 6.

ARTICLE 20 — CONFLICT OF INTERESTS

20.1 Obligation to avoid a conflict of interests

The beneficiaries must take all measures to prevent any situation where the impartial and objective implementation of the action is compromised for reasons involving economic interest, political or national affinity, family or emotional ties or any other shared interest ('**conflict of interests**').

They must formally notify to the Agency without delay any situation constituting or likely to lead to a conflict of interests and immediately take all the necessary steps to rectify this situation.

The Agency may verify that the measures taken are appropriate and may require additional measures to be taken by a specified deadline.

20.2 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 27) and the Agreement or participation of the beneficiary may be terminated (see Article 34).

Such breaches may also lead to any of the other measures described in Chapter 6.

ARTICLE 21 — CONFIDENTIALITY

21.1 General obligation to maintain confidentiality

During implementation of the action and **for five years after the payment of the balance**, the parties must keep confidential any data, documents or other material (in any form) that is identified as confidential at the time it is disclosed (**‘confidential information’**).

They may use confidential information to implement the Agreement.

The confidentiality obligations no longer apply if:

- (a) the disclosing party agrees to release the other party;
- (b) the information becomes generally and publicly available, without breaching any confidentiality obligation;
- (c) the disclosure of the confidential information is required by EU or national law.

21.2 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 27).

Such breaches may also lead to any of the other measures described in Chapter 6.

ARTICLE 22 — PROMOTING THE ACTION — VISIBILITY OF EU FUNDING

22.1 Communication activities by the beneficiaries

22.1.1 General obligation to promote the action and its results

The beneficiaries must promote the action and its results, by providing targeted information to multiple audiences (including the media and the public) in a strategic and effective manner.

Before engaging in a communication activity expected to have a mainstream media impact, the beneficiaries must inform the Agency (see Article 36).

22.1.2 Information on EU funding — Obligation and right to use the EU emblem

Unless the Agency requests or agrees otherwise, any communication activity related to the action (including at conferences, seminars, in information material, such as brochures, leaflets, posters, presentations, etc., in electronic form, via social media, etc.) and any infrastructure, equipment or major result funded by the grant must:

- display the EU emblem and
- include the following text:

“Co-funded by the Erasmus+ Programme of the European Union”

When displayed in association with another logo, the EU emblem must have appropriate prominence.

On publications which are part of the action, the EU emblem and text must appear on the cover or the first pages after the editor’s name.

At events which are part of the action, the EU emblem and text must be displayed on signs and posters.

For the purposes of their obligations under this Article, the beneficiaries may use the EU emblem without first obtaining approval from the Agency.

This does not, however, give them the right to exclusive use.

Moreover, they may not appropriate the EU emblem or any similar trademark or logo, either by registration or by any other means.

22.1.3 Disclaimer excluding Agency and Commission responsibility

Any communication activity related to the action must indicate the following disclaimer:

“The content of this [insert appropriate description, e.g. report, publication, conference, etc.] represents the views of the author only and is his/her sole responsibility. The European Commission and the Agency do not accept any responsibility for use that may be made of the information it contains.”

22.2 Communication activities by the Agency and the Commission

22.2.1 Right to use beneficiaries’ materials, documents or information

The Agency and the Commission may use information relating to the action, documents notably summaries for publication and public deliverables as well as any other material, such as pictures or audio-visual material received from any beneficiary (including in electronic form).

This does not change the confidentiality obligations in Article 21, which still apply.

The right to use a beneficiary’s materials, documents and information includes:

- (a) **use for its own purposes** (in particular, making them available to persons working for the Agency, the Commission or any other EU institution, body, office or agency or body or institutions in EU Member States; and copying or reproducing them in whole or in part, in unlimited numbers);
- (b) **distribution to the public** (in particular, publication as hard copies and in electronic or digital format, publication on the internet, as a downloadable or non-downloadable file, broadcasting

by any channel, public display or presentation, communicating through press information services, or inclusion in widely accessible databases or indexes);

- (c) **editing or redrafting** for communication and publicising activities (including shortening, summarising, inserting other elements (such as meta-data, legends, other graphic, visual, audio or text elements), extracting parts (e.g. audio or video files), dividing into parts, use in a compilation);
- (d) **translation**;
- (e) giving **access in response to individual requests** under Regulation No 1049/2001⁹, without the right to reproduce or exploit;
- (f) **storage** in paper, electronic or other form;
- (g) **archiving**, in line with applicable document-management rules, and
- (h) the right to authorise **third parties** to act on its behalf or sub-license the modes of use set out in Points (b), (c), (d) and (f) to third parties if needed for the communication and publicising activities of the Agency or the Commission.

If the right of use is subject to rights of a third party (including personnel of the beneficiary), the beneficiary must ensure that it complies with its obligations under this Agreement (in particular, by obtaining the necessary approval from the third parties concerned).

Where applicable (and if provided by the beneficiaries), the Agency or the Commission will insert the following information:

“© – [year] – [name of the copyright owner]. All rights reserved. Licensed to the Education, Audiovisual and Culture Executive Agency and the European Union (EU) under conditions.”

22.3 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 27).

Such breaches may also lead to any of the other measures described in Chapter 6.

ARTICLE 23 — PROCESSING OF PERSONAL DATA

23.1 Processing of personal data by the Agency and the Commission

Any personal data under the Agreement will be processed by the Agency or the Commission under Regulation No 2018/1725¹⁰ and according to the ‘notifications of the processing operations’ to the Data Protection Officer (DPO) of the Agency or the Commission (publicly accessible in the DPO register).

⁹ Regulation (EC) No 1049/2001 of the European Parliament and of the Council of 30 May 2001 regarding public access to European Parliament, Council and Commission documents (OJ L 145, 31/5/2001, p. 43).

¹⁰ Regulation (EU) 2018/1725 of the European Parliament and of the Council of 23 October 2018 on the protection of natural persons with regard to the processing of personal data by the Union institutions, bodies, offices and agencies and on the free movement of such data, and repealing Regulation (EC) No 45/2001 and Decision No 1247/2002/EC (OJ L 295, 21.11.2018, p. 39).

Such data will be processed by the ‘**data controller**’ of the Agency or the Commission for the purposes of implementing, managing and monitoring the Agreement or protecting the EU financial interests (including checks, reviews, audits and investigations; see Article 17).

The persons whose personal data are processed have the right to access and correct their own personal data. For this purpose, they must send any queries about the processing of their personal data to the data controller, via the contact point indicated in the privacy statement(s) on the Agency and Commission websites.

They also have the right to have recourse at any time to the European Data Protection Supervisor (EDPS).

23.2 Processing of personal data by the beneficiaries

The beneficiaries must process personal data under the Agreement in compliance with applicable EU and national law on data protection (including authorisations or notification requirements).

The beneficiaries may grant their personnel access only to data that is strictly necessary for implementing, managing and monitoring the Agreement.

The beneficiaries must inform the personnel whose personal data are collected and processed by the Agency or the Commission. For this purpose, they must provide them with the privacy statement(s) (see above), before transmitting their data to the Agency or the Commission.

23.3 Consequences of non-compliance

If a beneficiary breaches any of its obligations under Article 23.2, the Agency may apply any of the measures described in Chapter 6.

ARTICLE 24 — ASSIGNMENTS OF CLAIMS FOR PAYMENT AGAINST THE AGENCY

The beneficiaries may not assign any of their claims for payment against the Agency to any third party, except if approved by the Agency on the basis of a reasoned, written request by the coordinator (on behalf of the beneficiary concerned).

If the Agency has not accepted the assignment or the terms of it are not observed, the assignment will have no effect on it.

In no circumstances will an assignment release the beneficiaries from their obligations towards the Agency.

CHAPTER 5 DIVISION OF BENEFICIARIES’ ROLES AND RESPONSIBILITIES

ARTICLE 25 — DIVISION OF BENEFICIARIES’ ROLES AND RESPONSIBILITIES

25.1 Roles and responsibilities towards the Agency

The beneficiaries have full responsibility for implementing the action and complying with the Agreement.

The beneficiaries are jointly and severally liable for the **technical implementation** of the action as described in Annex 1. If a beneficiary fails to implement its part of the action, the other beneficiaries become responsible for implementing this part (without being entitled to any additional funding for doing so), unless the Agency expressly relieves them of this obligation.

The **financial responsibility** of each beneficiary is governed by Articles 28.

25.2 Internal division of roles and responsibilities

The internal roles and responsibilities of the beneficiaries are divided as follows:

(a) Each **beneficiary** must:

- (i) keep information stored in the Participant Portal Beneficiary Register (via the electronic exchange system) up to date (see Article 12);
- (ii) inform the coordinator immediately of any events or circumstances likely to affect significantly or delay the implementation of the action (see Article 12);
- (iii) submit to the coordinator in good time:
 - individual financial statement(s) for itself and, if required, certificates on the financial statement(s) (see Article 15);
 - the data needed to draw up the technical report(s) (see Article 15);
 - any other documents or information required by the Agency or the Commission under the Agreement, unless the Agreement requires the beneficiary to submit this information directly.

(b) The **coordinator** must:

- (i) monitor that the action is implemented properly (see Article 7);
- (ii) act as the intermediary for all communications between the beneficiaries and the Agency (in particular, providing the Agency with the information described in Article 12), unless the Agreement specifies otherwise;
- (iii) provide a pre-financing guarantee if requested by the Agency (see Article 16.2);
- (iv) request and review any documents or information required by the Agency and verify their completeness and correctness before passing them on to the Agency;
- (v) submit the deliverables and reports to the Agency (see Articles 14 and 15);
- (vi) ensure that all payments are made to the other beneficiaries without unjustified delay (see Article 16);

The coordinator may not subcontract the above-mentioned tasks.

25.3 Internal arrangements between beneficiaries — Consortium agreement

The beneficiaries must have internal arrangements regarding their operation and co-ordination to ensure that the action is implemented properly (**‘consortium agreement’**).

The consortium agreement must not contain any provision contrary to the Agreement.

CHAPTER 6 REJECTION OF COSTS — REDUCTION OF THE GRANT — RECOVERY — SANCTIONS — DAMAGES — SUSPENSION — TERMINATION — FORCE MAJEURE

SECTION 1 REJECTION OF COSTS — REDUCTION OF THE GRANT — RECOVERY — SANCTIONS

ARTICLE 26 — REJECTION OF INELIGIBLE COSTS

26.1 Conditions

The Agency will — **at the payment of the balance** or **afterwards** — reject any costs which are ineligible (see Article 6), in particular following checks, reviews, audits or investigations (see Article 17).

The rejection may also be based on the **extension of findings from other grants to this grant** (see Article 17.5.2).

26.2 Ineligible costs to be rejected — Calculation — Procedure

Ineligible costs will be rejected in full.

If the rejection of costs does not lead to a recovery (see Article 28), the Agency will formally notify the coordinator or beneficiary concerned of the rejection of costs, the amounts and the reasons why (if applicable, together with the notification of amounts due; see Article 16.5). The coordinator or beneficiary concerned may — within 30 days of receiving notification — formally notify the Agency of its disagreement and the reasons why.

If the rejection of costs leads to a recovery, the Agency will follow the contradictory procedure with pre-information letter set out in Article 28.

26.3 Effects

If the Agency rejects costs **at the payment of the balance**, it will deduct them from the total eligible costs declared in the final summary financial statement (see Article 15.4). It will then calculate the payment of the balance as set out in Article 16.4.

If the Agency rejects costs **after the payment of the balance**, it will calculate the revised final grant amount as set out in Article 5.4. If the revised final grant amount is lower than the final grant amount, the Agency will recover the difference (see Article 28).

ARTICLE 27 — REDUCTION OF THE GRANT

27.1 Conditions

The Agency may — **at the payment of the balance** or **afterwards** — reduce the grant, if:

- (a) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed:
 - (i) substantial errors, irregularities or fraud or
 - (ii) serious breach of obligations under the Agreement or during the award procedure (including improper implementation of the action, submission of false information, failure to provide required information, breach of ethical principles) or
- (b) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed — in other EU grants awarded to it under similar conditions — systemic or recurrent errors, irregularities, fraud or serious breach of obligations that have a material impact on this grant (**extension of findings from other grants to this grant**; see Article 17.5.2).

27.2 Amount to be reduced — Calculation — Procedure

The amount of the reduction will be proportionate to the seriousness of the errors, irregularities or fraud or breach of obligations.

Before reduction of the grant, the Agency will formally notify a ‘**pre-information letter**’ to the coordinator or beneficiary concerned:

- informing it of its intention to reduce the grant, the amount it intends to reduce and the reasons why and
- inviting it to submit observations within 30 days of receiving notification

If the Agency does not receive any observations or decides to pursue reduction despite the observations it has received, it will formally notify **confirmation** of the reduction (if applicable, together with the notification of amounts due; see Article 16).

27.3 Effects

If the Agency reduces the grant at the time of **the payment of the balance**, it will calculate the reduced grant amount and then determine the amount due as payment of the balance (see Articles 5.3 and 16.4).

If the Agency reduces the grant **after the payment of the balance**, it will calculate the revised final grant amount (see Article 5.4). If the revised final grant amount is lower than the final grant amount, the Agency will recover the difference (see Article 28).

ARTICLE 28 — RECOVERY OF UNDUE AMOUNTS

28.1 Amount to be recovered — Calculation — Procedure

The Agency will — **at the payment of the balance** or **afterwards** — claim back amount that was paid but is not due under the Agreement.

The coordinator is fully liable for repaying debts of the consortium (under the Agreement), even if it has not been the final recipient of those amounts.

In addition, the beneficiaries (including the coordinator) are jointly and severally liable for repaying any debts under the Agreement (including late-payment interest) — up to the maximum grant amount indicated, for each beneficiary, in the estimated budget (as last amended; see Annex 2).

28.1.1 Recovery at payment of the balance

If the payment of the balance takes the form of a recovery (see Article 16.4), the Agency will formally notify a ‘**pre-information letter**’ to the coordinator:

- informing it of its intention to recover, the amount due as the balance and the reasons why and
- inviting it to submit observations within 30 days of receiving notification.

If no observations are submitted or the Agency decides to pursue recovery despite the observations it has received, it will **confirm** the amount to be recovered and formally notify to the coordinator a **debit note** with the terms and the date for payment (together with the notification of amounts due; see Article 16.5).

If payment is not made by the date specified in the debit note, the Agency or the Commission will **recover** the amount:

- (a) by ‘**offsetting**’ it — without the coordinator’s consent — against any amounts owed to the coordinator by the Agency, Commission or another executive agency (from the EU budget).

In exceptional circumstances, to safeguard the EU financial interests, the Agency or the Commission may offset before the payment date specified in the debit note;

- (b) not applicable;

- (c) by **holding** the other beneficiaries jointly and severally **liable** — up to the maximum grant amount indicated, for each beneficiary, in the estimated budget (as last amended; see Annex 2);

- (d) by **taking legal action** (see Article 41) or by **adopting an enforceable decision** under Article 299 of the Treaty on the Functioning of the EU (TFEU) and Article 100(2) of the EU Financial Regulation 2018/1046.

If payment is not made by the date in the debit note, the amount to be recovered (see above) will be increased by **late-payment interest** at the rate set out in Article 16.11, from the day following the payment date in the debit note, up to and including the date the Agency or the Commission receives full payment of the amount.

Partial payments will be first credited against expenses, charges and late-payment interest and then against the principal.

Bank charges incurred in the recovery process will be borne by the beneficiary, unless Directive 2007/64/EC¹¹ applies.

28.1.2 Recovery of amounts after payment of the balance

¹¹ Directive 2007/64/EC of the European Parliament and of the Council of 13 November 2007 on payment services in the internal market amending Directives 97/7/EC, 2002/65/EC, 2005/60/EC and 2006/48/EC and repealing Directive 97/5/EC (OJ L 319, 05.12.2007, p. 1).

If — after the payment of the balance — the Agency revised the final grant amount (see Article 5.4), and the revised final grant amount is lower than the final grant amount (see Article 5.3), it will:

- if the rejection or reduction does *not* concern a specific beneficiary: claim back the difference from the coordinator (even if it has not been the final recipient of the amount in question)

or

- otherwise: claim back the difference from the beneficiary concerned.

The Agency will formally notify a **pre-information letter** to the coordinator or beneficiary concerned:

- informing it of its intention to recover, the amount to be repaid and the reasons why and
- inviting it to submit observations within 30 days of receiving notification.

If no observations are submitted or the Agency decides to pursue recovery despite the observations it has received, it will **confirm** the amount to be recovered and formally notify to the coordinator or beneficiary concerned a **debit note**. This note will also specify the terms and the date for payment.

If payment is not made by the date specified in the debit note, the Agency will **recover** the amount:

- (a) by ‘**offsetting**’ it — without the coordinator's or beneficiary's consent — against any amounts owed to the coordinator or beneficiary concerned by the Agency, the Commission or another executive agency (from the EU budget).

In exceptional circumstances, to safeguard the EU's financial interests, the Agency or the Commission may offset before the payment date specified in the debit note;

- (b) by **holding** the other beneficiaries jointly and severally **liable**, up to the maximum grant amount indicated, for each beneficiary, in the estimated budget (as last amended; see Annex 2);
- (c) by **taking legal action** (see Article 41) or by **adopting an enforceable decision** under Article 299 of the Treaty on the Functioning of the EU (TFEU) and Article 100(2) of the EU Financial Regulation No 2018/1046.

If payment is not made by the date in the debit note, the amount to be recovered (see above) will be increased by **late-payment interest** at the rate set out in Article 16.11, from the day following the date for payment in the debit note, up to and including the date the Agency or the Commission receives full payment of the amount.

Partial payments will be first credited against expenses, charges and late-payment interest and then against the principal.

Bank charges incurred in the recovery process will be borne by the beneficiary, unless Directive 2007/64/EC applies.

ARTICLE 29 — ADMINISTRATIVE AND FINANCIAL PENALTIES

In addition to contractual measures, the Agency or the Commission may also adopt administrative sanctions under Article 100(2) of the EU Financial Regulation 2018/1046 (i.e. exclusion from future procurement contracts, grants, prizes and expert contracts and/or financial penalties).

SECTION 2 LIABILITY FOR DAMAGES

ARTICLE 30 — LIABILITY FOR DAMAGES

30.1 Liability of the Agency

The Agency cannot be held liable for any damage caused to the beneficiaries or to third parties as a consequence of implementing the Agreement, including for gross negligence.

The Agency cannot be held liable for any damage caused by any of the beneficiaries or third parties involved in the action, as a consequence on implementing the Agreement.

30.2 Liability of the beneficiaries

Except in case of force majeure (see Article 35), the beneficiaries must compensate the Agency for any damage it sustains as a result of the implementation of the action or because the action was not implemented in full compliance with the Agreement.

SECTION 3 SUSPENSION AND TERMINATION

ARTICLE 31 — SUSPENSION OF PAYMENT DEADLINE

31.1 Conditions

The Agency may — at any moment — suspend the payment deadline (see Article 16.2 to 16.4) if a request for payment (see Article 15) cannot be approved because:

- (a) it does not comply with the provisions of the Agreement (see Article 15);
- (b) the technical or financial report(s) have not been submitted or are not complete or additional information is needed, or
- (c) there is doubt about the eligibility of the costs declared in the financial statements and additional checks, reviews, audits or investigations are necessary.

31.2 Procedure

The Agency will formally notify the coordinator of the suspension and the reasons why.

The suspension will **take effect** the day notification is sent by the Agency (see Article 36).

If the conditions for suspending the payment deadline are no longer met, the suspension will be **lifted** — and the remaining period will resume.

If the suspension exceeds two months, the coordinator may request the Agency if the suspension will continue.

If the payment deadline has been suspended due to the non-compliance of the technical or financial report(s) (see Article 15) and the revised report or statement is not submitted or was submitted but is also rejected, the Agency may also terminate the Agreement or the participation of the beneficiary (see Article 34.3.1(i)).

ARTICLE 32 — SUSPENSION OF PAYMENTS

32.1 Conditions

The Agency may — at any moment — suspend payments, in whole or in part for one or more beneficiaries, if:

- (a) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed or is suspected of having committed:
 - (i) substantial errors, irregularities or fraud or
 - (ii) serious breach of obligations under this Agreement or during the award procedure (including improper implementation of the action, submission of false information, failure to provide required information, breach of ethical principles) or
- (b) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed — in other EU grants awarded to it under similar conditions — systemic or recurrent errors, irregularities, fraud or serious breach of obligations that have a material impact on this grant (**extension of findings from other grants to this grant**; see Article 17.5.2).

If payments are suspended for one or more beneficiaries, the Agency will make partial payment(s) for the part(s) not suspended. If suspension concerns the payment of the balance, the payment (or recovery) of the remaining amount after suspension is lifted will be considered to be the payment that closes the action.

32.2 Procedure

Before suspending payments, the Agency will formally notify the coordinator or beneficiary concerned:

- informing it of its intention to suspend payments and the reasons why and
- inviting it to submit observations within 30 days of receiving notification.

If the Agency does not receive observations or decides to pursue the procedure despite the observations it has received, it will formally notify **confirmation** of the suspension. Otherwise, it will formally notify that the suspension procedure is not continued.

The suspension will **take effect** the day the confirmation notification is sent by the Agency.

If the conditions for resuming payments are met, the suspension will be **lifted**. The Commission will formally notify the coordinator or beneficiary concerned.

The beneficiaries may suspend implementation of the action (see Article 33.1) or terminate the Agreement or the participation of the beneficiary concerned (see Article 34.1 and 34.2).

ARTICLE 33 — SUSPENSION OF THE ACTION IMPLEMENTATION

33.1 Suspension of the action implementation, by the beneficiaries

33.1.1 Conditions

The beneficiaries may suspend implementation of the action or any part of it, if exceptional circumstances — in particular *force majeure* (see Article 35) — make implementation impossible or excessively difficult.

33.1.2 Procedure

The coordinator must immediately formally notify to the Agency the suspension (see Article 36), stating:

- the reasons why and
- the expected date of resumption.

The suspension will **take effect** the day this notification is received by the Agency.

Once circumstances allow for implementation to resume, the coordinator must immediately formally notify the Agency and request an **amendment** of the Agreement to set the date on which the action will be resumed, extend the duration of the action and make other changes necessary to adapt the action to the new situation (see Article 39) — unless the Agreement or the participation of a beneficiary has been terminated (see Article 34).

The suspension will be **lifted** with effect from the resumption date set out in the amendment. This date may be before the date on which the amendment enters into force.

Costs incurred during suspension of the action implementation are not eligible (see Article 6).

33.2 Suspension of the action implementation, by the Agency

33.2.1 Conditions

The Agency may suspend implementation of the action or any part of it, if:

- (a) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed or is suspected of having committed:
 - (i) substantial errors, irregularities or fraud or
 - (ii) serious breach of obligations under this Agreement or during the award procedure (including improper implementation of the action, submission of false information, failure to provide required information, breach of ethical principles) or
- (b) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed — in other EU grants awarded to it under similar conditions — systemic or recurrent errors, irregularities, fraud or serious breach of obligations that have a material impact on this grant (**extension of findings from other grants to this grant**; see Article 17.5.2).

33.2.2 Procedure

Before suspending implementation of the action, the Agency will formally notify the coordinator or beneficiary concerned:

- informing it of its intention to suspend the implementation and the reasons why and
- inviting it to submit observations within 30 days of receiving notification.

If the Agency does not receive observations or decides to pursue the procedure despite the observations it has received, it will formally notify **confirmation** of the suspension. Otherwise, it will formally notify that the procedure is not continued.

The suspension will **take effect** five days after confirmation notification is received (or on a later date specified in the notification).

It will be **lifted** if the conditions for resuming implementation of the action are met.

The coordinator or beneficiary concerned will be formally notified of the lifting and the Agreement will be **amended** to set the date on which the action will be resumed, extend the duration of the action and make other changes necessary to adapt the action to the new situation (see Article 39) — unless the Agreement has been terminated (see Article 34).

The suspension will be lifted with effect from the resumption date set out in the amendment. This date may be before the date on which the amendment enters into force.

Costs incurred during suspension are not eligible (see Article 6).

The beneficiaries may not claim damages due to suspension by the Agency (see Article 30).

Suspension of the action implementation does not affect the Agency's right to terminate the Agreement or participation of a beneficiary (see Article 34), reduce the grant or recover amounts unduly paid (see Articles 27 and 28).

ARTICLE 34 — TERMINATION OF THE AGREEMENT OR OF THE PARTICIPATION OF ONE OR MORE BENEFICIARIES

34.1 Termination of the Agreement, by the beneficiaries

34.1.1 Conditions and procedure

The beneficiaries may terminate the Agreement.

The coordinator must formally notify termination to the Agency (see Article 36), stating:

- the reasons why and
- the date the termination will take effect. This date must be after the notification.

If no reasons are given or if the Agency considers the reasons do not justify termination, the Agreement will be considered to have been '**terminated improperly**'.

The termination will **take effect** on the day specified in the notification.

34.1.2 Effects

The coordinator must — within 60 days from when termination takes effect — submit the final report (see Article 15.4).

If the Agency does not receive the report(s) within the deadline (see above), no costs will be taken into account.

The Agency will **calculate** the final grant amount (see Article 5.3) and the balance (see Article 16.4) on the basis of the report(s) submitted. Only costs incurred until termination are eligible (see Article 6). Costs relating to contracts due for execution only after termination are not eligible.

Improper termination may lead to a reduction of the grant (see Article 27).

After termination, the beneficiaries' obligations (in particular, Articles 15, 17, 18, 19, 21, 22, 24, 26, 27 and 28) continue to apply.

34.2 Termination of the participation of one or more beneficiaries, by the beneficiaries

34.2.1 Conditions and procedure

The participation of one or more beneficiaries may be terminated by the coordinator, on request of the beneficiary concerned or on behalf of the other beneficiaries.

The coordinator must formally notify termination to the Agency (see Article 36) and inform the beneficiary concerned.

If the coordinator's participation is terminated without its agreement, the formal notification must be done by another beneficiary (acting on behalf of the other beneficiaries).

The notification must include:

- the reasons why;
- the opinion of the beneficiary concerned (or proof that this opinion has been requested in writing);
- the date the termination takes effect. This date must be after the notification, and
- a request for amendment (see Article 39), with a proposal for reallocation of the tasks and the estimated budget of the beneficiary concerned (see Annexes 1 and 2) and, if necessary, the addition of one or more new beneficiaries (see Article 40). If termination takes effect after the period set out in Article 3, no request for amendment must be included, unless the beneficiary concerned is the coordinator. In this case, the request for amendment must propose a new coordinator.

If this information is not given or if the Agency considers that the reasons do not justify termination, the participation will be considered to have been **terminated improperly**.

The termination will **take effect** on the day specified in the notification.

34.2.2 Effects

The beneficiary concerned must submit to the coordinator:

- (i) a technical report and
- (ii) a financial statement covering the period to the date when termination takes effect.

This information must be included by the coordinator in the final report (see Article 15.4).

If the request for amendment is rejected by the Agency (because it calls into question the decision awarding the grant or breaches the principle of equal treatment of applicants), the Agreement may be terminated under Article 34.3.1(c).

If the request for amendment is accepted by the Agency, the Agreement is **amended** to introduce the necessary changes (see Article 39).

Improper termination may lead to a reduction of the grant (see Article 27) or termination of the Agreement (see Article 34).

After termination, the concerned beneficiary's obligations (in particular Articles 15, 17, 18, 19, 21, 22, 24, 26, 27 and 28) continue to apply.

34.3 Termination of the Agreement or of the participation of one or more beneficiaries, by the Agency

34.3.1 Conditions

The Agency may terminate the Agreement or the participation of one or more beneficiaries, if:

- (a) one or more beneficiaries do not accede to the Agreement (see Article 40);
- (b) a change to their legal, financial, technical, organisational or ownership situation is likely to substantially affect or delay the implementation of the action or calls into question the decision to award the grant;
- (c) following termination of participation for one or more beneficiaries (see above), the necessary changes to the Agreement would call into question the decision awarding the grant or breach the principle of equal treatment of applicants (see Article 39);
- (d) implementation of the action is prevented by force majeure (see Article 35) or suspended by the coordinator (see Article 33.1) and either:
 - (i) resumption is impossible, or
 - (ii) the necessary changes to the Agreement would call into question the decision awarding the grant or breach the principle of equal treatment of applicants;
- (e) a beneficiary (or a person with unlimited liability for its debts) is declared bankrupt, being wound up, having its affairs administered by the courts, has entered into an arrangement with creditors, has suspended business activities, or is subject to any other similar proceedings or procedures under national law;
- (f) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has been found guilty of grave professional misconduct;

- (g) a beneficiary (or a person with unlimited liability for its debts) does not comply with the applicable national law on taxes and social security;
- (h) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed fraud, corruption, or is involved in a criminal organisation, money laundering, terrorism-related crimes (including terrorism financing), child labour or human trafficking;
- (i) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed:
 - (i) substantial errors, irregularities or fraud or
 - (ii) serious breach of obligations under the Agreement or during the award procedure (including improper implementation of the action, submission of false information, failure to provide required information, breach of ethical principles);
- (j) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed — in other EU grants awarded to it under similar conditions — systemic or recurrent errors, irregularities, fraud or serious breach of obligations that have a material impact on this grant (**extension of findings from other grants to this grant**; see Article 17.5.2).
- (k) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) was created under a different jurisdiction with the intent to circumvent fiscal, social or other legal obligations in the country of origin (or created another entity with this purpose);
- (l) refusal to remove a linked third party: not applicable.

34.3.2 Procedure

Before terminating the Agreement or participation of one or more beneficiaries, the Agency will formally notify the coordinator or beneficiary concerned:

- informing it of its intention to terminate and the reasons why and
- inviting it, within 30 days of receiving notification, to submit observations and — in case of Point (i.ii) above — to inform the Agency of the measures to ensure compliance with the obligations under the Agreement.

If the Agency does not receive observations or decides to pursue the procedure despite the observations it has received, it will formally notify to the coordinator or beneficiary concerned **confirmation** of the termination and the date it will take effect. Otherwise, it will formally notify that the procedure is not continued.

The termination will **take effect**:

- for terminations under Points (b), (c), (e), (g), (i.ii), (k) and (l) above: on the day specified in the notification of the confirmation (see above);

- for terminations under Points (a), (d), (f), (h), (i.i) and (j) above: on the day after the notification of the confirmation is received.

34.3.3 Effects

(a) for **termination of the Agreement**:

The coordinator must — within 60 days from when termination takes effect — submit a final report (see Article 15.4).

If the Agreement is terminated for breach of the obligation to submit report(s) (see Articles 15.8 and 34.3.1(i)), the coordinator may not submit any report(s) after termination.

If the Agency does not receive the report(s) within the deadline (see above), no costs will be taken into account.

The Agency will **calculate** the final grant amount (see Article 5.3) and the balance (see Article 16.4) on the basis of the report(s) submitted. Only costs incurred until termination takes effect are eligible (see Article 6). Costs relating to contracts due for execution only after termination are not eligible.

This does not affect the Agency's right to reduce the grant (see Article 27) or to impose administrative sanctions (Article 29).

The beneficiaries may not claim damages due to termination by the Agency (see Article 30).

After termination, the beneficiaries' obligations (in particular Articles 15, 17, 18, 19, 21, 22, 24, 26, 27 and 28) continue to apply.

(b) for **termination of the participation of one or more beneficiaries**:

The coordinator must — within 60 days from when termination takes effect — submit a request for amendment (see Article 39), with a proposal for reallocation of the tasks and estimated budget of the beneficiary concerned (see Annexes 1 and 2) and, if necessary, the addition of one or more new beneficiaries (see Article 40). If termination is notified after the period set out in Article 3, no request for amendment must be submitted unless the beneficiary concerned is the coordinator. In this case the request for amendment must propose a new coordinator.

The beneficiary concerned must submit to the coordinator:

- (i) a technical report and
- (ii) a financial statement covering the period to the date when termination takes effect.

This information must be included by the coordinator in the final report (see Article 15.4).

If the request for amendment is rejected by the Agency (because it calls into question the decision awarding the grant or breaches the principle of equal treatment of applicants), the Agreement may be terminated under Article 34.3.1(c).

If the request for amendment is accepted by the Agency, the Agreement is **amended** to introduce the necessary changes (see Article 39).

After termination, the concerned beneficiary's obligations (in particular Articles 15, 17, 18, 19, 21, 22, 24, 26, 27 and 28) continue to apply.

SECTION 4 FORCE MAJEURE

ARTICLE 35 — FORCE MAJEURE

'Force majeure' means any situation or event that:

- prevents either party from fulfilling their obligations under the Agreement,
- was unforeseeable, exceptional situation and beyond the parties' control,
- was not due to error or negligence on their part (or on the part of third parties involved in the action), and
- proves to be inevitable in spite of exercising all due diligence.

The following cannot be invoked as force majeure:

- any default of a service, defect in equipment or material or delays in making them available, unless they stem directly from a relevant case of force majeure,
- labour disputes or strikes, or
- financial difficulties.

Any situation constituting force majeure must be formally notified to the other party without delay, stating the nature, likely duration and foreseeable effects.

The parties must immediately take all the necessary steps to limit any damage due to force majeure and do their best to resume implementation of the action as soon as possible.

The party prevented by force majeure from fulfilling its obligations under the Agreement cannot be considered in breach of them.

CHAPTER 7 FINAL PROVISIONS

ARTICLE 36 — COMMUNICATION BETWEEN THE PARTIES

36.1 Form and means of communication

Communication under the Agreement (information, requests, submissions, 'formal notifications', etc.) must:

- be made in writing and
- bear the number of the Agreement.

All communication must be made through the Participant Portal **electronic** exchange system and using the forms and templates provided there.

If — after the payment of the balance — the Agency finds that a formal notification was not accessed, a second formal notification will be made by registered post with proof of delivery (‘formal notification on **paper**’). Deadlines will be calculated from the moment of the second notification.

Communications in the electronic exchange system must be made by persons authorised according to the Participant Portal Terms & Conditions. For naming the authorised persons, each beneficiary must have designated — before the signature of this Agreement — a ‘legal entity appointed representative (LEAR)’. The role and tasks of the LEAR are stipulated in his/her appointment letter (see Participant Portal Terms & Conditions).

If the electronic exchange system is temporarily unavailable, instructions will be given on the Agency and Commission websites.

36.2 Date of communication

Communications are considered to have been made when they are sent by the sending party (i.e. on the date and time they are sent through the electronic exchange system).

Formal notifications through the **electronic** exchange system are considered to have been made when they are received by the receiving party (i.e. on the date and time of acceptance by the receiving party, as indicated by the time stamp). A formal notification that has not been accepted within 10 days after sending is considered to have been accepted.

Formal notifications **on paper** sent by **registered post** with proof of delivery (only after the payment of the balance) are considered to have been made on either:

- the delivery date registered by the postal service or
- the deadline for collection at the post office.

If the electronic exchange system is temporarily unavailable, the sending party cannot be considered in breach of its obligation to send a communication within a specified deadline.

36.3 Addresses for communication

The **electronic** exchange system must be accessed via the following URL:

<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/myarea/projects>

The Agency will formally notify the coordinator and beneficiaries in advance of any changes to this URL.

The address for **paper** communications to the Agency (if exceptionally allowed) is the official mailing address indicated on the Agency’s website. For beneficiaries, it is the legal address specified in the Participant Portal Beneficiary Register.

ARTICLE 37 — INTERPRETATION OF THE AGREEMENT

37.1 Precedence of the Terms and Conditions over the Annexes

The provisions in the Terms and Conditions of the Agreement take precedence over its Annexes.

Annex 2 takes precedence over Annex 1.

37.2 Privileges and immunities

Not applicable

ARTICLE 38 — CALCULATION OF PERIODS, DATES AND DEADLINES

In accordance with Regulation No 1182/71¹², periods expressed in days, months or years are calculated from the moment the triggering event occurs.

The day during which that event occurs is not considered as falling within the period.

ARTICLE 39 — AMENDMENTS TO THE AGREEMENT

39.1 Conditions

The Agreement may be amended, unless the amendment entails changes to the Agreement which would call into question the decision awarding the grant or breach the principle of equal treatment of applicants.

Amendments may be requested by any of the parties.

39.2 Procedure

The party requesting an amendment must submit a request for amendment signed in the electronic exchange system (see Article 36).

The coordinator submits and receives requests for amendment on behalf of the beneficiaries (see Annex 3).

If a change of coordinator is requested without its agreement, the submission must be done by another beneficiary (acting on behalf of the other beneficiaries).

The request for amendment must include:

- the reasons why;
- the appropriate supporting documents, and
- for a change of coordinator without its agreement: the opinion of the coordinator (or proof that this opinion has been requested in writing).

The Agency may request additional information.

If the party receiving the request agrees, it must sign the amendment in the electronic exchange system within 45 days of receiving notification (or any additional information the Agency has requested). If it does not agree, it must formally notify its disagreement within the same deadline. The deadline may

¹² Regulation (EEC, Euratom) No 1182/71 of the Council of 3 June 1971 determining the rules applicable to periods, dates and time-limits (OJ L 124, 8/6/1971, p. 1).

be extended, if necessary for the assessment of the request. If no notification is received within the deadline, the request is considered to have been rejected.

An amendment **enters into force** on the day of the signature of the receiving party.

An amendment **takes effect** on the date agreed by the parties or, in the absence of such an agreement, on the date on which the amendment enters into force.

ARTICLE 40 — ACCESSION TO THE AGREEMENT

40.1 Accession of the beneficiaries mentioned in the Preamble

The other beneficiaries must accede to the Agreement by signing the Accession Form (see Annex 3) in the electronic exchange system (see Article 36) within 30 days after its entry into force (see Article 42)

They will assume the rights and obligations under the Agreement with effect from the date of its entry into force (see Article 42).

If a beneficiary does not accede to the Agreement within the above deadline, the coordinator must — within 30 days — request an amendment to make any changes necessary to ensure proper implementation of the action (see Article 39). This does not affect the Agency's right to terminate the Agreement (see Article 34).

40.2 Addition of new beneficiaries

In justified cases, the beneficiaries may request the addition of a new beneficiary.

For this purpose, the coordinator must submit a request for amendment in accordance with Article 39. It must include an Accession Form (see Annex 3) signed by the new beneficiary in the electronic exchange system (see Article 36).

New beneficiaries must assume the rights and obligations under the Agreement with effect from the date of their accession specified in the Accession Form (see Annex 3).

If a new beneficiary is added to a mono-beneficiary grant, the grant becomes a multi-beneficiary grant and the provisions will be applied accordingly.

40.3 Transfer to a new beneficiary

In justified cases, the beneficiary of a mono-beneficiary grant may request the transfer of the action to a new beneficiary, provided that this would not call into question the decision awarding the grant or breach the principle of equal treatment of applicants.

For this purpose, the beneficiary must submit a request for amendment in accordance with Article 55. It must include an Accession Form (see Annex 3) signed by the new beneficiary in the electronic exchange system (see Article 52).

The new beneficiary must assume the rights and obligations under the Agreement with effect from the date of their accession specified in the Accession Form (see Annex 3).

ARTICLE 41 — APPLICABLE LAW AND SETTLEMENT OF DISPUTES

41.1 Applicable law

The Agreement is governed by the applicable EU law, supplemented if necessary by the law of Belgium.

41.2 Dispute settlement

If a dispute concerning the interpretation, application or validity of the Agreement cannot be settled amicably, the General Court — or, on appeal, the Court of Justice of the European Union — has sole jurisdiction. Such actions must be brought under Article 272 of the Treaty on the Functioning of the EU (TFEU).

If a dispute concerns administrative sanctions, offsetting or an enforceable decision under Article 299 TFEU (see Articles 28 and 29), the beneficiaries must bring action before the General Court — or, on appeal, the Court of Justice of the European Union — under Article 263 TFEU. Actions against offsetting and enforceable decisions must be brought against the Commission (not against the Agency).

ARTICLE 42 — ENTRY INTO FORCE OF THE AGREEMENT

The Agreement will enter into force on the day of signature by the Agency or the coordinator, depending on which is later.

SIGNATURES

For the coordinator

Ludovic THILLY with ECAS id nthillu signed in the Participant Portal on 16/10/2020 at 12:47:28 (transaction id SigId-38048-cd55uvrtnguiWCOHODzziGTQuGTfZpruth4NQwrXfnjcuOONEUTbMKznK6OhyvXyB85fXTqZOf24LoINDG896UG-yntOf97TTHq9KtEpzqIWbx-aC7P7MSfx7IVWOTGPNGzWjGfEYJD0kIpyK317Qe4qe38lrLeOHe5H4BaX1zPODLctBQjtT29szbVztufvTPMzO9). Timestamp by third party at 2020.10.16 13:47:35 CEST

For the Agency

Signed by Jose-Lorenzo VALLES with ECAS id vallejo as an authorised representative on 16-10-2020 14:38:51 (transaction id SigId-38830-2V9nLI94yPrd4dYdscwymtE3mU1eefVBpsaFqvT30ezykrnrxiHpZVlcaDtjy7fjlyPPZuzfAy5phL5aEazZE8-yntOf97TTHq9KtEpzqIWbx-fX11F1qCUj0iV8UnP009KzIxWcrpZDDM7BkOEwPjuRCUUbzUimZGLzlf3iwlAEfXGHU80NCEXGT7QxHu5lztbOC0) 2020.10.16 14:38:56 CEST



Associated with document Ref. Ares(2020)5596256 - 16/10/2020



The European Union programme for education, training, youth and sport

Description of the action — Annex 1

Parts A and B



EC2U

DESCRIPTION OF THE ACTION

(PART A)

COVER PAGE

Part A of the description of the action (DoA) must be filled out directly on the PGMS Grant Preparation screens

PROJECT	
<i>PGMS Grant Preparation (General Information screen) — Enter the info.</i>	
Project number:	101004065
Title:	European Campus of City-Universities
Acronym:	EC2U
Call:	EAC-A02-2019-1
Topic:	EPP-EUR-UNIV-2020 European Universities
Type of action:	EPLUS2020-AG
Service:	EACEA/A/01
Starting date:	The first day of the month after the signature by the Commission
Duration:	36 months
Coordinator contact:	Ludovic THILLY, UP
Project website (if any):	
Fixed EU keywords:	
Free keywords:	Culture, Sport, EU Citizenship, Inclusiveness, Social dialogue, Innovative curricula, Intercultural education, Multilingualism, Innovative mobility, Entrepreneurship, Sustainability, Health, Wellbeing

Participants						
<i>PGMS Grant Preparation (Beneficiaries screen) — Enter the info.</i>						
Number	Role	Name	Short name	Country	Start date	End date
1	COO	UNIVERSITE DE POITIERS	UP	France		
2	BEN	UNIVERSIDADE DE COIMBRA	UC	Portugal		
3	BEN	UNIVERSITATEA ALEXANDRU IOAN CUZA DIN IASI	UAIC	Romania		
4	BEN	FRIEDRICH-SCHILLER-UNIVERSITAT JENA	FSU JENA	Germany		
5	BEN	UNIVERSITA DEGLI STUDI DI PAVIA	UNIPV	Italy		
6	BEN	UNIVERSIDAD DE SALAMANCA	USAL	Spain		
7	BEN	TURUN YLIOPISTO	UTU	Finland		

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List of Milestones (outputs/outcomes)	28
List of Critical Risks	32

PROJECT SUMMARY

Project summary

PGMS Grant Preparation (General Information screen) — Provide an overall description of your project (including context and overall objectives, planned activities and main achievements, and expected results and impacts (on target groups, change procedures, capacities, innovation etc)). This summary should give readers a clear idea of what your project is about.

Use the project summary from your proposal.

EC2U is a multi-cultural multi-lingual Alliance consisting of 7 long-standing, education- and research-led, locally and globally engaged universities from the 4 European regions. Its ambition is to develop an open and innovative space allowing free mobility among its universities and cities, forming a single community of 160000 students and 20000 staff, in direct reach to 1600000 citizens, thus overcoming clichéd views of regional and national identities.

The Alliance will reach this ambition by creating a pan-European campus, connected by a sense of shared European identity, and by developing a smart higher education eco-system through a new model of quality education for an inclusive society. This unique model relies on the double vertical and horizontal integration strategy, producing synergies from education, research and innovation, promoting formal/non-formal/informal education, and involving academic communities, municipalities, higher education regulatory bodies, socio-economic entities, citizens.

In 2023, the EC2U Alliance will be characterised by:

- a joint governance with shared resources
- a joint campus life with culture/sports events
- customised joint Master programmes based on selected UNSDGs: Good health & well-being, Quality education, Sustainable cities & communities
- drastically increased and geographically balanced mobility (physical, virtual, blended) of students and staff
- Virtual Institutes (VIs) combining education, research and innovation in missions based on the aforementioned UNSDGs
- a unique partnership between academia, cities and socio-economic stakeholders via the EC2U Forum.

The target for 2030 is to reach a true pan-European campus with:

- integrated governance and federal budget
- inter-university campus life
- European Diplomas and staff career plans with embedded/blended mobility
- an extension of the Virtual Institute concept to the 17 UNSDGs
- an annual EC2U Forum between academia and citizens
- European/international impact

LIST OF WORK PACKAGES

Work packages						
<i>PGMS Grant Preparation (Work Packages screen) — Enter the info.</i>						
Work package number	Work package name	Lead beneficiary	Effort (person months)	Start month	End month	Deliverable numbers
WP1	Management and Coordination	1-UP	125.00	1	36	D1.1, D1.2, D1.3, D1.4, D1.5, D1.6, D1.7, D1.8, D1.9, D1.10, D1.11, D1.12, D1.13, D1.14, D1.15, D1.16, D1.17, D1.18, D1.19, D1.20, D1.21, D1.22, D1.23, D1.24, D1.25, D1.26
WP2	Culture and Campus Life	7-UTU	124.50	1	36	D2.1, D2.2, D2.3, D2.4, D2.5, D2.6, D2.7, D2.8, D2.9, D2.10, D2.11, D2.12, D2.13, D2.14, D2.15, D2.16, D2.17, D2.18
WP3	Towards a European campus: EC2U Connect Centre	5-UNIPV	218.00	1	36	D3.1, D3.2, D3.3, D3.4, D3.5, D3.6, D3.7, D3.8, D3.9, D3.10, D3.11, D3.12, D3.13, D3.14, D3.15, D3.16
WP4	Good health and Well-being	3-UAIC	96.00	1	36	D4.1, D4.2, D4.3, D4.4, D4.5, D4.6, D4.7, D4.8, D4.9, D4.10, D4.11, D4.12, D4.13, D4.14, D4.15, D4.16, D4.17, D4.18, D4.19, D4.20, D4.21, D4.22, D4.23, D4.24, D4.25, D4.26, D4.27, D4.28, D4.29, D4.30, D4.31, D4.32
WP5	Quality education	6-USAL	109.00	1	36	D5.1, D5.2, D5.3, D5.4, D5.5, D5.6, D5.7, D5.8, D5.9, D5.10, D5.11,

Work packages*PGMS Grant Preparation (Work Packages screen) — Enter the info.*

Work package number	Work package name	Lead beneficiary	Effort (person months)	Start month	End month	Deliverable numbers
						D5.12, D5.13, D5.14, D5.15, D5.16, D5.17, D5.18, D5.19, D5.20, D5.21, D5.22
WP6	Sustainable Cities and Communities	2-UC	100.50	1	36	D6.1, D6.2, D6.3, D6.4, D6.5, D6.6, D6.7, D6.8, D6.9, D6.10, D6.11, D6.12, D6.13, D6.14, D6.15, D6.16, D6.17
WP7	Science with and for Society	4-FSU JENA	111.25	1	36	D7.1, D7.2, D7.3, D7.4, D7.5, D7.6, D7.7, D7.8, D7.9, D7.10, D7.11, D7.12, D7.13, D7.14, D7.15, D7.16
WP8	Sustainability and Dissemination	1-UP	223.50	1	36	D8.1, D8.2, D8.3, D8.4, D8.5, D8.6, D8.7, D8.8, D8.9, D8.10, D8.11, D8.12, D8.13, D8.14, D8.15, D8.16, D8.17, D8.18, D8.19, D8.20, D8.21, D8.22

LIST OF DELIVERABLES

Deliverables

PGMS Grant Preparation (Deliverables screen) — Enter the info.

The labels used mean:

Public — fully open (e.g. web)

Confidential — restricted under the conditions of the grant agreement

Classified — EU-classified (EU-CONF, EU-RESTR, EU-SEC) under Commission Decision No [2015/444](#)

Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D1.1	Consortium agreement	WP1	1-UP	Report	Public	1
D1.2	Creation of ExeCo, Councils and Boards	WP1	1-UP	Report	Public	1
D1.3	ExeCo and Councils meetings + meetings minutes - M1	WP1	1-UP	Report	Public	1
D1.4	ExeCo and Councils meetings + meetings minutes - M12	WP1	1-UP	Report	Public	12
D1.5	ExeCo and Councils meetings + meetings minutes - M18	WP1	1-UP	Report	Public	18
D1.6	ExeCo and Councils meetings + meetings minutes - M24	WP1	1-UP	Report	Public	24
D1.7	ExeCo and Councils meetings + meetings minutes - M36	WP1	1-UP	Report	Public	36
D1.8	ExeCo online meetings + meetings minutes - M18	WP1	1-UP	Report	Confidential, only for members of the consortium (including the Commission Services)	18
D1.9	ExeCo online meetings + meetings minutes - M36	WP1	1-UP	Report	Confidential, only for members of the consortium (including the Commission Services)	36

Deliverables

PGMS Grant Preparation (Deliverables screen) — Enter the info.

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D1.10	Setting up of a digital management platform	WP1	1-UP	Other	Confidential, only for members of the consortium (including the Commission Services)	6
D1.11	Monitoring of activities, deliverables and budget - M18	WP1	1-UP	Report	Confidential, only for members of the consortium (including the Commission Services)	18
D1.12	Monitoring of activities, deliverables and budget - M36	WP1	1-UP	Report	Confidential, only for members of the consortium (including the Commission Services)	36
D1.13	Mid-term report (project/financial)	WP1	1-UP	Report	Public	18
D1.14	ComPlan and update - M6	WP1	1-UP	Report	Confidential, only for members of the consortium (including the Commission Services)	6
D1.15	ComPlan and update - M18	WP1	1-UP	Report	Confidential, only for members of the consortium (including the Commission Services)	18
D1.16	ComPlan and update - M30	WP1	1-UP	Report	Confidential, only for members of the consortium (including the Commission Services)	30
D1.17	Guidelines for governance and policy of EC2U VIs	WP1	1-UP	Report	Public	12

Deliverables

PGMS Grant Preparation (Deliverables screen) — Enter the info.

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D1.18	QAP and global indicators	WP1	1-UP	Report	Public	6
D1.19	Collection of WP indicators and calculation of global indicators - M12	WP1	1-UP	Report	Public	12
D1.20	Collection of WP indicators and calculation of global indicators - M18	WP1	1-UP	Report	Public	18
D1.21	Collection of WP indicators and calculation of global indicators - M24	WP1	1-UP	Report	Public	24
D1.22	Collection of WP indicators and calculation of global indicators - M36	WP1	1-UP	Report	Public	36
D1.23	Mechanism for collecting feedback from students and staff	WP1	1-UP	Other	Public	12
D1.24	Collection of feedback from students and staff - M12	WP1	1-UP	Report	Public	12
D1.25	Collection of feedback from students and staff - M24	WP1	1-UP	Report	Public	24
D1.26	Collection of feedback from students and staff - M36	WP1	1-UP	Report	Public	36
D2.1	Guidelines for the use of mobile tutor application	WP2	7-UTU	Other	Confidential, only for members of the consortium (including the Commission Services)	12

Deliverables

PGMS Grant Preparation (Deliverables screen) — Enter the info.

The labels used mean:

Public — fully open (e.g. web)

Confidential — restricted under the conditions of the grant agreement

Classified — EU-classified (EU-CONF, EU-RESTR, EU-SEC) under Commission Decision No [2015/444](#)

Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D2.2	Staff training for the local IT and communication services- WP2	WP2	7-UTU	Other	Confidential, only for members of the consortium (including the Commission Services)	12
D2.3	Marketing event to motivate students for the use of the application	WP2	7-UTU	Other	Confidential, only for members of the consortium (including the Commission Services)	12
D2.4	Students' video blogs at EC2U communication channel - M12	WP2	7-UTU	Websites, patents filling, etc.	Public	12
D2.5	Students' video blogs at EC2U communication channel - M24	WP2	7-UTU	Websites, patents filling, etc.	Public	24
D2.6	Students' video blogs at EC2U communication channel - M36	WP2	7-UTU	Websites, patents filling, etc.	Public	36
D2.7	Updates in Twitter, Youtube, Instagram, Snap chat - M12	WP2	7-UTU	Websites, patents filling, etc.	Public	12
D2.8	Updates in Twitter, Youtube, Instagram, Snap chat - M24	WP2	7-UTU	Websites, patents filling, etc.	Public	24
D2.9	Updates in Twitter, Youtube, Instagram, Snap chat - M36	WP2	7-UTU	Websites, patents filling, etc.	Public	36
D2.10	Culture or sport events - M18	WP2	7-UTU	Other	Public	18
D2.11	Culture or sport events - M36	WP2	7-UTU	Other	Public	36

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D2.12	Science battles - M12	WP2	7-UTU	Other	Public	12
D2.13	Science battles - M24	WP2	7-UTU	Other	Public	24
D2.14	Science battles - M36	WP2	7-UTU	Other	Public	36
D2.15	Creation of Work Package 2 Monitoring Board	WP2	7-UTU	Report	Confidential, only for members of the consortium (including the Commission Services)	1
D2.16	Definition of WP2 indicators	WP2	7-UTU	Report	Confidential, only for members of the consortium (including the Commission Services)	2
D2.17	Reports from WP2 to WP1 - M18	WP2	7-UTU	Report	Confidential, only for members of the consortium (including the Commission Services)	18
D2.18	Reports from WP2 to WP1 - M36	WP2	7-UTU	Report	Confidential, only for members of the consortium (including the Commission Services)	36
D3.1	EC2U Interchange Platform	WP3	5-UNIPV	Report	Confidential, only for members of the consortium (including the Commission Services)	6
D3.2	EC2U Knowledge Hub - M18	WP3	5-UNIPV	Other	Confidential, only for members of the consortium (including the Commission Services)	18

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D3.3	EC2U Knowledge Hub - M36	WP3	5-UNIPV	Other	Confidential, only for members of the consortium (including the Commission Services)	36
D3.4	EC2U Connect Centre Final Report	WP3	5-UNIPV	Report	Public	36
D3.5	EC2U Mobility planning and management	WP3	5-UNIPV	Report	Confidential, only for members of the consortium (including the Commission Services)	12
D3.6	EC2U card	WP3	5-UNIPV	Other	Confidential, only for members of the consortium (including the Commission Services)	24
D3.7	EC2U Open Badges	WP3	5-UNIPV	Other	Confidential, only for members of the consortium (including the Commission Services)	36
D3.8	EC2U Conflict Resolution Diagnostic tool - M12	WP3	5-UNIPV	Report	Confidential, only for members of the consortium (including the Commission Services)	12
D3.9	EC2U Conflict Resolution Diagnostic tool - M36	WP3	5-UNIPV	Report	Confidential, only for members of the consortium (including the Commission Services)	36
D3.10	EC2U Connecting Path for students' and staff - M6	WP3	5-UNIPV	Report	Public	6

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D3.11	EC2U Connecting Path for students' and staff - M36	WP3	5-UNIPV	Report	Public	36
D3.12	Staff training for the local IT and Communication services - WP3	WP3	5-UNIPV	Other	Confidential, only for members of the consortium (including the Commission Services)	36
D3.13	Creation of Work Package 3 Monitoring Board	WP3	5-UNIPV	Report	Confidential, only for members of the consortium (including the Commission Services)	1
D3.14	Definition of WP3 indicators	WP3	5-UNIPV	Report	Confidential, only for members of the consortium (including the Commission Services)	2
D3.15	Reports from WP3 to WP1 - M18	WP3	5-UNIPV	Report	Confidential, only for members of the consortium (including the Commission Services)	18
D3.16	Reports from WP3 to WP1 - M36	WP3	5-UNIPV	Report	Confidential, only for members of the consortium (including the Commission Services)	36
D4.1	Final curriculum design for the joint Master Programme in Lifelong Wellbeing and Healthy Ageing (LIFELINE)	WP4	3-UAIC	Report	Public	2
D4.2	Promotional materials for the LIFELINE Master Programme - M6	WP4	3-UAIC	Other	Public	6

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D4.3	Promotional materials for the LIFELINE Master Programme - M24	WP4	3-UAIC	Other	Public	24
D4.4	Promotional materials for the LIFELINE Master Programme - M36	WP4	3-UAIC	Other	Public	36
D4.5	Personalised curriculum sets for the selected students - M12	WP4	3-UAIC	Report	Public	12
D4.6	Personalised curriculum sets for the selected students - M24	WP4	3-UAIC	Report	Public	24
D4.7	Personalised curriculum sets for the selected students - M36	WP4	3-UAIC	Report	Public	36
D4.8	Academic recognition documents for each student	WP4	3-UAIC	Report	Public	36
D4.9	Report on accreditation barriers- WP4	WP4	3-UAIC	Report	Public	12
D4.10	Dissertation Projects and Dissertations - WP4	WP4	3-UAIC	Report	Public	36
D4.11	Management body, internal structure and statutes of the GLADE - EC2U Institute for Good Health and Wellbeing	WP4	3-UAIC	Report	Public	4
D4.12	GLADE Literacy LAB	WP4	3-UAIC	Report	Public	24
D4.13	GLADE Summer school - M12	WP4	3-UAIC	Other	Public	12

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D4.14	GLADE Summer school - M24	WP4	3-UAIC	Other	Public	24
D4.15	GLADE Summer school - M36	WP4	3-UAIC	Other	Public	36
D4.16	GLADE short trainings in areas of health and well-being - M18	WP4	3-UAIC	Other	Public	18
D4.17	GLADE short trainings in areas of health and well-being - M36	WP4	3-UAIC	Other	Public	36
D4.18	GLADE itinerant conferences of specialists in areas of health and wellbeing - M18	WP4	3-UAIC	Other	Public	18
D4.19	GLADE itinerant conferences of specialists in areas of health and wellbeing - M36	WP4	3-UAIC	Other	Public	36
D4.20	GLADE Study about lifelong well-being and healthy ageing in the EC2U 7 countries and in Europe (data from TRANSFER) - M12	WP4	3-UAIC	Report	Public	12
D4.21	GLADE Study about lifelong well-being and healthy ageing in the EC2U 7 countries and in Europe (data from TRANSFER) - M24	WP4	3-UAIC	Report	Public	24
D4.22	GLADE Study about lifelong well-being and healthy ageing in the EC2U 7 countries and in Europe (data from TRANSFER) - M30	WP4	3-UAIC	Report	Public	30
D4.23	GLADE Guidelines for local authorities - M24	WP4	3-UAIC	Report	Public	24

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D4.24	GLADE Guidelines for local authorities - M32	WP4	3-UAIC	Report	Public	32
D4.25	GLADE Service for A Healthy Campus Management - M18	WP4	3-UAIC	Report	Public	18
D4.26	GLADE Service for A Healthy Campus Management - M24	WP4	3-UAIC	Report	Public	24
D4.27	GLADE online counseling LAB - M4	WP4	3-UAIC	Websites, patents filling, etc.	Public	4
D4.28	GLADE online counseling LAB - M8	WP4	3-UAIC	Demonstrator	Public	8
D4.29	Creation of Work Package 4 monitoring Board	WP4	3-UAIC	Report	Confidential, only for members of the consortium (including the Commission Services)	1
D4.30	Definition of WP4 indicators	WP4	3-UAIC	Report	Confidential, only for members of the consortium (including the Commission Services)	2
D4.31	Reports from WP4 to WP1 - M18	WP4	3-UAIC	Report	Confidential, only for members of the consortium (including the Commission Services)	18
D4.32	Reports from WP4 to WP1 - M36	WP4	3-UAIC	Report	Confidential, only for members of the consortium (including the Commission Services)	36

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D5.1	Final curriculum design for the multilingual joint Master Programme in European Languages and Cultures in Contact	WP5	6-USAL	Report	Public	2
D5.2	Accreditation documents for the multilateral and multilingual Master Programme in European Languages and Cultures in Contact	WP5	6-USAL	Report	Public	4
D5.3	Report on accreditation barriers - WP5	WP5	6-USAL	Report	Public	12
D5.4	Promotion of the Master and students' admission	WP5	6-USAL	Other	Public	24
D5.5	Implementation of the joint Master and provisional assessment	WP5	6-USAL	Report	Public	36
D5.6	Management body, internal structure and statutes of the EC2U Virtual Institute for Quality Education	WP5	6-USAL	Report	Public	6
D5.7	EC2U Virtual Institute's research seed mobility programme on language and cultural diversity - call for projects and evaluation panels	WP5	6-USAL	Report	Public	12
D5.8	EC2U Virtual Institute's research seed mobility programme on language and cultural diversity - mobility	WP5	6-USAL	Other	Public	24

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D5.9	EC2U Virtual Institute's research seed mobility programme on language and cultural diversity - project and report	WP5	6-USAL	Report	Public	36
D5.10	Joint national and EU research project applications	WP5	6-USAL	Report	Confidential, only for members of the consortium (including the Commission Services)	36
D5.11	Joint PhD training activities - Workshops - M12	WP5	6-USAL	Report	Public	12
D5.12	Joint PhD training activities - Workshops - M24	WP5	6-USAL	Report	Public	24
D5.13	Joint PhD training activities - Intensive courses - M24	WP5	6-USAL	Report	Public	24
D5.14	Joint PhD training activities - Intensive courses - M36	WP5	6-USAL	Report	Public	36
D5.15	Joint PhD training activities - Mobility	WP5	6-USAL	Report	Public	36
D5.16	Joint online research-based activities on language education and cultural diversity with socio-economic stakeholders- webinars - M24	WP5	6-USAL	Other	Public	24
D5.17	Joint online research-based activities on language education and cultural diversity	WP5	6-USAL	Other	Public	30

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
	with socio-economic stakeholders- webinars - M30					
D5.18	Joint online research-based activities on language education and cultural diversity with socio-economic stakeholders- Advisory board	WP5	6-USAL	Other	Public	36
D5.19	Creation of Work Package 5 Monitoring Board	WP5	6-USAL	Report	Confidential, only for members of the consortium (including the Commission Services)	1
D5.20	Definition of WP5 indicators	WP5	6-USAL	Report	Confidential, only for members of the consortium (including the Commission Services)	2
D5.21	Reports from WP5 to WP1 - M18	WP5	6-USAL	Report	Confidential, only for members of the consortium (including the Commission Services)	18
D5.22	Reports from WP5 to WP1 - M36	WP5	6-USAL	Report	Confidential, only for members of the consortium (including the Commission Services)	36
D6.1	Management body, internal structure and statutes of the EC2U Virtual Institute for Sustainable Cities and Communities	WP6	2-UC	Report	Public	2

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D6.2	Research Seed Projects (RSP) launched by SCC VI	WP6	2-UC	Report	Public	4
D6.3	SCC Virtual Institute's research grants (pre-project grants SCC)	WP6	2-UC	Report	Public	6
D6.4	E-learning Courses Packages - M24	WP6	2-UC	Report	Confidential, only for members of the consortium (including the Commission Services)	24
D6.5	E-learning Courses Packages - M36	WP6	2-UC	Report	Confidential, only for members of the consortium (including the Commission Services)	36
D6.6	Research Seed Projects (RSP) Final Reports	WP6	2-UC	Report	Public	36
D6.7	Final curriculum design for the Master of Science Degree in Sustainable Cities and Communities	WP6	2-UC	Report	Public	2
D6.8	Accreditation processes for the Master of Science Degree in Sustainable Cities and Communities - documents	WP6	2-UC	Report	Public	4
D6.9	Accreditation processes for the Master of Science Degree in Sustainable Cities and Communities - report	WP6	2-UC	Report	Public	12

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D6.10	Promotion of the Master in Sustainable cities and communities and students' admission	WP6	2-UC	Report	Public	24
D6.11	Dissertation Projects and Dissertations - WP6	WP6	2-UC	Report	Public	36
D6.12	Implementation of the joint Master in sustainable cities and communities and provisional assessment	WP6	2-UC	Report	Public	36
D6.13	EC2U cities "Covenant of Mayors": state of art + initiatives + report	WP6	2-UC	Report	Public	36
D6.14	Creation of Work Package 6 Monitoring Board	WP6	2-UC	Report	Confidential, only for members of the consortium (including the Commission Services)	1
D6.15	Definition of WP6 Indicators	WP6	2-UC	Report	Confidential, only for members of the consortium (including the Commission Services)	2
D6.16	Reports from WP6 to WP1 - M18	WP6	2-UC	Report	Confidential, only for members of the consortium (including the Commission Services)	18
D6.17	Reports from WP6 to WP1 - M36	WP6	2-UC	Report	Confidential, only for members of the consortium (including the Commission Services)	36

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D7.1	EC2U Career Plan Certificate - M12	WP7	4-FSU JENA	Report	Public	12
D7.2	EC2U Career Plan Certificate - M36	WP7	4-FSU JENA	Report	Public	36
D7.3	Entrepreneurial Academy Curriculum	WP7	4-FSU JENA	Other	Public	9
D7.4	Entrepreneurial Academy	WP7	4-FSU JENA	Other	Public	36
D7.5	Connecting lighthouses of European education	WP7	4-FSU JENA	Other	Public	36
D7.6	Welcome to the European Classroom - internships: school identification and preparation of curricula	WP7	4-FSU JENA	Report	Public	12
D7.7	Welcome to the European Classroom - internships: Mobilities and evaluation	WP7	4-FSU JENA	Report	Public	36
D7.8	Welcome to the European Classroom - school projects “research”	WP7	4-FSU JENA	Report	Public	36
D7.9	EC2U Think Tanks - M6	WP7	4-FSU JENA	Report	Public	6
D7.10	EC2U Think Tanks - M18	WP7	4-FSU JENA	Report	Public	18
D7.11	EC2U Think Tanks - M30	WP7	4-FSU JENA	Report	Public	30
D7.12	EC2U Engagement Stage	WP7	4-FSU JENA	Websites, patents filling, etc.	Public	12

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
D7.13	Creation of Work Package 7 Monitoring Board	WP7	4-FSU JENA	Report	Confidential, only for members of the consortium (including the Commission Services)	1
D7.14	Definition of WP7 indicators	WP7	4-FSU JENA	Report	Confidential, only for members of the consortium (including the Commission Services)	2
D7.15	Reports from WP7 to WP1 - M18	WP7	4-FSU JENA	Report	Confidential, only for members of the consortium (including the Commission Services)	18
D7.16	Reports from WP7 to WP1 - M36	WP7	4-FSU JENA	Report	Confidential, only for members of the consortium (including the Commission Services)	36
D8.1	Map of internal and external funding instruments	WP8	1-UP	Report	Confidential, only for members of the consortium (including the Commission Services)	12
D8.2	Political and Financial Sustainability Plan (PFSP)	WP8	1-UP	Report	Confidential, only for members of the consortium (including the Commission Services)	24
D8.3	Tools for internal communication and dissemination	WP8	1-UP	Other	Confidential, only for members of the consortium (including the Commission Services)	12

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D8.4	Tools for external communication and dissemination	WP8	1-UP	Other	Public	18
D8.5	EC2U Forum: Programme and organisation + Archiving and dissemination of activities + Higher education round tables + Citizen Science - M1	WP8	1-UP	Report	Public	1
D8.6	EC2U Forum: Programme and organisation + Archiving and dissemination of activities + Higher education round tables + Citizen Science - M6	WP8	1-UP	Report	Public	6
D8.7	EC2U Forum: Programme and organisation + Archiving and dissemination of activities + Higher education round tables + Citizen Science - M12	WP8	1-UP	Report	Public	12
D8.8	EC2U Forum: Programme and organisation + Archiving and dissemination of activities + Higher education round tables + Citizen Science - M18	WP8	1-UP	Report	Public	18
D8.9	EC2U Forum: Programme and organisation + Archiving and dissemination of activities + Higher education round tables + Citizen Science - M24	WP8	1-UP	Report	Public	24
D8.10	EC2U Forum: Programme and organisation	WP8	1-UP	Report	Public	30

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
	+ Archiving and dissemination of activities + Higher education round tables + Citizen Science - M30					
D8.11	EC2U Forum: Programme and organisation + Archiving and dissemination of activities + Higher education round tables + Citizen Science - M36	WP8	1-UP	Report	Public	36
D8.12	Sustainable Campus Initiatives to foster UNSDGs	WP8	1-UP	Report	Public	12
D8.13	Internal campaign for Open Education, Open Science - M12	WP8	1-UP	Other	Public	12
D8.14	Internal campaign for Open Education, Open Science - M24	WP8	1-UP	Other	Public	24
D8.15	Internal campaign for Open Education, Open Science - M36	WP8	1-UP	Other	Public	36
D8.16	Ambassadors for Europe - M12	WP8	1-UP	Other	Public	12
D8.17	Ambassadors for Europe - M24	WP8	1-UP	Other	Public	24
D8.18	Ambassadors for Europe - M36	WP8	1-UP	Other	Public	36
D8.19	Application to UNAI	WP8	1-UP	Report	Public	1
D8.20	EC2U Internationalisation Plan (IP)	WP8	1-UP	Report	Confidential, only for members	12

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Deliverable number	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Delivery date (month)
					of the consortium (including the Commission Services)	
D8.21	EC2U international projects - M24	WP8	1-UP	Report	Confidential, only for members of the consortium (including the Commission Services)	24
D8.22	EC2U international projects - M36	WP8	1-UP	Report	Confidential, only for members of the consortium (including the Commission Services)	36

LIST OF MILESTONES (OUTPUTS/OUTCOMES)

Milestones					
<i>PGMS Grant Preparation (Milestones screen) — Enter the info.</i>					
<i>Mandatory only if required under your grant agreement.</i>					
Milestone number	Milestone name	Work package number	Lead beneficiary	Means of verification	Delivery date (month)
MS1	EC2U Governance	WP1	1-UP	The governance of the EC2U Alliance will be defined and communicated after the nominations of the members of the different governing bodies (Executive Committee, EC2U Council , Quality Council, WP Boards)	1
MS2	EC2U project management modalities	WP1	1-UP	After the analysis of existing digital management platforms at Partners and on market, a global digital management platform will be selected and implemented to run the EC2U project.	6
MS3	EC2U Communication plan	WP1	1-UP	The Communication plan will guide internal and external communication activities implemented in WP8.	6
MS4	Virtual Institutes policies	WP1	1-UP	After the creation of Virtual Institutes and their management boards, policies for development of education, research and innovation activities will be defined.	12
MS5	EC2U internal feedback mechanism	WP1	1-UP	A mechanism for collecting feedback from students and staff will be implemented	12
MS6	EC2U mobile application	WP2	7-UTU	A mobile phone application will be implemented to help students getting the basic information about the services, activities and facilities at each university and city of the EC2U Alliance.	12
MS7	First joint culture/sport event	WP2	7-UTU	The first EC2U students event organised	6

Milestones					
<i>PGMS Grant Preparation (Milestones screen) — Enter the info.</i>					
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Milestone number	Milestone name	Work package number	Lead beneficiary	Means of verification	Delivery date (month)
				simultaneously with the EC2U Forum will demonstrate the capacity of the EC2U Alliance to develop a true pan-European campus life	
MS8	First Science battles	WP2	7-UTU	The first EC2U Science battles organised during the Researchers' Night will demonstrate the capacity of the EC2U Alliance to develop a pan-European research community.	12
MS9	EC2U Interchange Platform	WP3	5-UNIPV	The Interchange Platform will enable connectivity and data exchange in joint education, research and innovation activities	6
MS10	EC2U Knowledge Hub	WP3	5-UNIPV	The Knowledge Hub will organize and foster WPs activities.	18
MS11	EC2U card	WP3	5-UNIPV	Implementation of the European Student Card and extension to staff.	24
MS12	Accreditation of joint Master Programme in Lifelong Wellbeing and Healthy Ageing	WP4	3-UAIC	Accreditation of the new joint Master programme at each participating university will launch the application and selection of first enrolled students.	12
MS13	EC2U Virtual Institute for Good Health and Well-being	WP4	3-UAIC	The creation of the Virtual Institute will enable to launch joint education, research and innovation activities in the field of Health and Well-being.	4
MS14	Accreditation of joint Master Programme in European Languages and Cultures in Contact	WP5	6-USAL	Accreditation of the new joint Master programme at each participating university will launch the application and selection of first enrolled students.	12

Milestones					
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Milestone number	Milestone name	Work package number	Lead beneficiary	Means of verification	Delivery date (month)
MS15	EC2U Virtual Institute for Quality Education	WP5	6-USAL	The creation of the Virtual Institute will enable to launch joint education, research and innovation activities in the field of Quality Education.	6
MS16	EC2U Virtual Institute for Sustainable Cities and Communities	WP6	2-UC	The creation of the Virtual Institute will enable to launch joint education, research and innovation activities in the field of Sustainable Development.	2
MS17	Accreditation of joint Master Programme in Sustainable Cities and Communities	WP6	2-UC	Accreditation of the new joint Master programme at each participating university will launch the application and selection of first enrolled students.	12
MS18	EC2U Career Plan modules	WP7	4-FSU JENA	Creation of Career Plan online modules to enable the delivery of Career Plan Certificates.	12
MS19	EC2U Entrepreneurial Academy	WP7	4-FSU JENA	Creation of the Entrepreneurial Academy to enable the creation of online courses and conferences.	9
MS20	First EC2U Think Tanks	WP7	4-FSU JENA	The first EC2U Think Tanks organised during the EC2U Forum will demonstrate the capacity of the EC2U Alliance to develop a dialogue between academia and citizens.	6
MS21	Political and Financial Sustainability Plan	WP8	1-UP	The Political and Financial Sustainability Plan will guide the future development of the EC2U Alliance.	24
MS22	First EC2U Forum	WP8	1-UP	The first EC2U Forum will demonstrate the capacity of the EC2U Alliance to mobilize within	6

Milestones					
<i>PGMS Grant Preparation (Milestones screen) — Enter the info.</i>					
<i>Mandatory only if required under your grant agreement.</i>					
Milestone number	Milestone name	Work package number	Lead beneficiary	Means of verification	Delivery date (month)
				and beyond the academic communities and play a model role.	
MS23	EC2U Internationalisation Plan	WP8	1-UP	The Internationalisation Plan will guide the development of joint international education, research and innovation projects between members of the Virtual Institutes and relevant international actors.	12

LIST OF CRITICAL RISKS

Critical risks			
<i>PGMS Grant Preparation (Critical Risks screen) — Enter the info.</i>			
Risk number	Description	Work package number(s)	Proposed risk-mitigation measures
1	Actual expenses exceed budget	WP1	The project budget will be monitored every three months to ensure its efficient use and control. If needed, resources from members of the Alliance will be re-allocated according to project priorities and extra resources could be requested to external partners.
2	Delivery delay or low quality of results and outputs	WP2, WP6, WP4, WP8, WP7, WP5, WP3, WP1	The Quality Council will regularly monitor the Quality Assurance Plan, via global indicators derived from WP indicators, and perform a continuous global assessment of project progress and quality. In case of anomaly, ExeCo and WP Leaders will be alerted and requested to propose contingency plan.
3	Low participation to EC2U events	WP2, WP6, WP4, WP8, WP7, WP5, WP3, WP1	ComPlan will be developed and guide internal and external communication activities. It will be updated every 12 months with the development of new EC2U communication tools. If two EC2U events suffer repeatedly from low participation (below 50% of expected participation), ComPlan will be revised immediately (additional online ExeCo meeting).
4	Delay in accreditation of new EC2U Master programmes	WP6, WP4, WP5, WP3	In case of delay in accreditation of the new EC2U Master programme(s) at one or several members' accreditation agencies, the Master programme(s) will be started at the already accredited universities, later joined by the other ones. If an insufficient number of universities are accredited, the start of the Master will be delayed by 1 year.

EPLUS2020

Call: EAC-A02-2019
(ERASMUS+ Call for proposals 2020)

Topic: EPP-EUR-UNIV-2020

Type of action: EPLUS2020-AG

Proposal number: 101004065

Proposal acronym: EC2U

Deadline Id: EAC-A02-2019-1

Table of contents

<i>Section</i>	<i>Title</i>	<i>Action</i>
1	General information	
2	Participants & contacts	
3	Budget	

How to fill in the forms

The administrative forms must be filled in for each proposal using the templates available in the submission system. Some data fields in the administrative forms are pre-filled based on the previous steps in the submission wizard.

1 - General information

Topic **EPP-EUR-UNIV-2020**

Type of Action **EPLUS2020-AG**

Call Identifier **EAC-A02-2019**

Deadline Id **EAC-A02-2019-1**

Acronym **EC2U**

Proposal title **European Campus of City-Universities**

Note that for technical reasons, the following characters are not accepted in the Proposal Title and will be removed: < > " &

Duration in months

36

Free keywords

Culture, Sport, EU Citizenship, Inclusiveness, Social dialogue, Innovative curricula, Intercultural education, Multilingualism, Innovative mobility, Entrepreneurship, Sustainability, Health, Wellbeing

Abstract*

EC2U is a multi-cultural multi-lingual Alliance consisting of 7 long-standing, education- and research-led, locally and globally engaged universities from the 4 European regions. Its ambition is to develop an open and innovative space allowing free mobility among its universities and cities, forming a single community of 160000 students and 20000 staff, in direct reach to 1600000 citizens, thus overcoming clichéd views of regional and national identities.

The Alliance will reach this ambition by creating a pan-European campus, connected by a sense of shared European identity, and by developing a smart higher education eco-system through a new model of quality education for an inclusive society. This unique model relies on the double vertical and horizontal integration strategy, producing synergies from education, research and innovation, promoting formal/non-formal/informal education, and involving academic communities, municipalities, higher education regulatory bodies, socio-economic entities, citizens.

In 2023, the EC2U Alliance will be characterised by:

- a joint governance with shared resources*
- a joint campus life with culture/sports events*
- customised joint Master programmes based on selected UNSDGs: Good health & well-being, Quality education, Sustainable cities & communities*
- drastically increased and geographically balanced mobility (physical, virtual, blended) of students and staff*
- Virtual Institutes (VIs) combining education, research and innovation in missions based on the aforementioned UNSDGs*
- a unique partnership between academia, cities and socio-economic stakeholders via the EC2U Forum.*

The target for 2030 is to reach a true pan-European campus with:

- integrated governance and federal budget*
- inter-university campus life*
- European Diplomas and staff career plans with embedded/blended mobility*
- an extension of the Virtual Institute concept to the 17 UNSDGs*
- an annual EC2U Forum between academia and citizens*
- European/international impact*


Remaining characters

0

Proposal Submission Forms

Proposal ID **101004065**

Acronym **EC2U**

 Associated with document Ref. Ares(2020)5596256 - 16/10/2020

Has this proposal (or a very similar one) been submitted in the past 2 years in response to a call for proposals under Horizon 2020 or any other EU programme(s)? Yes No

Please give the proposal reference or contract number.

612432

Declarations

1) We/I declare to have the explicit consent of all participants on their participation and on the content of this proposal.	<input checked="" type="checkbox"/>
2) We/I confirm that the information contained in this proposal is correct and complete and that none of the project activities have started before the proposal was submitted.	<input checked="" type="checkbox"/>
3) We/I declare: - to be fully compliant with the eligibility criteria set out in the call - not to be subject to any exclusion grounds under the EU Financial Regulation (Regulation No 966/2012) - to have the financial and operational capacity to carry out the proposed project	<input checked="" type="checkbox"/>
4) We/acknowledge that all communication will be made through the Funding & Tenders Portal electronic exchange system and that access and use of this system is subject to the Funding & Tenders Portal Terms and Conditions .	<input checked="" type="checkbox"/>
5) We/I acknowledge and authorize the collection, use and processing of personal data for the purpose of the evaluation of the proposal and the subsequent management of the grant/prize (if any). We/I acknowledge and authorize that the data may also be used for the monitoring and evaluation of the EU funding programme, the design of future programmes and communication purposes.	<input checked="" type="checkbox"/>

The coordinator is only responsible for the correctness of the information relating to his/her own organisation. Each applicant remains responsible for the correctness of the information related to him/her and declared above. If the proposal to be retained for EU funding, the coordinator and each beneficiary will be required to present a formal declaration in this respect.

Note:

For **multi-beneficiary applications**, the coordinator vouches for its own organization and that all other participants confirmed their participation and compliance with conditions set out in the call. If the proposal is retained for funding, each participant will be required to submit a formal declaration of honor confirming this.

False statements or incorrect information may lead to administrative sanctions under the Financial Regulation 2018/1046.

Personal data will be collected, used and processed in accordance with Regulation 2018/1725 and the [Funding & Tenders Portal privacy statement](#).

Please be however aware that, to protect EU financial interests, your data may be transferred to other EU institutions and bodies and be registered in the EDES database. Data in the EDES database is also subject to Regulation 2018/1725 and the [EDES privacy statement](#).

2 - Participants & contacts

#	Participant Legal Name	Country	Action
1	UNIVERSITE DE POITIERS	FR	
2	UNIVERSIDADE DE COIMBRA	Portugal	
3	UNIVERSITATEA ALEXANDRU IOAN CUZA DIN IASI	Romania	
4	FRIEDRICH-SCHILLER-UNIVERSITAT JENA	Germany	
5	UNIVERSITA DEGLI STUDI DI PAVIA	Italy	
6	UNIVERSIDAD DE SALAMANCA	Spain	
7	TURUN YLIOPISTO	Finland	

2 - Administrative data of participating organisations

PIC 999859608 **Legal name** UNIVERSITE DE POITIERS

Short name: UNIVERSITE DE POITIERS

Address

Street RUE DE L HOTEL DIEU 15 HOTEL PINET
 Town POITIERS CEDEX
 Postcode 86034
 Country France
 Webpage www.univ-poitiers.fr

Specific Legal Statuses

Legal personyes
 Public bodyyes Industry (private for profit).....no
 Non-profityes
 International organisationno
 International organisation of European interestno
 Secondary or Higher education establishmentyes
 Research organisationyes

Enterprise Data

Based on the below details from the Beneficiary Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status..... unknown
 SME self-assessment unknown
 SME validation sme..... unknown

Department(s) carrying out the proposed work

No department involved

Department name not applicable

Same as proposing organisation's address


Street

Town

Postcode

Country

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with **UNIVERSITE DE POITIERS** Ref: **FP7-2009-558256** - 16/10/2020

Person in charge of the proposal

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to Step 4 of the submission wizard and save the changes.

Title

Sex Male Female

First name **Ludovic**

Last name **THILLY**

E-Mail **ludovic.thilly@univ-poitiers.fr**

Position in org.

Department

Same as organisation name

Same as proposing organisation's address

Street

Town

Post code

Country

Website

Phone

Phone 2

Fax

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with proposal Ref Ares: 2020/1550256 - 16/10/2020 Short name **UNIVERSIDADE DE COIMBRA**

PIC **Legal name**
997826391 **UNIVERSIDADE DE COIMBRA**

Short name: **UNIVERSIDADE DE COIMBRA**

Address

Street **PACO DAS ESCOLAS**
Town **COIMBRA**
Postcode **3001 451**
Country **Portugal**
Webpage **www.uc.pt**

Specific Legal Statuses

Legal personyes
Public bodyyes Industry (private for profit).....no
Non-profityes
International organisationno
International organisation of European interestno
Secondary or Higher education establishmentyes
Research organisationyes

Enterprise Data

Based on the below details from the Beneficiary Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....02/08/1290 - no
SME self-assessment unknown
SME validation sme..... unknown

Department(s) carrying out the proposed work

No department involved

Department name not applicable

Same as proposing organisation's address

Street

Town

Postcode

Country

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with **UNIVERSIDADE DE COIMBRA** Short name **UNIVERSIDADE DE COIMBRA** - 16/10/2020

Person in charge of the proposal

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to Step 4 of the submission wizard and save the changes.

Title

Sex Male Female

First name **João Nuno Cruz Matos**

Last name **Calvão da Silva**

E-Mail **vr.jncalvao@uc.pt**

Position in org.

Department

Same as organisation name

Same as proposing organisation's address

Street

Town

Post code

Country


Website

Phone

Phone 2

Fax

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with document Ref. Ares(2020)5596256 - 16/10/2020 Short name **UAIC**

PIC **Legal name**
999887738 UNIVERSITATEA ALEXANDRU IOAN CUZA DIN IASI

Short name: UAIC

Address

Street BULEVARDUL CAROL I 11
Town IASI
Postcode 700506
Country Romania
Webpage www.uaic.ro

Specific Legal Statuses

Legal personyes
Public bodyyes Industry (private for profit).....no
Non-profityes
International organisationno
International organisation of European interestno
Secondary or Higher education establishmentyes
Research organisationno

Enterprise Data

Based on the below details from the Beneficiary Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status..... 12/02/2009 - no
SME self-assessment unknown
SME validation sme..... 12/02/2009 - no

Department(s) carrying out the proposed work

No department involved

Department name

Name of the department/institute carrying out the work.

not applicable

Same as proposing organisation's address

Street

Please enter street name and number.

Town

Please enter the name of the town.


Postcode

Area code.

Country

Please select a country

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with document Ref. Ares(2020)5596256 - 16/10/2020 Short name **UAIC**

Person in charge of the proposal

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to Step 4 of the submission wizard and save the changes.

Title

Sex Male Female

First name **Henri**

Last name **Luchian**

E-Mail **henrluc12@gmail.com**

Position in org.

Department



Same as organisation name

Same as proposing organisation's address

Street

Town

Post code

Country

Website

Phone

Phone 2

Fax

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with the current Ref. Ares(2020)5596256 - 16/10/2020 Short name **FSU JENA**

PIC **Legal name**
999868726 **FRIEDRICH-SCHILLER-UNIVERSITAT JENA**

Short name: FSU JENA

Address

Street FURSTENGRABEN 1
Town JENA
Postcode 07743
Country Germany
Webpage www.uni-jena.de

Specific Legal Statuses

Legal personyes
Public bodyyes Industry (private for profit).....no
Non-profityes
International organisationno
International organisation of European interestno
Secondary or Higher education establishmentyes
Research organisationyes

Enterprise Data

Based on the below details from the Beneficiary Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....29/04/2014 - no
SME self-assessment unknown
SME validation sme..... unknown

Department(s) carrying out the proposed work

No department involved

Department name not applicable

Same as proposing organisation's address


Street

Town

Postcode

Country

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with proposal Ref. Ares(2020)5596256 - 16/10/2020 Short name **FSSU JENA**

Person in charge of the proposal

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to Step 4 of the submission wizard and save the changes.

Title

Dr.

Sex

Male

Female

First name **Claudia**

Last name **Hillinger**

E-Mail **claudia.hillinger@uni-jena.de**

Position in org.

Head of International Office

Department

FRIEDRICH-SCHILLER-UNIVERSITAT JENA

Same as organisation name

Same as proposing organisation's address

Street

FURSTENGRABEN 1

Town

JENA

Post code

07743

Country

Germany

Website

https://www.uni-jena.de

Phone

+493641 9401500

Phone 2

+xxx xxxxxxxxxx

Fax

+493641 9401502

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with document Ref. Ares(2020)5596256 - 16/10/2020 Short name **UNIPV**

PIC **Legal name**
999893752 **UNIVERSITA DEGLI STUDI DI PAVIA**

Short name: **UNIPV**

Address

Street STRADA NUOVA 65
Town PAVIA
Postcode 27100
Country Italy
Webpage www.unipv.it

Specific Legal Statuses

Legal personyes
Public bodyyes Industry (private for profit).....no
Non-profityes
International organisationunknown
International organisation of European interestunknown
Secondary or Higher education establishmentyes
Research organisationyes

Enterprise Data

Based on the below details from the Beneficiary Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status..... unknown
SME self-assessment unknown
SME validation sme..... unknown

Department(s) carrying out the proposed work

No department involved

Department name

Name of the department/institute carrying out the work.

not applicable

Same as proposing organisation's address

Street

Please enter street name and number.

Town

Please enter the name of the town.


Postcode

Area code.

Country

Please select a country

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with document Ref. Ares(2020)5596256 - 16/10/2020 Short name **UNIPV**

Person in charge of the proposal

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to Step 4 of the submission wizard and save the changes.

Title

Sex Male Female

First name **Antonella**

Last name **Forlino**

E-Mail **relint@unipv.it**

Position in org.

Department



Same as organisation name

Same as proposing organisation's address

Street

Town

Post code

Country

Website

Phone

Phone 2

Fax

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with proposal **UNIVERSIDAD DE SALAMANCA** (2015500256) 16/10/2020

PIC **Legal name**
999846610 **UNIVERSIDAD DE SALAMANCA**

Short name: UNIVERSIDAD DE SALAMANCA

Address

Street CALLE PATIO DE ESCUELAS 1
Town SALAMANCA
Postcode 37008
Country Spain
Webpage www.usal.es

Specific Legal Statuses


Legal personyes
Public bodyyes Industry (private for profit).....no
Non-profityes
International organisationno
International organisation of European interestno
Secondary or Higher education establishmentyes
Research organisationyes

Enterprise Data

Based on the below details from the Beneficiary Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....03/02/2003 - no
SME self-assessment unknown
SME validation sme..... unknown

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with the FP7 Area 2005500250 16/10/2020
Short name **UNIVERSIDAD DE SALAMANCA**

Department(s) carrying out the proposed work

No department involved

Department name not applicable

Same as proposing organisation's address


Street

Town

Postcode

Country

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with **UNIVERSIDAD DE SALAMANCA** Short name **UNIVERSIDAD DE SALAMANCA** 16/10/2020

Person in charge of the proposal

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to Step 4 of the submission wizard and save the changes.

Title

Sex Male Female

First name **Efrem**

Last name **Yildiz Sadak**

E-Mail **efremy@usal.es**

Position in org.

Department



Same as organisation name

Same as proposing organisation's address

Street

Town

Post code

Country

Website

Phone

Phone 2

Fax

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with proposal Ref. No. 10105596256 - 16/10/2020 Short name **UNIVERSITY OF TURKU**

PIC **Legal name**
999903064 **TURUN YLIOPISTO**

Short name: **UNIVERSITY OF TURKU**

Address

Street YLIOPISTONMAKI
Town Turku
Postcode 20014
Country Finland
Webpage www.utu.fi

Specific Legal Statuses

Legal personyes
Public bodyyes Industry (private for profit).....no
Non-profityes
International organisationno
International organisation of European interestno
Secondary or Higher education establishmentyes
Research organisationyes

Enterprise Data

Based on the below details from the Beneficiary Registry the organisation is not an SME (small- and medium-sized enterprise) for the call.

SME self-declared status.....02/01/1979 - no
SME self-assessment unknown
SME validation sme..... unknown



Department(s) carrying out the proposed work

No department involved

Department name

Name of the department/institute carrying out the work.

not applicable

Same as proposing organisation's address

Street

Please enter street name and number.

Town

Please enter the name of the town.


Postcode

Area code.

Country

Please select a country

Proposal Submission Forms

Proposal ID **101004065** Acronym **EC2U**  Associated with proposal Ref. **20205596256** - 16/10/2020 Short name **UNIVERSITY OF TURKU**

Person in charge of the proposal

The name and e-mail of contact persons are read-only in the administrative form, only additional details can be edited here. To give access rights and basic contact details of contact persons, please go back to Step 4 of the submission wizard and save the changes.

Title

Sex Male Female

First name **Riitta**

Last name **Pyykkö**

E-Mail **rpyykko@utu.fi**

Position in org.

Department

Same as organisation name

Same as proposing organisation's address

Street

Town

Post code

Country

Website

Phone

Phone 2

Fax

3 - Budget for the proposal

No	Name of Beneficiary	Country	Estimated eligible costs							Estimated income	EU contribution			
			A Direct personnel costs /€	B.1 Direct travel costs /€	B.2 Direct subsistence costs /€	C Direct costs of sub-contracting /€	D Direct costs of providing financial support /€	E Other direct costs /€	F Indirect costs /€ 7% of direct costs (sum of budget categories A-E)		G Total costs/€ (A)+(B)+(C)+(D)+(E)+(F)	H Receipts /€	I Reimbursement Rate	J Maximum EU Contribution /€
1	Universite De Poitiers	FR	1 128 440	102 628	180 811	0	0	98 000	105691,53	1615570,53	695090,53	80	1292456,42	920480,00
2	Universidade De Coimbra	PT	669 940	102 628	180 811	0	0	98 000	73596,53	1124975,53	485329,53	80	899980,42	639646,00
3	Universitatea Alexandru I	RO	370 225	102 628	180 811	0	0	98 000	52616,48	804280,48	346977,48	80	643424,38	457303,00
4	Friedrich-schiller-universi	DE	1 011 942	102 628	180 811	0	0	98 000	97536,67	1490917,67	643202,67	80	1192734,14	847715,00
5	Universita Degli Studi Di	IT	948 508	102 628	180 811	0	0	98 000	93096,29	1423043,29	613920,29	80	1138434,63	809123,00
6	Universidad De Salaman	ES	608 657	102 628	180 811	0	0	98 000	69306,72	1059402,72	457040,72	80	847522,18	602362,00
7	Turun Yliopisto	FI	807 558	102 628	180 811	0	0	98 000	83229,79	1272226,79	548855,79	80	1017781,43	723371,00
Total			5 545 270	718 396	1 265 677	0	0	686 000	575074,01	8790417,01	3790417,01		7032333,60	5000000,00



ERASMUS+

Proposal Template

**Administrative Forms (Part A)
Project Technical Description (Part B1)
Budget table European Universities 2020 (Part B2)
Mission statement European Universities 2020
(Part B3)**

EUROPEAN UNIVERSITIES
EPP-EUR-UNIV-2020

**Version 1.0
22 October 2019**

ERASMUS+

PROPOSAL (PART B1)

**EUROPEAN UNIVERSITIES
EPP-EUR-UNIV-2020**

IMPORTANT NOTICE

Applications must be submitted via the Funding & Tenders Portal Submission Service before the call deadline.

Applicants must use this template for their applications (designed to highlight important aspects and facilitate the assessment against the evaluation criteria).

Character and page limits:

- page limit 150 pages
- supporting documents provided as an annex and do not count towards the page limit
- minimum font size — Arial 8 points
- page size: A4
- margins (top, bottom, left and right): at least 15 mm (not including headers & footers).

Please abide by the formatting rules. They are not a target! Keep your text as concise as possible. Do not use hyperlinks to show information.

The overall page-limit aims at ensuring an equal treatment of all applicants. If you attempt to upload an application that exceeds the specified limit, you will receive an automatic warning asking you to shorten and re-upload your application. After you have submitted it, any excess pages will be made invisible and thus disregarded by the evaluators.

Please do NOT delete any instructions in the document.

COVER PAGE

The present Part B1 of the proposal must be filled out by the participants in WORD, assembled and uploaded as PDF in the submission system. **The template to use is available there.**

Note: Please take due account of the objectives activities and results that can be funded under the call (see Call document). Pay particular attention to the award criteria; they explain how the proposal will be evaluated.

PROJECT	
Project acronym:	EC2U
Project title:	European Campus of City-Universities
Coordinator contact:	Ludovic THILLY, University of Poitiers

PARTICIPANTS					
<i>Please use the same numbering as in part A.</i>					
<i>As in the example below, please list the beneficiaries, i.e. the Coordinating organisation (COO), also called 'applicant' in the call for proposals; the Beneficiary organisations (BEN), also called 'full partners' in the call; any Linked Third Party (LTP), also called 'affiliated entity'.</i>					
Number	Role	Name in original language	Name in English	Short name	Country
1	COO	Université de Poitiers	University of Poitiers	UP	France
2	BEN	Universidade de Coimbra	University of Coimbra	UC	Portugal
3	BEN	Universitatea Alexandru Ioan Cuza din Iasi	Alexandru Ioan Cuza University of Iasi	UAIC	Romania
4	BEN	Friedrich-Schiller-Universität Jena	Friedrich Schiller University of Jena	FSU	Germany
5	BEN	Universita Degli Studi di Pavia	University of Pavia	UNIPV	Italy
6	BEN	Universidad de Salamanca	University of Salamanca	USAL	Spain
7	BEN	Turun Yliopisto	University of Turku	UTU	Finland

TABLE OF CONTENTS

PROPOSAL (PART B1)

COVER PAGE

PROJECT SUMMARY

1. RELEVANCE OF THE PROPOSAL (max.25 points)

- 1.1 Long-term vision
- 1.2 Ambition level during the 3-year funding period
- 1.3 Current level of cooperation between the full partners of the proposed European University
- 1.4 Innovative and transformative approach of the proposal
- 1.5 European added value

2. GEOGRAPHICAL BALANCE (max.15 points)

3. QUALITY OF THE PROPOSAL AND IMPLEMENTATION (max.20 points)

- 3.1 Aims of the alliance and planned activities to achieve them
- 3.2 Quality and financial assessment

4. QUALITY OF THE ALLIANCE AND COOPERATION ARRANGEMENTS (max.20 points)

- 4.1 Composition of the European University alliance
- 4.2 Details on the 'Coordinating organisation' (applicant) and on each 'Beneficiary organisation' (full partner)

5. SUSTAINABILITY AND DISSEMINATION (max.20 points)

- 5.1 Long-term strategy for sustainability of the alliance
- 5.2 Capacity of the alliance to act as role model
- 5.3 Dissemination
- 5.4 Open Educational and Open Science and Citizen Science resources:

6. WORK PROGRAMME

6.1 Work packages (WPs) and related activities

Work package 1

Work package 2

Work package 3

Work package 4

Work package 5

Work package 6

Work package 7

Work package 8

7. DECLARATIONS

PROJECT SUMMARY

You can either copy the text of the summary you inserted in Part A /or provide a longer narrative (recommended maximum length: 1000 words)

Provide an overall description of your European University alliance (i.e. context; long term vision and overall objectives) demonstrating the transformational potential of your alliance; key activities/actions during the funding period that will help bringing about the quantum leap in institutional cooperation; expected results and impact on target groups (e.g. students and staff), on joint structures, on the capacity of your alliance to ensure excellence and inclusiveness in education and research.

This summary should give readers a clear idea of what your European University alliance is about. It should be written as a stand-alone text to promote the alliance. It should be structured but descriptive; not merely provide lists of objectives, activities, beneficiaries and outputs.

Note: *The summary must always be in English (even if the rest of your proposal is in another EU language (official EU languages are allowed)). We may publish this summary for publication/dissemination purposes. Avoid any references to information that is not publicly accessible and do not include any confidential information or personal data (e.g. names and addresses).*

EC2U is a multi-cultural multi-lingual Alliance consisting of seven long-standing, education- and research-led, locally and globally engaged universities from the four European regions: the universities of Coimbra (Portugal), Alexandru Ioan Cuza of Iasi (Romania), Friedrich Schiller of Jena (Germany), Pavia (Italy), Poitiers (Coordinator, France), Salamanca (Spain) and Turku (Finland).

Its ambition is to develop an open and innovative space allowing free mobility among its universities and cities, forming a single community of 160 000 students and 20 000 staff, in direct reach to 1 600 000 citizens, thus overcoming clichéd views of regional and national identities.

The Alliance will reach this ambition by creating a pan-European campus, connected by a sense of shared European identity, and by developing a smart higher education eco-system through a new model of quality education for an inclusive society. This unique model relies on the double vertical and horizontal integration strategy, producing synergies from education, research and innovation, promoting formal/non-formal/informal education, and involving academic communities, municipalities, higher education regulatory bodies, socio-economic entities, citizens.

In 2023, the EC2U Alliance will be characterised by:

- a joint governance with shared resources
- a joint campus life with culture/sports events
- customised joint Master programmes based on selected UNSDGs: Good health & well-being, Quality education,

Sustainable cities & communities

- drastically increased and geographically balanced mobility (physical, virtual, blended) of students and staff
- Virtual Institutes (VIs) combining education, research and innovation in missions based on the aforementioned

UNSDGs

- a unique partnership between academia, cities and socio-economic stakeholders via the EC2U Forum.

The target for 2030 is to reach a true pan-European campus with:

- integrated governance and federal budget
- inter-university campus life
- European Diplomas and staff career plans with embedded/blended mobility
- an extension of the Virtual Institute concept to the 17 UNSDGs
- an annual EC2U Forum between academia and citizens
- European/international impact.

1. RELEVANCE OF THE PROPOSAL (max.25 points)

1.1 Long-term vision

Please attach in Part B3 the **mission statement** of your European University.

The **mission statement** should explain your proposed European University's fundamental purpose, building on the ambition of the section "What are European Universities" from the 2020 Erasmus+ Programme Guide. The mission statement should:

- include a **joint long-term vision** for education, with, where possible, links to research, innovation and society at large, to drive systemic, structural and sustainable impact at all levels of your institutions. This vision should go beyond the 3-year funding period, with at least a time horizon up to 2025.
- explain how your alliance has the potential to step-by-step **transform and enhance the institutionalised cooperation between higher education institutions** and bring it to the next level.
- explain in this respect the **unique and differentiated vision** of your alliance.

The mission statement should be **endorsed by the relevant decision-making bodies** in each of the partner institutions. This can be done through a simple signature of relevant decision-making bodies (e.g. a signature from the Rector).

1.2 Ambition level during the 3-year funding period

Please describe what your European University will look like in 3 years and explain **how it will address and progress towards the long-term vision** described in your mission statement (recommended maximum length: 2000 words)

The Mission Statement, signed by the seven Rectors of the universities involved in the European Campus of City-Universities (EC2U) Alliance and presented at the seven senates/governing boards, results from **more than two years of intensive cooperation**: the EC2U Alliance was created in 2017 by the six universities of Coimbra (Portugal), Alexandru Ioan Cuza of Iasi (Romania), Pavia (Italy), Poitiers (Coordinator, France), Salamanca (Spain) and Turku (Finland). Its proposal to the first call of the pilot phase of "European Universities" was well evaluated with a score of 80/100 (for a selection threshold at 81/100). In 2019, the EC2U Alliance was enlarged to seven universities, welcoming the Friedrich Schiller University of Jena (Germany): this new proposal is therefore the result of an articulated and deep reflection on the limitations of the first proposal and benefits from an enriched consortium composition.

The in-depth preparatory work allowed identifying the strengths and complementarities between the seven Higher Education Institutions (HEIs) in the fields of the Knowledge Square (education, research, innovation, service to society). This strategic mapping allowed the definition of a **joint political vision of the Alliance: making critical thinking and societal concern integral parts of the daily life of all citizens thus developing acceptance and understanding of the other**. This vision is translated into a **highly ambitious but achievable objective: the creation of a true European campus** where all students, teachers, researchers and administrative personnel move freely. This European campus will also connect the seven urban areas and their 1 600 000 inhabitants via a network of joint activities linking higher education, research, innovation and outreach: this openness of our civil societies will strengthen the sense of **belonging to the same community, the European Union**. This idea of a common European identity will not be fostered at the expense of regional and national specificities but on the contrary, by promoting inter-cultural knowledge and common values.

The seven HEIs have thus designed a 3-year joint work plan that will **lay the foundations of the future EC2U pan-European campus**. These foundations are composed of the necessary building blocks of an academic campus:

- governance bodies;
- and support structures to:
 - campus life;
 - education, research and innovation;
 - resources sustainability;
 - internal/external dissemination and outreach to Society.

These building blocks will be created step by step during the first three years (2020-2023) and will support the long term development of the EC2U pan-European campus, beyond 2023.

The activities of the first three-year phase will be thus highly inter-connected and distributed among eight Work Packages (WPs) that constitute the **EC2U "temple" illustrated in figure 1**.

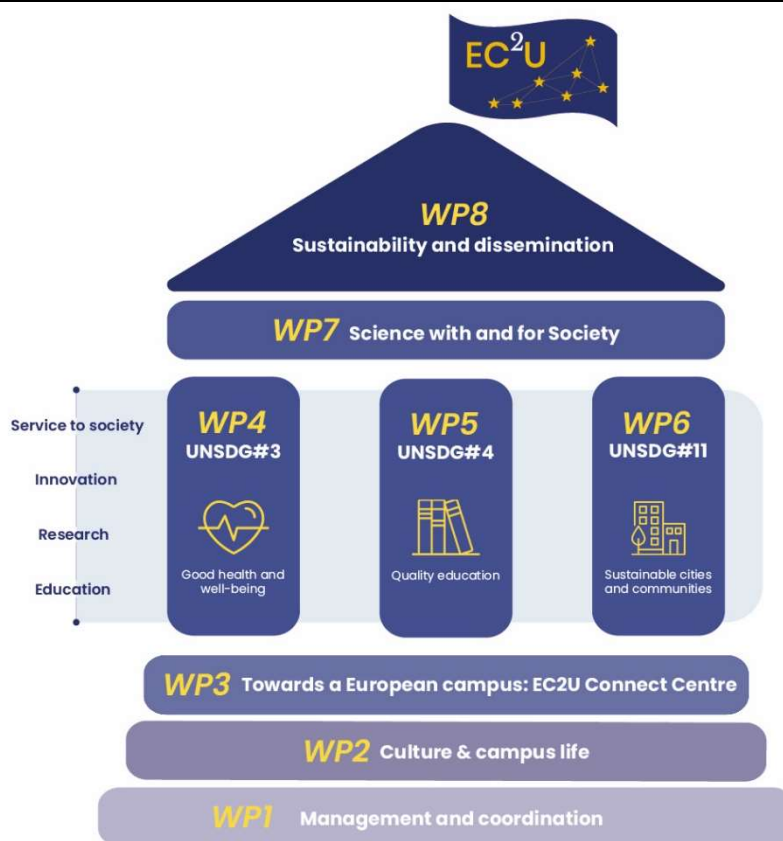


Figure 1. Structure of the EC2U project, with 8 Work Packages (WPs).

The **first WP, Management and Coordination**, will not only be devoted to the project management, it will also monitor the Alliance arrangement, the processes for quality assessment and review, as well as communication and general policies.

The **second WP, Culture and campus life**, will focus on setting up the best conditions for **welcoming and strengthening inclusion of students and staff** (incl. housing, transportation, etc.), fostering cooperation between the cities, creating meeting spaces (physical and virtual) and organising **joint artistic/cultural/sports events**.

The **third WP, Towards a European campus: EC2U Connect Centre**, will incrementally build the components of a Connect Centre (Interchange Platform, Knowledge Hub) establishing **connecting tools and paths at the service of all Alliance actors, allowing data to be shared and supporting the activities developed by other WPs**¹. It will implement the **European Student Card (ESC)**², a common catalogue of EC2U diplomas and a mechanism for unlocking technical/administrative problems in support of WP1.

WPs 4, 5 and 6 will capitalise on the three first WPs to materialise the teaming of all actors from the Knowledge Square into original multi-disciplinary and mission-oriented activities, based on one of the three selected United Nations Sustainable Development Goals (UNSDGs): **WP4 is focusing on “good health and well-being”** (UNSDG #3), **WP5 on “quality education”** (UNSDG #4) and **WP6 on “sustainable cities and communities”** (UNSDG #11). Each of the three WPs will develop and test a **new innovative joint Master degree**³, focusing on one UNSDG, and offering a variety of courses, as well as new physical and virtual mobility opportunities for students and teachers: each of the three Master programmes will be **different in its mobility scheme**, therefore enabling to **test different models** of flexible joint degrees in compliance with the Bologna Process and European Education Area objectives, during the three years of the project. Each of the three WPs will also create a new virtual structure, the **EC2U Virtual Institute, VI**, also based on one UNSDG: the three VIs will host teams of students, teachers, researchers and innovators, directly

¹ in compliance with the future European strategy for data: https://ec.europa.eu/info/sites/info/files/communication-european-strategy-data-19feb2020_en.pdf

² in cooperation with ESC consortium (via Associated Partner CNOUS, AP1.4)

³ “joint Master degree” should be understood as joint or multilateral Master degree according to the regulations in force at the time the diploma is awarded.

connected to the local, national and European socio-economic world via the EC2U European campus. These innovative activities are also **responding to students' feedback collected via preparatory surveys on activities and mobility of the future** (see Mission Statement).

The **seventh WP, Science with and for Society**, will provide support to career and entrepreneurship development to the EC2U community (students and staff) and extend the European and international engagement to other education levels (incl. primary and secondary education) and to citizens (via "EC2U Think Tanks" composed of students, academic staff and citizens).

The **eighth WP, Sustainability and dissemination** will deliver the policy guidelines to pursue the Alliance beyond the pilot phase (economic model), including via the internationalisation of the activities developed in the VIs. It will also develop the internal/external communication and dissemination tools, with specific attention to the **role model** that the Alliance aims at playing within the European Higher Education Area (EHEA). It is within this WP that the **flagship event of the Alliance will be developed: the EC2U Forum**. This forum will be an original, open and inclusive space devoted to dialogue among all local, regional, national and European stakeholders, fostering Open Education, Open Science and Citizens Science.

The guiding principle for designing the EC2U project structure has been to ensure that the height WPs and their related activities are responding to the following **three key challenges**, of paramount importance for reaching the long-term vision described in the Mission Statement:

- Establish an **operational Alliance**;
- Create a **united pan-European campus**;
- Respond to the challenges of the **Knowledge Square**.

This principle is illustrated in **figures 2-a), 2-b) and 2-c)**, where each challenge is supported by a series of WPs.

An **operational Alliance**, **figures 2-a)**, will be established by:

- implementing a **solid yet agile governance and management structure** (WP1);
- implementing **joint structures and activities that will drive the Alliance** (WP3);
- designing and implementing a strategy to **ensure the sustainability of the EC2U model** (WP8).

A **united pan-European campus**, **figures 2-b)**, will be created by:

- accompanying the **systemic transformation process** (WP2 and WP3);
- working on **same goals and challenges of EHEA and ERA** (WP4, WP5 and WP6);
- creating a **community beyond the Alliance** (WP7 and WP8).

The challenges of the **Knowledge Square**, **figures 2-c)**, will be addressed by:

- creating the **Virtual Institutes** (WP4, WP5 and WP6);
- creating **innovative and transversal trainings** (WP4, WP5, WP6, WP7 and WP8);
- fostering **dialogue at all levels and with all partners** (WP6, WP7 and WP8).

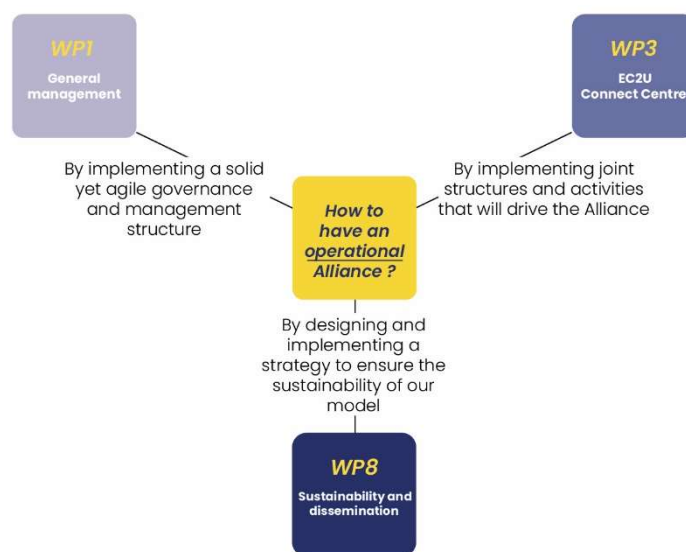


Fig. 2.a)

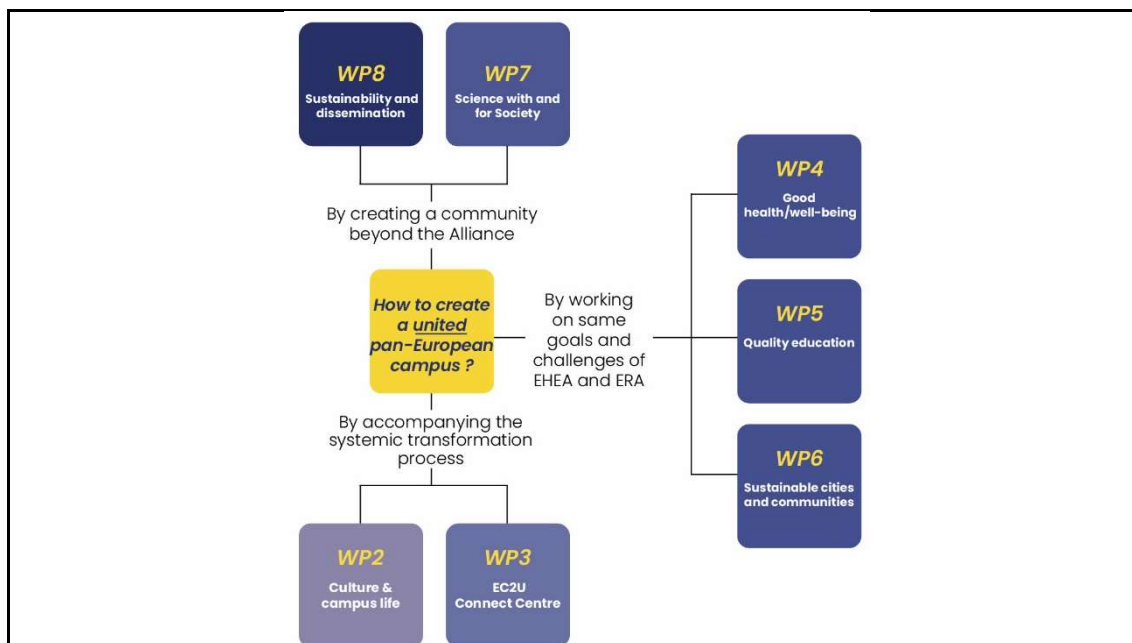


Fig. 2.b)

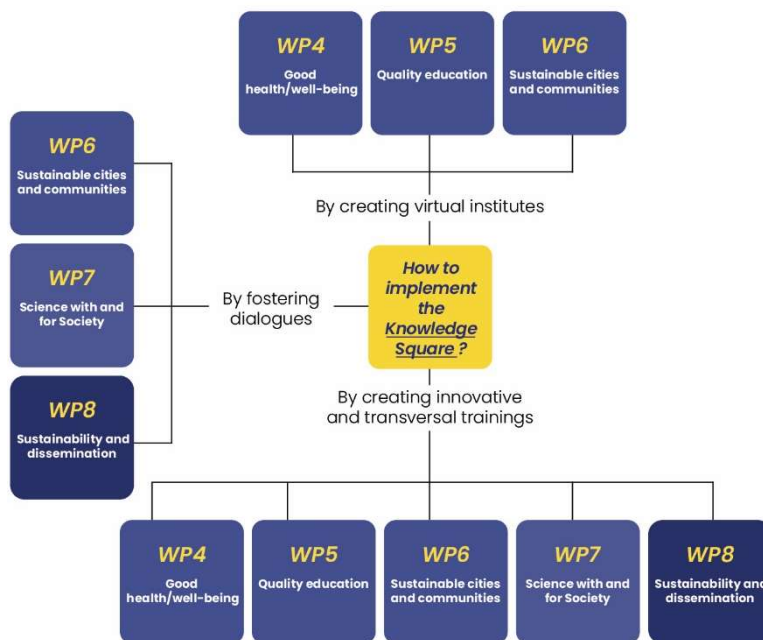


Fig. 2.c)

Figure 2. Illustration of the capacity of the EC2U project to deliver: a) an operational Alliance, with b) a united pan-European campus and c) at the service of Knowledge Square.

The Alliance has elaborated a project that is in capacity to deliver the necessary strategies, guidelines and resources to reach, in 2023, the EC2U goals based on:

- **Political and Financial Sustainability Plan (PFSP), Quality Assurance Plan (QAP), Communication Plan (ComPlan)** supporting the already defined joint governance;
- **joint culture, sports and campus life events** accessible to all students;
- an operational **Connect Centre** supporting Alliances activities, including the development of **innovative joint degrees and Virtual Institutes (VIs)**;
- three **first innovative joint UNSDG-based Master programmes**, offering **different models of “a la carte” courses**, as well as **new physical and virtual mobility opportunities** for students and teachers;

- three **first VIs combining education, research and innovation activities on selected challenge-based missions** and leading to **new interdisciplinary solutions to these challenges**;
- dramatically **increased levels of mobility** (physical and virtual) of students, academic/non-academic staff **from all members of the Alliance** (respectively +10% and +5% each year);
- a **unique partnership between academia, cities and socio-economic stakeholders** (incl. associations and enterprises), sharing trust and openness via the **EC2U Forum**;
- an **Internationalisation Plan (IP)** with cooperation policies and guidelines to **expand the EC2U model beyond Europe**.

The next phase of the Alliance (beyond 2023) will take stock of all these achievements to **finalise the level of systemic integration** between the seven universities. The identified target is to reach, in 2030, a **consolidated and sustainable pan-European campus** based on:

- **integrated and sustainable joint governance**;
- **interconnected campus life**;
- **European Diplomas with embedded and blended mobility** (with at least 50% of mobile students);
- **personnel career plans with embedded and blended mobility** (with at least 25% of mobile staff);
- an **extension of the Virtual Institute concept to the 17 UNSDGs**, supported by a diversity of internally and externally funded projects, fostering the development of joint education and research projects, and the transfer of innovation via the creation of start-ups;
- a rotating annual **sustainable EC2U Forum** between academia and citizens;
- a **European and international systemic impact on EHEA and ERA as well as academic impact** on society.

1.3 Current level of cooperation between the full partners of the proposed European University

Please describe whether and how the different full partners of the proposed European University are currently already cooperating (recommended maximum length: 500 words)

Cooperation between the members of the EC2U Alliance has developed over the past decades in different forms:

- **via bilateral exchange agreements**. The oldest one between two EC2U members dates from 1961, between Alexandru Ioan Cuza University of Iasi and Friedrich Schiller University of Jena. Such bilateral agreements also include the Erasmus(+) KA1 exchanges: as an example, **since 2014, 526 students and 173 staff have performed a KA103 mobility between two of the seven universities**;
- **via participation to joint activities developed within the Coimbra Group network⁴**. This association of 39 long-established European multidisciplinary universities of high international standard was created in 1985 to promote internationalisation, academic collaboration, excellence in learning and research, and service to society. It is also the purpose of the Group to develop best practice through mutual exchange of experience. This commitment is directly reflected by the activities of the eleven Working Groups, where **the seven universities of the EC2U Alliance are active participants**. This includes “**Academic Exchange and Mobility**”, “**Education Innovation**”, “**Employability**”, “**Doctoral Studies**”, “**Research Support Officers**”, “**STEM**” and “**Life Science**” among the topics that are most relevant to the European Universities initiative;
- **via joint European projects under successive Erasmus(+) Programmes**. The trust and mutual recognition built in the context of the Coimbra Group was translated into recurring requests among the seven universities for participation to **joint projects in the field of internationalisation of higher education, among which 11 have been funded under Erasmus+ KA2 with at least two EC2U members, since 2014⁵**. The associated fields include employability of young researchers, students engagement via sport activities, individual career development, safety protocols for students and staff mobility, capacity building in mobility management with Maghreb universities,

⁴ www.coimbra-group.eu

⁵ see section 7

modernisation of Higher Education in central Asia through new technologies, e-learning and multilingualism, applied linguistics, assessment of new skills, several Erasmus Mundus Masters (Applied Ecology, Geological Resources).

- via **joint projects under successive European Research and Innovation Programmes or other research cooperation schemes**. The cooperation scope between the seven universities was also extended with time to research and innovation, with **4 projects funded under Horizon 2020 (FP8) with at least two EC2U members, since 2014**. The associated fields include innovation in medical devices, autism innovative medicine studies, ecosystem services. These project and other joint research studies have led to the **publication, in peer-reviewed international journals, of 1221 articles by researchers from at least two (and up to five) EC2U universities since 2009**, mostly in the fields related to **Health and Biology, Energy and Environment, Social Sciences and Humanities**⁶.

Since the formal creation of the EC2U Alliance in 2017, and at an increased pace since 2019, **the level and scope of cooperation between the seven universities have already reached a new dimension**, as listed in the Mission Statement and detailed on the Alliance web site⁷:

- extension to **Culture and Sports events/festivals**;
- joint **promotion** of the Erasmus+ programme and of the EC2U Alliance during Erasmus+ days in October 2019;
- joint **research events**, such as EC2U summer/winter schools;
- **EC2U staff training weeks**;
- already **increased students and staff mobility**, incl. to launch joint research activities and trainings.

The EC2U Alliance will build on this **already accumulated experience** to bring its cooperation to an unprecedented level, via the proposed joint governance, tools and platforms, activities and events.

1.4 Innovative and transformative approach of the proposal

1.4.1 Explain how your alliance will ensure, through new and innovative structural models, a **higher level of enhanced, systemic, structural and sustainable cooperation** as compared to what is already done by the members of the alliance. Please focus in particular **on cooperation across the various levels of the organisations and across different areas of activity, building on complementary strengths of the partners**, especially in view of the provision of education, linking it where possible to research and innovation and society at large (recommended maximum length: 750 words)

Similarly to most national and European policies and funding programmes supporting the development of EHEA and ERA, the academic sector is still suffering from a **fragmentation of its communities (students, administrative staff, teachers, researchers, incl. disciplines) and its missions (the Knowledge Square)**, preventing resources, ideas and innovation from being shared at all levels: this fragmentation limits the capacity to bring new solutions to societal challenges.

The EC2U project is structured in a way that will intrinsically **break down the “communities and missions silos”** and favour the emergence of a **new cooperation model that is both horizontal (connecting communities and disciplines) and vertical (connecting missions)**.

The **horizontal cooperation** is developed via the **three first WPs (WP1, WP2, WP3)** that are illustrated as both the foundations and the staircase leading to the EC2U temple in **figure 1**: these activities will **link existing resources and co-create new joint policies, tools and activities at the service of all communities, leading to a truly connected pan-European campus life**. These activities will be **co-developed by a wide range of actors**: students, teachers, researchers, administrative personnel and will also involve representatives from the Associated Partners⁸ (cities, regional governments, associations, centres for innovation transfer, citizens). Such diversity of participants will foster creativity and the capacity to **think, teach and learn “out of the box”**. These first WPs will deliver the necessary conditions for the creation of an **operational and united pan-European EC2U campus (figures 2-a) and 2-b)**, where

⁶ see annex of Mission Statement “analysis of the research outputs of the seven universities and EC2U Alliance during the period 2009-2018”

⁷ www.ec2u.eu

⁸ see full list in annex of Mission Statement and section 4

the sense of belonging to a European community adds up to the local/regional/national feeling: this co-creation is the *sine qua non* condition for a sustainable Alliance.

The next three WPs (WP4, WP5, WP6) will foster a **new vertical cooperation model where education, research and innovation are intertwined**. It starts with the **implementation and test of unprecedented joint UNSDG-based Master programmes** and is complemented by the creation of **the EC2U Virtual Institutes, VIs**. The EC2U Master programmes and the VIs will foster a **completely new way of approaching and solving a given challenge**, in a community that is still dominated by disciplinary habits and where education, research and innovation too often appear as isolated silos. Building upon, but extending the concept of “Living Labs”, the VIs will significantly modify the landscape of the seven universities. They will guide the creation of **teams involving students, teachers, researchers and innovators** and will foster the **inter-disciplinary profile of these teams**, mixing actors from Sciences, Technology, Engineering, Mathematics (STEM), Natural Sciences (NS), Social Sciences and Humanities (SSH).

Last but not least, WP7 and WP8 will both develop **multi-dimensional activities** that will connect the academic community at large with the “outside world” via the support to **career development and entrepreneurial spirit, European engagement and international awareness**. Such model of openness will reach its full capacity with the flagship event of the Alliance, the **EC2U Forum**, as well as with Open education and Open science activities. WP7 and WP8 will thus promote **new forms of cooperation and a constant dialogue among all actors involved in the Alliance and external stakeholders (figure 2-c)**, in particular, it will foster **Citizens Science** that is a necessity in a society that has lost trust in its experts.

The horizontal and vertical activities of the EC2U project will link with each other at all EC2U events, and this will foster an **unprecedented multi-dimensional cooperation framework at all levels**:

- cooperation among different communities, disciplines and missions within each university;
- intra-alliance cooperation among communities, disciplines and missions;
- external cooperation between each university and local/national/European stakeholders;
- global cooperation between the Alliance and all stakeholders from the Knowledge Square, as well as Citizens.

It must be emphasised that all these proposed activities are the results of in-depth analyses and discussions that involved actors from different levels and fields within the seven universities: around **100 staff** (administrative staff, teachers and researchers) and more than **300 students** (incl. via online lime-survey questionnaires) have contributed to the **co-design** of the proposed activities. The EC2U project thus results from a **real bottom-up approach that builds on cooperation among communities and complementarity between academic strengths**: these are the necessary building blocks of the Alliance success.

The complementarity between partners is also embodied in the selection of the first three UNSDGs that will lead to the creation of the first 3 VIs: good health and well-being (UNSDG #3), quality education (UNSDG #4) and sustainable cities and communities (UNSDG #11). As shown in the Mission Statement and in the description of each partner in section 4, **these three UNSDGs have been identified as some of the most obvious common strengths and are also strategic fields of development at each university**. They are also major issues and challenges for education and research in Europe and in the world.

Finally, the alignment of VIs with UNSDGs will intrinsically bring a **new systemic cooperation scheme within each university, linking a mission-oriented approach with a global policy framework**.

The EC2U project has thus the intrinsic capacity to induce a **systemic change** in the provision of higher education, at both intra-institutional and intra-Alliance levels, in continued interaction with research and innovation:

- WP3 “Towards a European Campus: EC2U Connect Centre” will develop concrete tools at the service of the Alliance’s activities in education, research and innovation. The Connect Centre will devise enhanced and **new structural mechanisms** leading to free circulation and virtual mobility of students and teachers within the EC2U campus. WP3 will also pave the way to new joint degrees, based on blended mobility of students and teachers. **The EC2U Connect Centre will not be limited solely to the education field, as it will also support the development of an optimal research and innovation environment for the first EC2U VIs**;

- the three UNSDG-based WPs (WP4, WP5, WP6) are intrinsically linking education, research and innovation and can be conceived as **“missions”, as promoted in the Horizon Europe ninth Framework Programme**: inter-disciplinary teams involving students, teachers, researchers and innovators will work together and deliver innovative

joint diploma, short certified courses, summer schools, etc. in the fields associated to “good health and well-being”, “quality education” and “sustainable cities and communities”;

- the EC2U Forum (in WP8), in cooperation with WP6 and WP7, will set up **original platforms where new practices in education, research and innovation are shared between academic members and Associated Partners**, including with the **Municipalities via the “Covenant of Mayors”⁹**, one of the world’s largest movement for local climate and energy actions: this will promote, as a virtuous chain, the **model role** of the EC2U Alliance at intra-institutional, intra- and extra Alliance levels.

1.5 European added value

1.5.1 Explain how the proposal will work towards the achievement of the policy objectives of the European Education Area such as multilingualism, automatic recognition of academic qualifications and learning periods abroad, the use of the European Student Card - once fully operational, the Bologna key commitments (quality assurance, recognition, and wherever applicable three cycle degree). Also explain how it will bring added value through its trans-nationality, in particular how students of the participating institutions will be involved and will benefit from the proposed cooperation? (recommended maximum length 500 words)

The objectives of the European (Higher) Education Area, E(H)EA, are rooted in the Mission Statement of the EC2U Alliance and the activities of the EC2U project:

The “horizontal” WP2 “Culture and campus life” aims at developing the **quality of campus life and students’ learning experiences** together with the cities that are Associated Partners to the EC2U Alliance. Activities of WP2 are based on the strengths of the Alliance members, in particular the **strong cooperation with the cities, in the fields of culture, sports, campus life** (incl. housing and transportation), embodied in the **Poitiers Declaration** (as detailed in Mission Statement). Some of the most original outcomes from WP2 will be a **joint multi-lingual mobile application** for easy access to campuses and cities, **innovative meeting spaces**, both virtual and physical, to enhance **intercultural understanding in learning and free-time conditions**. **Student’s voluntary sector** (“Third Place”) will be promoted and **annual joint culture and sports events** will create a sense of belonging to the same community, the EC2U campus and more generally, the European Union.

WP3 “Towards a European Campus: EC2U Connect Centre” will actively participate to reach **full implementation of the Bologna Process in each university** by promoting **opportunities of harmonisation of higher education policies at local and national levels** (e.g. multilingualism, automatic recognition of academic qualifications and learning periods abroad, accreditation system and quality assurance). Some of the **Associated Partners** of the EC2U Alliance, in particular stakeholders related to the (higher) education field (**AP1.4 Centre National des Œuvres Universitaires et Scolaires, AP2.2 Centro Regional Coordination and Development Commission, AP3.2 Romanian Agency for Quality Assurance in Higher Education, AP3.4 North-East Regional Development Agency of Romania, AP4.2 European Information Centre, AP5.2 Information Centre on Academic Mobility and Equivalence, AP6.2 Autonomous Government of the Region of Castile-León**) will have a particularly important role in this **systemic change**. The EC2U Connect Centre will foster **free circulation and virtual mobility** of students, academic and non-academic staff within EC2U campus and the **joint implementation of European Student Card** (with the support of Associated Partner **AP1.4 Centre national des œuvres universitaires et scolaires**, member of the European consortium in charge of the European Student Card project).

WP4 (Good Health and Well-being, UNSDG #3), WP5 (quality education, UNSDG #4) and WP6 (Sustainable Cities and Communities) will each implement a **new challenge-based Master programme** that will be **innovative from:**

- **the content view-point** with **UNSDG-related interdisciplinary courses**;
- **the customisation view-point** with **different degrees of freedom** for students to select their courses;
- **the mobility view-point** with **different types of mobility paths**.

This testbed is illustrated by **figure 3**, where the structure of the three new joint Master programmes are presented:

⁹ <https://www.covenantofmayors.eu/en/>

- the first model, developed by WP4, is based on an unprecedented Master training in the field of “Lifelong well-being and healthy ageing”. Master students will follow **specific courses at three different universities of their choice and one internship at a fourth university**. This first model is based on **maximum long-term physical mobility**.

- the second model, developed by WP5, will allow students to be trained in the field of “European Languages and Cultures in Contact” and this with the **maximum degree of freedom: “a la carte” courses¹⁰ at up to three different universities, with or without additional short term mobility** (physical and/or virtual), and **one internship at a third or fourth university**. This second model will test the **maximum degree of freedom** that can be offered to students.

- the third model, developed by WP6, will offer new Master training in the field “Sustainable Cities and Communities”. Students will follow **specific courses at three specific universities** but will also be exposed to **seminar weeks and additional short-term mobility** (physical and/or virtual) at other universities, to be further trained on transversal skills and research methods. This third model is a **trade-off between the two previous models, offering a variety of physical and blended mobility**.

These new Master programmes will thus offer a variety of options and “a la carte” courses, as well as new physical and virtual mobility opportunities for students and teachers. They will be **tested, during the first three years, with two cohorts of students**: a first cohort starting in academic year 2021-2022 and graduating in 2023; a second cohort starting in academic year 2022-2023 and graduating in 2024. During the three years, **the different models will be compared and guidelines will be proposed for the development and extension of new EC2U programmes**, at Bachelor and Master levels.

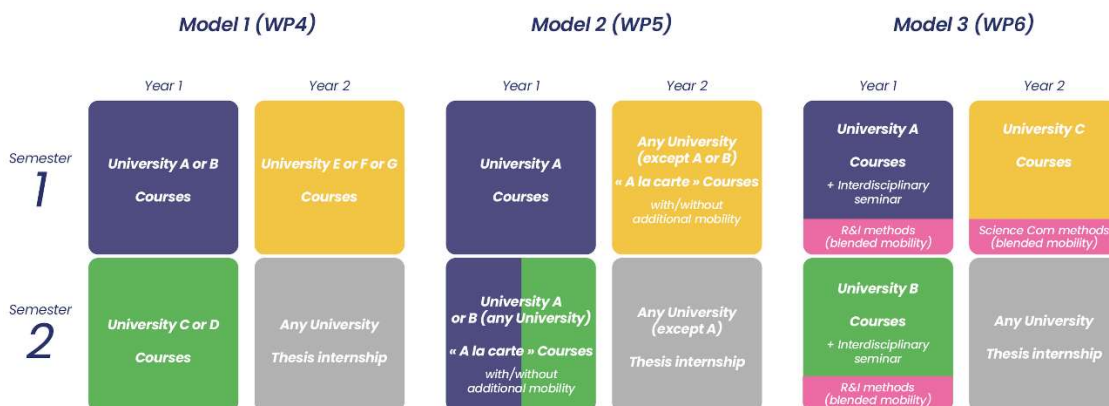


Figure 3. Structures of the first three EC2U challenge-based Master programmes.

The same students selection process will apply for the three new EC2U Master programmes, with the support of WP3 “EC2U Connect Centre” (under activity “MANAGE” and deliverable D3.2a, see section 6):

- for each Master programme, a Selection Committee will be created, chaired by the Master programme Coordinator and composed of a representative from each of the participating universities;
- a call for students applications will be widely advertised via all EC2U communication channels, with clear deadlines and application procedures via the EC2U Connect Centre;
- the EC2U Connect Centre will provide to each Selection Committee the full data of each applicant, enabling them to rank applications based on well-defined criteria. These criteria will take into account 1) the academic profile and career development plan of each applicant and adequacy with the field of each Master programme; 2) quality of motivation and presentation letters; 3) certificate of proficiency in foreign language(s) (minimum B2 level). The weighting of these criteria, as well as conversion process for grades, will be previously defined and announced. The final ranking will be reached at a consensus meeting of the Selection Committee (after online interviews of the candidates, whenever relevant);
- Applicants will receive automatically the result of their application via the EC2U Connect Centre, with the possibility of appeal to the Selection Committee.

¹⁰ The level of customisation must remain within the confines of pedagogically sound and logically structured study programmes

Reflections on the promotion of **sustainable mobility** will also be proposed at special round tables of the EC2U Forum, as well as to EC2U Think Tanks developed within WP7. This could also include the development of **incentives to select the lowest carbon footprint transportation options** when travelling within and beyond the Alliance.

WP7 "Science with and for Society" will provide support to students (and staff) in their **career development** and create an "**Entrepreneurial Academy**" to foster **students' entrepreneurial mind-set**. Activities will also concern the link with the **internationalisation of (secondary) education**, as well as **European engagement**, via "EC2U Think Tanks" and "EC2U Engagement Stage" where students, researchers and citizens will reflect together and develop their **civic engagement**.

WP8 (sustainability and dissemination) will play a special role in the model of good practice through the active dissemination of all previously cited results and outcomes via special **EC2U Forum round tables** dealing with the E(H)EA challenges, where **major stakeholders from the field will be invited, incl. European Commission, members from the Coimbra Group of Universities (as Associated Partner) as well as other Alliances**. Moreover, the EC2U Alliance will candidate to the **United Nations Academic Impact initiative (UNAI)** to cooperate with the international academic community. The **EC2U Internationalisation Plan** (derived from individual internationalisation strategies) will promote joint international education projects between members of the VIs and relevant international actors, thus **disseminating good practices beyond Europe**: in this field, all members of the EC2U Alliance have a **strong experience, as illustrated by the numerous Erasmus+ KA2 projects listed in section 7**.

All these activities respond precisely to the E(H)EA challenges that were discussed at EHEA2018 Ministerial conference (23-25 May 2018, Paris), including the inclusive role of education and the implementation status of the Bologna Process¹¹. In particular, they follow the **guidelines for the next steps of the Bologna Process, adopted in the Paris Communiqué¹²:**

- | | |
|--|--|
| <input type="checkbox"/> structured peer support approach based on solidarity, cooperation and mutual learning | <input checked="" type="checkbox"/> All WPs |
| <input type="checkbox"/> contribution to a more cohesive and inclusive society through enhancing intercultural understanding, civic engagement and ethical awareness, ensuring equitable access to higher education | <input checked="" type="checkbox"/> WP2, WP4, WP5, WP6, WP7, WP8 |
| <input type="checkbox"/> transparent procedures for the recognition of qualifications, prior learning and study periods, supported by interoperable digital solutions, use of revised Diploma Supplement, compliance with the Council of Europe/UNESCO Lisbon Recognition Convention and Europass, implementation of European Student card | <input checked="" type="checkbox"/> WP3 |
| <input type="checkbox"/> quality assurance in compliance with the Standards and Guidelines for Quality Assurance in the European Higher Education Area | <input checked="" type="checkbox"/> All WPs |
| <input type="checkbox"/> development of new and inclusive approaches for continuous enhancement of learning and teaching, including Lifelong Learning and Open Education | <input checked="" type="checkbox"/> WP3, WP4, WP5, WP6, WP7, WP8 |
| <input type="checkbox"/> provision of inter-disciplinary programmes combining academic and work-based learning, where students' activities link to research and | <input checked="" type="checkbox"/> WP4, WP5, WP6 |

¹¹ https://eacea.ec.europa.eu/national-policies/eurydice/content/european-higher-education-area-2018-bologna-process-implementation-report_en

¹² <http://www.ehea.info/cid101765/ministerial-conference-paris-2018.html>

It is also worth noting that one of the Associated Partners to EC2U Alliance, **AP5.2 Information Centre on Academic Mobility and Equivalence**, is participating to the coordination of the Bologna Follow-up Group (BFUG) for the next period (2018-2020), leading to the next EHEA Ministerial conference to be held in Rome, Italy, in June 2020. This will provide greater engagement of EC2U project with the Bologna Process stakeholders

innovation at all levels of higher education to develop the critical and creative mind-sets which will enable them to find novel solutions to emerging challenges

- | | |
|--|---|
| <input type="checkbox"/> development of the role of higher education in securing a sustainable future for our planet and our societies and to contributing to meeting the United Nations Sustainable Development Goals at global, European and national levels | <input checked="" type="checkbox"/> WP4, WP5, WP6 |
| <input type="checkbox"/> transnational cooperation in higher education, research and innovation, for increased mobility of staff, students and researchers, and for more joint study programmes throughout the whole EHEA. | <input checked="" type="checkbox"/> All WPs |

In September 2018, the European Association for International Education (EAIE) published its second edition of the “Internationalisation Barometer”¹³ that maps the form and function of internationalisation of higher education in the EHEA, as viewed by practitioners working on the process at higher education institutions in Europe. In particular, respondents were asked about the **main goals of internationalisation** for their institution: among the possible answers, “**preparing students for a globalised world and enhancing their employability**” ranks first with 76%, followed by “**improving the quality of education**” with 65%, “**reputation/competitiveness**” with 53%, “**improving the quality of research**” with 38%, “**financial benefits**” with 12% and “**better service to local community**” with 11%.

One of the goals of the EC2U project is to change these perceptions and **prioritise quality education, research quality and service to local community, while maintaining students’ employability at highest level possible.**

These priorities are intertwined in all EC2U activities but one of the most innovative and strongly felt proposal of the EC2U Alliance is to deepen the strong engagement that its member universities have developed, over centuries, with cities and citizens, as recalled in the EC2U Mission Statement: in other words, “**service to local community**” is **the essential building block to reach all the other priorities**. This can be viewed as a “**societal bottom-up approach**”: by strengthening the local link between universities and cities and disseminating this model of **Open Knowledge**, the EC2U Alliance will bring an unprecedented European added value. This will be achieved by making all **deliverables “opensource” to the EC2U community** (Full and Associated Partners).

Students and university personnel will be the key actors of this strategy: they will be involved in all activities (co-creation of the tools, virtual and physical mobilities, participation to VIs, representation within EC2U statutory bodies), thus being **simultaneously the main drivers of the EC2U Alliance while benefiting from the project outcomes**.

1.5.2 Describe how the proposal will contribute to **regional development**, for example through the involvement of the alliance members in the development and implementation of Smart Specialisation Strategies, where relevant. (recommended maximum length: max. 250 words)

Being among the most important regional stakeholders in research and innovation fields, the seven universities from the EC2U Alliance have been involved, in the past decade, in the design and implementation of their Regional Smart Specialisation Strategy RS3. They are now also debating with regional stakeholders on the renewal/updating of these post-2020 strategies. Hence, the current RS3 items reflect some of the strengths of the EC2U members in research and innovation:

- **Centre – Portugal**¹⁴: Marine - blue growth / Agriculture / Forestry / Tourism / Materials / Biotechnology / Health and wellbeing / ICT and Electronics;
- **North-East – Romania**¹⁵: ICT sector / ICT - creative media / Textile - clothing sector / Biotechnology sector / Agro-food sector / Healthy Ageing, Healthy Living and Tourism / Energy & Environment;

¹³ <https://www.eaie.org/our-resources/library/publication/Research-and-trends/eaie-barometer-second-edition.html>

Note that in 2019, the EAIE also published the report “EAIE Barometer: Money matters” (<https://www.eaie.org/our-resources/library/publication/Research-and-trends/eaie-barometer-money-matters.html>), an in-depth analysis of the 2018 results from funding viewpoint, as both a driver of and barrier to internationalisation

¹⁴ <http://s3platform.jrc.ec.europa.eu/regions/PT16/tags/PT16>

¹⁵ <http://s3platform.jrc.ec.europa.eu/regions/RO21/tags/RO21>

- **Thuringia-Germany**¹⁶: Industrial production and systems / ICT and innovative services close to production / Sustainable energy and resource use / Healthy life and health industry / Sustainable and smart mobility and logistics;
- **Lombardy – Italy**¹⁷: Aeronautics and Space / Sustainable mobility / Advanced Manufacturing / Healthcare Industry / Cultural and Creative Industries / Eco - Industry / Agriculture and food production;
- **Nouvelle Aquitaine – France**¹⁸: Geosciences and metrology/monitoring / Embedded software and connected objects / Integrated Care pathway and Patient Assistance techniques / Wood-based eco-building and energy performance / Intelligent Transport Systems - Sustainable transport / Laser, Photonics, Medical Imagery / Health and Well-being / Biomass, Bio-refinery, Plants Industry / Agro-efficiency, Farming, Food supply security;
- **Castile and Leon – Spain**¹⁹: Agri-food and sustainable use of natural resources / Transport (in particular automotive and aeronautics) / Health, social care, demographic change and well-being / Cultural and natural heritage and Spanish language / ICT / Energy and sustainability;
- **Southwest – Finland**²⁰: Life Science and Health Technologies / Blue Growth and Industrial Modernization / Innovative Food Chains.

From the lists of RS3 items, obvious similarities and complementarities appear and confirm the choices made when selecting the first series of UNSDGs that will be the core focus of the first Virtual Institutes (VIs): “good health and well-being” (UNSDG #3), “quality education” (UNSDG #4) and “sustainable cities and communities” (UNSDG #11). Not only the VIs will deliver innovative solutions to national, European and global challenges but they will also branch out towards the regional priorities. This additional engagement from the EC2U Alliance is reflected in the associated partnership with some of the most relevant regional governing bodies: **AP1.2 Région Nouvelle Aquitaine, AP2.2 Centro Regional Coordination and Development Commission, AP3.4 North-East Regional Development Agency of Romania, AP4.2 European Information Centre, AP6.2 Autonomous Government of the Region of Castile-León.**

The impact of the EC2U Alliance will be further widened through the associated partnership with several local stakeholders from the socio-economic world: **AP1.1 Grand Poitiers, AP2.5 Pedro Nunes Institute, AP4.4 Jena Business Development, AP5.4 Technological Pole Pavia, AP6.4 Chamber of Commerce of Salamanca, AP7.3 Turku Science Park.** This will guarantee a **privileged dialogue between public and private sectors** but also an **increased knowledge and innovation transfer to society** via the participation of these stakeholders to the activities of the VIs, in particular in the form of **student placements and internships and entrepreneurial inspiration**. In WP7, The “**European talents**” activity will also connect all stakeholders through a network with capacity to **spread the innovation talents and competencies to the different regions covered, thus combating brain-drain.**

1.5.3 Explain how your alliance will act as *model of good practice and will benefit other higher education institutions* (mainly in the EU but also beyond) (recommended maximum length: 500 words)

Over 60% of the planet’s urban population lives in so-called “intermediate cities” that are defined as settlements that contain between 20 000 and 500 000 inhabitants²¹: intermediate cities are supply centres for goods and services for the population of the same municipality and for those of other municipalities (urban and rural settlements) which lie within their area of influence. They also connect local, regional and national networks and usually host local and regional government administration. Hence, intermediate cities are more balanced and sustainable systems, developing more equitable relations with their territories. They also allow for greater civic participation in the government, administration and management of the city, making it easier for citizens to identify with one single collective identity. However, these cities usually suffer from less social and cultural diversity, and from the negative consequences of “social endogamy”²².

The seven cities hosting the seven universities from the EC2U belong to this **intermediate cities category** (Coimbra: about 220 000, Iasi: about 400 000, Jena: about 110 000, Pavia: about 100 000, Poitiers: about 260 000,

¹⁶ <https://s3platform.jrc.ec.europa.eu/regions/DEG/tags/DEG>

¹⁷ <http://s3platform.jrc.ec.europa.eu/regions/ITC4/tags/ITC4>

¹⁸ <http://s3platform.jrc.ec.europa.eu/regions/FR61/tags/FR61>

¹⁹ <http://s3platform.jrc.ec.europa.eu/regions/ES41/tags/ES41>

²⁰ <http://s3platform.jrc.ec.europa.eu/regions/FI1C1/tags/FI1C1>

²¹ UNESCO Chair in Intermediate Cities - <http://www.ceut.udl.cat/en/catedra-unesco/objectius-activitats/>

²² UNESCO Chair in Intermediate Cities - http://www.ceut.udl.cat/wp-content/uploads/6.BOOK2_.pdf

Salamanca: about 230 000, Turku: about 200 000) but they have a major advantage: they host internationally recognised universities which largely correct the above-mentioned problem of social endogamy. Indeed, **the seven universities have the sufficient size** (18 000 to 30 000 students, 1 800 to 3 800 teaching/administrative staff) **to directly impact the urban population profile**, with a percentage directly related to the university activities between 10 and 25%. The impact is also of **economic** nature since the seven universities are among the **main employers** (if not the main) of their urban area.

Moreover, the **seven universities are highly integrated in their surrounding territories with a regional spread of their campuses**: for example, the university of Poitiers has three campuses in the city of Poitiers and five other campuses distributed in the whole "Poitou-Charentes" region (up to 175km); the university of Coimbra has several campuses in the city of Coimbra and two others outside Coimbra. Similarly, the universities of Iasi, Jena, Pavia, Salamanca and Turku have developed with time a number of campuses outside their mother cities and have a pan-regional impact.

From these demographic, economic and geographic characteristics, **the EC2U Alliance is very representative of the majority European medium-size urban areas with an access to higher education**: this ensures that the outputs and good practices generated by the EC2U Alliance will be **benchmarked in a relevant environment and can later be easily replicated in other regions of the European Union**.

Furthermore, the EC2U Alliance has decided to involve, from the start, **Associated Partners that have the political mandate to seize the project results and to integrate them into new education/research/innovation regulations at regional and national levels**: this capacity to have a **systemic impact** on local, regional, national and European impact is one of the strengths of the EC2U Alliance. Examples of deliverables that can easily be transferred to other HEIs are: pan-European campus mobile application, Connect Centre, UNSDG-based innovative trainings, Virtual Institutes, Entrepreneurial Academy, EC2U Forum, etc.

The **transferability** to other European HEIs will also be fostered by the **associated partnership with the Coimbra Group and its 39 member universities from 23 European countries**.

The **EC2U Fora will also play a major dissemination role**, in particular towards other higher education institutions: special **round tables with the higher education stakeholders (incl. European Commission, EUA, other European networks and other Alliances)** will be organised to exchange practices and guidelines resulting from the EC2U project.

The Alliance will also have the **capacity to directly impact higher education institutions outside of Europe**, thanks to several key characteristics:

- some of the seven universities have **international campuses and centres/representative offices localized outside of Europe**: Beijing/China for the university of Coimbra, Moldavia for the university of Iasi, Panama; Beijing/China and San Martín/Buenos Aires for the university of Jena; Egypt and Madagascar for the university of Poitiers; Columbia, Mexico and Panama for the university of Salamanca; Namibia for the university of Turku;

- all the seven universities have a **significant proportion of international students who will later become Ambassadors of the EC2U Alliance**: Coimbra 22%, Iasi 7%, Jena 15%, Pavia 5%, Poitiers 15%, Salamanca 11%, Turku 8%. The main geographical origins of these non-EU students are: Latin America, Asia and sub-Saharan Africa (Coimbra), Eastern Europe and Middle-East (Iasi), Balkans, Asia and Eastern Europe (Jena), Asia and sub-Saharan Africa (Pavia), North Africa and sub-Saharan Africa (Poitiers), Latin America and Asia (Salamanca), Asia and Eastern Europe (Turku);

- all the seven universities have **developed and deepened over decades their international strategies already built on a strong experience in the development of international projects**, incl. Erasmus+ KA107 and KA2 projects (see annex 7). These privileged regions of international cooperation include European neighbourhood (Russia, Western Balkans, North Africa, Middle-East), North and South America, sub-Saharan Africa, Asia (China, Central and South-East Asia). The seven universities are also members of **additional international networks**:

- Coimbra: EAIE, SUN - The Silk-Road Universities Network, SYLFF - Ryoichi Sasakawa Young Leaders Fellowship Fund, Utrecht Network, Grupo de Coimbra de Universidades Brasileiras, AULP - Associação de Universidades de Língua Portuguesa, FORGES - Fórum da Gestão do Ensino Superior nos Países e Regiões de Língua Portuguesa,

Grupo Tordesillas, RIDUP - Rede Ibero-americana de Universidades de Pesquisa, AUIP - Asociación Universitaria Iberoamericana de Postgrado, AEN - Australian European Network;

- Iasi: IAU - International Association of Universities, Utrecht Network, AUF - Agence Universitaire de la Francophonie, Transborder Consortium of Universities from Moldova, Romania and Ukraine;
- Jena: TASSEP - The Trans-Atlantic Science Student Exchange Program, Scancor - Sustaining organisational scholarships across boundaries;
- Pavia: UNITALIA Network, UNIMED, EAIE, ISEP - International Student Exchange Programs, EMUNI - Euro-Mediterranean University, CUIA - The Italian University Consortium for Argentina, Scholars At Risk, ECSEL Joint Undertaking, Human Brain Project;
- Poitiers: AUF - Agence Universitaire de la Francophonie, Institut des Amériques;
- Salamanca: HACU - Hispanic Association of Colleges and Universities, IAU - International Association of Universities; AUIP - Asociación Universitaria Iberoamericana de Postgrado, UDUAL - Unión de Universidades de América Latina y el Caribe, Grupo Tordesillas, Grupo Compostela de Universidades, SICELE - Sistema Internacional de Certificación del Español como Lengua Extranjera);
- Turku: ISEP - International Student Exchange Programs, Scholars at Risk, Nordic Centre at Fudan University, SANORD - Southern African Nordic Centre, Baltic Sea Region University Network, University of the Arctic, FIRST - Finnish–Russian Student and Teacher Exchange Programme.

All international partners already cooperating with the seven partner universities will be directly exposed to the EC2U Alliance's good practices and outputs, and this via the well-thought **joint EC2U Internationalisation Plan** developed in WP8. Projects on education, research, innovation will be developed between the EC2U Alliance and strategic international partners, in view of applications to international funding instruments (EU, UN, UNESCO, Charitable foundations, etc.). The **application to UNAI** will also enhance the capacity to **share Alliance's results with the global academic community**.

2. GEOGRAPHICAL BALANCE (max.15 points)

2.1 Explain the **rationale behind the composition** of the alliance, and in particular what motivates the choices of the number **of full partners** and the **different geographical areas** covered by the full partners (please refer to the list of European geographical regions in footnote²³).

More specifically, explain how the geographical composition of the proposed European University (full partners) is relevant to the achievement of **your long-term vision** and of the **European Education Area** (recommended maximum length: 1500 words).

Geographical diversity of the EC2U Alliance is not the cause, but the effect of the long-standing cooperation among the seven universities. The **European Universities initiative offers an opportunity to develop this cooperation to an unprecedented level**.

As presented in section 1.3, the building blocks of the EC2U Alliance have been developed over time because of the various similarities and complementarities, be them historical, cultural, linguistic, social, economic. For example, **the academic partnership and student exchanges between the universities Alexandru Ioan Cuza of Iasi and Friedrich Schiller of Jena started with a bilateral agreement signed in 1961**. The cooperation among the seven universities continued to develop through a **process of mutual recognition of shared fundamental academic and civic values including the role of academia within society and its impact on Citizens' life**:

²³ Northern Europe: Denmark, Estonia, Finland, Iceland, Latvia, Lithuania, Norway, Sweden - Western Europe: Austria, Belgium, France, Germany, Ireland, Liechtenstein, Luxembourg, the Netherlands, United Kingdom - Central and Eastern Europe: Bulgaria, Croatia, Czech Republic, Republic of North Macedonia, Hungary, Poland, Romania, Serbia, Slovakia, Slovenia - Southern Europe and Turkey: Cyprus, Greece, Italy, Malta, Portugal, Spain, Turkey (Source: publication office of the EU, EUROVOC)

- value of research-led education;
- long-standing cooperation within the Coimbra Group;
- long-standing cooperation with the cities;
- location in regions with strong tertiary activities;
- similar percentage of the city population directly involved in the university activities (around 20%)

A further step was taken in **June 2016**, when the university and the city of Poitiers organised a joint meeting between the Rectors of the Coimbra Group universities and their respective Mayors on the occasion of the **Coimbra Group annual conference on the topic “the university in the city”**. During this meeting, **the Rectors and Mayors of Coimbra, Pavia and Turku were invited by the Rector and Mayor of Poitiers** to present some of their most relevant joint initiatives in the field of cooperation between university and city²⁴. This led to the signature of the **Poitiers Declaration**. In October 2019, the Coimbra Group organised, during the European week of Regions and Cities, a second workshop related to the Poitiers Declaration and entitled “The role of universities as driving forces for change in regions and cities”²⁵. On that occasion, **the universities of Poitiers, Jena and Turku presented, among other Coimbra Group members, their most recent and original initiatives linking with cities and Citizens**. This natural link with seven municipalities **strengthens the capacity of the EC2U Alliance to create a united community beyond its pan-European campus**.

The city of Poitiers is twinned with the city of Iasi since 1969²⁶ and with the city of Coimbra since 1979²⁷. Similarly, the city of Coimbra is twinned with the city of Salamanca since 1980²⁸, the Centre region of Portugal and Castile and Leon region in Spain have an official cooperation agreement since 1995²⁹. One can easily anticipate that the creation of the EC2U pan-European campus will also lead to the development of a **network of activities between the seven cities, and even regions**.

Section 1.5.1 recalled the main objectives of the EEA, listed in the Paris Communiqué: among these priorities, **some are of particular importance within the geographical context of the EC2U alliance**: “contribution to a more cohesive and inclusive society through enhancing intercultural understanding”, “civic engagement and ethical awareness, ensuring equitable access to higher education”, “development of new and inclusive approaches for continuous enhancement of learning and teaching, including Lifelong Learning and Open Education”. Indeed, the **EC2U Alliance connects together countries (Finland, France, Germany, Italy, Portugal, Romania, Spain), regions and urban areas that exhibit very diverse regional gross domestic product (GDP) per inhabitant**³⁰. In addition, the urban areas hosting the EC2U Campus are located **far from European capital cities**, which increases the **political mission of the EC2U Alliance with respect to the promotion of shared European values beyond the most benefitting areas and populations**.

Parameters such as population ageing, female participation in the labour force, urbanisation, agriculture, migration and industry are known to directly affect income inequality; in parallel, macro- and micro-economic studies point all towards the **strong relationship between high levels of inequality in educational attainment and higher income inequality**. Hence, by creating a pan-European campus in direct reach of more than **1 600 000 citizens, with cultural, economic, linguistic, social and demographic diversity**, the EC2U Alliance will hold a strong societal responsibility: the Alliance will respond to this major challenge by **devising and delivering joint activities linking (higher) education, research, innovation and outreach to the benefit of all citizens, no matter where they live inside the European Union**.

The selection of **Associated Partners** is similarly justified by the very nature of the EC2U Alliance: the **seven cities** are mandatory partners (**AP1.1, AP2.1, AP3.1, AP4.1, AP5.1, AP6.1, AP7.1**), as well as the **eight selected students associations (AP1.3, AP2.3, AP2.4, AP3.3, AP4.3, AP5.3, AP6.3, AP7.2)**. The choice to have also **five partners related to the field of higher education regulation (AP1.4, AP2.2, AP3.2, AP4.2, AP5.2, AP6.2)** and 7

²⁴ <https://www.coimbra-group.eu/poitiers-declaration/>

²⁵ <https://www.coimbra-group.eu/wp-content/uploads/Preliminary-Programme-1-2.pdf>

²⁶ https://www.poitiers.fr/c_70_211__Iasi.html

²⁷ https://www.poitiers.fr/c_70_209__Coimbra.html

²⁸ https://www.anmp.pt/anmp/pro/mun1/gem10110.php?cod_ent=M3000

²⁹ https://eucyl.jcyl.es/web/jcyl/Eucyl/es/Plantilla100/1277999714977/_/_/

³⁰ https://ec.europa.eu/eurostat/statistics-explained/index.php?title=GDP_at_regional_level#Regional_gross_domestic_product_28GDP.29_per_inhabitant

partners from socio-economic world (AP1.2, AP2.5, AP3.4, AP4.4, AP5.4, AP6.4, AP6.5, AP7.3) is justified by the need to act as a model of good practice in the EHEA and the capacity to contribute to regional development. Furthermore, the **Coimbra Group (AP8)**, as a pan-European network of universities, will expand the impact of the EC2U Alliance to the 32 other universities from the network, located in **23 countries³¹ from Europe and its neighbourhood** (incl. Russia and Turkey). The number of Associated Partners is **sufficiently high to provide diversity and representativeness while maintaining the strongest interaction possible within a light structure, the EC2U Council** (described in section 4).

In its dissemination task, the EC2U Alliance will benefit from the **expertise on cross-border cooperation** from some of its members: for example, the universities of Coimbra and Salamanca created, in 2000, a joint **Centre for Iberian studies, located midway between the two cities, focussing on cross-border academic cooperation**. Since then, other higher education institutions have joined this initiative³².

In summary, **Figure 4** locates the seven Full Partners of the EC2U Alliance on the map of Europe: this **geographically-balanced** pan-European campus creates an **unprecedented community, linking together cities and administrative regions from the four geographical regions of Europe (North, South, East and West)**.

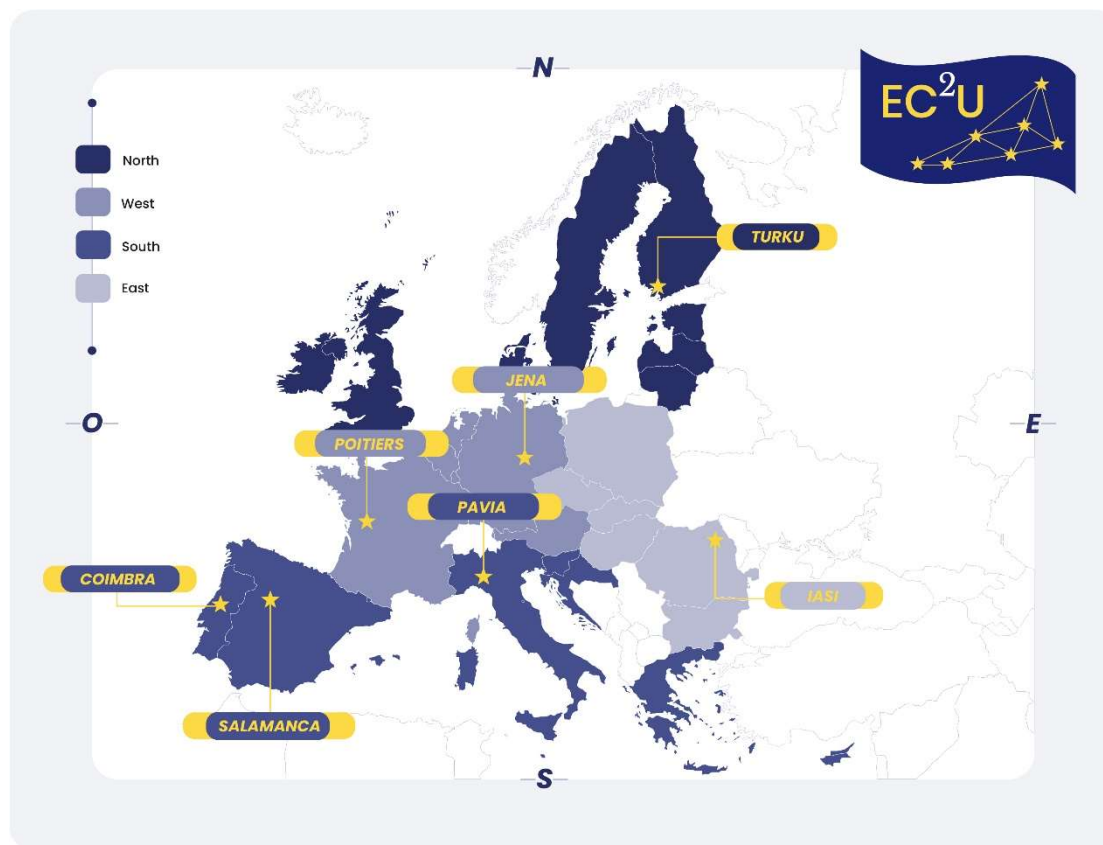


Figure 4. Geographical distribution of the EC2U Alliance members.

³¹ <https://www.coimbra-group.eu/mission-statement/members/>

³² <http://www.cei.pt/>

3. QUALITY OF THE PROPOSAL AND IMPLEMENTATION (max.20 points)

3.1 Aims of the alliance and planned activities to achieve them

Explain how the **Work programme activities (described in section 6)** will contribute to:

3.1.1 *Enhancing the high quality of education including through the use of challenge-based and transdisciplinary approaches, and through innovative pedagogical models in order to develop forward-looking skills and competences, making best use of digital technologies, blended learning and work-based learning. More specifically, please explain how you will gradually implement these activities (recommended maximum length: 500 words).*

Previous sections and **figures 2-a), 2-b), 2-c) and 3** illustrate how the **challenge-based and transdisciplinary approaches** are intrinsic key components of the EC2U model: these new approaches will also **transform the education practices** and foster new **innovative pedagogical models**.

More specifically, **enhancing the quality of education is the very core topic of WP5 “quality education”**: as such, UNSDG #4 targets inclusive access to all levels of education, including university, ensuring that all learners acquire the knowledge and skills needed to promote sustainable development, including, among others, through appreciation of global citizenship and cultural diversity. Inspired from UNSDG #4, the long-term goal of WP5 is indeed to provide quality education for all, with an equal emphasis on shared European values, local knowledge and global challenges. In a step-by-step approach, the seven universities have decided to **focus on multilingualism during the first three years**. The different activities of WP5 will **identify the obstacles currently limiting transnational and multilingual education** and propose new approaches to overcome these barriers:

- by creating a **pilot joint multilingual Master Programme in European Languages and Cultures in Contact**;

- by creating a **Virtual Institute, VI, for quality education**, with a focus on **“Language and Cultural Diversity”** during the first three years.

WP4 and WP6 will also participate in the development of this new challenge-based and transdisciplinary approach, via the setup of **two other Master programmes based on UNSDG #3 and UNSDG #11** respectively and the creation of **two other VIs centred on these UNSDGs**.

This important culture change will be gradually supported by **expanding already existing original practices** at each of the seven universities (see section 4 for the list of individual strengths) but also by **adapting and boosting new learning and teaching models through technology**. A key action will be to help students and scholars to **adapt to transnational and multilingual environments**, in particular by providing **joint virtual and in-situ language courses** for students with linguistic needs. In the VIs, joint research teams, incl. (PhD) students, will help **transferring this challenge-based approach to the rest of the academic community** (by training the teaching staff, by using Open Access publications to reach the higher education community in Europe and beyond, and by participating to dedicated international conferences).

Other WPs will also bring further contribution to the development of skills and competences of the students: WP2 and WP3 will develop guidelines and tools for **generalised blended mobility** and will test new **innovative learning spaces**. Thanks to WP7, the students will also develop their **entrepreneurial skills via the “Entrepreneurial Academy”**. The **EC2U events (incl. EC2U Forum) and internal/external communication activities** under WP8 will **complete this gradual reach to all communities of the EC2U Alliance and beyond**.

The dissemination beyond the EC2U community will be boosted by the presence, within the EC2U Alliance, of some Associated Partners that are key stakeholders related to education, as described in section 4: **AP1.4 Centre National des Œuvres Universitaires et Scolaires, AP2.2 Centro Regional Coordination and Development Commission, AP3.2 Romanian Agency for Quality Assurance in Higher Education, AP4.2 European Information Centre, AP5.2 Information Centre on Academic Mobility and Equivalence, AP6.2 Autonomous Government of the Region of Castile-León**. It should be also reminded that the seven universities are **active participants to the Coimbra Group (AP8) Working Groups on “Education Innovation” and “Employability”**, where they **share and transfer best practices** in the use of digital technologies for new learning modalities, as well as in the **development of forward-looking skills and competences**.

3.1.2 *Where possible, strengthening the links between education and research and/or innovation, including the integration of research results and/or innovation into education (recommended maximum length: 500 words)*

The very concept of **Virtual Institutes**, VIs, that are **Institutes “without physical walls” hosting international inter-disciplinary teams of students, teachers, researchers and innovators**, will foster the rapid integration of **research results and/or innovation into education via the new challenge-based curricula and a diversity of short-term trainings**, such as internships, summer/winter schools, etc. These knowledge-creating teams will deliver innovative solutions to local, national, European and global challenges. In the first phase of the EC2U project, the “good health and well-being”, “quality education” and “sustainable cities and communities” have been selected in view of their particular relevance with respect to the EC2U Alliance vision. These **VIs are prototypes of a “mission-oriented approach”, which will be soon promoted by the Horizon Europe ninth Framework Programme³³**: pillar 2 “global challenges” (e.g. clusters on “health”, “inclusive and secure society”, etc.). In other words, the EC2U project will **prepare its teams to respond to this new way of performing research, linking it to education and innovation**.

In January 2019, the European Commission published a **reflection paper on a more sustainable Europe by 2030³⁴**: it shows that Europe has a strong position in sustainable development (EU-27 has the highest score for UNSDG #1, second score for UNSDG #3, etc.) and presents how Europe can follow up on the UNSDGs by 2030. This commitment has been further strengthened with the “**Green Deal**” proposed by the new European Commission President, Mrs. Ursula von der Leyen, with an ambitious target of climate neutral European economy by 2050³⁵.

With the creation of the VI on Sustainable cities and communities, the EC2U Alliance is already responding to the European political agenda.

3.1.3 a) *Increasing mobility of students, staff and researchers (physical, virtual, blended; short and long term). Please quantify the expected numbers of participants, indicate the categories involved (students, doctoral candidates, academic staff, administrative staff etc.) and indicate the step by step progression in mobility growth; and*

b) indicate the complementarity with other Erasmus+ actions supporting mobility i.e. Erasmus+ Key Action 1, Key Action 2 and/or Key Action 3 (recommended maximum length: 500 words)

a) Increased mobility

In addition to the students performing a **classical long-term mobility** within the Alliance and the ones enrolled in the **first three EC2U joint Master programmes** (two cohorts in each WP4, WP5, WP6), many activities in **all the WPs** will provide the students with new opportunities for **short-term mobility, physical/virtual or blended**. In particular, the students’ mobility covered by the EC2U project will concern **all levels, incl. PhD students**.

Regarding **Staff engagement, all types of profiles** will be involved in EC2U activities:

- “manager” profile: 142.5 person-months
- “teacher/researcher” profile: 271 person-months
- “administrative” profile: 343 person-months
- “technician” profile: 315.5 person-months

Without counting the various means and occasions where virtual mobility will be used (learning and teaching, research, project monitoring activities) **students and staff will be the main recipients from the available mobility budget corresponding to 40% of the grant** (and 23% of the total budget). The total numbers related to physical mobility for the seven universities are:

- **staff mobility: 1172 travels for a total duration of 5898 days**
- **students mobility: 624 travels for a total duration of 3838 days**

Hence, **counting on all types of mobility**, the EC2U Alliance targets a **number of “mobile students” that increases by +10% each year**. With such projection, **the global target of “50% of the students within the Alliance benefitting from a mobility (physical, virtual or blended)” should be reached (and even overtaken) by 2030**.

For the mobility of staff (teachers, researchers and administrative), the EC2U Alliance targets a **number of “mobile staff” that increases by +5% each year**. Hence, **the global target of “25% of the staff within the Alliance benefitting from a mobility (physical, virtual or blended)” should be reached by 2030**. A special attention will be paid to administrative staff that are among the less mobile members of the academic community: before mobility,

³³ <http://ec.europa.eu/horizon-europe>

³⁴ http://europa.eu/rapid/press-release_IP-19-701_en.htm

³⁵ https://ec.europa.eu/commission/sites/beta-political/files/political-guidelines-next-commission_en.pdf

they will be trained by specific language courses and, during mobility, they will be accompanied, when possible, by other colleagues with mobility experience.

b) Complementarity with other Erasmus+ actions

The new mobility brought by the EC2U project will be mainly of short-term duration; this will be conveniently **complemented by the existing Erasmus+ KA103 grants**. Regarding the latter, each EC2U university has started to **anticipate the consequences of a long-term significant increase of staff and students mobility within the Alliance by submitting, already for the academic years 2019-2020 and 2020-2021, a request for boosted Erasmus+ KA103 grants (for students and staff), based on the 2018-2019 realisation +10%**. This strategy will be maintained as long as necessary to cover the needs in staff and students mobility, beyond the duration of the specific support from European Universities initiative.

On the longer term, **other projects will be submitted to the Erasmus+ programme** (Key Action 2 and/or Key Action 3) to support the continued development of the EC2U Alliance.

3.1.4 *Strengthening engagement with key stakeholders to foster societal engagement of students and staff as well as their entrepreneurial key competences (recommended maximum length: 250 words)*

With the organisation of the **EC2U Fora**, WP1 and WP8 contain **unprecedented activities that will multiply the social engagement of students and staff**, who will participate to the transfer of project's results and benefits to a wide range of stakeholders, **with the support of the Students Associations that committed to be Associated Partners: AP1.3 Erasmus Student Network Poitiers, AP2.3 Erasmus Student Network Coimbra, AP2.4 Coimbra Students Association, AP3.3 Erasmus Student Network Iasi, AP4.3 Erasmus Student Network Jena, AP5.3 Erasmus Student Network Pavia, AP6.3 Erasmus Student Network Salamanca, AP7.2 Erasmus Student Network Finland**. The partnership with Erasmus Student Network (ESN) associations will provide access to tools recently developed by ESN to foster **active citizenship and engagement by international students and volunteers, including the "SocialErasmus+ : Volunteering on Exchange Toolkit"**³⁶, which offers a variety of tools to implement volunteering actions and foster active participating during mobility. This toolkit and other EC2U activities will foster a new **"societal bottom-up approach"**.

Furthermore, WP2 will promote **societal engagement via access to culture and sports**. Similarly, the three UNSDG-related WPs are engaged in promoting dialogue with society. WP4 will address a recurring challenge in society, i.e. the **universal access to health care, both within the academic community** (in particular **students, being a vulnerable group**) and **within the society** (incl. gender disparities in health, vulnerable groups such as migrants, seniors, single-parent families, etc.). WP4 will promote **innovative monitoring strategies to support policies on the social determinants of health, healthy behaviours** (incl. sports in connection with WP2), **public health equity and access to healthcare services, in particular in close cooperation with university hospitals**. WP5 is founded on the belief that **quality education has the power to significantly strengthen European identity and unlock challenges in many other European complex social and economic phenomena**: in particular, the **promotion of multilingualism** is key. WP5 will also pay attention to **transferring research-based knowledge on quality education to the academic community and to society**. WP6 will significantly contribute to the societal engagement of the EC2U Alliance, via the provision of **policy models and research-and-innovation-based solutions in the development and management of sustainable urban areas in close cooperation with the seven cities**, incl. the **development of sustainable campuses**. WP7 will also support civic engagement via **"EC2U Think Tanks"** where students, researchers and citizens will reflect together on the **European engagement**.

Entrepreneurial skills will also be promoted by WP7 activities via the **"Entrepreneurial Academy"** that will give students and staff (incl. young researchers) the knowledge, competencies and the self-confidence to establish a business of their own and consider self-employment, thus participating to **reduce the brain-drain of the European workforce**. These activities will also foster a new **"enlightened" entrepreneurial spirit** aiming at creating start-ups and enterprises **delivering innovative solutions to society challenges**.

All these activities will be launched and allowed to flourish thanks to the **incremental interconnectivity provided by the EC2U Connect Centre** (WP3).

³⁶ <https://socialerasmus.org/toolkit>

3.1.5 Improving the involvement of the local community (recommended maximum length: 250 words)

As explained in the Mission Statement, The EC2U Alliance builds up on the concept of “**the university in the city**”, as promoted by the Pavia Protocol and the Poitiers Declaration: the most innovative outcome of the EC2U project will be the creation of the **EC2U Forum, inspired by the model of the World Social Forum**. In addition to the tightening of the link between the seven universities, it will create an **unprecedented synergy with the seven cities** (all engaged in the “Covenant of Mayors”, see section 1.4.1) **and all local/regional stakeholders**. This **open and inclusive space will provide a voice to those who have no formal way to participate in the local and global decision processes**. It will stimulate **debates, solution building and cooperation between universities and all stakeholders** engaged in concrete actions towards more inclusive, democratic and fair society.

Rather than selecting already the topics to be debated at EC2U Fora, a co-selection process will be developed within the **EC2U Think Tanks** (under WP7): the think tanks will gather a **variety of representatives from the EC2U community** (students and staff) **and other stakeholders involved in the society evolution** (citizens, public authorities, journalists, etc.) **to reflect and share views on challenges and possible solutions** (e.g. with respect to populism, exclusion, gender inequality, climate crisis, etc.). First, citizens from the seven cities and members from the EC2U communities will be asked to **propose and vote on possible themes**; then all EC2U Think Tanks will jointly select the final topics to be discussed at EC2U Fora. They will first meet at each home university/city and then convene at the EC2U Forum to provide a spotlight on the selected themes.

Presentations, round tables and other sessions (e.g. Science battles, EC2U Think Tanks) will be livestreamed and recorded to increase the impact of the project, **beyond the present audience**, hence creating a **long-term and larger resonance**.

3.1.6 Ensuring the social diversity of the student body and promoting the access, participation and completion of under-represented and disadvantaged groups. (recommended maximum length: 250 words)

The EC2U project as a whole is based on the conviction that **social diversity and social inclusiveness** must be at the core of all activities: **students will be thus the first communities to benefit from the Alliance deliverables**. Special care will be brought to some of under-represented and disadvantaged groups of students (incl. access to the campuses for the differently-abled students - WP2). Moreover, particular attention will be paid to the **gender balance** in all activities (incl. in the statutory boards and the different events) to contribute to the expected model role played by the academic community. In other words, the EC2U Alliance aims globally at delivering behaviours and solutions to **make cities and human settlements more inclusive, and this includes naturally the university campuses and, globally, the EC2U pan-European campus**.

The same particular attention will be paid to ensure that **diversity and inclusion are the guiding principles for selecting the students participating to all EC2U activities**, to also **benefit from their specific experience**. This will be particularly relevant for the activities in WP7 (“European Talents”, “Entrepreneurial Academy”, “EC2U Think Tanks”, “EC2U Engagement Stage”).

3.2 Quality and financial assessment

3.2.1 Which methodology and qualitative and quantitative indicators will the alliance use for the quality assessment of its activities? What will be the methodology used for the evaluation of progress, processes, deliverables and impact? (recommended maximum length:1000 words).

The seven universities participating to the EC2U Alliance are public higher education institutions, regularly audited by their national Court of Auditors: they have proved to be in financial and operational capacity to carry out all activities related to the provision of higher education, research and innovation. In particular, all their internal and external processes are robust and guided by quality assurance plans. The EC2U project will be managed in **full compliance with these obligations**:

- Each WP includes a “quality assessment and review” activity where **indicators have been developed in a bottom-up approach during project preparation** (see table 3.2.3). These indicators will be collected by **the WP Board** to monitor progress and quantity of deliverables. These indicators will be globally and centrally collected (every three months) by WP1, via the **digital management platform** (in collaboration with WP3) that will be the building block

of the methodology used to evaluate progress in a **quantitative manner**, performed by the **Executive Committee**, in charge of WP1 (see section 4 for Executive Committee and WP Boards composition).

- In parallel, a **Quality Assurance Plan** will be validated and monitored by the **Quality Council** (see section 4 for its composition, in particular the presence of external auditors): it will include **global indicators** (derived from WP indicators). The analysis of the Quality Council will ensure the **qualitative assessment** of the delivered processes and results.

It is worth noting that all seven Full Partners have a **long record of granted Erasmus+ projects** (see section 7) and have also **strong experience in the management of European projects from other programmes** (incl. Horizon 2020 projects). This, added to the above-described continued **two-headed methodology** (**Executive Committee and independent Quality Council**) will guarantee a **continuous global assessment of project progress and quality**.

3.2.2 *Justify how quality monitoring will also ensure that the implementation of the alliance is cost-efficient (recommended maximum length: 500 words)*

The **Quality Assurance Plan** will include a continuous monitoring of financial aspects of the EC2U project: under WP1, **financial data will be collected every three months** via the digital management platform and will be used to produce **financial reports to the Quality Council**. This mechanism will ensure a **well-controlled and efficient use of the budget**.

The seven universities constituting the EC2U Alliance are **long-standing holders of the Erasmus Charter for Higher Education** and have acquired the necessary **know-how related to the organisational and financial management of mobility grants from Erasmus+ Key Actions** (incl. KA103, KA107, Erasmus Mundus Masters, KA2 projects). The EC2U project management will directly implement this expertise into its own monitoring processes, thus ensuring a **systemic cost-efficiency**. A more **pragmatic level of cost-efficiency** will come from the initial decision that all **EC2U mobility for students and staff** will be financed, not at full cost, but rather using **Erasmus+ KA103 rules as reference, with a 20% maximum variation cap**. With this funding rule, the **mobility cost will be kept under control, despite the high number of short-term mobilities** (total number for students and staff: **1796**). In addition, for further efficiency, the **EC2U statutory bodies will meet every six months at one of the seven universities prior to the EC2U Forum** thus reducing the number of travels. It is also reminded that the EC2U budget will be complemented by the classical Erasmus+ KA103 grants and that the increase in classical mobility, within the Alliance, has already been anticipated in the 2019-2020 and 2020-2021 applications.

From the global budget file, it also appears that the **EU grant Beneficiaries will contribute to 43% of the total costs of the project**, thus demonstrating their **full commitment not only to the political objectives of the project but also to its efficiency regarding the efficient use of (European) public money**.

3.2.3 Objectives and Indicators Please fill in the following table about indicators, sources of information and assumption and risks

Note: All target numbers are given for the 3-year duration of the project

Objectives of the proposal	Indicators: List relevant quantitative and qualitative indicators showing whether and to what extent the objectives of the alliance are being achieved. Please indicate your target where possible.	Source of information: How could these indicators be measured? - What could be the sources of information?	Assumption and risks: What might be the factors and conditions not under the direct control of the alliance which are necessary to achieve these objectives? What risks have to be considered?
To establish an OPERATIONAL Alliance			
- by implementing a solid yet agile governance and management structure (WP1) 1.1 Alliance arrangement 1.2 Global monitoring 1.4 General policy on EC2U Virtual Institutes 1.5 Quality assessment and review	<ul style="list-style-type: none"> Public availability of documents providing the management structure with composition of the statutory bodies and their meeting time table Publication of contact details to reach the 8 Mediators (e.g. students.mediator@ec2u.eu) Public availability of meetings minutes with the list of decisions taken Public availability of documents with the composition of the Virtual Institutes monitoring boards Public availability of results from feedback mechanism and levels of satisfaction → Target: at least 75% of "satisfied" responses 	Digital management platform WP reports Web site	Difficulty for university communities to find information on web site Incorrect data feeding into digital management platform by activity leaders Incomplete WP reports
- by implementing joint structures and activities that will drive the Alliance (WP3) 3.1 PREPARE: Creating the EC2U Connect Centre 3.2 MANAGE: Promoting connectivity in management (Progress in creating EC2U mobility schemes and mobility management tools) 3.4 TRANSFER: Connecting Technological Poles and Cities across the Alliance	<ul style="list-style-type: none"> Number of ECTS present in the Connect Centre → Target: at least 360 Number of access to Connect Centre → Target: +10% per year Number of EC2U calls for mobility applications completed → Target: 12 Number of applications processed → Target: 2000 Number of selected candidates → Target: 1000 Number of EC2U cards issued → Target: +10% per year Number of internship opportunities offered by business/industry actors across the Alliance → Target: 100 Number of EC2U Spin-off/start-ups → Target: 5 in 3 years 	Digital management platform Web site Record of mobility applications received and processed Record of candidates selected Record of EC2U cards issued WP Reports Local Spin-off/start-ups register	Difficulty to interconnect existing databases at institutions Non-user-friendly environment limiting the use of the Connect Centre Connect Centre is designed taking into account and minimizing the risks of clashing credentials between the EC2U card and existing student cards EC2U environment does not facilitate the creation of Spin-off/Start-ups Low interest for business/industry actors to engage with EC2U Alliance
- by designing and implementing a strategy to ensure the sustainability of the EC2U model (WP8) 8.1 Long-term strategy for sustainability	<ul style="list-style-type: none"> Number of potential new partners to EC2U Alliance (inside and outside Europe) → Target: 10 	WP3 (TRANSFER) Web Digital management platform WP reports	Lack of interest from third parties or Alliance members

8.5 Internationalization of the EC2U VIs	<ul style="list-style-type: none"> Number of new EC2U international projects submitted → Target: 5 	VIs monitoring boards	
To create a UNITED pan-European campus			
<p>- by accompanying the systemic transformation process (WP2 and WP3)</p> <p>2.1 EC2U Mobile Application 2.2 Students' meeting spaces 2.3 Enhancing common activities in science, art, culture and sports to strengthen the idea of European Campus 3.3 UNLOCK: Supporting conflict resolution and risk management</p>	<ul style="list-style-type: none"> Satisfaction rates about the EC2U mobile Application → Target: at least 75% of "satisfied" responses User activity of the mobile Application → Target: at least 75% of mobile students and 25% of all students Satisfaction rates about the EC2U learning and free time spaces → Target: at least 75% of "satisfied" responses Ease of access for disabled students to the meeting spaces User activity of the EC2U learning and free time spaces → Target: at least 10% of all students Satisfaction rates about the EC2U events dedicated to the common activities → Target: at least 75% of "satisfied" responses Participation rates in the EC2U events dedicated to the common activities → Target: at least 10% of all students Number of conflicts and number of solutions → Target: 100% of conflicts solved 	<p>Direct satisfaction surveys via the Mobile Application Students feedback mechanism (WP1) Monitoring number of Mobile Application downloads and active users Students feedback mechanism (WP1) Monitoring of the number of meeting spaces users</p> <p>Monitoring of the number of participants</p> <p>Feedback from all WP Leaders Record of conflicts</p>	<p>The mobile application will not reach a wide user activity within the students Learning and free time spaces do not attract students Students are not aware of the learning and free time spaces Students are not interested in carry out a short time mobility to participate in the events at the partner universities</p> <p>Risk of dealing with unprecedented categories of conflicts and risks</p>
<p>- by working on same goals and challenges of EHEA and ERA (WP4, WP5 and WP6)</p> <p>4.2 EC2U Virtual Institute for Good Health and Well-Being 5.2 EC2U Virtual Institute for Quality Education (pilot project profile: Language and Cultural Diversity) 6.1 EC2U Virtual Institute for Sustainable Cities and Communities</p>	<ul style="list-style-type: none"> Number of students/teachers/researchers integrating the Virtual Institutes → Target:30/120/90 Number of events organised (workshops, training activities, research-based activities) → Target: 90 Number of mobilities for the events organised by the VIs → Target: 450 Number of visitors to the VIs web pages from inside and outside the Alliance → Target:10000 	<p>Management boards of the VIs Partner universities Managers of EC2U and VIs web sites</p>	<p>Pilot project will mainly fund research mobility so some research teams may not be interesting in taking part to the VI activities.</p>
<p>- by creating a community beyond the Alliance (WP7 and WP8)</p> <p>7.2 EUROPEAN EDUCATION, Creative pupils, inspired teachers 7.3 EUROPEAN ENGAGEMENT, Engaged, inclusive and open community 8.2 Internal/external communication and dissemination 8.3 EC2U Forum, a role model</p>	<ul style="list-style-type: none"> Number of "lighthouses" European Contacts → Target: 21 Developments of "lighthouse" Networking activities → Target: 6 physical, 6 virtual Satisfaction rates → Target: at least 75% of "satisfied" responses Number of applications received → Target: > 15% compared to the number of free places 	<p>WP3 + record of contact to lighthouses Records of application received Surveys Pre-Post statistics and network analyses Documented self-reflections (learning diary) Record of participants Web Online user counters</p>	<p>Personnel and institutional capacities/resources might be limiting factors in the implementation. Low involvement of the parents Communication does not reach the right audience Lack of interest in Alliance activities Lack of interest from third parties or Alliance members</p>

<p>8.5 Internationalization of the EC2U VIs</p>	<ul style="list-style-type: none"> • Change in Awareness: Pre-Post • Number of Participants to “Think tanks” → Target: 140 • Diversity of stakeholders • Satisfaction rates → Target: at least 75% of “satisfied” responses • Number of views of EC2U website and other external communication tools → Target: +10% per year • Number of registrations to EC2U newsletter and other internal communication tools → Target: +10% per year • Number of articles about EC2U Alliance in all types of media → Target: +10% per year • Programmes of EC2U Fora made public on communication media • Number of students and staff participating in the EC2U Fora (present) → Target: 100 per Forum • Number of students and staff participating in the EC2U Fora (livestream) → Target: 1000 per Forum • Number of students and staff views of EC2U Fora videos (post events) → Target: 1000 per Forum • Number of study visits at third parties (outside Alliance) → Target: 10 • Number of incoming visits from third parties → Target: 20 	<p>Digital management platform All communication channels WP reports VIs monitoring boards Registration to events</p>	
<p>To RESPOND to the challenges of the Knowledge Square</p>			
<p>- by creating the Virtual Institutes (WP4, WP5 and WP6) 4.2 EC2U Virtual Institute for Good Health and Well-Being 5.2 EC2U Virtual Institute for Quality Education (pilot project profile: Language and Cultural Diversity) 6.1 EC2U Virtual Institute for Sustainable Cities and Communities</p>	<ul style="list-style-type: none"> • Number of applications for research mobility → Target: 100 • Number of joint national and EU research project applications → Target: 10 • Number of External Stakeholders associated to the VI → Target: 35 • Number of Papers published in International Journals in the framework of VI → Target: 20 • Number of presentations made at national/international conferences in the field of the VI → Target: 40 	<p>Management boards of the VIs Partner universities Managers of EC2U and VIs web sites</p>	<p>Pilot project will mainly fund research mobility so some research teams may not be interested in taking part to the VIs activities.</p>

<p>- by creating innovative and transversal trainings (WP4, WP5, WP6, WP7 and WP8) 4.1 Joint Master in Lifelong well-being and healthy ageing (LIFELINE) 5.1 Joint multilingual Master Programme in European Languages and Cultures in Contact 6.2 Joint Master in Sustainable Cities and Communities 7.1 EUROPEAN TALENTS, <i>Highly qualified, innovative, entrepreneurial</i> 8.4 Open Education, Open Science, Citizen Science</p>	<ul style="list-style-type: none"> • Number of students' applications to the Master programmes → Target: 150 • Number of students admitted in each year → Target: 60 • Number of first cohort students concluding the Master programmes → Target: at least 80% • Number of teachers involved → Target: 100 • Number of applications received → Target: >15% compared to the number of free places • Satisfaction rates → Target: at least 75% of "satisfied" responses • Number of internal campaign for Open Education, Open Science → Target: 14 • Number of students and staff participating in Open Education and Open Science sessions → Target: 50 at each session 	<p>WP3 MANAGE Master programmes monitoring boards Record of applications received (WP3)</p> <p>Surveys and questionnaires to participants</p> <p>Registration to events Online user counter</p>	<p>Number of applications is higher than available places Demographic decline: number of applications are not as high as expected due to the demographic decline in vast parts of Europe. Lower percentage of concluding students: administrative and cultural barriers may have an impact on the percentage of concluding students Participation of external stakeholders, such as companies, industry is crucial to the success Low participation to activities and events</p>
<p>- by fostering dialogue at all levels and will all partners (WP6, WP7 and WP8) 6.3 Actions for Cities and Regions 7.3 EUROPEAN ENGAGEMENT, Engaged, inclusive and open community 8.3 EC2U Forum, a role model 8.4 Open Education, Open Science, Citizen Science</p>	<ul style="list-style-type: none"> • Number of Participants to "engagement stage" → Target: 140 • Diversity of stakeholders • Satisfaction rates → Target: at least 75% of "satisfied" responses • Number of external participants in the EC2U Fora (present) → Target: 100 at each Forum • Number of external participants in the EC2U Fora (livestream) → Target: 500 at each Forum • Number of external views of EC2U Fora videos (post events) → Target: 1000 at each Forum • Number of external participants in Citizen Science sessions → Target: 50 at each session • Number of external participants in higher education round tables → Target: 50 at each Forum 	<p>Record of participants Surveys Digital management platform All communication channels</p> <p>Registration to events</p> <p>Online user counter</p>	<p>In order to get citizens and stakeholders interested in these dialogues it is vital to develop a solid communication concept, to use various media and social media channels to spread the word about the participative formats and opportunities. It will be critical for the impact of the activities to get multipliers engaged pre and post Low participation to activities and events</p>

4. QUALITY OF THE ALLIANCE AND COOPERATION ARRANGEMENTS (MAX.20 POINTS)

4.1 Composition of the European University alliance

4.1.1 Please list the organisations (Coordinating organisation, i.e. applicant; and beneficiary organisations, i.e. full partners) which will make up the alliance [1]. Indicate the category for each partner and ensure that the composition fulfils the eligibility criteria. Please use the same numbering here, in Part A (administrative information) and in Part B2 (excel Budget table).

n°	Name of the Organisation in English	Role of the organisation: i.e COO (Coordinating organisation) or BEN (Beneficiary organisation),	Type of Higher Education Institution (Comprehensive University, Research-intensive University, Technical University, University of Applied Science, University of Art, Medical School or other -if other, please specify)	Country	WP n° in which the organisation will act as leader	WP n° in which the organisation will act as partner
1	University of Poitiers	COO	Comprehensive University	France	1 & 8	2,3,4,5,6,7
2	University of Coimbra	BEN	Comprehensive University	Portugal	6	1,2,3,4,5,7,8
3	Alexandru Ioan Cuza University of Iasi	BEN	Comprehensive University	Romania	4	1,2,3,5,6,7,8
4	Friedrich Schiller University of Jena	BEN	Comprehensive University	Germany	7	1,2,3,4,5,6,8
5	University of Pavia	BEN	Comprehensive University	Italy	3	1,2,4,5,6,7,8
6	University of Salamanca	BEN	Comprehensive University	Spain	5	1,2,3,4,6,7,8
7	University of Turku	BEN	Comprehensive University	Finland	2	1,3,4,5,6,7,8

[1] The Coordinating organisation (COO) is the applicant, i.e. the organisation that submits the proposal on behalf of all the partners. The beneficiary organisations (BEN) are the full partners, i.e. the organisations that contribute actively to the alliances' activities. Should the proposal be selected for funding, coordinating and beneficiary organisations will take part to the alliance and be entitled to receiving EU funding.

Add/delete as many rows as necessary

4.1.2 Where applicable, please indicate the organisations that will participate as **'associated partners'**.

European Universities can involve associated partners who contribute to specific tasks or support the dissemination and sustainability of the alliance. For contractual management, they are not considered as beneficiaries/full partners and thus do not receive EU funding. Associated partners should be established in an EU Member State or another Erasmus+ Programme country in order to be eligible.

N°	Name of organisation	Type of organisation (e.g. higher education institution, research centre, enterprise, public body, NGO etc.)	Country	What are the main aims and activities of the organisation?	What will be their role in the alliance?	To which WP n° will they contribute?
AP1.1	Grand Poitiers	Local public body	France	Grand Poitiers is in charge of most public services for the residents of Poitiers city and its 40 surrounding municipalities including town infrastructure, transportation, social welfare, primary education, arts and culture, public safety, tourism and sports.	Grand Poitiers will be a member of the EC2U Council and will participate to the culture and campus life, transfer of knowledge, and innovation towards local and regional socio-economic world. It will also be strongly involved in the organisation and hosting of the EC2U Forum.	WP1, WP2, WP4, WP5, WP6, WP7, WP8
AP1.2	Région Nouvelle Aquitaine	Public Body	France	It is the Government of the Nouvelle Aquitaine Region and is in charge of territory planning, economic development, professional training & employment, and European structural funds.	The Region Nouvelle Aquitaine will be a member of the EC2U Council and contribute to the activities related to culture and campus life, to the strengthening of the knowledge Square in the fields of health and well-being, quality of education, and sustainable cities and communities.	WP1, WP2, WP4, WP5, WP6, WP7, WP8
AP1.3	ESN Poitiers (Erasmus Student Network)	Students Association	France	ESN is the Student organization in international higher education- It provides opportunities for cultural understanding and self-development under the principle of SHS: Students Helping Students.	ESN Poitiers will be a member of the EC2U Council and will contribute to the activities related to culture and campus life (in particular to students life) and to the strengthening of the knowledge Square in the fields of health and well-being, quality of education, and sustainable cities and communities. It will also be strongly involved in the EC2U Forum and will provide support for the implementation of the EC2U student card.	WP1, WP2, WP3, WP4, WP5, WP6, WP7, WP8

AP1.4	Centre National des Œuvres Universitaires et Scolaires (CNOUS)	National Public Body	France	The CNOUS is the National Operator that provides different services to students, both French and international: Accommodation, Restaurant facilities, Grants, Social action, Culture, Jobs, and International assistance.	The CNOUS will be a member of the EC2U Council and will be involved in the organization of culture and sports events, in the delivery of open badges, in the implementation of the EC2U card, and in the EC2U forum and council.	WP1, WP2, WP3, WP8
AP2.1	Municipality of Coimbra	Local public body	Portugal	The Municipality of Coimbra main activities are: the improvement of the general life and work conditions of all the residents of the city, the implementation of conditions towards innovation, creativity, economic development, social services, culture and the recognition of the intellectual and historical heritage of the city.	The Municipality of Coimbra will be a member of the EC2U Council and commits to participating to the activities related to culture and campus life (WP2), transfer of knowledge and innovation towards local and regional socio-economic world (WP4 e WP6). The Municipality will be strongly involved in the organisation and hosting of the "EC2U forum" and it will contribute to the dissemination of the project (WP8).	WP1, WP2, WP4, WP5, WP6, WP7, WP8
AP2.2	Centro Regional Coordination and Development Commission (CCDRC)	Government Decentralized Agency - Regional Authority / Regional Public Body	Portugal	Its main objective is to implement environmental, land use and urban planning policies as well as regional development policies, to encourage the coordinated action of decentralized regional services and to provide technical assistance to local authorities and their associations. It is responsible for contributing to the pursuit of the great objectives of regional and national space cohesion and for strengthening competitiveness around the enhancement of regional resources and the promotion of innovation. The CCDRC is also responsible for running the Regional Operational Programme in the 2014-2020 framework and is also the coordinator of Research and Innovation Strategy for Smart Specialization (RIS3) in Centro region of Portugal.	The CCDRC will be a member of the EC2U Council. It will mainly contribute to the activities related to the strengthening of the knowledge square in the fields of health and well-being, quality of education and sustainable cities and communities. Representatives of the CCDRC will attend the EC2U Forum in addition to contributing to the dissemination of the project (WP8).	WP1, WP4, WP5, WP6, WP7, WP8
AP2.3	Erasmus Student Network Coimbra	Students Association	Portugal	The Erasmus Student Network (ESN) is a non-profit, apolitical association of students and former students and is the key volunteer student organization in international higher education in Europe. Its aim is to support the students while on exchange programs, supplying information and any kind of help that can be voluntarily given by its members. They provide	ESN Coimbra will be a member of the EC2U Council and will contribute to the activities related to culture and campus life (in particular to students life) and to the strengthening of the knowledge Square in the fields of health and well-being, quality of education, and sustainable cities and communities.	WP1, WP2, WP3, WP4, WP5, WP6, WP7, WP8

				opportunities for self-development and cultural understanding, under the principle of Students Helping Students. ESN Coimbra is a section of the Portuguese network, ESN Portugal, and of the international one, ESN International.	It will also be strongly involved in the EC2U Forum and will provide support for the implementation of the EC2U student card.	
AP2.4	Coimbra Students Association (AAC)	Students Association	Portugal	The AAC is a centenary student association in Portugal, representative of all the students of the University of Coimbra, to whom it is deeply connected. It has an active role not only in the University and in the students life, but also in city life in general, with several cultural and sports groups that promote the engagement with the multicultural publics of the city.	AAC will be a member of the EC2U Council. It will contribute to the activities related to culture and campus life (WP2) and to the strengthening of the knowledge square in the fields of health and well-being, quality education and sustainable cities and communities. Representatives of the Associação Académica de Coimbra will participate to the "EC2U Forum".	WP1, WP2, WP3, WP4, WP5, WP6, WP7, WP8
AP2.5	Pedro Nunes Institute (IPN)	Private non-profit organisation	Portugal	IPN aims at leveraging a strong university - enterprise relationship for the promotion of innovation, rigor, quality and entrepreneurship in private and public sector organisations by acting in three complementary areas: research and technological development, consultancy and specialised services; incubation and acceleration of businesses and ideas; highly specialised training and promotion of science and technology.	IPN will be a member of the EC2U Council. It will contribute to the activities related to the strengthening of the knowledge square in the fields of health and well-being, quality education and sustainable cities and communities. Representatives of the IPN will attend the EC2U Forum and will also contribute to the dissemination of the project (WP8).	WP1, WP4, WP5, WP6, WP7, WP8
AP3.1	Municipality of Iasi	Public Body	Romania	It provides city services for local and international residents of Iasi and performs activities aiming to ensure and improve the economic, social and environmental well-being of the citizens	The Municipality of Iasi will be a member of the EC2U Council. It will provide support in the implementation of project activities related to cultural events, well-being of the local and international citizens and sustainable communities ; It will also support the local organization of the EC2U forum and will be involved in project dissemination activities	WP1, WP2, WP4, WP6, WP7, WP8
AP3.2	Romanian Agency for Quality Assurance in Higher Education	Public Body	Romania	It performs the evaluation and accreditation of HE study programmes (for the BA level) and fields of study (for the MA and Phd levels)	It will be a member of the EC2U Council and will provide support in the development of the EC2U Connect Centre and in the preparatory steps for the design and implementation of a future European diploma.	WP1, WP3, WP4, WP5, WP6, WP8
AP3.3	Erasmus Student Network Iasi	Student Association	Romania	It is the local section of the international student association Erasmus Student Network	ESN Iasi will be a member of the EC2U Council and will contribute to the activities related to culture and campus	WP1, WP2, WP3, WP4, WP5, WP6, WP7, WP8

					life (in particular to students life) and to the strengthening of the knowledge Square in the fields of health and well-being, quality of education, and sustainable cities and communities. It will also be strongly involved in the EC2U Forum and will provide support for the implementation of the EC2U student card.	
AP3.4	North-East Regional Development Agency	Public Body	Romania	It develops strategies (e.g. the regional smart specialisation strategy), attracts resources, identifies and implements financing programmes and offers services to stimulate sustainable economic development, partnerships and entrepreneurial spirit	The Agency will be a member of the EC2U Council. It will provide support in the implementation of project activities related to sustainable cities and communities, cultural events and well-being of the local and international citizens; It will also be involved in project dissemination activities.	WP1, WP4, WP6, WP7, WP8
AP4.1	City of Jena	Public Body	Germany	The city provides services for local and international residents of Jena and performs various activities in order to promote and ensure the economic, social and environmental well-being of the citizens through economic development, social services, the communal education system, culture and care for the intellectual and historical heritage.	The city of Jena will be a member of the EC2U Council and will engage in the implementation of project activities related to cultural events, well-being of the local and international citizens and sustainable communities, it will support the local organization of the EC2U Forum.	WP1, WP2, WP3, WP4, WP5, WP6, WP7, WP8
AP4.2	European Information Centre (EIC)	Public Body		The European Information Centre (EIC) in the Thuringian State Chancellery is a well-known institution in the European political landscape of Thuringia providing information on major European topics in accordance with the communication priorities of the EU. The main target groups are citizens and in particular the youth.	The EIC will be a member of the EC2U Council and will provide factual information at local and regional level about the benefits of European Integration, on priorities and strategy programmes of the EU and supports with European political public relations. It supports citizens to gain easy access to EU information and offers platforms for information and exchange. It will support specifically activities in WPs 2, 7, 8.	WP1, WP2, WP3, WP4, WP5, WP6, WP7, WP8
AP4.3	Erasmus Student Network Jena	Students Association	Germany	Local section of the Erasmus Student Network (international student association)	ESN Jena will be a member of the EC2U Council and will contribute to the activities related to culture and campus life (in particular to students life) and to the strengthening of the knowledge Square in the fields of health and well-	WP1, WP2, WP3, WP4, WP5, WP6, WP7, WP8

					being, quality of education, and sustainable cities and communities. It will also be strongly involved in the EC2U Forum and will provide support for the implementation of the EC2U student card.	
AP4.4	Jena Business Development	Private Body	Germany	Jena Wirtschaft is the business development corporation that provides solution-orientated advisory services, analytical data and studies, and regional, national and international networks for Jena and the surrounding region. Their goal is to provide a business- and innovation-friendly environment, engage with stakeholders from industry, academia and politics to contribute to the development of the region. One of their foci is international labor mobility and setting up the required infrastructures and welcome culture.	Jena Wirtschaft will be a member of the EC2U Council. It will work with EC2U in WPs 1, 4 - 7 and 8, but in particular in WP7 towards a European Talent Pool. It will facilitate contacts to industry, will open its networks to the consortium and play an advisory role in setting up the Entrepreneurial Academy with the partners across the consortium. It will also contribute to the EC2U Forum.	WP1, WP4, WP5, WP6, WP7, WP8
AP5.1	Municipality of Pavia	Local public body	Italy	Local Municipality	The Municipality of Pavia will be a member of the EC2U Council and will participate to the culture and campus life, transfer of knowledge, and innovation towards local and regional socio-economic world. It will also be strongly involved in the organisation and hosting of the EC2U Forum.	WP1, WP2, WP4, WP5, WP6, WP7, WP8
AP5.2	Information Centre on Academic Mobility and Equivalence	Association	Italy	ENIC-NARIC Italian Centre. National Information Centre concerning the procedures of qualification recognition; Bologna Follow-up Group (BFUG)	It will be a member of the EC2U Council and will provide support for the implementation of new European diplomas and will take part in the EC2U forum	WP1, WP3, WP4, WP5, WP6, WP8
AP5.3	Erasmus Student Network Pavia	Non Profit Organization	Italy	Local section of International Erasmus Students Network (ESN)	ESN Pavia will be a member of the EC2U Council and will contribute to the activities related to culture and campus life (in particular to students life) and to the strengthening of the knowledge Square in the fields of health and well-being, quality of education, and sustainable cities and communities. It will also be strongly involved in the EC2U Forum and will provide support for the implementation of the EC2U student card.	WP1, WP2, WP3, WP4, WP5, WP6, WP7, WP8

AP5.4	Technological Pole Pavia	Entreprise, technology park	Italy	Offices and research labs co-working & Polocard conference hall business incubator	The Technological Pole of Pavia will be a member of the EC2U Council It will contribute to the strengthening of the knowledge square in the fields of health and well-being, quality education, sustainable cities and communities and participation in EC2U forum.	WP1, WP4, WP5, WP6, WP7, WP8
AP6.1	Municipality of Salamanca	Local public body	Spain	Local governing body with legal personality and competencies in local administration, culture, local economy, etc.	The Municipality of Salamanca will be a member of the EC2U Council. It will have an active participation in the EC2U Forum, financing some project-related activities (like students grants and extra mobilities), and participate to the integration of the city in the academic life	WP1, WP2, WP4, WP5, WP6, WP7, WP8
AP6.2	Autonomous Government of the Region of Castile-León	Regional public body	Spain	Autonomous Government of the Region of Castile-León with a wide range of competencies, among them culture and universities	The region will be a member of the EC2U Council. It will have an active participation in the EC2U Forum, in the regulation and accreditation of new degrees and programmes, in financing some project-related activities (like students grants and research mobilities)	WP1, WP2, WP4, WP5, WP6, WP7, WP8
AP6.3	Erasmus Student Network Salamanca	Students Association	Spain	ESN is the Student organization in international higher education- Provides opportunities for cultural understanding and self-development under the principle of SHS – Students Helping Students.	ESN Salamanca will be a member of the EC2U Council and will contribute to the activities related to culture and campus life (in particular to students life) and to the strengthening of the knowledge Square in the fields of health and well-being, quality of education, and sustainable cities and communities. It will also be strongly involved in the EC2U Forum and will provide support for the implementation of the EC2U student card.	WP1, WP2, WP3, WP4, WP5, WP6, WP7, WP8
AP6.4	Chamber of Commerce of Salamanca	Official board of trade	Spain	Official local organization of businesses of Salamanca. It represents Salamanca's economic world.	The Chamber of Commerce of Salamanca will be a member of the EC2U Council. It will have an active participation in the EC2U Forum, in setting up and financing internships, and some project-related activities.	WP1, WP2, WP4, WP5, WP6, WP7, WP8

AP6.5	USAL Science Park	Research center	Spain	The USAL Science park aims to contribute to the transfer of knowledge from classrooms and laboratories to society. It was created in 2005 by the USAL as a strategy to strengthen the interaction between the university scientific environment and the industrial fabric, based on a connection between: the University, the Company and the Public Administration.	The USAL Science Park will be a member of the EC2U Council. It will actively participate to the EC2U Forum with the purpose of contributing to the development of the European knowledge, economy, employment, culture and well-being in Europe, nationally and locally.	WP1, WP2, WP3, WP4, WP5, WP6, WP7, WP8
AP7.1	City of Turku	Local public body	Finland	Municipal administration – Turku is the biggest city in South-west Finland (ca. 200 000 inhabitants) with a concentration of high education institutes and ca. 40 000 students. The city has a long-term and intensive collaboration with the university.	The City of Turku will be a member of the EC2U Council and will participate to the culture and campus life, transfer of knowledge, and innovation towards local and regional socio-economic world. It will also be strongly involved in the organisation and hosting of the EC2U Forum.	WP1, WP2, WP4, WP6, WP7, WP8
AP7.2	Erasmus Student Network Finland	Students Association.	Finland	ESN Finland represents the interests of international students in Finland. ESN Finland negotiates national partnerships, cooperates with other national student organisations, organises national events and supports their sections both financially and administratively	ESN Finland will be a member of the EC2U Council and will contribute to the activities related to culture and campus life (in particular to students life) and to the strengthening of the knowledge Square in the fields of health and well-being, quality of education, and sustainable cities and communities. It will also be strongly involved in the EC2U Forum and will provide support for the implementation of the EC2U student card.	WP1, WP2, WP3, WP4, WP5, WP6, WP7, WP8
AP7.3	Turku Science Park	Independent and impartial expert company / regional body, that promotes business by SMEs that is based on high skills.	Finland	Creating an internationally attractive and boldly experimental cluster of expertise, combining projects of land use, building, and transport with innovation activity, the development of an operational environment, and regeneration of services and business models.	The Turku Science Park will be a member of the EC2U Council. It will actively participate to the EC2U Forum with the purpose of contributing to the development of the European knowledge, economy, employment, culture and well-being in Europe, nationally and locally.	WP1, WP2, WP4, WP6, WP7, WP8
AP8	Coimbra Group of Universities	NGO – European network of comprehensive universities	Belgium	Founded in 1985, the Coimbra Group is an association of long-established European multidisciplinary universities of high international standard. The Coimbra Group is committed to creating special academic and cultural ties in order to promote, for the benefit of its members,	The Coimbra Group will be a member of the EC2U Council and will have an active role in the dissemination of results of EC2U project, in particular by promoting the good practices related to the implementation of the Bologna Process to its member universities (39	WP1, WP8

				internationalisation, academic collaboration, excellence in learning and research, and service to society. It is also the purpose of the Group to influence European educational policy and to develop best practice through mutual exchange of experience.	incl. EC2U universities) and linking with other Alliances.	
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4.2 Details on the 'Coordinating organisation' (applicant) and on each 'Beneficiary organisation' (full partner)

The next part must be completed separately for each participating organisation, i.e. Coordinator (applicant) and beneficiaries (full partners)

Coordinating organisation/applicant – (COO 1)

Organisation name and acronym (Please provide both the name of the organisation in English and in the language of the country where it is established, if different)	Country
University of Poitiers, UP - Université de Poitiers	FRANCE

4.2.1 Why did this Higher Education Institution decide to join this alliance? What is the strategic added value for this institution in joining the alliance? (recommended maximum length: 500 words)

Founded in 1431, the university of Poitiers is one of the oldest universities in Europe and, as such, is a founding member of the Coimbra Group (CG). It is located in a city with recognized culture and architecture heritage, also well known for its quality of life (first in the French magazine *L'Etudiant's* 2019 ranking of academic cities "grandes villes"). During the past decade, several national stakeholders from the education field have moved to Poitiers, now considered as the "French capital of education".

For more than 580 years, the university mission has been based on the Knowledge Square: disseminating knowledge and culture to the greatest number of citizens, strengthening the cooperation between places of knowledge creation and local socio-economic actors, integrating its real estate strategy into the city urban development. Nowadays, in a rapidly changing world, these missions are more than ever relevant. The university of Poitiers remains fully mobilized to provide the best public service. This civic engagement has also led the university of Poitiers to launch the Poitiers Declaration, within the framework of the Coimbra Group: on the occasion of the CG annual conference, held in Poitiers in June 2016, the 39 Rectors and their Mayors gathered to share best practices in the university-city cooperation and signed the Poitiers Declaration. Today, this engagement is still a priority for the university and has motivated the participation to the European Universities initiative.

As explained in the Mission Statement and in the EC2U project proposal, it was very natural to engage in the creation of the EC2U Alliance that gathers universities that have the same values. The university of Poitiers has also a lot to gain by participating to the ambitious EC2U Alliance:

- learn from the other universities and develop upgraded and more-efficient governance and internal policies;
- develop upgraded internal processes and guidelines to rapidly meet the full compliance with Bologna Process, in particular via the use of e-learning, Open Badges and other relevant European tools;
- accelerate the access of students and staff to digital tools and platforms;
- boost the mobility of its staff and students (although the university of Poitiers is also among the top French institutions in this field);
- foster multi-disciplinary and mission-oriented research within the VIs, in particular via a UNSDG-based approach;
- prepare for Open Science and Citizen Science;
- inspire from other EC2U members for increasing its scientific, economic and social impact locally and nationally;
- increase further its impact in Europe and beyond.

4.2.2 Please provide a short presentation of the key aims and activities of the organisation that are relevant to the future activities of the alliance (recommended maximum length: 500 words)

The University of Poitiers is a comprehensive higher education institution that welcomes more than 28 000 students, 4 200 of whom come from 120 different countries. The 2 700 staff (administrative, teaching staff and researchers) develop the necessary knowledge and competences to provide students with high professional integration in all fields: as a result of this strong commitment, in 2018 and 2019 the institution has been ranked in the top 5 of French Universities for the success rate of students at Bachelor level.

Over the years, the University has also developed innovative activities in the field of education innovation, research and knowledge transfer to society: the university has been recently granted 5 national excellence programs for education innovation based on digital tools, design of new curricula with recognition of formal and informal education, design of personalized curricula, innovative doctoral training. Regarding research and innovation, in 2018 and 2019, 3 of its 42 laboratories/research institutes have been ranked in the top 10 of all French laboratories in terms of cooperation with private sectors. Additionally, since 2012, the university of Poitiers hosts 3 "laboratories of excellence" (national investment program): 1) materials, mechanics and energy for future transport, 2) robotics, 3) smart sensor networks.

This accumulated expertise will be shared with the other members of the EC2U Alliance. For instance, several activities could be particularly relevant regarding new ways to involve students and staff in campus life event (WP2) and the development of tools for a pan-European campus (WP3):

- welcoming and inclusive campus (in cooperation with CROUS, regional institution for students housing) with special attention paid to new students, incl. international students (national label "Welcome to France") and differently-abled students; the "Welcome Month" in cooperation with Poitiers city and international cafes with students associations ;
- "La Ruche", resource and training centre promoting collaborative work, encourages the implementation of new teaching practices and contributes to the development of digital culture;
- Wide range of Culture activities organized and hosted at the House of Students and in the city, Culture student card with local associations;
- promotion of good food: Solidarity grocery (Epis'Campus) and promotion of local food channels;

- social services and Health care for students and staff;
- welcoming and affordable residential policies;
- sports activities (cooperation with the French Olympic Games committee);
- fostering entrepreneurship: PEPITE (Student Entrepreneurship centre), "student-entrepreneur" status
- technological platforms for enterprises: Technopôle and House of Researchers;
- strong expertise in international outreach: the only French university that coordinated 3 Erasmus Mundus masters programs; strong record of coordination/participation to Erasmus+ projects with ERASMUS "good practices" in 2019
- EURAXESS Centre coordination;

Regarding the engagement to good health and well-being (WP4), quality education (WP5) and sustainable cities and communities (WP6), the university of Poitiers can offer expertise from:

- Academic Chair for Sport, Health and Well-being;
- Recognized laboratories in biology, health and imagery in cooperation with University Hospital;
- CRIIP (Resources centre for innovative teaching methods);
- the "Citizen University" (Université Citoyenne: since 2012, 300 courses freely accessible to citizens), the Third Age University;
- "Sustainable development and corporate social responsibility" and "eco-campus" labels (only two labelled FR universities);
- Gender Equality and Diversity Charters;
- strong education and research components to sustainable development: 25 degrees in the field, several internationally recognized laboratories (green chemistry, ecology, transportation and materials, energy);
- Programs for refugee students and for the reception of academics at risk (HOPE and PAUSE programmes)
- Service for differently-abled students and staff (Pôle Handicap).

The very strong cooperation between the university of Poitiers and all local/regional stakeholders will be key to support the activities in the field "Science with and for Society" (WP7) and the dissemination activities of WP8.

4.2.3 (if applicable) the coordinating organisation/applicant and the other beneficiary organisations/full partner organisations are allowed to contribute to the activities through 'affiliated entities' (=linked third parties), i.e.:

- legal entities having a legal or capital link with beneficiaries; this link is neither limited to the action nor established for the sole purpose of its implementation.
- several entities which satisfy the criteria for being awarded a grant and together form one entity which may be treated as the sole beneficiary, including where the entity is specifically established for the purpose of implementing the action.

Please note that 'affiliated entities'/linked third parties must comply with the eligibility and non exclusion criteria set in the call for proposals. They should therefore have a valid Erasmus Charter for Higher Education (ECHE).

4.2.4 Skills and expertise of the key staff involved in the European University alliance: Fill in the table below for the main staff members who will contribute to the implementation of the alliance. Please list only the **main contributors** (maximum recommended: 5). Note that the first key staff to be listed under P1 should be the alliance Coordinator.

Names of the staff members	Summary of relevant skills and experience
Ludovic Thilly	Full professor of Physics, former Executive Vice-Rector for international Affairs (2012- 2016), now Rector's Delegate for European Networks and Chair of the Executive Board of the Coimbra Group of Universities. Expert at the European Commission (incl. DG EAC working group on European higher education policy and the future Erasmus+). Coordinator of several national and international projects. Ludovic Thilly has coordinated all the preparatory work and the submission of the EC2U project in 2019 and 2020. He will be involved in all WPs.
Yves Jean	Rector of the University of Poitiers, Full Professor of Geography. He will be involved in WP1 and WP8.
Virginie Laval	Vice-rector for education, Full Professor of Development Psychology. She will be involved in WP1, WP3, WP4, WP5, WP6, WP8.
Christine Fernandez-Maloigne	Vice-rector for International affairs, Full Professor in image processing. She is the Director of a CNRS laboratory in medical imaging between SIEMENS, the Hospital and the University of Poitiers. She will be involved in WP1, WP4 and WP8
Jean-Marie Pincemin	Director of the International Relations Office. He has been a H2020 Marie Skłodowska Curie Actions NCP since 2017, and represents UP in the Coimbra Group' Doctoral Studies working group since 2011. He will be involved in WP1, WP3 and WP8.
Emilie Lama	International project Manager at the International Relations Office. She has been the administrative coordinator of the EC2U Alliance during the preparatory work for the submission in 2019 and 2020. She will be involved in in all WPs.

Beneficiary/full partner (BEN 2)

<i>Organisation name and acronym (Please provide both the name of the organisation in English and in the language of the country where it is established, if different)</i>	Country
University of Coimbra, UC – Universidade de Coimbra	PORTUGAL

4.2.1 *Why did this Higher Education Institution decide to join this alliance? What is the strategic added value for this institution in joining the alliance? (recommended maximum length: 500 words)*

Joining EC2U will provide to University of Coimbra a platform for the next level of the institutional development necessary to face the challenges our society faces nowadays.

The Bologna process changed dramatically our institutional context. Through a lengthy and sometimes painful process, structural reforms were implemented, and shared tools adopted. Intra-European mobility developed enormously. The attraction of our university for students from outside Europe increased significantly due to an educational offer based on degrees and quality assurance standards shared by 48 countries. In 2018/2019, more than 20% of our students were from outside Portugal, representing other 105 countries. This emergence of a multi-cultural and multi-lingual student population, reflecting a comprehensive internationalization strategy, and the global partnerships enabled by the EHEA and ERA, changed not only the university but also the local community and region around us.

In a highly centralized country like Portugal where, in demographic terms, the main cities expand and the rest of the country shrinks, university brings the benefits of the European project and of Europe's role in the world to a city and a region where human and relational capital are relevant resources. Everything that increases our capacity to make a difference locally through our global engagement is of the highest strategic value.

We share this vision with the other universities partnering in the alliance. We found together many similarities but also complementariness in the way our institutions interact with their local context, mainly their cities, deeply involved in this process. We understand the dangers of building ivory towers, disconnected from the challenges that impact on the everyday life of the citizens that will shape the future of our democracies. We also found that throughout history, our institutions are spaces where transnational cooperation and sharing of knowledge and values are cherished, even as the political agendas in the capitals pointed in divergent directions.

At a strategic level this alliance will allow us to move towards fundamental institutional goals:

- take the Bologna process main achievements to a higher level, by increasing mobility, exploring innovative student-centered educational approaches and developing innovative pedagogical projects;
- share knowledge, resources and competences in a challenge based approach to research and innovation, with high impact on society;
- contribute to sustainable development, aligned with the recommendations of the UN Agenda 2030, in line with European Green Deal;
- bring the added value of internationalization and European engagement to the our fellow citizens, while developing stronger links to our local community (act, react and interact);
- promote active, socially responsible, inclusive and enlightened citizenship, respecting dignity, equality and the right to difference, so that everyone can reach their potential, in a collective construction of goals and common challenges.

And so, the UC vision for the next years is perfectly aligned with the mission and goals of EC2U: *“to be internationally recognized as a research university, where the production of high quality knowledge directly influences the educational process and increases knowledge sharing with society, while addressing the concerns that are of each and every one and contributing with no restraints towards sustainable development”*.

4.2.2 *Please provide a short presentation of the key aims and activities of the organisation that are relevant to the future activities of the alliance (recommended maximum length: 500 words)*

One of the main characteristics of EC2U is that its members share major similarities and fundamental values vis-à-vis the role of academia in the society and its impact on Citizens' life. They share similar dimensions, similar symbiotic links with their cities and a long history of cooperation, especially in the scope of the Coimbra Group. Aims and activities overlap greatly, and the alliance strategy builds upon this convergence of context, visions and aims, as stated more fully in the EC2U Mission Statement.

The University of Coimbra brings some specific characteristics that we believe will be very relevant to the common goals and strategies of EC2U.

Our relational capital will become available to the alliance: besides being the Portuguese university that most foreigners attracts under the Erasmus+ Program, UC is a reference institution in the Portuguese speaking world and more than 250 million people live in countries where the official language is Portuguese. In those countries, UC is considered the Alma Mater of Portuguese language higher education, a role for which it was listed as UNESCO world heritage site (2013). In consequence, we have intense cooperation with higher education institutions and governmental agencies in Brazil, Portuguese-speaking African countries (PALOP), East Timor and Macao Special Administrative Region. Close to 3050 students from Portuguese Speaking Countries other than Portugal studied here in last academic year; more than 2500 students from Brazil each year constitute the largest Brazilian academic community outside Brazil. Through Coimbra, EC2U members will have access to a set of networks in all fields of knowledge that will provide significant opportunities for engagement of European research and education in regions facing huge challenges of innovation and high-level training.

UC is also a major tourism destination, receiving in the main campus around half a million tourists every year. We have developed expertise in sharing of academic heritage building to a wider audience and in the preservation and sustainability of such spaces under heavy usage. Each of the EC2U members holds also significant heritage and faces similar challenges.

And we can't forget the recognized cultural role of UC, which led the World Cultural Council to choose our university to host the 37th World Cultural Council Award Ceremony in 2020, the year of our 730th anniversary. According to data recently released by the European Commission, UC leads the list of Portuguese institutions with the most funding obtained so far in H2020 programs. UC is also the Portuguese entity with the highest number of patent applications, surpassing in 2019 the traditional supremacy of companies. This leading role in research and in innovation will surely contribute to EC2U activities. In what regards the Sustainable Development Goals selected for the initial phase, UC will lead the European Virtual Institute on Sustainable Cities and Communities, an area we have a long tradition of research and community engagement. We will also contribute significantly to the Virtual Institute for Good Health and Well-being, involving the resources of our CoimbraHealth cluster, the biggest hospital and health sciences cluster in Portugal.

4.2.3 (if applicable) the coordinating organisation/applicant and the other beneficiary organisations/full partner organisations are allowed to contribute to the activities through 'affiliated entities' (=linked third parties), i.e.:

- legal entities having a legal or capital link with beneficiaries; this link is neither limited to the action nor established for the sole purpose of its implementation.
- several entities which satisfy the criteria for being awarded a grant and together form one entity which may be treated as the sole beneficiary, including where the entity is specifically established for the purpose of implementing the action.

Please note that 'affiliated entities'/linked third parties must comply with the eligibility and non exclusion criteria set in the call for proposals. They should therefore have a valid Erasmus Charter for Higher Education (ECHE).

4.2.4 Skills and expertise of the key staff involved in the European University alliance: Fill in the table below for the main staff members who will contribute to the implementation of the alliance. Please list only the **main contributors** (maximum recommended: 5). Note that the first key staff to be listed under P1 should be the alliance Coordinator.

Names of the staff members	Summary of relevant skills and experience
Amílcar Celta Falcão Ramos Ferreira	Rector since March 2019. Vice-rector for Research, Innovation, Structural Funds, Sport, Libraries between March 2011 and March 2019. Full Professor at the Faculty of Pharmacy, of which was Director (2013-2019). He was also Director of the Interdisciplinary Research Institute of UC (2013-2019). Ph.D in Pharmacy (specialty in Pharmacology).
João Nuno Cruz Matos Calvão da Silva	Vice-Rector for International Relations and Alumni since March 2019. Vice-Diretor of the Sino-Lusophone Academy of the University of Coimbra (since October 2018). Vice-President of the Association of European Studies of Coimbra - Faculty of Law of the University of Coimbra (since February 2017) and Executive Director of the Legal Institute of Communication of the Faculty of Law of the University of Coimbra (since November 2015). Ph.D in European Union Law.
Cristina Maria Pinto Albuquerque	Vice-Rector for Academic Affairs and Social Action since March 2015. Full Professor at the Faculty of Psychology and Educational Sciences, expert in public policies, ethics, human rights and entrepreneurship. Students Ombudsman of UC during the period 2018-2019 and Sub-director of her Faculty for 4 years. Coordinates the Luso-Brazilian Observatory of Inequalities and Public Policies of the Center for Interdisciplinary Studies of the 20th Century of the UC. Ph.D in Social Work and Social Policies.
Manuel Carlos Gameiro da Silva	Full Professor at the Faculty of Sciences and Technology, expert in energy efficiency and instrumentation and measurement. Scholar of the MIT-Portugal Program and Invited Professor of the Master Course GBBV - Green Buildings, Batiments Verts - of University of Lyon. Coordinator of the Energy for Sustainability Initiative of the UC. Vice-President of Rehva - Federation of European Heating, Ventilation and Air Conditioning. PhD in Mechanical Engineering.
Liliana Rosa Dias Figueiredo de Almeida Moreira	Head of the International Relations Unit and Erasmus Institutional Coordinator of UC. Member of Coimbra Group: Latin America working group. President of the Executive Board for 8 years of the RIU - Association of International Relations Professionals of Portuguese Higher Education Institutions. Degree in Sociology, Master in Sociology - Processes of Globalization in National Societies and Ph.D. in Tourism, Leisure and Culture.
Filipe Rafael Pereira da Rocha	Head of Planning, Management and Development Unit. Responsible for strategic planning process, monitoring, analysis, previsions and studies, namely about higher education. Co-responsible for the three first processes of integrated planning at the UC (including the current one), their implementation and follow-up. Degree in Economics.

Beneficiary/Full partner – (BEN 3)

<i>Organisation name and acronym (Please provide both the name of the organisation in English and in the language of the country where it is established, if different)</i>	Country
Alexandru Ioan Cuza University of Iași, UAIC – Universitatea “Alexandru Ioan Cuza” din Iași	Romania

4.2.1 Why did this Higher Education Institution decide to join this alliance? What is the strategic added value for this institution in joining the alliance? (recommended maximum length: 500 words)

Alexandru Ioan Cuza University of Iasi joined the EC2U alliance as a natural continuation of the previous excellent cooperation with the other 6 partner universities, both within and outside the Coimbra Group.

Our university shares a significant number of similarities with the EC2U partners, such as being a comprehensive, challenge-driven and research-intensive university; its size, its active involvement in the international academic cooperation and its societal engagement add to the similarities. Complementarities, on the other hand, are as well among the main reasons why our university decided to join this particular alliance: the diverse educational approaches and methods, the various education systems in terms of overall organization and financing mechanisms, the complementarity of the respective academic subject areas and specializations of each partner (*Medicine, Engineering, Arts, Agriculture, Theology*), a complementarity of the European regions the partners belong to and a diversity of regions outside the EU that their international cooperation is focused on.

For Alexandru Ioan Cuza University of Iasi, which became highly visible and very active internationally during the past 30 years, joining the EC2U partnership for designing and achieving its objectives constitutes the opportunity to go beyond the current limits of international academic cooperation, especially with regard to the joint management and use of university resources, such as students, researchers and staff, labs and other facilities, but also to new educational and research fields and approaches.

Through its vision and objectives, EC2U perfectly responds to the strategy of Alexandru Ioan Cuza University of Iasi to further integrate its education and research into the life of the city and region of Iași, meeting the needs and expectations of their citizens. Iași became lately a vibrant IT hub with over 23.000 software engineers and IT research and development staff working both for giant companies such as Amazon, Continental, Xerox, Oracle, BitDefender and for medium and small size companies, the majority of these professionals having graduated our university. The same goes for the banking and economic sector, as well as for the teaching staff of Iasi and the region (education is the main employer in Iasi). Alexandru Ioan Cuza University of Iasi is committed to capitalize on this momentum and strengthen the cooperation with industry in designing curricula, jointly taught courses, shared research topics, etc; all these will be at the core of the EC2U project.

Inclusion is also a shared concern in EC2U and in UAIC. Iasi is the main city and UAIC is the main university in one of the poorest regions of the European Union. Hence, inclusion is a major factor for the success of UAIC. The EC2U objectives related to inclusion reflect, to a large extent, our university's concerns: support for disadvantaged students and families, social integration of (particularly intra-EU) migrants, access to medical care and well-being facilities.

4.2.2 Please provide a short presentation of the key aims and activities of the organisation that are relevant to the future activities of the alliance (recommended maximum length: 500 words)

Alexandru Ioan Cuza University of Iasi, the first modern university founded in Romania (in 1860), is constantly ranked 1 - 3 among Romanian universities in terms of research, education and institutional transparency.

With over 24.000 students (17.600 BA, 5600 MA and 900 PhD students) and 2000 full-time staff in its 15 faculties, our university's academic offer includes 80 degrees at bachelor level (11 taught in foreign languages), 120 master level programmes (21 taught in foreign languages) and 27 fields of study at the doctoral level (all offered in English as well). Research at Alexandru Ioan Cuza University of Iasi is top level, with a large participation in national and international research projects FP7, Horizon2020, COST, bi- and multi-lateral joint research projects, etc.)

Our university started its participation in the Erasmus exchange programme in 1998, being the leader at national level ever since, in terms of Erasmus students and also overall Erasmus beneficiaries. Since 2011 the university has coordinated 4 Erasmus Mundus Action2 projects and was a partner in 3 others. The current international cooperation of Alexandru Ioan Cuza University of Iasi includes over 400 partnerships with universities in 28 EU and 27 non-EU countries, affiliations to some of the most important university networks and associations (the Coimbra Group, the Utrecht Network, EUA and AUF) and cooperation within more than 100 inter-institutional agreements on all continents.

Alexandru Ioan Cuza University of Iasi has a strong cooperation with local and regional stakeholders, which the EC2U consortium can benefit from:

- partners from industry host student traineeships, contribute to the creation of new, modern teaching, learning and research spaces in the university and organize numerous joint events with the university;
- the city hall works closely with the university, providing support services for local and international students, acting as a partner in major UAIC events and involving the university in municipality events; a major example of cooperation has been, for many years, a large start-up and business incubator facility offered by the municipality, the academic environment and the business community of Iasi;
- the Regional Development Agency (ADR Nord-Est) calls for applications for development projects, a frame in which the university managed to make many of its strategic objectives come true; ADR also involved the university in the design of the RS3.

The university is also widely experienced in transnational academic management, given its branches in Economics and Business Administration, Law, Physics and Physical Education and Sports, hosted by and taught in cooperation with partner

universities from the Republic of Moldova. Our university has, therefore, gained valuable experience in the joint international management of university human resources and facilities.

Alexandru Ioan Cuza University of Iasi thus brings relevant experience in each of the fundamental components of the university mission: education, research, international development, governance and outreach; all these are elements that may perfectly be integrated and coherently developed within the EC2U project activities.

4.2.3 (if applicable) the coordinating organisation/applicant and the other beneficiary organisations/full partner organisations are allowed to contribute to the activities through 'affiliated entities' (=linked third parties), i.e.:

- legal entities having a legal or capital link with beneficiaries; this link is neither limited to the action nor established for the sole purpose of its implementation.

- several entities which satisfy the criteria for being awarded a grant and together form one entity which may be treated as the sole beneficiary, including where the entity is specifically established for the purpose of implementing the action.

Please note that 'affiliated entities'/linked third parties must comply with the eligibility and non exclusion criteria set in the call for proposals. They should therefore have a valid Erasmus Charter for Higher Education (ECHE).

4.2.4 Skills and expertise of the key staff involved in the European University alliance: Fill in the table below for the main staff members who will contribute to the implementation of the alliance. Please list only the **main contributors** (maximum recommended: 5). Note that the first key staff to be listed under P1 should be the alliance Coordinator.

Names of the staff members	Summary of relevant skills and experience
Tudorel Toader	Rector of <i>Alexandru Ioan Cuza</i> University of Iași, Professor of Romanian Criminal Law, European Criminal Law and Constitutional Law. (WP1 and WP8)
Henri Luchian	Full Professor of Computer Science, Vice-Rector for International cooperation (co-design/implementation of university's international strategy). Coordinator of: KA103 and KA107 E+ projects (300+ partners), 4 Erasmus Mundus Action 2 projects, other European/international projects in education/research, 90 bilateral agreements on 5 continents, networks partnerships (Coimbra Group, Utrecht Network, EUA, AUF). National coordinator for the European Credit Transfer System, national Bologna promoter. (WP1, 4 and 8)
Daniela Tatiana Șoitu	Full Professor of Sociology and Social Work, and the Erasmus+ and EEA Faculty coordinator. Worked in and coordinated national and international research and development projects, with expertise in the areas of well-being, health care policies for vulnerable persons and groups and research activities focused on the social work system, social care for the elderly, meditation and disputes resolutions, counselling for personal development, applied social work, NGO's and civil society cooperation. (WP4)
Nicoleta Laura Popa	Associate professor at the Faculty of Psychology and Educational Sciences, and vice-dean for undergraduate studies and international relations, with academic and research interests in intercultural education, mobility and migration, educational assessment and evaluation and gifted education. (WP5)
Ioana Andrea Serafinceanu	Head of the International Office of <i>Alexandru Ioan Cuza</i> University of Iasi since 2016, with an experience of over 13 years in the design, management and implementation of student exchange programmes, such as the Erasmus KA103 and KA107 and Erasmus Mundus Action 2 projects run by the university. (WP3)

Beneficiary/Full partner – (BEN 4)

<i>Organisation name and acronym (Please provide both the name of the organisation in English and in the language of the country where it is established, if different)</i>	<i>Country</i>
Friedrich Schiller University Jena, FSU - Friedrich-Schiller-Universität Jena	GERMANY

4.2.1 *Why did this Higher Education Institution decide to join this alliance? What is the strategic added value for this institution in joining the alliance? (recommended maximum length: 500 words)*

Founded in 1558, the Friedrich Schiller University Jena is one of the oldest universities in Germany. Once the centre of German philosophical thought, it has become a broad-based, research-intensive institution with a global reach and a thriving international community of about 18,000 undergraduate and postgraduate students from over 110 countries worldwide.

With its partners in academia, high-tech industry and top-level non-university research institutions, the University has established a strong network of cooperation and forms the centre of an internationally recognized, vibrant, and productive scientific and economic region in Central Germany. The University also has a long history of excellence in learning and teaching. It has consistently been rated one of Germany's best universities for the education and the support it provides to students from all backgrounds.

We share the values and goals with the partners of EC2U. Participation in the consortial structure provides us with opportunities to expand and strengthen already existing ties by systematically harnessing our similarities and complementarities which will lift us jointly to another level of institutional collaboration and will thus create a larger impact. We have a lot to gain by sharing the existing expertise and potential of and with the consortium as we want to establish best practice and policies of internal – at the individual partner university - and external relevance, in particular:

- We see that an extended effort is necessary to develop a European talent pool as well as to address societal challenges. In that context we clearly see the need for action to systematically and strategically develop cross-sectional as well as urban-regional- European interfaces.
- We need to better link education, research, innovation and society by providing platforms of interaction to get inspired by each other in order to sustain technological advance. Responsible research is the key.
- We see a lot of potential in jointly setting an agenda for research themes and technology transfer by creating structures that allow for shared resources and that open access to additional funding sources.
- We need even more and extended opportunities for students to explore and experience Europe hurdle-free in order to provide them with the skill set they need to stand their ground in a competitive international labour market. We have to further develop and optimize educational models by challenging the framework and different conditions in the partner countries as these still constitute many obstacles.
- We need to address even more outspokenly equality, diversity, inclusion and European Engagement.
- We need to increase our efforts regarding digitization and better intertwine it with our internationalization strategy.
- We hope to increase the impact of our joint efforts by creating visibility within Europe and beyond.
-

All these aims fit very well into our concepts and strategies for internationalization, of teaching and learning, of digitization (some of them are currently under review to set the goals within our university for the next years). We see the added value in strategically tying the goals of the consortium together with our individual university strategies and values to give them even more weight and impact.

4.2.2 *Please provide a short presentation of the key aims and activities of the organisation that are relevant to the future activities of the alliance (recommended maximum length: 500 words)*

As long-term goals we see the following: Of high relevance for the University Jena is to increase opportunities for students through excellent international Master programmes that are research-oriented and based on a challenge-driven approach, that apply high standards in quality and monitoring and that include practical experience in industry with mobility schemes in a systematic way. The networks and first steps in WP 4 – 7 will deliver the basic models. To anchor career development and entrepreneurial thinking as mandatory components in all curricula is a long-term goal.

The University Jena is currently developing a sustainability concept. WP 6 in particular and its approach as well as the themes in the other WPs related to the UN Sustainable Development Goals are first steps in designing and implementing measures. In addition, we see long-term cross-fertilization related to our existing UNESCO Chair on Global Understanding for Sustainability – in sharing and combining networks and activities and creating synergies globally.

Applying the management steps and governance of the consortium, the long-term goal would be to transform the knowledge triangle into the square by increasing civic engagement and societal participation in the form of a European Civic Engagement Incubator for volunteering, projects auction for crowdfunding, intercultural consulting and career projects, citizen labs and civic engagement matching. This could be a unique platform based on WP 7's Engagement Stage and the EC2U Think Tanks.

4.2.3 (if applicable) the coordinating organisation/applicant and the other beneficiary organisations/full partner organisations are allowed to contribute to the activities through **'affiliated entities'** (=linked third parties), i.e.:

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Please note that 'affiliated entities'/linked third parties must comply with the eligibility and non exclusion criteria set in the call for proposals. They should therefore have a valid Erasmus Charter for Higher Education (ECHE).

4.2.4 Skills and expertise of the key staff involved in the European University alliance: Fill in the table below for the main staff members who will contribute to the implementation of the alliance. Please list only the **main contributors** (maximum recommended: 5). Note that the first key staff to be listed under P1 should be the alliance Coordinator.

Names of the staff members	Summary of relevant skills and experience
Walter Rosenthal	President: Leadership of the University Professor of Cellular Signal Transduction; He will be involved in WP1, WP7, WP8
Iris Winkler	Vice-President for Learning and Teaching Professorship of German Language and Literature Education, She will be involved in WP3, WP4, WP5, WP6, WP7
Georg Pohnert	Vice-President for Research ; Professor of Instrumental Analytics/ Bioorganic Analytics ; He will be involved in WP4, WP5, WP6, WP7
Uwe Cantner	Vice-President for Young Researchers and Diversity Management; Professor of Economics ; He will be involved in WP2, WP4, WP7
Claudia Hillinger	Head of International Office ; WP1, WP2, WP3, WP4, WP5, WP6, WP7, WP8 She will be involved in all WPs

Beneficiary/Full partner – (BEN 5)

Organisation name and acronym (Please provide both the name of the organisation in English and in the language of the country where it is established, if different)	Country
University of Pavia, UNIPV - Università Degli Studi di Pavia	ITALY

4.2.1 Why did this Higher Education Institution decide to join this alliance? What is the strategic added value for this institution in joining the alliance? (recommended maximum length: 500 words)

The University of Pavia (UNIPV) is one of the world's oldest academic institutions of higher education: it was founded in 136 and remained until the 20th century the only University of the Milan Area and the region of Lombardy. Today it is a comprehensive university, which covers all subject areas - Science and Technology, Science Engineering, Life Sciences, Humanities and Social Sciences - and is composed of 18 Departments offering study programs at all levels, from Bachelor's degrees to Doctorate. The academic staff counts more than 900 professors and researchers. Over 21,000 students, from various regions of Italy, Europe and overseas, study at the University of Pavia.

Pavia has been a city-campus since its foundation and continues to offer to its students the unique experience in Italy and rare in Europe to study at one of 20 University colleges that are largely independent from the administrative structure of the University.

UNIPV has been involved in establishing a unique link between universities and their cities since the Poitiers Declaration, initiated in Poitiers in June 2016 (www.coimbra-group.eu/poitiers-declaration/). The European Campus of City-Universities / EC2U is inspired by both the Poitiers Declaration and the previous Pavia Protocol, dating from 2015 (<https://www.cruis.it/component/k2/anci-e-cruis-firmano-ilprotocollo-di-pavia.html>).

Across our community we share a deep commitment to build on the foundations of the Pavia-Poitiers process now broadened and transformed in the EC2U network, and the belief that our common university/campus identity is a consolidated reality open to inaugurate a new very ambitious chapter, aiming at the creation of a common, open educational area:

- we have been and are actively involved in City-campus relations
- we have a comparable number of students
- our educational model is multidisciplinary
- we believe in, investing on and promoting sport activities for all
- we have a very long and successful record of Internationalization, international cooperation globally, and funded European mobility projects.

The added value of the university of Pavia is threefold:

- 1) being able to test our strong belief in projecting transnationally the existing city-campus model;
- 2) to intensify by an articulated, common effort, the quality of education across the alliance;
- 3) to contribute to the implementation within the European Educational system of the SDGS goals, particularly 3,4 and 11.
- 4) to design a new concept, innovative Connect Centre central to the Alliance development

4.2.2 Please provide a short presentation of the key aims and activities of the organisation that are relevant to the future activities of the alliance (recommended maximum length: 500 words)

UNIPV key aims and activities relevant for future activities within the EC2U alliance include:

- Cooperation and international solidarity, in particular a refugees program with a strong educational component.
- Academic areas of academic excellence: medicine, life sciences and humanities/classic studies
- A unique historical College system (that dates back to the XVI century)
- A outreach policy linking education, research and the job market
- A University/hospitals/research system including our centres (<http://www.unipv.eu/site/home/ricerca/centri-di-ricerca.html>) and our approach based on Applied multidisciplinary in medicine and engineering
- A unique Master degree scheme incorporating ad hoc traineeship experience (LM+ program)
- Our distance learning centre: <http://idcd.unipv.it/kiro-lab1>

4.2.3 (if applicable) the coordinating organisation/applicant and the other beneficiary organisations/full partner organisations are allowed to contribute to the activities through 'affiliated entities' (=linked third parties), i.e.:

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4.2.4 Skills and expertise of the key staff involved in the European University alliance: Fill in the table below for the main staff members who will contribute to the implementation of the alliance. Please list only the **main contributors** (maximum recommended: 5). Note that the first key staff to be listed under P1 should be the alliance Coordinator.

Names of the staff members	Summary of relevant skills and experience
Francesco Svelto	<p>Rector of the University of Pavia 2019-2025</p> <p>Full Professor in Electronic Engineering. He participated in six EU research projects. Member of IEEE (Institute of Electrical and Electronic Engineers). Since 2006, Scientific Director of Joint University- STMicroelectronics. Vice-President of the Faculty of Engineering and Pro-Rector for the Third Mission. He was elected as Rector of the University of Pavia for the next six years (2019-2025).</p>
Antonella Forlino	<p>Vice-Rector for International Affairs 2019-2025</p> <p>Associate Professor of Biochemistry, member of Academic Senate of the University of Pavia from 2015-2018, she was nominated Pro Rector for International Affairs in 2019. After 5 years of post-doctoral training in NIH, USA her research activity has been focused on the molecular and biochemical study of rare heritable bone diseases using in vitro and in vivo models. She was principal investigator of several national and international grant. She is teaching Biochemistry at the Medicine and Surgery Harvey and Golgi Courses and at the Biotechnology Master Degree and she is member of the Board of the PhD in Biomedical Sciences. She is authors of over 90 peer review publication and she is in the editorial board of Journal of Bone and Mineral Research, Matrix Biology and Scientific Reports.</p>
Ilaria Poggiolini	<p>EC2U Work Package Leader</p> <p>Professor of International History and former Pro-Rector for International Affairs (2013-2019) at the University of Pavia. She is a member of the National Committee for the Publication of Italian Diplomatic Documents (MAECI) and of the Doctorate Program in History at the University of Pavia. She has been awarded Visiting Fellowships by the Fulbright Program, NATO, the Woodrow Wilson School, (Princeton University), the British Council, LSE (London) and St. Antony's College, Oxford. She is the author of books and essays on the origins of the Cold War, transatlantic relations and British-American-European relations.</p>
Silvana Rizzo	<p>Vice-Rector for Academic affairs</p> <p>Full Professor of Odontostomatological Diseases, owner of the Special Odontostomatological Surgery courses. She directs the Department of Clinical-Surgical, Diagnostic and Pediatric Sciences. Director of the University Dental Clinic deals with research and clinical assistance in the fields of Oral Surgery, Child Surgery and Implantology. She was President of the Degree Course in Dentistry and Dental Prosthesis and Vicar Dean of the Faculty of Medicine and Surgery. Founding member of SIdCO (Italian Society of Odontostomatology Surgery), referee of Oral Surgery in the Didactic Consultation of the College of University Professors of Odontostomatology, Active Member SIO (Italian Society of Osteointegrated Implantology), and Member of the Board of Directors of SIOCMF (Society Italian Odontostomatology and Maxillofacial Surgery)</p>
Michela Cobelli	<p>EU project manager at the International Relations Office.</p> <p>Experienced officer with a demonstrated history of working in higher education institutions in the field of International Relations. Strong professional experience in project cycle management of EU-funded programmes. She works on Erasmus+ KA1-KA2 (ICM, Strategic Partnerships, Capacity Building, Joint master degrees); FORMER: Ciências sem Fronteiras; Erasmus Mundus, LLP, TEMPUS, EDULINK.</p> <p>Tasks and activities:</p> <ul style="list-style-type: none"> • Promotion and implementation of the internationalization policy of the University • Writing of call for proposal for departments and the central administration on topics relating to modernization, governance and internationalization of higher education • Management of EU projects (technical and financial) • Assistance in the process of development and management of EMJMD

Beneficiary/ Full partner– (BEN 6)

Organisation name and acronym (Please provide both the name of the organisation in English and in the language of the country where it is established, if different)	Country
University of Salamanca, USAL – Universidad de Salamanca	SPAIN

4.2.1 Why did this Higher Education Institution decide to join this alliance? What is the strategic added value for this institution in joining the alliance? (recommended maximum length: 500 words)

The main reason why the University of Salamanca, which celebrated its 800 years in 2018, decided to join the EC2U Alliance is rooted in both the similarities and the complementarities shared by the seven universities that integrate the Alliance.

On the one hand, all universities are traditional research and education universities. We strongly believe that research and education go hand in hand and that a European university campus is only possible having these two perspectives. All seven universities are traditional city universities with a very strong international outreach. They are this strongly committed to both local and global activities. The seven universities share also common values: due to their active participation in European programmes (and not only in the Erasmus programme), they are contributing in an effective way to the development of a stronger and more inclusive Europe, promoting the European values in citizens' everyday life.

Furthermore, all partner universities have been close partners for years in the Coimbra Group of Universities, where they have developed common task forces and worked together in European projects. Their long-established institutional relations are very strong and not dependent on internal political university affairs. This fact will make the EC2U Alliance sustainable in the future and was one of the most important factors for joining the consortium. The University of Salamanca will be dedicating a great amount of its resources to set up a European campus, so we needed trustworthy partners that share our values and visions for the future.

On the other hand, the other six universities are complementary to us. Although, as traditional universities, we share common curricula to a certain extent, for example in quality education and languages, we are complementary in others like urban sustainability and health and well-being. We are also very diverse in geographical, cultural and linguistic terms: we have seven different working languages besides English, we are integrated in four different European macro-regions, three of the universities are border universities, three are embedded in a traditional Catholic cultural (and mental) area, two in a Lutheran one, another one in an Orthodox one and the leading university is committed to "laïcité". Linguistically, culturally and regionally the EC2U Alliance represents Europe's diversity and could prove the best lab to develop and later implement the idea of a European university campus.

4.2.2 Please provide a short presentation of the key aims and activities of the organisation that are relevant to the future activities of the alliance (recommended maximum length: 500 words)

The University of Salamanca was founded in 1218 and is one of the three oldest universities in Europe, boasting a wide range of Faculties and Research Institutes in Sciences and Arts. In 2011, it was awarded the Campus of International Excellence status. It is the university of reference in its region and beyond (Castile and León) and the "Alma Mater" of nearly all historical Latin American universities.

The University of Salamanca offers a wide range of Studies to about 26,000 pre-graduate students every year, plus about 3,000 post-graduate ones; it contracts 3,200 researchers, who are distributed in 57 University Departments, 26 Faculties and Schools, 12 Institutes, as well as several Research Units on the Social, Biomedical, Art, Experimental and Formal Sciences. The total number of teaching staff amounts to 2,600 and the total number of administrative staff who work for this institution is 1,500 and, along with the human resources, the magnitude of its facilities and the available up-to-date instrumental equipment guarantee the quality of a vast scientific and technologic offer to the society.

The University of Salamanca (USAL) is a public institution with an extensive experience and tradition of research in the field of health sciences, biology, language studies, education, etc. The University of Salamanca has participated and is still participating in several European projects under the subsequent RTD European Framework Programmes (I to VII), Horizon 2020 and other European Programmes/Actions like ERASMUS+, LIFE+, Interreg, DAPHNE, COST Actions, EQUAL, Community Action Programmes, etc. The University of Salamanca has thus a very extensive experience in the development and management of more than 140 European projects and research networks.

Due to its internationalisation activities and closely ties to some parts of the world, the University of Salamanca also reaches out to all continents, particularly to Latin America and East Asia.

Therefore, the University of Salamanca can actively contribute to shape at a regional, national, European and global level the proposed European Campus of City Universities (EC2U) from a European and Iberoamerican perspective.

Regarding teaching and research activities, the University of Salamanca is particularly strong in two areas closely related to the future activities of the university alliance: quality education and health. In both areas, the University of Salamanca scores very high in international rankings and can decisively contribute to define new spaces of collaboration among European universities, to harmonise educational and research structures based on best practices and to export the proposed alliance model to other parts of Spain and Latin America. In fact, Salamanca leads the newly started European-Iberoamerican Space for Higher Education.

Given its background, the University of Salamanca will participate actively in all proposed work packages from a global perspective.

4.2.3 (if applicable) the coordinating organisation/applicant and the other beneficiary organisations/full partner organisations are allowed to contribute to the activities through **'affiliated entities'** (=linked third parties), i.e.:

- legal entities having a legal or capital link with beneficiaries; this link is neither limited to the action nor established for the sole purpose of its implementation.
- several entities which satisfy the criteria for being awarded a grant and together form one entity which may be treated as the sole beneficiary, including where the entity is specifically established for the purpose of implementing the action.

Please note that 'affiliated entities'/linked third parties must comply with the eligibility and non exclusion criteria set in the call for proposals. They should therefore have a valid Erasmus Charter for Higher Education (ECHE).

4.2.4 Skills and expertise of the key staff involved in the European University alliance: Fill in the table below for the main staff members who will contribute to the implementation of the alliance. Please list only the **main contributors** (maximum recommended: 5). Note that the first key staff to be listed under P1 should be the alliance Coordinator.

<i>Names of the staff members</i>	<i>Summary of relevant skills and experience</i>
Ricardo Rivero Ortega	Rector Magnificus, professor of law. Expert in university management and administrative law. He will be involved in WP1.
Efrem Yildiz Sadak	Local project coordinator. Vicerector of International Relations, professor of Hebrew and Aramaic Studies. Expert in internationalisation, multilingualism and minority languages. He will be involved in all WP, particularly in WP1, WP5 and WP8.
Raúl Sánchez Prieto	Work package leader. Rector's delegate for International University Networks, professor of German. Expert in internationalisation, multilingualism and language education. He will be involved in all WP, particularly in W1, WP5, WP7 and WP8.
Izaskun Álvarez Cuartero	Vicerector for Teaching, professor of Latin American history. Expert in teaching management, university degrees and Europe-Latin American relations. She will be involved in WP4, WP5 and WP6.
María Teresa Hernández Gallego	Head of the International Office. Expert in exchange programmes. She will be involved in WP2, WP3 and WP7.

Beneficiary/ Full partner – (BEN 7)

Organisation name and acronym (Please provide both the name of the organisation in English and in the language of the country where it is established, if different)	Country
University of Turku, UTU – Turun Yliopisto	FINLAND

4.2.1 Why did this Higher Education Institution decide to join this alliance? What is the strategic added value for this institution in joining the alliance? (recommended maximum length: 500 words)

University of Turku has a long history of a fruitful cooperation with the other universities of the alliance. The university is a member of Coimbra group, which was established in 1985, and a participant of Poitiers Declaration in 2016. University of Turku has also had a leading role in Bologna process, to ensure comparability in the standards and quality of European higher-education qualifications. By joining the alliance, University of Turku will form a part of a high-quality international European high-education campus, which means a prominent increase in the internationalization of the university, regarding the international student and staff mobility and international cooperation in scientific research. This has a high potential to increase education and research quality of the university. By joining the alliance, the University of Turku can also further strengthen the cooperation with the city in the fields of urban research and human well-being, highlighting its strategic values related to climate change and sustainable development.

4.2.2 Please provide a short presentation of the key aims and activities of the organisation that are relevant to the future activities of the alliance (recommended maximum length: 500 words)

The main strategic goals of the University of Turku for 2016-2020 (Effective research, Responsible education, A catalyst for social well-being and the economy, and Community well-being) are perfectly in line with the alliance's aims, and thus highly relevant for the alliance. Internationality, free, open and effective science, responsibility, co-operation, interaction and equality values are emphasized throughout these strategic aims of the university. The same values will be in the focus of the Strategic Plan for 2021-2030. The University of Turku has also adopted climate change issues and sustainable development as a comprehensive strategic theme at all levels of the University community, and declared to be carbon neutral by end of year 2025. These commitments can guide the alliance's future actions. The University of Turku is also an entrepreneurship university with a strong focus on the support of entrepreneurial and innovation actions and city collaboration. This is also highly relevant for the alliance's future activities bearing in mind the alliance's aspiration to strong collaboration with the city and socio-economic world. Digitalization is also one of the main focus areas of the university of Turku, with a high significance for the alliance's future activities. The planned Virtual Institutes and Master Programs are in line with current expertise of the University of Turku.

4.2.3 (if applicable) the coordinating organisation/applicant and the other beneficiary organisations/full partner organisations are allowed to contribute to the activities through 'affiliated entities' (=linked third parties), i.e.:

- legal entities having a legal or capital link with beneficiaries; this link is neither limited to the action nor established for the sole purpose of its implementation.
 - several entities which satisfy the criteria for being awarded a grant and together form one entity which may be treated as the sole beneficiary, including where the entity is specifically established for the purpose of implementing the action.
- Please note that 'affiliated entities'/linked third parties must comply with the eligibility and non exclusion criteria set in the call for proposals. They should therefore have a valid Erasmus Charter for Higher Education (ECHE).**

4.2.4 Skills and expertise of the key staff involved in the European University alliance: Fill in the table below for the main staff members who will contribute to the implementation of the alliance. Please list only the **main contributors** (maximum recommended: 5). Note that the first key staff to be listed under P1 should be the alliance Coordinator.

Names of the staff members	Summary of relevant skills and experience
Jukka Kola	Rector of the University of Turku, leadership of the University. He will be involved in WP1.
Kalle-Antti Suominen	Vice-Rector for Research, Full Professor of Physics. He will be involved in WP1, WP4, WP5, WP6.

<i>Names of the staff members</i>	<i>Summary of relevant skills and experience</i>
Piia Björn	Vice-Rector for Education, Full Professor of Special Education. She will be involved in WP2, WP3, WP4, WP5, WP6, WP7.
Mika Hannula	Vice-Rector for Partnerships and Strategic Engagement, Director of the Turku Technology Center. He will be involved in WP1 and WP7.
Riitta Mustonen	Director of Development. She will be involved in WP1 and WP8.

4.3 Quality of the alliance's cooperation arrangements

4.3.1 On the basis of the activities described in the work packages, explain how **the distribution of responsibilities and tasks** ensures that all partners will actively contribute to the work of the alliance (recommended maximum length:500 words)

- a) from a **financial and structural perspective** (for example through the common provision of services, databases and scientific infrastructure)
- b) from an **organisational perspective**, through the establishment of **common management structure(s)**
- c) from an **institutional perspective**, through commitment at highest institutional level while **giving all staff and students the opportunity to be part of the co-creation of the alliance**

a) Distribution of responsibilities and tasks

The EC2U Alliance cooperation arrangements reflect the working modalities that guided the proposal preparation: they are based on a **co-creation process and consensus-based working modality, with equality as a guiding principle**.

The responsibilities, tasks and decisions are thus **equally shared**.

Each Full Partner is responsible for at least one WP:

- WP1 (Management of the project): University of Poitiers
- WP2 (Culture and Campus Life): University of Turku
- WP3 (Towards a European Campus: EC2U Connect Centre): University of Pavia
- WP4 (Good Health and Well-being): University of Iasi
- WP5 (Quality Education): University of Salamanca
- WP6 (Sustainable Cities and Communities): University of Coimbra
- WP7 (Science with and for Society): University of Jena
- WP8 (Sustainability and Dissemination): University of Poitiers

In addition to managing activities of the WPs, **all Full Partners equally contribute to the provision of staff power** (equal number of person-months involved in the activities) and **equally benefit from the budget of mobility (staff and students), equipment and other costs**: this implies that **all the developed platforms and tools will be shared within the Alliance**. As an example, **the Virtual Institutes, VIs, will not be physically located at one specific partner but will connect the different teams via the EC2U Connect Centre (WP3)**.

b) Common management structures

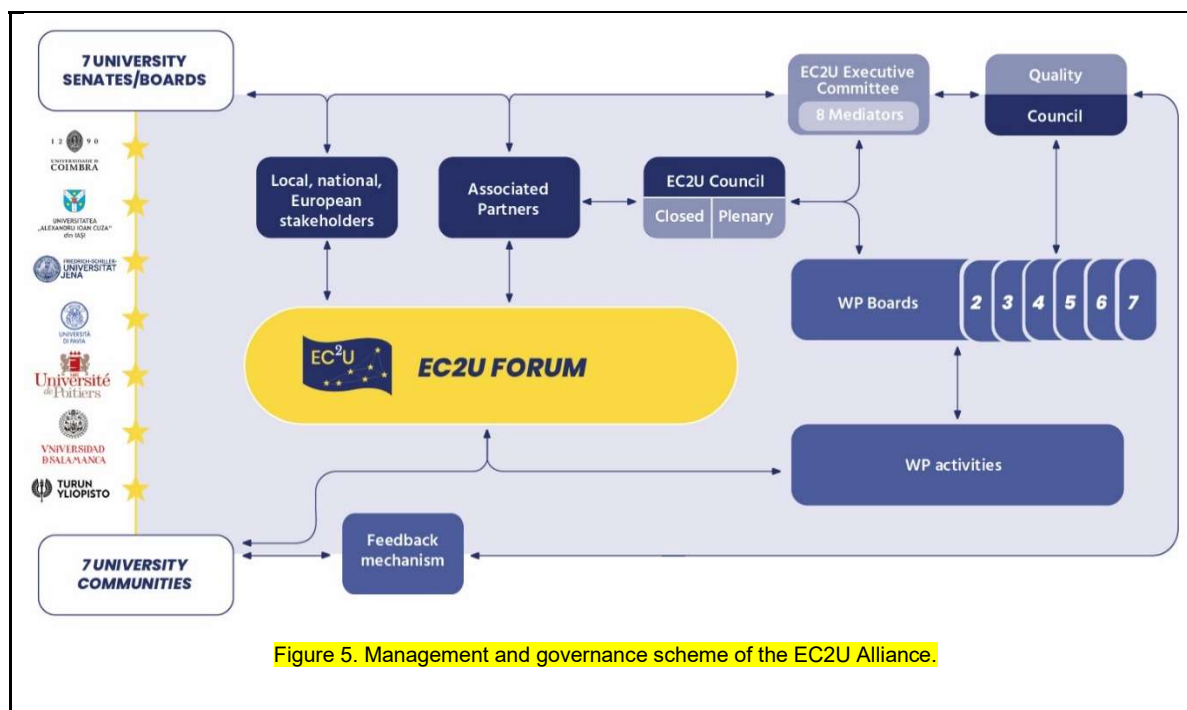
Figure 5 illustrates the **management and governance scheme of the EC2U Alliance**: it includes the **shared EC2U statutory bodies** and how the different actors will actively participate to all activities, including WPs and EC2U Forum. The statutory bodies are of four types: the **Executive Committee (ExeCo), the EC2U Council, the Quality Council and the WP Boards**. Their composition and operational is described in details in section 4.3.3 but it is important to underline that **each Partner will be equally represented in the statutory bodies**.

c) Institutional and communities commitment

Figure 5 also highlights the fact that **all levels of the member universities are committed to the EC2U Alliance**: from the **Senates/university Boards (regarding strategic and statutory decisions)** to the **global academic communities (regarding WP activities and EC2U Forum)**.

All students and staff profiles will be involved in the Alliance activities and will benefit from the available mobility budget, without mentioning the virtual mobility. Furthermore, the academic community (students and staff) will be **regularly consulted through a “feedback mechanism” (WP1)**.

All these elements will guarantee a **true co-creation process**, involving all members of the academic community, as well as the Associated Partners.



4.3.2 Explain how partners complement each other, including in terms of **diversity of types of higher education institutions**, with regard to the joint implementation of the common vision, strategy and common activities (recommended maximum length: 250 words)

The seven Full Partner universities can count on obvious intrinsic similarities as that they are all **long-standing, comprehensive, education-driven and research-intensive universities with excellent international reputation and similar size**: they could thus be viewed as HEIs of the same type. However, these similarities should not hinder **important differences**:

- the seven universities are based in countries with diverse cultural, economic, linguistic, social and demographic characteristics (as described in section 2);
- the institutional autonomy in organization, financing and operation in the respective higher education systems is very different, as recently illustrated by EUA Autonomy Scorecard³⁷;
- some academic fields are active only in some of the seven universities (e.g. Medicine, Engineering, Theology, Arts) and each institution has its own development strategy.

All these elements demonstrate that the **seven higher education institutions actually complement each other thus ensuring to the EC2U Alliance the necessary diversity to achieve more than what can be done by individual members**.

Furthermore, the 30 Associated Partners bring **additional valuable profiles with key stakeholders from the Knowledge Square and the socio-economic world**: cities, regional and national regulatory/governmental bodies/agencies, students associations, innovation and scientific parks, chambers of commerce and network of European universities.

The active participation of these partners will further enhance the performance and impact of the EC2U Alliance.

4.3.3 Describe how the cooperation arrangements will maximise the benefits of the integrated cooperation, and **reduce existing administrative barriers and obstacles** in comparison to existing arrangements Please also describe how the cooperation arrangements promote all types of mobility within the alliance, including to and from organisations other than higher education institutions (recommended maximum length: 250 words)

³⁷ <https://www.university-autonomy.eu/>

The EC2U project will lead to the creation of a pan-European campus that has no equivalent so far, in terms of span and level of integration: **governance and management** (“an operational Alliance”), **campus life** (“a united pan-European campus”), **response to all aspects of the University missions** (“Respond to the challenges of the Knowledge Square”).

Nevertheless, the Alliance cooperation arrangement provides a **clear, transparent and simple working modality** that will ease its governance: in particular, all decisions will be taken by the ExeCo, after consultation of the seven university senior managements, the EC2U Council (Closed and Plenary), the Quality Council and the WP Boards.

The eight WPs will also deliver the **necessary tools, guidelines and strategic plans to reach, within a minimum amount of time, a full implementation of projects results and outcomes at all members of the Alliance**: in particular, the joint (virtual) platforms, incl. the “EC2U Connect Centre”, will maximise and speed up these benefits (governance and monitoring, virtual and physical mobility of staff and students, etc.); **the Virtual Institutes, VIs, will be the best examples of this extra-mural approach.**

More importantly, several activities will focus on joint initiatives aiming at **overcoming organisational and cultural barriers** between the seven academic communities, in particular via a **trust-based share of practices** (WP3), **joint cultural and sports events** (WP2) or **bi-annual EC2U Forum** (WP8): such **intensive dialogue between all actors, supported by increased mobility flow of variable length and modality** (virtual, physical, blended) will further develop **trust and create a sense of belonging to a single pan-European community**, overcoming existing barriers.

The participation of **Associated Partners from the field of higher education regulation** (**AP1.4, AP2.2, AP3.2, AP4.2, AP5.2, AP6.2**) will also play a major role in the **capacity of the Alliance to identify limitations and obstacles in (regional, national, European) regulations** (e.g. related to accreditation of new programmes, automatic recognition of academic qualifications and learning periods abroad, micro-credentials) and propose solutions to **jointly overcome these barriers.**

Within WP7, innovative activities such as the “Entrepreneurial Academy”, “Connecting lighthouses of European education”, “Welcome to the European Classroom internships” will provide to students and staff **additional unique opportunities to experience mobility at Associated Partners or external socio-economic actors.**

4.3.4 Describe the arrangements and responsibilities for transparent and efficient **decision-making, conflict resolution, risk management and reporting and communication** between the participating organisations (recommended maximum length: 500 words)

As illustrated in **Figure 5**, the EC2U statutory bodies are:

- the **Executive Committee, ExeCo**. It is the **decision-making body of the EC2U Alliance** and it is chaired by the Project Coordinator. The **ExeCo will also be in charge of WP1 and WP8**. Each university is represented by one Institutional Representative (e.g. Vice-Rector for International Affairs), one Students Representative and one Administration Representative: the ExeCo is thus composed of 22 people. Among these members, **7 “Inter-institutional Mediators”** (one from each Institution) will be nominated by the EC2U Closed Council for being **in charge of one of the different fields of activity of the Alliance: Mobility, Education, Research, Innovation, Campus life, Culture and Sports, Communication**. In addition, one of the 7 Students Representatives will be elected (by the Students Representatives) to be the **8th Inter-institutional Mediator representing the global students community**. **The 8 Mediators and the Project Coordinator (ExeCo Chair) will each have a vote**. The ExeCo will **meet physically every six months** to review the progress of the project and the minutes from the six other WP Boards in order to take necessary decisions. In addition, it will **e-meet every month** to monitor general affairs. Additional **online ExeCo meetings will be organized to respond proactively to issues requiring urgent attention, e.g. conflict resolution or actual risk management**. In this field, the ExeCo will also be supported by the **WP3**, with its **“UNLOCK: Supporting conflict resolution and risk management” feedback loop**. A **management plan for major global risks** (i.e. the ones with potential threat to the Alliance’s sound operation) has **also been already designed** as presented in **Table 1**, below. This table complements section 3.2.3, where risks related to activities are listed.

- the **EC2U Council**. It is the main **consultative body to the ExeCo**. Its meetings are organized in conjunction with each EC2U Forum; it is **chaired by the hosting Rector**, hence reproducing the rotating presidency of the European Union. It is sub-divided into two structures:

- the **EC2U Closed Council** is the closed consultative body to the ExeCo. It is composed of the 7 Rectors and the Project Coordinator. The ExeCo will be invited to all EC2U Closed Council meetings.

- the **EC2U Plenary Council** is the extended consultative body to the ExeCo. It is composed of 44 people: the 7 Rectors, the Project Coordinator (as WP1 and WP8 Leader), the 6 WP Leaders and one Representative from each Associated Partner (30). The ExeCo will be invited to all EC2U Plenary Council meetings to ensure **widest dialogue between all partners of the EC2U Alliance**.

- the **Quality Council**: it is the **independent consultative body to the ExeCo** regarding the **quality assessment of delivered EC2U processes and outcomes**. It is composed of 10 people: **seven internal experts in quality management** (one per university, typically Heads of quality offices) and **three recognized experts from outside of the seven universities**. The Chair and the other members of the Quality Council will be appointed by the ExeCo after consultation with the EC2U Closed Council. The ExeCo and the WP Leaders will be invited to all Quality Council meetings.

- the six **WP Boards**. They will **monitor WP2-3-4-5-6-7 activities** and report to ExeCo, EC2U Plenary Council and Quality Council. Each WP Board will be composed of 7 people, incl. the WP Leader, i.e. one Representative from each university.

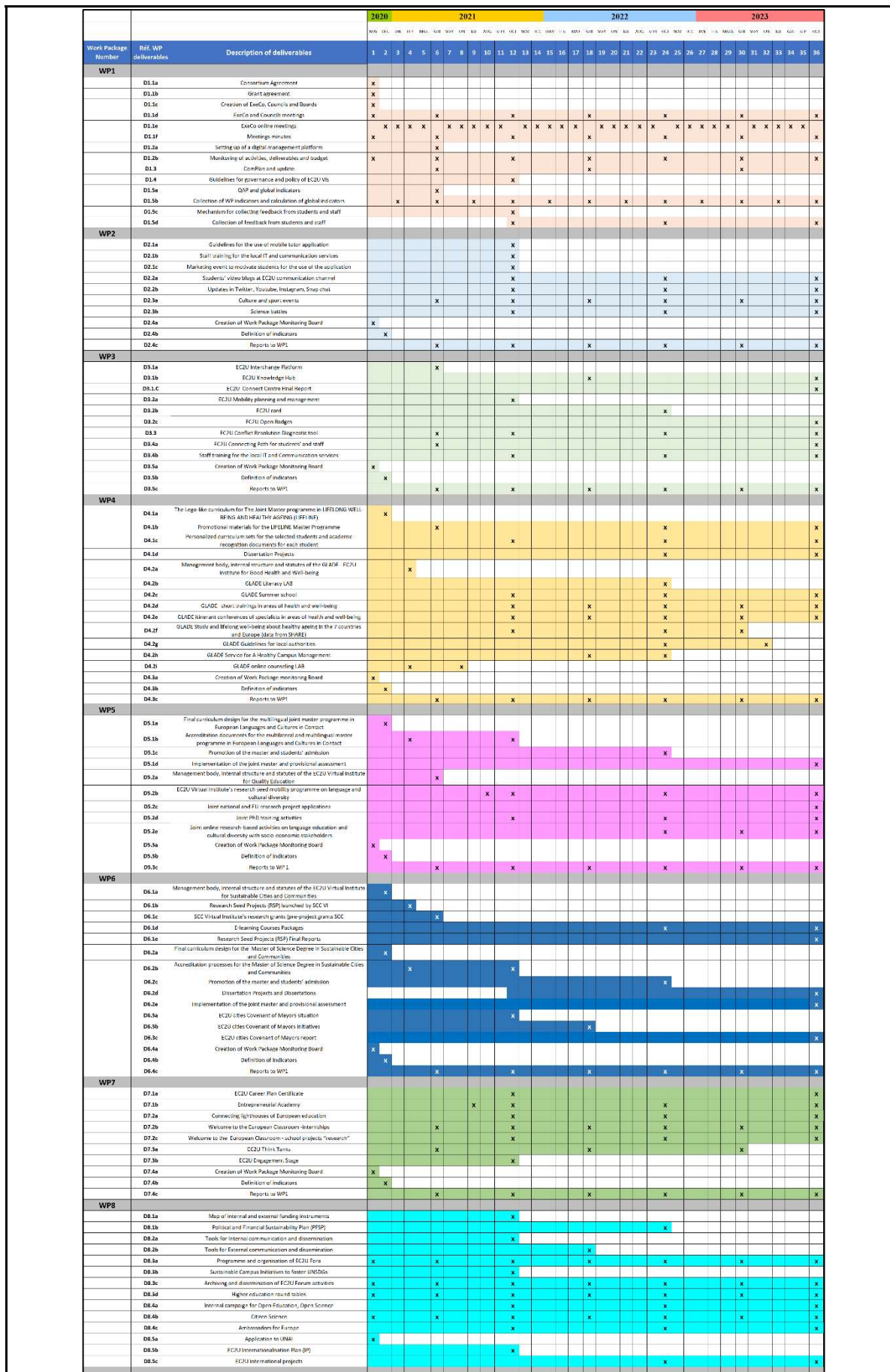
WP1, WP3 and WP8 will provide the necessary guidelines and tools, incl. a global **digital project management platform** and the **EC2U Connect Centre**, to **continuously monitor the project planning/budget and list/collect all results from all WPs, every three months**. The collected data will be used to write all necessary reports. All the meetings' minutes will be made available to all actors of the Alliance, on the EC2U website. A **Communication Plan**, including internal/external communication and dissemination activities will be defined in WP1, with input from the WP Boards, and implemented in WP8.

The **Virtual Institutes**, VIs, will be managed by teams composed of a **Policy Coordinator** (e.g. a Vice-Rector), a **Scientific Coordinator** (the related WP Leader during the first 3 years) and an **Administrative Coordinator**. These teams will be appointed by the ExeCo after consultation with the EC2U Closed Council.

Figure 6 presents the **Gantt chart** associated to the planned activities from the height WPs, with “crosses” **locating the due dates of deliverables**. It is worth noting that, in general, these **due dates are well distributed** along the three years, providing sufficient time to properly assess the **quality of the deliverables**.

Table 1: EC2U management plan for **major global risks**.

Risk #	Description of Risk	Risk level	WP	Proposed mitigation measures
1	Actual expenses exceed budget	medium	1	The project budget will be monitored every three months to ensure its efficient use and control. If needed, resources from members of the Alliance will be re-allocated according to project priorities and extra resources could be requested to external partners.
2	Delivery delay or low quality of results and outputs	low	All	The Quality Council will regularly monitor the Quality Assurance Plan, via global indicators derived from WP indicators, and perform a continuous global assessment of project progress and quality. In case of anomaly, ExeCo and WP Leaders will be alerted and requested to propose contingency plan.
3	Low participation to EC2U events	medium	All	ComPlan will be developed and guide internal and external communication activities. It will be updated every 12 months with the development of new EC2U communication tools. If two EC2U events suffer repeatedly from low participation (below 50% of expected participation), ComPlan will be revised immediately (additional online ExeCo meeting).
4	Delay in accreditation of new EC2U Master programmes	high	3-4-5-6	In case of delay in accreditation of the new EC2U Master programme(s) at one or several members' accreditation agencies, the Master programme(s) will be started at the already accredited universities, later joined by the other ones.



5. SUSTAINABILITY AND DISSEMINATION (max.20 points)

5.1 Long-term strategy for sustainability of the alliance

Explain the long term strategy for the sustainability of the alliance. Indicate how each member of the alliance will support this financially or otherwise, with the objective of being sustainable beyond the pilot (recommended maximum length: 1000 words)

As presented in the Mission Statement, the present project aims at creating the **building blocks of a long-term Alliance** and at **testing and benchmarking some innovative concepts**, among which are the **EC2U Connect Centre**, the **UNSDG-based joint Master programmes and Virtual Institutes**, the **Entrepreneurial Academy**, the **EC2U Think Tanks and the EC2U Forum**.

In the first three-year period (pilot phase), the seven universities are supporting the project activities by a **significant co-funding as a clear sign of their commitment to and faith in the project**: over a project total cost of almost 8.8 million euros, the **contribution from the seven universities amounts to 43%, i.e. almost 3.8 million euros, mainly in the form of staff cost**. It must be mentioned that the **seven cities (Associated Partners) will also contribute at the level of 140 000€ for the organisation of the EC2U Fora** during the pilot phase.

It can easily be argued that such level of co-funding from the universities is not sustainable on the longer term: actually, this support corresponds to **the necessary initial investment needed to launch an operational and sustainable Alliance**. Indeed, at the end of the first three-year period, the EC2U Alliance will have delivered:

- governance bodies;
- and support structures to:
 - campus life;
 - education, research and innovation;
 - resources sustainability;
 - internal/external dissemination and outreach to Society.

Then, assuming a four-year extension of the support from the European Commission via the European Universities initiative, the Alliance will enter into a **“consolidation phase”**, where **additional resources will be necessary to maintain the Alliance capacity to expand its activities, both internally and externally**. Finally, the **“consolidated phase”** will be reached, with no more specific support from the European Commission: the Alliance will then be **sustainable and fully autonomous with respect to resources**.

This mid-term and short-term evolutions will already be anticipated during the pilot phase via the design of a **Political and Financial Sustainability Plan**, in WP8, that will guide the future development of the EC2U Alliance. For instance, it could be envisaged to create a **joint separate legal entity** (e.g. a non-for-profit association) to run an EC2U central office with jointly hired staff. Also, a possible **extension of the Alliance to other HEIs** will be discussed at the end of the pilot phase. More importantly, the financial long-term sustainability will be addressed by the mapping and active search for **external resources from local, regional, national and European stakeholders** (incl. Erasmus+, Horizon Europe, other EU instruments such as ESIF, InvestEU, Digital Europe, etc.). Also, to anticipate the long-term increase of students and staff mobility, the seven universities have already started to request **boosted Erasmus+ KA103 grants** (see section 3.1.3). Moreover, the current Associated Partners will be involved in the long-term support and it can be also anticipated that **additional partners**, such as the **university Foundations** and other local **socio-economic stakeholders and industries** will be interested in sponsoring some campus life and VIs activities.

The anticipated evolution of the Alliance budget breakdown is presented in **Figure 7: in the pilot phase (2020-2023), the budget is fully balanced between expenses** (inner circle, subdivided into 63% staff costs, 23% physical mobility costs, 14% other costs) **and incomes** (outer circle, subdivided into 57% EU grant, 43% Alliance contribution). For the **consolidation phase (2023-2027) and consolidated phase (beyond 2030)**, the breakdown is **fictionous** but gives a fair idea of the evolution of expenses, with a **long-term increase of mobility**, while it shows that **specific EU support will be gradually replaced by other external resources, incl. other European grants** (Erasmus+ KA1, Horizon Europe and successors, other EU programmes) **and additional public and private partnerships**.

To support this long-term evolution, WP8 will also deliver an **Internationalisation Plan**, aiming at developing joint international education, research and innovation projects between VIs and relevant international actors, incl. United Nations (via UNAI)³⁸.

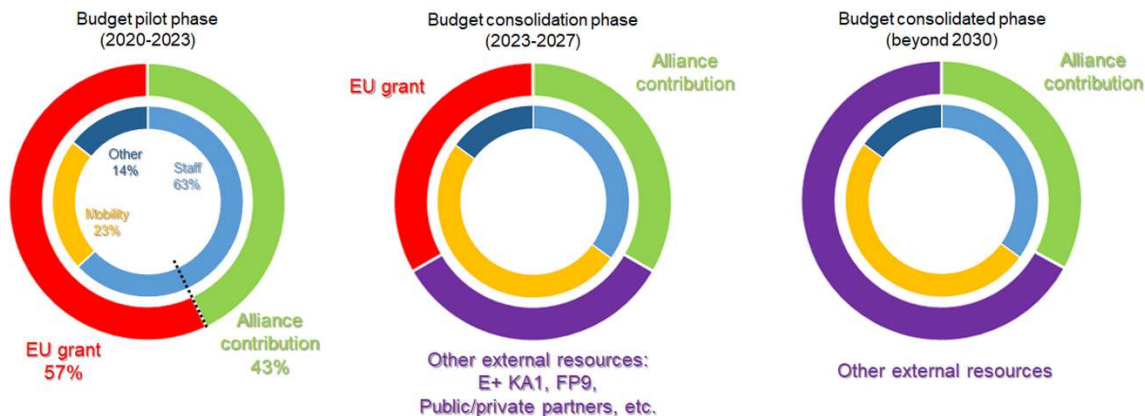


Figure 7. Evolution of the expenses (inner circles) and incomes (outer circles) of the Alliance, during the pilot, consolidation and consolidated phases.

The long-term political evolution of the EC2U Alliance is illustrated in **Figure 8**: stemming from the EC2U project governance scheme (**figure 5**), the WP Board and WP activities (that are specific to the EC2U project) are replaced by the **sustainable VIs** that embed all activities related to specific UNSDGs by mixing education, research and innovation. What will remain from the EC2U project are the **statutory bodies** and, of course, the **EC2U Forum**.

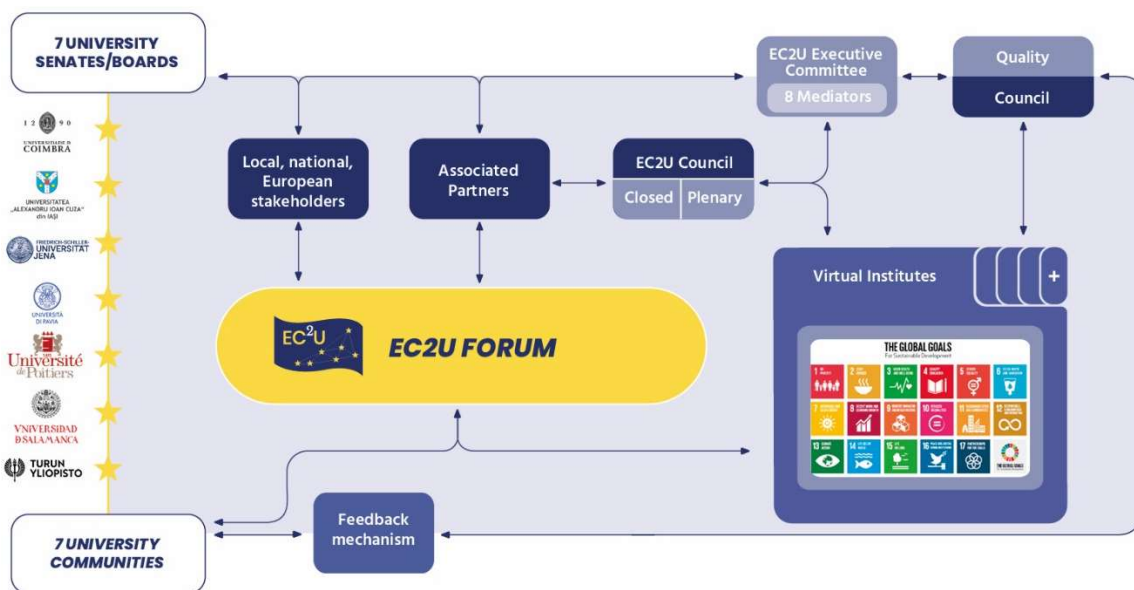


Figure 8. Long-term evolution of the EC2U Alliance.

³⁸ <https://academicimpact.un.org/>

5.2 Capacity of the alliance to act as role model

*Explain how the **outputs and good practices** generated by the alliance could be **replicated** and **shared** in other higher education institutions **beyond the alliance** (recommended maximum length: 1000 words)*

As exposed in the Mission Statement and in section 1.2, the EC2U project includes a variety of activities that respond to three key challenges: 1) establish an operational Alliance; 2) create a united pan-European campus; 3) respond to the challenges of the Knowledge Square.

These challenges have been the guiding principle during the preparatory steps of the project design because **the EC2U consortium is convinced that they are essential components of a relevant model envisaging the “University of the Future”**. Indeed, the EC2U project will **test and continuously improve**, when needed, the building blocks of a model aiming at:

- agile governance and management structure, with political and financial sustainability;
- systemic transformation process with joint structures and tools;
- innovative and transversal education and research teams working on same goals and challenges;
- a united community within and beyond the Alliance.

As such, the proposed activities are innovative and challenging but, after the testing phase, **the delivered outputs and good practices will be openly shared** via all EC2U communication channels and events **to other consortia of higher institutions**, including in the form of **“tool kits”** (e.g. “how to create an operational multi-disciplinary challenge-based Virtual Institute” or “how to create a a-la-carte challenge-based European Master programme”, etc.).

The proposed model is **transferable to other consortia of higher institutions, be they comprehensive or not**, because of many features already exposed in section 1.5.3:

- the EC2U Alliance is **representative of the majority of European medium-size urban areas** with an access to higher education;
- the EC2U events, in particular the EC2U Forum, have the **capacity to directly reach and impact all stakeholders** at local, regional, national and European levels;
- the participation of relevant Associated Partners, with appropriate political mandates, enables **fast-track to systemic impact** at all levels.

5.3 Dissemination

*Describe the **dissemination plan** of the results and good practices put in place. Describe the human and financial resources, activities, tools and communication channels, including through the use of social media **to ensure that results and benefits will be shared openly and effectively to a wide range of stakeholders** during and after the 3-year funding period (recommended maximum length: 1000 words)*

Activities related to the dissemination of results and practices are mainly developed in WP1 and WP8:

- WP1 will develop the **necessary political guidance for the dissemination via the definition of a Communication Plan** that will be monitored by the ExeCo and will be developed and regularly updated **in compliance with the Quality Assurance Plan** and according to the developed communication tools;
- WP8 will **implement the Communication Plan** according to the internal and external communication requirements. This will be done by the use, the development (when necessary) and the adaptation of appropriate tools, according to targeted internal/external audience (students, university personnel, general public, other stakeholders): website, newsletters, smartphone application, use of social media, etc. WP8 also includes the **organisation of the EC2U Fora** that will be the flagship events of the Alliance.

In addition, some WPs will require **additional support for the advertisement of EC2U events or dissemination of specific results: Science battles, culture and sports events (WP2), guidelines and policy papers (WP3, WP4, WP5, WP6), thematic schools and workshops (WP4, WP5, WP6, WP7)**.

In addition to the now classical communication channels that are websites, newsletters, smartphone applications, social media³⁹, **the EC2U Alliance is committed to broaden and deepen direct human interactions**, as the best way to disseminate the outputs of the project, in consistency with its political vision: **strengthening the dialogue between universities and society**. To this end, the teams from the seven universities have reflected, during the preparation of the EC2U project, on a structure that would **upgrade cooperation among the universities, with the cities and with all other stakeholders**: the concept of the EC2U Forum was created on the model of the World Social Forum. Similarly, the EC2U Forum will provide an **inclusive space** for those that have no formal way to participate in the decision processes. It will stimulate **debates, co-creation and cooperation** among actors from the seven universities and all stakeholders engaged in concrete actions towards the shared goal of a more inclusive, democratic and fair society. The live streaming and recording of all presentations and round tables will **guarantee impact beyond the present audience and long-term and larger resonance of the EC2U Alliance**. Several activities also include the delivery of **policy papers related to education innovation and implementation of the Knowledge Square**: all these articles will be **presented at relevant European and international conferences** (e.g. “Learning and Teaching Forum” from EUA⁴⁰, dedicated workshop at annual EAIE conference⁴¹, etc.) **and published in open access journals** (e.g. “Internationalisation of Higher Education”⁴²) to guaranty the widest dissemination to EHEA (see section 5.4).

5.4 Open Educational and Open Science and Citizen Science resources:

If relevant, and within the limits of existing national and European legal frameworks, describe how data, materials, documents, audiovisual and social media activity will be made available to make data searchable, accessible, interoperable, and re-usable (FAIR) to other higher education institutions and European Universities in Europe. (recommended maximum length: 500 words)

The activities developed in all the WPs, and in particular in the EC2U VIs and WP7 activities, will be developed in **compliance with Open Education⁴³ and Open Science⁴⁴ European policies** to ensure that all results and outputs are searchable, accessible, interoperable, and re-usable.

In particular, the **use and generalisation of existing practices and platforms at individual institutions will be promoted** via open archives and digital repositories, open access publication guidelines. WP8 will organise **awareness campaigns on open education and open science** within the EC2U Alliance universities to develop a **shared culture of openness**: this includes the promotion of multi-disciplinary education and research, integrity, open data (FAIR), open access (European Open Science Cloud).

Citizen Science will be promoted during the WP7 activities and on the occasion of each EC2U Forum: **special round tables will be organized with citizens, researchers from the Alliance and invited external experts, influencers and stakeholders to debate on major challenges and the responses from Science**. Original formats such as “EC2U Think Tanks” or the “Engagement Stage” in WP7 will encourage **participative engagement of citizens of all backgrounds** – these formats will be inclusive, diverse and integrative. Responsible Science and Innovation, taking into account the societal impact, will thus be clearly one of the foci of the project. The objective will be to renew the dialogue on the basis of **common trust, between scientific experts and society**: the EC2U Forum will thus contribute to the development of Citizen Science in Europe. It could also be envisaged to create, on the longer term, a recurring online EC2U Forum, accessible to all.

³⁹ Web site www.ec2u.eu, Twitter account @EC2U_Alliance

⁴⁰ <https://eua.eu/issues/20:learning-teaching.html#sec-european-learning-teaching-forum>

⁴¹ <https://www.eaie.org/barcelona.html>

⁴² <http://www.duz-medienhaus.de/de/fachinformation/wissenschaft/handbook-internationalisation/>

⁴³ <https://ec.europa.eu/jrc/en/open-education>

⁴⁴ <http://ec.europa.eu/research/openscience/index.cfm>

6. WORK PROGRAMME

6.1 Work packages (WPs) and related activities

*This section concerns a detailed description of the project **activities** of the European University alliance to achieve the objectives described in section 3.*

*Organise the activities of your work programme into work packages. A **work package (WP)** means a major sub-division of the work programme. For each work package, enter an objective and list its activities and outputs/outcomes/deliverables that belong to it. The information should be logical and guided by identifiable outputs.*

Note: two work packages are compulsory: work package 1 covering the general management and coordination of the work plan activities (management meetings, coordination, financial management, progress reports, etc), and the last work package for the sustainability and dissemination activities. The other work packages shall be determined by your alliance on the basis of its strategy and proposed activities.

Note: work package 1 should cover all activities related to the general management and coordination of the work programme activities. Do not try splitting these activities across different work packages.

You can create as many work packages as needed by copying work package 2.

 Enter each activity and the corresponding output/outcomes/deliverable only once (under one work package).

*Please describe the **overall approach** followed by your alliance to carry out **the 3-year work programme**, and provide an overview of the main activities, how they will be articulated, what will be the main outputs/outcomes/deliverables (recommended maximum length: 500 words)*

As described in the Mission Statement and in section 1.2, and illustrated in **figure 2**, the guiding principle for designing the EC2U project structure has been to ensure that the 8 WPs and related activities are responding to the following **three key challenges**:

- Establish an **operational Alliance**;
- Create a **united pan-European campus**;
- Respond to the challenges of the **Knowledge Square**.

In more details, an **operational Alliance** will be established by:

- implementing a **solid yet agile governance and management structure** (WP1), via the activities “1.1 Alliance arrangement”, “1.2 Global monitoring”, “1.3 Communication plan”, “1.4 General policy on EC2U Virtual Institutes” and “1.5 Quality assessment and review” and the associated deliverables.
- implementing **joint structures and activities that will drive the Alliance** (WP3), via the activities “3.1 PREPARE: Creating the EC2U Connect Centre”, “3.2 MANAGE: Promoting connectivity in management”, “3.4 TRANSFER: Connecting Technological Poles and Cities across the Alliance” and the associated deliverables.
- designing and implementing a strategy to **ensure the sustainability of the EC2U model** (WP8), via the activities “8.1 Long-term strategy for sustainability” and “8.5 Internationalisation of the EC2U VIs” and the associated deliverables.

A **united** pan-European campus will be promoted by:

- accompanying the **systemic transformation process** (WP2 and WP3), via the activities “2.1 EC2U Mobile Application”, “2.2 Students’ meeting spaces” and “2.3 Enhancing common activities in science, art, culture and sports to strengthen the idea of European Campus”, “3.3 UNLOCK: Supporting conflict resolution and risk management” and associated deliverables.
- working on **same goals and challenges of EHEA and ERA** (WP4, WP5 and WP6), via the activities “4.2. EC2U Virtual Institute for Good health AnD wELL-being (GLADE)”, “5.2 EC2U Virtual Institute for Quality Education (pilot project profile: Language and Cultural Diversity)” and “6.1 EC2U Virtual Institute in Sustainable Cities and Communities” and associated deliverables.
- creating a **community beyond the Alliance** (WP7 and WP8), via the activities “7.2 EUROPEAN EDUCATION, Creative pupils, inspired teachers”, “7.3 EUROPEAN ENGAGEMENT, Engaged, inclusive and open community”, “8.2 Internal/external communication and dissemination”, “8.3 EC2U Forum, a role model” and “8.5 Internationalisation of the EC2U VIs” and associated deliverables.

The challenges of the **Knowledge Square** will be addressed by:

- creating the **Virtual Institutes** (WP4, WP5 and WP6), via the activities “4.2. EC2U Virtual Institute for Good Health and Well-Being”, “5.2 EC2U Virtual Institute for Quality Education” and “6.1 EC2U Virtual Institute in Sustainable Cities and Communities” and associated deliverables.
- creating **innovative and transversal trainings** (WP4, WP5, WP6, WP7 and WP8), via the activities “4.1 Joint Master Programme in LIFELONG WELL-BEING AND HEALTHY AGEING (LIFELINE)”, “5.1 Multilingual Joint Master Programme in European Languages and Cultures in Contact”, “6.2 Joint Master Programme in Sustainable Cities and Communities”, “7.1 EUROPEAN TALENTS, Highly qualified, innovative, entrepreneurial” and “8.4 Open Education, Open Science, Citizen Science” and associated deliverables.
- fostering **dialogue at all levels and with all partners** (WP6, WP7 and WP8), via the activities “6.3 Actions for Cities and Regions”, “7.3 EUROPEAN ENGAGEMENT, Engaged, inclusive and open community”, “8.3 EC2U Forum, a role model” and “8.4 Open Education, Open Science, Citizen Science” and associated deliverables.

The articulation between the 8 WPs is illustrated by **figure 9** (next page) where the activities of each WP are interlinked within two operational fields: “**structures and management**”, “**tools, trainings and activities**”. All the results and outputs are then shared with “**internal and external communities**” via the EC2U Forum, among the many dissemination activities.

The constant dialogue between actors of the 8 WPs will be insured by the different statutory bodies of the EC2U Alliances: **ExeCo, WP Boards, plenary EC2U Council**, with the support of the **Quality Council** (see **figure 5**). They will continuously monitor and assess the progress and quality of deliverables in the different operational fields. Such well-structured approach will bring an **unprecedented enhanced cooperation between the members of the Alliance** and ensure that results will reach the targeted audiences.

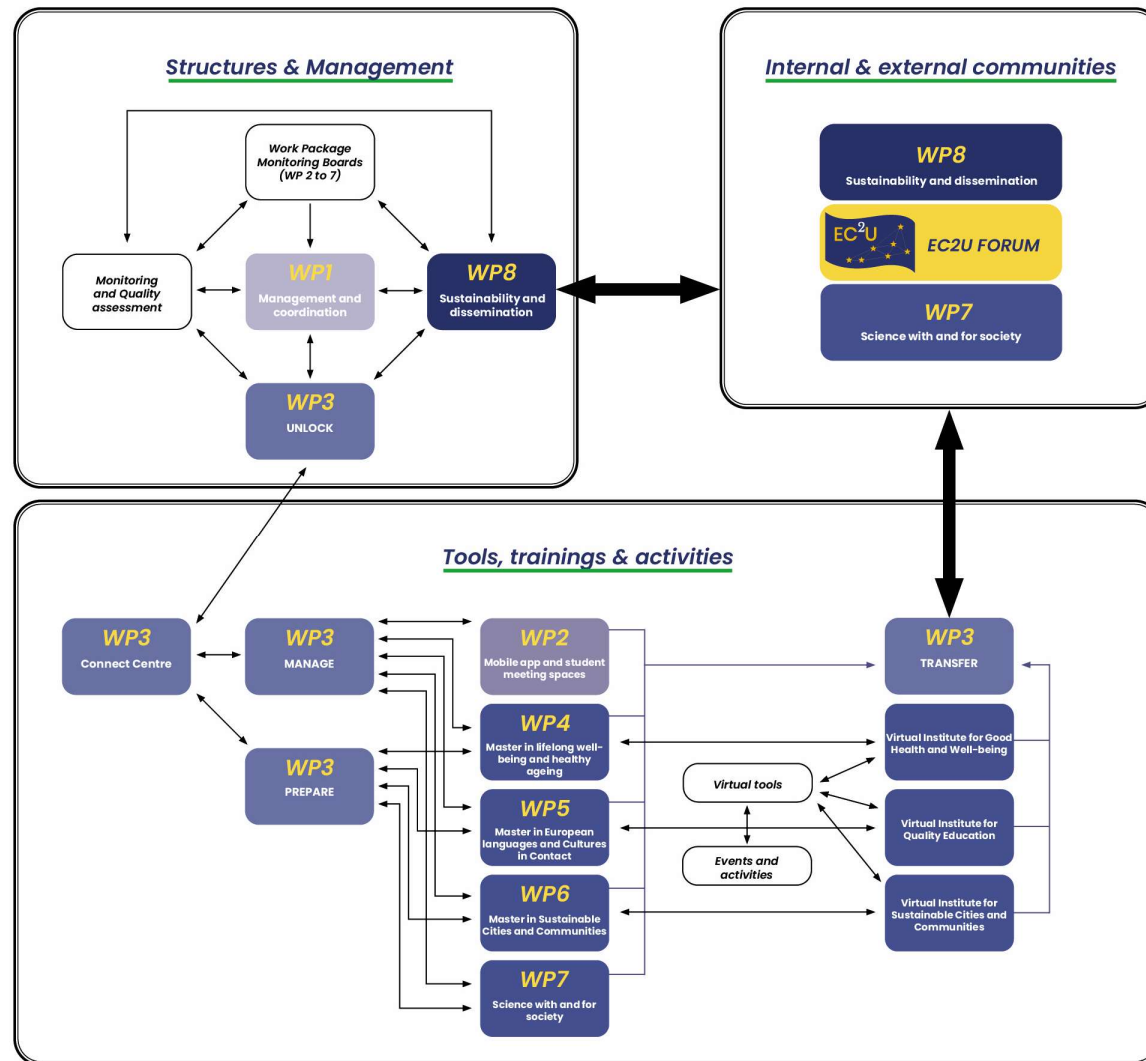


Figure 9. Operational links between activities of the EC2U model.

Overview of all Work packages

Please list below the different **activities** the alliance intends to carry out during the 3 years.

WP number	WP title	WP Leader	Total budget for each WP	Start (month/year) - end dates (month/year)	Duration (number of months)
WP1	Management and Coordination	University of Poitiers	1 188 316.5	M1-M36	36
WP2	Culture and Campus Life	University of Turku	941 158	M1-M36	36
WP3	Towards a European Campus: EC2U Connect Centre	University of Pavia	1 034 005	M1-M36	36
WP4	Good Health and Well-Being	Alexandru Ioan Cuza University of Iasi	907 524	M1-M36	36
WP5	Quality Education	University of Salamanca	1 082 888.5	M1-M36	36
WP6	Sustainable Cities and Communities	University of Coimbra	993 554.5	M1-M36	36
WP7	Science with and for Society	Friedrich Schiller University of Jena	951 516.5	M1-M36	36
WP8	Sustainability and Dissemination	University of Poitiers	1 116 380	M1-M36	36

Work Package 1: Management and Coordination

Duration:	M1 – M36	Lead beneficiary:	University of Poitiers (UP)
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Description of the activities (what, how, where) and division of work
Present a concise overview of the work (planned tasks). Be specific, give a short name for each task and number them.

Show who is responsible for which tasks (coordinator (COO), beneficiaries (BEN), linked third parties (LTP)).					
Task number <i>(continuous numbering linked to WP)</i>	Task name	Description	Participants		With help of associated partner organisation (s) <i>(Yes/No and which one(s))</i>
			Name	Role <i>(COO, BEN, LTP, OTHER)</i>	
1.1	Alliance arrangement	This activity will lay the foundations of the EC2U Alliance by a series of official documents (incl. grant and consortium agreements) that will define: - the overarching arrangement of the Alliance; - the distribution of responsibilities and tasks (financial, structural and organisational) within the Alliance; - the processes for transparent and efficient decision-making (incl. conflict resolution and risk management) within the EC2U project but also between the project and the highest institutional level at each member of the Alliance (i.e. University Board or Senate). The official documents will include the grant agreement and the consortium agreement derived from the already existing agreement signed by the seven Universities (see Mission Statement). In particular, it will provide the composition of the different boards of the EC2U project (Executive Committee - ExeCo, EC2U Council, Quality Council, WP Boards - see compositions in section 4.3.4), the nomination processes of their members and their meeting frequencies and outputs.	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	YES ALL (see full list in annex of Mission Statement)
1.2	Global monitoring	The high level of ambition of the EC2U project requires careful monitoring of its planning (milestones) and selection of efficient tools, incl. a global digital management platform to collect all results (deliverables) from each of the height WPs, every three months. The collected data will be used to write all necessary reports. The project budget will be monitored every three months to ensure its efficient use. Financial data will be collected via the digital management platform and will be used to write financial reports.	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	NO
1.3	Communication plan	A Communication Plan (ComPlan) will be developed and monitored by the ExeCo. The ComPlan will provide policy guidelines for internal and external communication activities and will be updated with the development of new EC2U communication tools (WP8).	UP UC UAIC FSU UNIPV	COO BEN BEN BEN BEN	NO

			USAL UTU	BEN BEN	
1.4	General policy on EC2U Virtual Institutes	Challenge-based WPs (WP4, WP5 and WP6) aim at the creation of Virtual Institutes (VIs) that create an unprecedented virtual and open space of interaction between actors from all Alliance's partners: students, teachers, staff, researchers, innovation stakeholders and end-users in order to develop creative solutions to specific challenges. Mid-term and long-term development of these VIs, and the creation of new ones, will require a proper reflexion on their shared governance and policy to ensure that they comply with each university strategy regarding education, research and innovation. This will ensure their long-term sustainability.	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	NO
1.5	Quality assessment and review	A Quality Assurance Plan (QAP) will be developed and monitored by a Quality Council (see composition in section 4.3.4). The QAP will include global indicators derived from WP indicators (each WP includes a "quality assessment and review" activity where indicators are collected to evaluate progress and quality of deliverables) in order to perform a continuous global assessment of project progress and quality . In addition, a mechanism for collecting feedback from students and staff will be developed and used by the ExeCo and Quality Council.	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	NO

Deliverables (outputs/outcomes)

Deliverables are outputs/outcomes which can be delivered to us (any format).

Note: For each deliverable you will have to indicate a due month by when you commit to upload it in the Portal. The due month of the deliverable cannot be outside the duration of the work package and must be in line with the timeline provided below. Month 1 marks the start of the European University alliance, and all deadlines should relate to this starting date.

In the dissemination column, please use the following labels:

Public — fully open (e.g. web)

Confidential — restricted under the conditions of the grant agreement

Deliverable number (continuous numbering linked to WP)	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Due date (month number)	Description (including format and language)
D1.1a	Consortium agreement	1	UP	Administrative document	Public	M1	The already existing agreement signed by the seven Universities will serve as a model for the consortium agreement (defining the overarching arrangement, the distribution of responsibilities

							and tasks, the processes for transparent and efficient decision-making and conflict resolution), where the composition of the different boards of the EC2U project and the nomination processes of their members will be made public. Format: text document Languages: EN, FR, PT, RO, IT, SP, FI, GE
D1.1b	Grant agreement	1	UP	Financial document	Confidential	M1	The grant agreement will be signed. Format: text document Language: EN
D1.1c	Creation of ExeCo, Councils and Boards	1	UP	List of members of the statutory boards	Public	M1	The ExeCo, EC2U Council, Quality Council and WP Boards will be created on the occasion of a kick-off meeting organised at the Coordinator Institution (UP) Format: text document, published on web sites Languages: EN, FR, PT, RO, IT, SP, FI, GE
D1.1d	ExeCo and Councils meetings	1	UP	Meetings	Public	M1, M6, M12, M18, M24, M30, M36	The ExeCo, EC2U Council, Quality Council will meet physically every six months at one of the Partners to review the progress of the project and the minutes from the seven other WP Boards in order to take necessary decisions. Format: physical meetings Language: EN
D1.1e	ExeCo online meetings	1	UP	Meetings	Confidential	Every month in-between physical meetings + when necessary	online ExeCo meetings will be organised every month (except when physical meetings are organised) to update on general affairs and additionally in case of urgency (e.g. conflict resolution or risk management) Format: virtual meetings Language: EN

D1.1f	Meetings minutes	1	UP	Reports	Public	M1, M6, M12, M18, M24, M30, M36	Minutes of the ExeCo and Council meetings will report progress and decisions, and be made available on digital management platform to all actors of project (incl. Senior management at Partners) Format: text documents, published on web sites Language: EN
D1.2a	Setting up of a digital management platform	1	UP	Management software	Confidential	M6	Analysis of existing digital management platforms at Partners and on market (in cooperation with WP3) and report disseminated to ExeCo and Partners (Senior management) for selection and implementation of a global digital management platform. Format: virtual tool Language: EN
D1.2b	Monitoring of activities, deliverables and budget	1	UP	Reports	Confidential	M1, M6, M12, M18, M24, M30, M36	Updated planning and list of deliverables, as well as updated financial data, will be made available on the digital management platform to all actors of the project (incl. ExeCo) via appropriate dashboards. Format: text and tables, on management software Language: EN
D1.2c	Writing of project reports	1	UP	Reports	Public	At EACEA request	Reports will summarise the progress made in the different WPs (activities, deliverables, indicators). The reports will be disseminated to the widest audience within and outside the EC2U Alliance (incl. EACEA), via tools developed in WP8 (Sustainability and Dissemination). Format: text documents, published on web sites Languages: EN, FR, PT, RO, IT, SP, FI, GE

D1.2d	Writing of financial reports	1	UP	Reports	Confidential	At EACEA request	Financial reports will demonstrate, in a transparent way, the cost-efficiency of the Alliance. The reports will be disseminated to all actors of the project (incl. ExeCo and Senior management at Partners) and to EACEA. Format: text documents Language: EN
D1.3	ComPlan and update	1	UP	Reports	Confidential	M6, M18, M30	ComPlan will be developed and validated by the ExeCo. The QAP will guide internal and external communication activities (WP8). ComPlan will be updated every 12 months with the development of new EC2U communication tools (WP8). Format: text documents Language: EN
D1.4	Guidelines for governance and policy of EC2U VIs	1	UP	Reports	Public	M12	Before the creation of challenge-based EC2U VIs, by WP4, WP5 and WP6, their shared governance and policy will be reviewed by ExeCo with the support of all actors (incl. WP Boards) and guidance from Quality Council and EC2U Closed Council. Format: text documents, published on web sites Languages: EN, FR, PT, RO, IT, SP, FI, GE
D1.5a	QAP and global indicators	1	UP	Reports	Public	M6	QAP will be defined and validated by the Quality Council. All WP indicators will be combined into a series of global indicators to perform a continuous global assessment of project progress and quality. QAP and global indicator will be published via tools developed in WP7. Format: text documents, published on web sites

							Language: EN
D1.5b	Collection of WP indicators and calculation of global indicators	1	UP	Reports	Public	M3, M6, M9, M12, M15, M18, M21, M24, M27, M30, M33, M36	Global indicators will be calculated every three months to feed the QAP. The indicators will be published via tools developed in WP7 (Sustainability and Dissemination) and included in reports. Format: text documents, published on web sites Language: EN
D1.5c	Mechanism for collecting feedback from students and staff	1	UP	Tool	Public	M12	A mechanism for collecting feedback from students and staff will be developed with WP3 and validated by Quality Council. Format: survey platform Languages: EN, FR, PT, RO, IT, SP, FI, GE
D1.5d	Collection of feedback from students and staff	1	UP	Reports	Public	M12, M24, M36	Feedback from students and staff will be collected every 12 months. Quality Council will produce a report that will be made public via tools developed in WP8 (Sustainability and Dissemination). Results will be also included in reports. Format: text documents, published on web sites Languages: EN, FR, PT, RO, IT, SP, FI, GE

Work Package 2: Culture and Campus Life

Duration: M1 – M36 **Lead beneficiary:** University of Turku (UTU)

Description of the activities (what, how, where) and division of work

Present a concise overview of the work (planned tasks). Be specific, give a short name for each task and number them.

Show who is responsible for which tasks (coordinator (COO), beneficiaries (BEN), linked third parties (LTP)).

Task number <i>(continuous numbering linked to WP)</i>	Task name	Description	Participants		With help of associated partner organisation (s) <i>(Yes/No and which one(s))</i>
			Name	Role <i>(COO, BEN, LTP, OTHER)</i>	
2.1	EC2U Mobile Application	<p>Students will use a mobile phone application that will be their pocket guide to get the basic information about the services, activities and facilities at the university and the city. In addition to the formal information, the application will have an innovative extension to map students' experiences of different sites around the city and campus. All EC2U alliance students will have an access to the applications of each partner university to share information and learn about other campuses and cities. The application will be developed together with the information technology staff and students at UTU, using UTU App My mobile tutor application as a basis (www.studentmobileapp.com/utu/), and modified for the use of each partner university. The app will be linked to the existing websites and applications at each university/city.</p> <p>This application is user-friendly and it can be used as a channel to share information within the Alliance e.g. about guest lectures, interesting events and virtual courses. It connects students and staff within the Alliance and it enables enhancing their mobility by giving them easier access to the information and possibilities offered by partner universities. This mobile application is a progressive web application and it works in most mobile devices. There is no need for big storage capacity, no need for app stores and it has automatic updates. In addition, it provides support for local content creation, project management, marketing, user data and feedback analysis.</p> <p>The mobile application will also be used to facilitate the access to the local public transport (link to the public transport page of the city) and the use of secure bicycle and electric scooter routes (an extra layer that can be superimposed on the city map in the mobile application). Also the information on proper parking areas for bicycles and scooters will be implemented in the application. The cities will be engaged in this activity as providers of the information and promoters of sustainable mobility and urban development, where climate change and other environmental aspects, as well as human health issues, are taken into account (connections to WP4 and WP6).</p>	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	YES Municipalities (AP1.1, AP2.1, AP3.1, AP4.1, AP5.1, AP6.1, AP7.1) Students Associations (AP1.3, AP2.3, AP2.4, AP3.3, AP4.3, AP5.3, AP6.3, AP7.2)

		The mobile application will also serve for sharing information and experiences on good and reasonably priced housing possibilities for students. Special attention will be paid on housing opportunities for short mobility from partner universities. A platform, where students can advertise and citizens offer housing opportunities, will be implemented. The cities will be engaged in this activity as providers of some of the housing options.			
2.2	Students' meeting spaces	Multifunctional spaces for learning, including e-learning options and free-time activities will be developed. In these easily accessible environments, co-working and co-learning will be promoted with different technical solutions, e.g. with advanced audio-visual equipment, such as tablets and equipment for virtual meetings (connection to virtual institutes in WP4, WP5 and WP6). The spaces will also function as important areas for students' free-time activities (for example, playing video games, making electronic music, producing video blogs and other social media material for EC2U communication channel established in the EC2U website). Currently, too many places are still inaccessible or very poorly adapted for students with disabilities and this will be taken into account when creating these new meeting places to make them truly accessible to students with disabilities e.g. automatic doors, good lighting, use of fixed audio induction loop, programmes that read texts aloud, bigger screens etc.	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	YES Students Associations (AP1.3, AP2.3, AP2.4, AP3.3, AP4.3, AP5.3, AP6.3, AP7.2)
2.3	Enhancing common activities in science, art, culture and sports to strengthen the idea of European Campus	This action will support a combination of scientific, artistic, cultural and sport activities to raise cultural awareness and intercultural understanding , and to promote health, well-being and awareness on healthy lifestyle among students. This will be done in the form of student events to be organised simultaneously with the annual EC2U Forum. The action will involve extensive student mobility . In these events, students will have a chance to participate in different activities, including theatre, dance, music, videos/films, science cafes, exhibitions and sports. This action will also include online science battles between the partner universities. They will be organised during the annual European Researchers' Night event, so that every year two partner universities are competing between each other. Science battles are informal and relaxed quizzes between scientists at different career stage, from early career scientists to professors. The battles are open to a wide audience , and anyone can participate by sending questions for the battle (connection to WP7).	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	YES ALL
2.4	Quality assessment and monitoring board	A Work Package Monitoring Board will be set up. It will monitor the WP2 activities and report to the ExeCo, the EC2U Council and the Quality Council.	UP UC UAIC	COO BEN BEN	NO

		This WP Board will be composed of seven people: the WP2 leader and one representative from the remaining six universities. It will use specific qualitative and quantitative indicators to monitor the progress and the success of the WP2.	FSU UNIPV USAL UTU	BEN BEN BEN BEN			
<p>Deliverables (outputs/outcomes)</p> <p><i>Deliverables are outputs/outcomes which can be delivered to us (any format).</i></p> <p>Note: For each deliverable you will have to indicate a due month by when you commit to upload it in the Portal. The due month of the deliverable cannot be outside the duration of the work package and must be in line with the timeline provided below. Month 1 marks the start of the European University alliance, and all deadlines should relate to this starting date.</p> <p><i>In the dissemination column, please use the following labels:</i></p> <p><i>Public — fully open (e.g. web)</i></p> <p><i>Confidential — restricted under the conditions of the grant agreement</i></p>							
Deliverable number (continuous numbering linked to WP)	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Due date (month number)	Description (including format and language)
D2.1a	Guidelines for the use of mobile tutor application	2	UTU	User guide	Confidential	M12	Online technical guidelines for the use of mobile application. Format: Mobile application Language: EN
D2.1b	Staff training for the local IT and communication services	2	UTU	Training	Confidential	M12	Training IT and communication personnel, linking the app to the local campus and city data, and testing the application at each university. Format: Training Language: EN
D2.1c	Marketing event to motivate students for the use of the application	2	UTU	Event	Confidential	M12	Event organised in each campus Format: Event Language: EN
D2.2a	Students' video blogs at EC2U communication channel	2	UTU	Blogpost	Public	M12, M24, M36	Students will share their experiences for other students in their home institution, partner universities and beyond. Format: Video blog Language: EN
D2.2b	Updates in Twitter, Youtube, Instagram, Snap chat	2	UTU	Social media updates	Public	M12, M24, M36	Student experiences will be shared in social media Format: Social media

							Format: texts and videos Language: FR, PT, RO, IT, SP, FI, DE; EN
D2.3a	Culture or sport events	2	UTU	Events	Public	M6, M12, M18, M24, M30, M36	Events organised during the EC2U Forum at each partner university in turns (six times in total), including art (theatre, dance, music, videos/films, science cafes, exhibitions etc.), or sports (specific to each country) Format: Event Language: FR, PT, RO, IT, SP, FI, DE; EN
D 2.3b	Science battles	2	UTU	Events	Public	M12, M24, M36	Online science battles between the partner universities, organised during the Researchers' Night event annually. Events will be carried out in collaboration with the Media and/or Public relations unit at each university. General public is also welcome and encouraged to join this event. Online video transmission of the "battles" will be shown at competing partner universities by the screens installed at battle sites. Format: Event Language: EN
D2.4a	Creation of Work Package Monitoring Board	2	UTU	List of WP Board members	Confidential	M1	A Work Package Monitoring Board will be set up with the aim of evaluating the WP progress and the quality of deliverables. Format: Text documents Language: EN, FR, PT, RO, IT, SP, FI, DE
D2.4b	Definition of indicators	2	UTU	List of Performance Indicators with the respective definitions and calculation/assessment methods	Confidential	M2	The WP monitoring board will define the indicators to evaluate progress and quality of deliverables. Format: Assessment forms and check-lists, electronic documents

							Language: EN, FR, PT, RO, IT, SP, FI, DE
D2.4c	Reports to WP1	2	UTU	Reports	Confidential	M6, M12, M18, M24, M30, M36	Reports to ExeCo every six months, including deviation analysis and corrective measures for the remaining planning. Final report including main achievements, strong and weak points, conclusions and future work suggestions. Format: Text document and slides presentation Language: EN

Work Package 3: Towards a European Campus: EC2U Connect Centre					
Duration:		M1 – M36	Lead beneficiary:		University of Pavia (UNIPV)
Description of the activities (what, how, where) and division of work <i>Present a concise overview of the work (planned tasks). Be specific, give a short name for each task and number them. Show who is responsible for which tasks (coordinator (COO), beneficiaries (BEN), linked third parties (LTP)).</i>					
Task number (continuous numbering linked to WP)	Task name	Description	Participants		With help of associated partner organisation (s) (Yes/No and which one(s))
			Name	Role (COO, BEN, LTP, OTHER)	
3.1	PREPARE: Creating the EC2U Connect Centre incrementally	The main goal of this task is to respond to the key challenge that the Alliance will face from the beginning: 'prepare' a "functional" Alliance. This will be reached thanks to new tools providing incremental levels of interconnectivity in close coordination and collaboration with the governance of the Alliance and with the dissemination team (see task 3.6). The final goal is the creation of the Connect Centre (CC) made possible by a two-step approach: 1) The construction of an Interchange Platform (IP) operating in English by an appointed	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	YES Higher Education regulation bodies (AP1.4, AP2.2, AP3.2, AP4.2, AP5.2, AP6.2)

		<p>team at UNIPV under GDPR rules. This platform is a collector of information allowing for a user friendly exchange of data within the Alliance thus responding to the main goal of connecting our course catalogues and selected personnel while implementing the initial stage of the Alliance's life in the area of mobility, research and teaching.</p> <p>2) The second step towards the creation of the CC is the construction of our Knowledge Hub (KH). The Knowledge Hub will consolidate, integrate and allows semantic searches into information collected from institutional websites and from other public sources. KH will respond to the need of exchanging knowledge rapidly and efficiently, sharing experience and best practice and achieving closer levels of integration and innovation within the alliance. In cooperation with the governance of the Alliance and the other WPs, the KH responds to the challenge of providing the necessary tools for the correct functioning, up keeping, monitoring and reshaping of our broad spectrum of activities. KH will favour the exchange of scientific data as well as information regarding staff and project collected from Universities' and academic websites. Within KH, a research and innovation database will be accessible via EC2U credentials, stimulating further progress in fields of common interest, strengthening research, driving innovation and facilitating the interaction with local technological poles and cities</p>			
3.2	MANAGE: Promoting connectivity in management	<p>Achieving higher levels of interconnectivity via the EC2U CC will smoothen the managing tasks of the Alliance, particularly the centralised management platform of new mobility schemes, launched and implemented by WP2, 4, 5, 6. It will also support the creation of the EC2U course catalogue in the three first selected scientific areas. This will move EC2U cooperation one step ahead of the existing Erasmus programme and Erasmus Mundus Joint Master Programme structure.</p> <p>All these activities and their management imply a direct connectivity of managing tools (IP and KH within the framework of the CC) and will allow to link existing student Card systems across the Alliance via the IP initially, and subsequently via the KH, expanding the idea of the European Student Card (ESC) to both students and staff. The EC2U card will be devised in connection with both universities and the ESC consortium and represent yet another step ahead of both the ESC (by expanding its potential users) and of existing universities cards systems. The main goal of the EC2U card is to provide students and staff with a mechanism of immediate recognition of identity allowing for easy access to the broad spectrum of EC2U mobility schemes.</p> <p>Recognition of non-formal/informal activities (implemented in particular in WP2 and 7) is also a key part of WP3, and EC2U open</p>	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	<p>YES</p> <p>Higher Education regulation bodies (AP1.4, AP2.2, AP3.2, AP4.2, AP5.2, AP6.2)</p> <p>Students Associations (AP1.3, AP2.3, AP2.4, AP3.3, AP4.3, AP5.3, AP6.3, AP7.2)</p> <p>Partners from socio-economic world (AP1.2, AP2.5, AP3.4, AP4.4, AP5.4, AP6.4, AP6.5, AP7.3)</p>

		badges will be designed to provide mobile participants with new innovative digital tools certifying skills and competences achieved.			
3.3	UNLOCK: Supporting conflict resolution and risk management	This action aims at supporting conflict resolution and risk management , by providing technical support to the governance of the Alliance in the process of unlocking controversial issues related to the implementation of the project. It will work as a feedback loop : 1) outputs (positive and negative) produced by the activities of all WPs return to CC; 2) data and experiences are examined and evaluated to propose solutions to unexpected issues and difficulties encountered in the implementation of new programmes and/or new mobility schemes within WP2, 4, 5, 6, 7. The diagnoses and possible solutions are shared with WP1 to take relevant decisions .	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	YES Higher Education regulation bodies (AP1.4, AP2.2, AP3.2, AP4.2, AP5.2, AP6.2) Students Associations (AP1.3, AP2.3, AP2.4, AP3.3, AP4.3, AP5.3, AP6.3, AP7.2) Partners from socio-economic world (AP1.2, AP2.5, AP3.4, AP4.4, AP5.4, AP6.4, AP6.5, AP7.3)
3.4	TRANSFER: Connecting Technological Poles and Cities across the Alliance	The EC2U CC aims at creating a strong awareness of the transformative impact of the project by linking Universities, Technological Poles and Cities across the Alliance in collaboration with WP1. CC also plays a crucial role in internal dissemination , providing all seven academic communities with guidelines, glossaries, and practical step by step tutorials with the aim of incrementally broadening the involvement of students, academic and administrative staff and local communities and familiarizing them with the broad spectrum of new opportunities offered by the EC2U project. This task assigns a role to CC as central tool in supporting EC2U innovative mobility and employability opportunities for students and staff within the EC2U Campus. Building on existing successful experiences of all partners and new common models and strategies (in close connection with WP8 and the European Employment Strategy), we aim at creating a shared virtual job market and tackling unemployability in areas covered by the Alliance's activities. To this purpose up-skilling and re-skilling activities, study & traineeship projects , specific webinars and disseminating activities (in connection with WP7 and WP8) will be developed. The connecting role of CC, will be central to all new transfer activities in an incremental perspective. This will start by applying via IP and KH, a taxonomy method in order to provide support to actions by all WPs aimed at 'partnering' individual or groups of students, scholars and administrative staff with local authorities, Technological Poles and civil society initiatives across the alliance. Incentives will be created for local stakeholders to connect to this tool by offering them a 'Stakeholder Engagement Plan' and by	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	YES Higher Education regulation bodies (AP1.4, AP2.2, AP3.2, AP4.2, AP5.2, AP6.2) Students Associations (AP1.3, AP2.3, AP2.4, AP3.3, AP4.3, AP5.3, AP6.3, AP7.2) Partners from socio-economic world (AP1.2, AP2.5, AP3.4, AP4.4, AP5.4, AP6.4, AP6.5, AP7.3)

		collaborating with local chambers of commerce and industry associations. This plan will connect via the CC, with local authorities, Technology poles and universities, broadening the vision of the UniVenture plan (https://web.unipv.it/wp-content/uploads/2019/08/regolamento-2019-eng.pdf), already tested at Pavia and successfully active in creating innovative Startups and Spin off.						
3.5	Quality assessment and monitoring board	A Work Package Monitoring Board will be set up. It will monitor WP3 activities and report to the ExeCo, the EC2U Council and the Quality Council. This WP Board will be composed of 7 people: WP3 leader and one representative from the remaining six universities. It will use specific qualitative and quantitative indicators to monitor the progress and the success of the WP3.				UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN	NO
<p>Deliverables (outputs/outcomes)</p> <p><i>Deliverables are outputs/outcomes which can be delivered to us (any format).</i></p> <p>Note: For each deliverable you will have to indicate a due month by when you commit to upload it in the Portal. The due month of the deliverable cannot be outside the duration of the work package and must be in line with the timeline provided below. Month 1 marks the start of the European University alliance, and all deadlines should relate to this starting date.</p> <p>In the dissemination column, please use the following labels: <i>Public — fully open (e.g. web)</i> <i>Confidential — restricted under the conditions of the grant agreement</i></p>								
<p>Deliverable number (continuous numbering linked to WP)</p>								
Deliverable number (continuous numbering linked to WP)	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Due date (month number)	Description (including format and language)	
D3.1a	EC2U Interchange Platform	3	UNIPV	Report and assessment every year + service product	Confidential	M6	IP will support the Alliance creating strong links and tools allowing levels of connectivity to grow incrementally in education, research and innovation. Focus on the following areas (WP4,5,6): 1. EC2U Course catalogue for EC2U JMD 2. research laboratories DB 3. Mobility catalogue and DB	

							Format: Online Platform, text documents, electronic documents Languages: EN, RO, FI, FR, ES, PT, IT, DE
D3.1b	EC2U Knowledge Hub	3	UNIPV	service product	Confidential	M18, M36	A taxonomy database is created to implement the connecting/sharing information and adopting a common ontology in order to organize and foster WPs activities in the area of teaching, research and outreach. A beta version will be tested before the final delivery. Format: Online Platform, text documents, electronic documents Languages: EN, RO, FI, FR, ES, PT, IT, DE
D3.1.c	EC2U Connect Centre Final Report	3	UNIPV	REPORT	Public	M36	Documents with the scientific outcomes and indicators Format: text documents, electronic documents Language: EN
D3.2a	EC2U Mobility planning and management	3	UNIPV	Report and assessment every year + service product	Confidential	M12	This is the EC2U mobility management and recognition framework (WP2, WP4, WP5, WP6 and WP7). Results achieved: <ul style="list-style-type: none"> • Management of mobility database • Allocation mechanism of financial resources related to EC2U mobility flows • EC2U centralized calls for applications • EC2U welcoming activities • EC2U mobility guidelines • EC2U recognition of activities guidelines Format : Call Announcement (text document, online platform, electronic documents, online guidelines) Language: EN, RO, FI, FR, ES, PT, IT, DE

D3.2b	EC2U card	3	UNIPV	Service/Product Report +	Confidential	M24	The EC2U card available for students and staff broadening the scope of ESC. Format: Online card, Physical Card, Guidelines. Language: EN, RO, FI, FR, ES, PT, IT, DE
D3.2c	EC2U Open Badges	3	UNIPV	Service/Product + Report	Confidential	M36	EC2U Open badges system technical development. It allows for a more complete and visible representation of the students' learning accomplishments, enabling them to build portfolios of both hard and soft skills. It makes an attractive complement to their academic transcripts. Implementation in WP2, 4, 5, 6, 7. Format: system and text documents Languages: EN
D3.3	EC2U Conflict Resolution Diagnostic tool	3	UNIPV	Report	Confidential	M6, M12, M24, M36	A diagnosis tool will be devised by examining via the CC all steps taken by the seven partners in relation to a specific controversial issue and difficulties evaluated in connection with WP1. WP3 plays an important advisory role in collaboration with WP1 in unlocking controversial issues. Format: text documents, electronic documents Language: EN
D3.4a	EC2U Connecting Path for students' and staff	3	UNIPV	Report	Public	M6, M36	Students and staff will be able to connect via the CC and KH at various levels, from purely academic (thanks to EC2U innovative mobility schemes) to activity based connections (thanks to cultural and sport paths made available by our Universities and cities). Format: electronic documents Language: EN, RO, FI, FR, ES, PT, IT, DE

D3.4b	Staff training for the local IT and Communication services	3	UNIPV	Training	Confidential	M12, M24, M36	Training IT and international office personnel, linking to the implementation of the EC2U CONNECT CENTRE; the EC2U mobility management system and EC2U CARD. Language: EN
D3.5a	Creation of Work Package Monitoring Board	3	UNIPV	List of WP Board members	Confidential	M1	A Work Package Monitoring Board will be set up with the aim of evaluating the WP progress and the quality of deliverables. Format: Text documents Language: EN, FR, PT, RO, IT, SP, FI, DE
D3.5b	Definition of indicators	3	UNIPV	List of Performance Indicators with the respective definitions and calculation/assessment methods	Confidential	M2	The WP monitoring board will define the indicators to evaluate progress and quality of deliverables. Format: Assessment forms and check-lists, electronic documents Language: EN, FR, PT, RO, IT, SP, FI, DE
D3.5c	Reports to WP1	3	UNIPV	Reports	Confidential	M6, M12, M18, M24, M30, M36	Reports to ExeCo every six months, including deviation analysis and corrective measures for the remaining planning. Final report including main achievements, strong and weak points, conclusions and future work suggestions. Format: Text document and slides presentation Language: EN

Work Package 4: Good Health and Well-Being			
Duration:	M1 – M36	Lead beneficiary:	Alexandru Ioan Cuza University of Iasi (UAIC)

Task number (continuous numbering linked to WP)	Task name	Description	Participants		With help of associated partner organisation (s) (Yes/No and which one(s))
			Name	Role (COO, BEN, LTP, OTHER)	
4.1	Joint Master Programme in Lifelong Well-being and Healthy Ageing (LIFELINE)	<p>The Lifelong well-being and healthy ageing joint Master Programme is aimed at designing new academic offers and at preparing specialists in well-being and in healthy ageing process.</p> <p>Graduates of this Master's Programme will gain competencies including:</p> <ul style="list-style-type: none"> ▪ awareness and reactivity to age, health status, well-being and cultural diversity; ▪ in-depth knowledge of lifelong mental, physical, social, emotional, environmental well-being; ▪ applied skills for a healthy ageing; ▪ use of advanced research methods in the academic fields of lifelong well-being and cultural frames of healthy ageing. ▪ intercultural competences for the European job market; <p>The targeted job profiles are: healthy ageing advisors/consultants, researchers in multidisciplinary teams within universities or hospitals, managers or members of public and private institutions/associations aiming at promoting well-being and healthy ageing.</p> <p>At a global level, the existing offer of such a Master Programme is scarce, and in Europe, it is nonexistent. This Master will involve all 7 EC2U universities in the form of a Lego-like curriculum, as follows: <u>Sem I</u>: The first cohort will start at UAIC or at Univ. Poitiers. <u>Sem II</u>: Students will choose courses from U Salamanca or U Turku <u>Sem III</u>: Students will choose courses from U Jena, U Coimbra, U Pavia</p>	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	<p>YES</p> <p>Higher Education regulation bodies (AP1.4, AP2.2, AP3.2, AP4.2, AP5.2, AP6.2)</p> <p>Students Associations (AP1.3, AP2.3, AP2.4, AP3.3, AP4.3, AP5.3, AP6.3, AP7.2)</p>

		<p><u>Sem IV:</u> Students will undertake their practice and research for the final paper in the university of their choice within the EC2U consortium.</p> <p>The Master thesis will be defended in the EC2U universities according to the applicable legislation at the graduation time.</p> <p>UAIC and U Poitiers have started the curriculum design, and local/national recognition procedures of the Master Programme will follow in due time. The selection of the first cohort will thus take place at the beginning of the second year of the EC2U project.</p> <p>The selection process will be supported by WP3 "EC2U Connect Centre / MANAGE" and is described in section 1.5.1, where a figure representing the structure of this Joint Master is also available.</p>			
4.2.	EC2U Virtual Institute for Good health AnD well-being (GLADE)	<p>The EC2U GLADE Virtual Institute will develop specific approaches in education, research, innovation and service transfer to the community in the long run.</p> <p>The Institute will be the headquarters for:</p> <ol style="list-style-type: none"> EC2U GLADE Literacy LAB and education for all in the area of good health and wellbeing; EC2U GLADE transformative research HUB; EC2U GLADE Healthy Campus and Online peer counselling LAB for students. <p>After this pilot stage, the model of EC2U counselling LAB will be promoted at the European level.</p> <p>a) Through the EC2U GLADE Literacy LAB activities, we will develop the contexts and curricula of training for the promotion of good health and well-being for all in the 7 EC2U universities and the cities.</p> <p>These activities will take the form of itinerant conferences, Summer Schools and short trainings.</p> <p>The curricula for these activities will be framed around: preventive approaches in health (meanings, forms, expectations, resources, results); social determinants of health (endogenous and exogenous factors, individual and social), meanings, forms and practices of well-being (physical, mental, social, emotional, workplace, societal), a healthy and active lifestyle and ageing process.</p> <p>b) By means of the EC2U GLADE transformative research HUB, we will produce studies, guidelines, public papers and policy papers on Good Health and Well Being, starting from exploratory and transformative research.</p>	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN	YES ALL

		<p>The participants will form flexible and mixed teams consisting of: Master and PhD students in Good Health and Well Being and related areas, Postgraduates, early career investigators, research and teaching staff, administrative staff from universities, academia and public authorities.</p> <p>c) The EC2U GLADE Service for a Healthy Campus management including The Online peer counselling Lab will propose the following innovative actions.</p> <p>c1. The aim of the GLADE Service for a Healthy Campus Management is to promote a healthy environment in the 7 universities, a healthy lifestyle among employees, stress management and a good motivation for academic performance of students.</p> <p>c.2. The online GLADE counselling lab for students of all ages will be framed around existing counseling services for students at the EC2U partners, with two components:</p> <p>c.2.1. Trainings of staff (existing specialists in Counseling services) for a continuously improved approach of Good Health and Well Being</p> <p>c.2.2. Training of students in order to offer peer counselling.</p> <p>The services will be addressed mainly to students during their international mobility in the EC2U universities.</p> <p>c.3. A hackathon for co-creating intergenerational and intercultural innovations for a healthy university and well-being campuses in the cities will be held during the first summer school.</p>			
4.3.	Quality assessment and monitoring work package board	<p>A Work Package Monitoring Board will be set up. It will monitor the WP4 activities and report to the ExeCo, the EC2U Council and the Quality Council.</p> <p>This WP Board will be composed of 7 people: the WP 4 leader and one representative from the remaining six universities.</p> <p>It will use specific qualitative and quantitative indicators to monitor the progress and the success of the WP 4.</p>	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	NO

Deliverables (outputs/outcomes)

Deliverables are outputs/outcomes which can be delivered to us (any format).

Note: For each deliverable you will have to indicate a due month by when you commit to upload it in the Portal. The due month of the deliverable cannot be outside the duration of the work package and must be in line with the timeline provided below. Month 1 marks the start of the European University alliance, and all deadlines should relate to this starting date.

In the dissemination column, please use the following labels:

Public — fully open (e.g. web)

<i>Confidential — restricted under the conditions of the grant agreement</i>							
Deliverable number (continuous numbering linked to WP)	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Due date (month number)	Description (including format and language)
D4.1a	Final curriculum design for the joint Master Programme in Lifelong Well-being and Healthy Ageing (LIFELINE)	4	UAIC	Lego Curriculum	public	M2	Joint Master information package, including list of courses, calendar, time schedule, courses syllabus, teaching/training methods, evaluation methodologies, mobility planning, etc. Format: Text documents, Graphical supports, Web, Social media. Language: EN, FR, PT, RO, IT, SP, FI, DE
D4.1b.	Promotional materials for the LIFELINE Master Programme	4	UAIC	promotional materials	public	M6, M24, M36	Joint Master Promotional material (Press releases, webpages, leaflets, posters, social media contents, advertising videos and webinars, etc) Transfer of best practices to HEI outside of EC2U Format: Text documents, Graphical supports, Web, Social media. Language: EN, FR, PT, RO, IT, SP, FI, DE:
D4.1c.	Personalised curriculum sets for the selected students + academic recognition documents for each student + Report on accreditation barriers	4	UAIC	curriculum set + documents + Report	Public	M12, M24, M36 + M24,M36 + M12	Lists with personalised curriculum for the selected students. Academic recognition documents for each student Accreditation processes that will be produced and passed by government bodies of universities and A detailed report exposing accreditation barriers and differences between countries. Format: Pdf and/or electronic forms

							Languages: EN, FR, PT, RO, IT, SP, FI, DE
D4.1d.	Dissertation Projects and Dissertation	4	UAIC	Teaching Mobility Assessment report	Public	M24, M36	Package with Dissertation projects and Dissertation related documentation. Format: Text documents and slide presentations delivered by students. Copies of the minutes of evaluation juries Languages: EN, FR, PT, RO, IT, SP, FI, DE
D4.2a	Management body, internal structure and statutes of the GLADE - EC2U Institute for Good Health and Well-being	4	UAIC	EC2U institute and organigram	Public	M4	Package of written documents that will be included in the EC2U documents repository Format : text document, electronic document, Languages: EN, FR, PT, RO, IT, SP, FI, DE
D4.2b	GLADE Literacy LAB	4	UAIC	Literacy Lab plan	Public	M24	Written documents Format : text document, electronic document, Languages: EN, RO
D4.2c	GLADE Summer schools	4	UAIC	Summer school schedule Courses Certificates	Public	M12, M24, M36	Short description of the courses and other admission and certification aspects. Format: Text documents, Graphical supports, Web, Social media. Language: EN
D4.2d	GLADE short trainings in areas of health and well-being	4	UAIC	Videos on Good Health and Well-being literacy for all	Public	M12, M18, M24, M30, M36	Short description of the courses Format: Text documents, Graphical supports, Web, Social media. Languages: FR, PT, RO, IT, SP, FI, DE
D4.2e	GLADE itinerant conferences of specialists in areas of health and well-being	4	UAIC	Itinerant courses descriptions	Public	M12, M18, M24, M30, M36	7 short description of the 7 itinerant courses will be available on EC2U platform, Format: Text documents, Graphical supports, Web, Social media Languages: FR, PT, RO, IT, SP, FI, DE

D4.2f	GLADE Study about lifelong well-being and healthy ageing in the EC2U 7 countries and in Europe (data from TRANSFER)	4	UAIC	Study	Public	M12, M24, M30	The study will be released to all students of all ages, to public authorities, published in open access online journals and presented at conferences. Format: Text documents, Graphical supports, Web, Social media Languages: FR, PT, RO, IT, SP, FI, DE
D4.2g	GLADE Guidelines for local authorities	4	UAIC	Guidelines	Public	M24, M32	The guidelines will be released to all students of all ages, to public authorities and online. Format: Text documents, Graphical supports, Web, Social media Languages: FR, PT, RO, IT, SP, FI, DE
D4.2h	GLADE Service for A Healthy Campus Management	4	UAIC	Guidelines for A Healthy Campus Management	Public	M18, M24	Common guidelines will be developed and applied in EC2U universities and disseminated outside. Format: Text documents Languages: FR, PT, RO, IT, SP, FI, DE
D4.2i	GLADE online counseling LAB	4	UAIC	Online tool	Public	M4, M8	Online counselling lab for students of all ages Format: Electronic services Languages: FR, PT, RO, IT, SP, FI, DE
D4.3a	Creation of Work Package monitoring Board	4	UAIC	List of WP Board members	Confidential	M1	A Work Package Monitoring Board will be set up with the aim of evaluating the WP progress and the quality of deliverables. Format: Text documents Language: EN, FR, PT, RO, IT, SP, FI, DE
D4.3b	Definition of indicators	4	UAIC	List of Performance Indicators with the respective definitions and calculation/assessment methods	Confidential	M2	The WP monitoring board will define the indicators to evaluate progress and quality of deliverables. Format: Assessment forms and check-lists, electronic documents Language: EN, FR, PT, RO, IT, SP, FI, DE

D4.3c	Reports to WP1	4	UAIC	Reports	Confidential	M6, M12, M18, M24, M30, M36	Reports to ExeCo every six months, including deviation analysis and corrective measures for the remaining planning. Final report including main achievements, strong and weak points, conclusions and future work suggestions. Format: Text document and slides presentation Language: EN
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Work Package 5: Quality Education					
Duration:		M1 – M36	Lead beneficiary:		University of Salamanca (USAL)
Description of the activities (what, how, where) and division of work					
<i>Present a concise overview of the work (planned tasks). Be specific, give a short name for each task and number them.</i>					
<i>Show who is responsible for which tasks (coordinator (COO), beneficiaries (BEN), linked third parties (LTP)).</i>					
Task number <i>(continuous numbering linked to WP)</i>	Task name	Description	Participants		With help of associated partner organisation (s) <i>(Yes/No and which one(s))</i>
			Name	Role <i>(COO, BEN, LTP, OTHER)</i>	
5.1	Multilingual Joint Master Programme in European Languages and Cultures in Contact	A joint Master Programme in European Languages and Cultures in Contact will be developed, implemented and assessed. The final goal of this activity is to help preserve language diversity in the European Higher Education landscape and to support education in various languages and academic cultures. The following competencies will be achieved: <ul style="list-style-type: none"> in-depth knowledge of the European linguistic and cultural landscape communication skills in multilingual and multicultural settings sensitivity to language and cultural diversity 	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	YES Higher Education regulation bodies (AP1.4, AP2.2, AP3.2, AP4.2, AP5.2, AP6.2) Students Associations (AP1.3, AP2.3, AP2.4,

		<ul style="list-style-type: none"> ▪ intercultural competences for the European job market ▪ use of advanced research methods in the academic fields of language and cultural contact and diversity <p>After the completion of the Master, students will be able to do high profile research in language and cultural related topics across Europe and proceed to start with a PhD programme or work as experts in European languages, language diversity and European cultures for the industry and for local, national and international bodies (for example as multicultural business advisors, multilingual project managers, diplomats, transcultural communication officers).</p> <p>The curriculum for a multilateral and multilingual Master Programme in European Languages and Cultures in Contact is currently being designed by the departments of modern languages and education of the partner universities. We are comprehensively integrating already existing curricula and partnership programmes within the EC2U Alliance into a joint curriculum, that will be submitted for accreditation as a Master of Arts at all partner universities.</p> <p>Current national policy restrictions and language barriers will be overcome by providing an open Master structure that will link existing (and future) Master programmes of all partner universities taught in several languages:</p> <ul style="list-style-type: none"> ▪ The first semester will be studied at the home university in the framework of existing Master programmes on languages and cultures. ▪ The second semester can be studied at any partner university (at home with or without virtual mobility, face-to-face mobility at another partner university, free choice) ▪ The third semester must be studied at one of the other six partner universities (face-to-face mobility with or without an additional virtual mobility, free choice) ▪ The fourth semester and the Master's thesis can be studied and written at any partner university (free choice). Only one restriction will apply: Students will only be allowed to study two semesters at their home university. ▪ Students will choose <i>à la carte</i> modules/courses from existing Master Programmes taught in any language they speak. ▪ The Master thesis will be in the form of "co-tutelle" between two universities. 			<p>AP3.3, AP4.3, AP5.3, AP6.3, AP7.2)</p>
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		<p>The proposed multiple Master will be awarded by all universities at which the student has studied for a equivalent of at least 30 ECTS. The selection process will be supported by WP3 "EC2U Connect Centre / MANAGE" and is described in section 1.5.1, where a figure representing the structure of this Joint Master is also available.</p>			
5.2	EC2U Virtual Institute for Quality Education (pilot project profile: Language and Cultural Diversity)	<p>The objectives of this task are the design and implementation of a Virtual Institute for Quality Education (UNSDG 4). It will be a joint and fully integrated research institute for advanced studies on quality education.</p> <p>Within the three-year framework of this project only a pilot project profile of the Virtual Institute for Quality Education will be developed and fully implemented.</p> <p>In the framework of the Virtual Institute for Quality Education, existing local research groups working on languages and cultures in contact as well as on education as a vehicle of language and cultural diversity will be encouraged to work together and form EC2U research clusters that will develop and carry out research seed projects and then apply for additional national and EU funding.</p> <p>The main research labs / departments collaborating to the Virtual Institute are: the departments of Foreign Modern Philology in Salamanca and Iasi, the Faculty of Humanities in Turku, the following laboratories: "Mémoires, Identités, Marginalités dans le Monde Occidental Contemporain" in Poitiers, "Humanistic Studies" in Pavia, "Interkulturelle Wirtschaftskommunikation" in Jena, and the "Centro de Estudos de Linguística Geral e Aplicada" in Coimbra.</p> <p>The applications to the intended research seed mobility programme will be evaluated by joint panels. An institutional EC2U research activity on language policy in European campuses and alliances will be also developed outside the research seed mobility programme.</p> <p>The Virtual Institute for Education will furthermore design and develop joint PhD training activities for the existing PhD programmes on European languages and cultures. The main aim of the training activities will be to prepare future university teachers to multilingual European campuses in a world shaped by Artificial Intelligence. These activities will be the first step towards future fully integrated PhD programmes.</p> <p>Joint research-based activities with socio-economic stakeholders interested in language and cultural diversity will also be organised by the Virtual Institute (webinars, online advisory board).</p>	<p>UP UC UAIC FSU UNIPV USAL UTU</p>	<p>COO BEN BEN BEN BEN BEN BEN</p>	<p>YES ALL</p>

5.3.	Quality assessment and monitoring board	<p>A Work Package Monitoring Board will be set up. It will monitor the WP5 activities and report to the ExeCo, the EC2U Council and the Quality Council.</p> <p>This WP Board will be composed of 7 people: the WP5 leader and one representative from the remaining six universities.</p> <p>It will use specific qualitative and quantitative indicators to monitor the progress and the success of the WP5 .</p>	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN	NO
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Deliverables (outputs/outcomes)

Deliverables are outputs/outcomes which can be delivered to us (any format).

Note: For each deliverable you will have to indicate a due month by when you commit to upload it in the Portal. The due month of the deliverable cannot be outside the duration of the work package and must be in line with the timeline provided below. Month 1 marks the start of the European University alliance, and all deadlines should relate to this starting date.

In the dissemination column, please use the following labels:

Public — fully open (e.g. web)

Confidential — restricted under the conditions of the grant agreement

Deliverable number (continuous numbering linked to WP)	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Due date (month number)	Description (including format and language)
D5.1a	Final curriculum design for the multilingual joint Master Programme in European Languages and Cultures in Contact	5	USAL	Curriculum	Public	M2	Information package with all relevant information on: <ul style="list-style-type: none"> ▪ Master structure (modules, time schedule) ▪ description of modules/courses ▪ teaching and evaluation methods ▪ information on teachers ▪ mobility planning Format: Text documents, graphical support Format: Pdf Language: FR, PT, RO, IT, SP, FI, DE
D5.1b	Accreditation documents for the multilateral and multilingual Master Programme in European Languages and Cultures in Contact	5	USAL	Accreditation documents Report on accreditation barriers	Public	Accreditation documents: M4 Report on accreditation barriers : M12	Accreditation process at partner universities and submission process to national accreditation agencies. Information package including: <ul style="list-style-type: none"> ▪ Original accreditation documents

							<ul style="list-style-type: none"> ▪ Original accreditation approvals ▪ Detailed report on accreditation barriers <p>Format: Pdf and/or electronic forms Language: FR, PT, RO, IT, SP, FI, DE, EN</p>
D5.1c	Promotion of the Master and students' admission	5	USAL	Promotion materials Web Social Media	Public	M24	<p>The new Master will be included into the regular academic offer of partner universities. There will be a joint promotion of the new EC2U Master.</p> <p>Admission procedures will be carried out by a common admission board.</p> <p>Information package with:</p> <ul style="list-style-type: none"> ▪ Web and Social Media links ▪ Promotion materials ▪ Admission procedures <p>Format: Web, Social Media, admission documents Language: EN, FR, PT, RO, IT, SP, FI, DE</p>
D5.1d	Implementation of the joint Master and provisional assessment	5	USAL	Teaching Mobility Assessment report	Public	M36	<p>The new Master is implemented. Joint modules and courses will be taught in several languages and academic cultures.</p> <p>Information package with all relevant information on:</p> <ul style="list-style-type: none"> ▪ list of courses with teachers and syllabus ▪ academic calendar ▪ Mobility reports from students, teachers and administrative staff (physical, blended, virtual) ▪ assessment report on administrative challenges, teaching adjustments and types of mobility. <p>Format: teaching, electronic documents</p>

							Language: EN, FR, PT, RO, IT, SP, FI, DE
D5.2a	Management body, internal structure and statutes of the EC2U Virtual Institute for Quality Education	5	USAL	Statutes Web	Public	M6	<p>The EC2U Virtual Institute for Quality Education will be established.</p> <p>Information package to be delivered:</p> <ul style="list-style-type: none"> ▪ Statutes with management body and internal structure ▪ Appointments of management <p>Format: Statutes documents, web, appointments</p> <p>Language: EN, FR, PT, RO, IT, SP, FI, D, EN</p>
D5.2b	EC2U Virtual Institute's research seed mobility programme on language and cultural diversity	5	USAL	Call for projects Evaluation panels Researchers' mobility Assessment report	Public	<p>Call and application deadlines: M10</p> <p>Ev. Panels and application results: M12</p> <p>Pre-projects with mob.:M24</p> <p>Language policy project: M36</p> <p>Report: M36</p>	<p>The Virtual Institute for Quality Education will actively promote in-depth research collaboration among researchers of the participating universities with a research seed mobility programme.</p> <p>Information package to be delivered with:</p> <ul style="list-style-type: none"> ▪ Structure, objectives, indicators and work plan of the research seed mobility programme ▪ Composition of the joint evaluation panels ▪ Call for projects ▪ Composition of the institutional language policy project ▪ Results of the research seed mobility programme ▪ Reports from mobility funded research groups with outcomes and indicators ▪ Assessment report <p>Format: Electronic, pdf documents</p> <p>Language: EN</p>

D5.2c	Joint national and EU research project applications	5	USAL	National and EU research project applications	Confidential	M36	<p>The research groups financed by the Virtual Institute's research seed mobility programme grants will produce joint research applications (maybe also incorporating researcher from other HEIs) after the completion of their preliminary work.</p> <p>Information package to be delivered:</p> <ul style="list-style-type: none"> Research applications to EU and national bodies <p>Format: Electronic research applications, pdf documents Language: EN, FR, PT, RO, IT, SP, FI, DE</p>
D5.2d	Joint PhD training activities	5	USAL	Description and syllabus of workshops Description and syllabus of intensive courses Mobility reports Assessment Report	Public	<p>Workshops: M12, M24</p> <p>Int. course: M24, M36</p> <p>Mobility: M36</p>	<p>The Virtual Institute for Education will design and develop joint PhD training activities for the existing PhD programmes on European languages and cultures (with mobility).</p> <p>Information package with:</p> <ul style="list-style-type: none"> Structure, syllabus and materials of the 2 organised Workshops for future university staff ("New multilingual learning and teaching spaces for European Campuses") Structure, syllabus and materials of the two organised EC2U PhD intensive courses ("Machine Learning techniques and text processing tools applied to the study of linguistic diversity and cultural perception") Mobility reports Assessment reports <p>Format: Text documents, web Language: EN, FR, PT, RO, IT, SP, FI, DE</p>

D5.2e	Joint online research-based activities on language education and cultural diversity with socio-economic stakeholders	5	USAL	Webinars Description of Advisory Board	Public	Webinars: M24, M30 Adv. Board: M36	Joint research-based activities with socio-economic stakeholders interested in language and cultural diversity will be organised by the Virtual Institute as E-learning courses. Information package with: <ul style="list-style-type: none"> ▪ Online access to organised webinars on intercultural communication and market approach for local and regional representatives of industries ▪ Online access to organised webinars on intercultural communication for local and law enforcement authorities (City Hall, Police, Social Services) ▪ Description (and online access) of the Multilingual online Educational Advisory Board aimed at counselling schools, parents and decision makers in cultural diversity. ▪ Assessment reports Format: Webinars. online Advisory Board Language: FR, PT, RO, IT, SP, FI, DE, EN
D5.3a	Creation of Work Package Monitoring Board	5	USAL	List of WP Board members	Confidential	M1	A Work Package Monitoring Board will be set up with the aim of evaluating the WP progress and the quality of deliverables. Format: Text documents Language: EN, FR, PT, RO, IT, SP, FI, DE
D5.3b	Definition of indicators	5	USAL	List of Performance Indicators with the respective definitions and calculation/assessment methods	Confidential	M2	The WP monitoring board will define the indicators to evaluate progress and quality of deliverables. Format: Assessment forms and check-lists, electronic documents

D5.3c	Reports to WP 1	5	USAL	Reports	Confidential	M6, M12, M18, M24, M30, M36	Language: EN, FR, PT, RO, IT, SP, FI, DE Reports to ExeCo every six months, including deviation analysis and corrective measures for the remaining planning. Final report including main achievements, strong and weak points, conclusions and future work suggestions. Format: Text document and slides presentation Language: EN
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Work Package 6: Sustainable Cities and Communities					
Duration:		M1 – M36	Lead beneficiary:		University of Coimbra (UC)
Description of the activities (what, how, where) and division of work					
Present a concise overview of the work (planned tasks). Be specific, give a short name for each task and number them.					
Show who is responsible for which tasks (coordinator (COO), beneficiaries (BEN), linked third parties (LTP)).					
Task number <i>(continuous numbering linked to WP)</i>	Task name	Description	Participants		With help of associated partner organisation (s) <i>(Yes/No and which one(s))</i>
			Name	Role <i>(COO, BEN, LTP, OTHER)</i>	
6.1	Virtual Institute in Sustainable Cities and Communities (SCC-VI)	The objectives of this task are the design, implementation and consolidation of a Virtual Institute, active within EC2U partnership, in the area of the United Nations Sustainable Development Goal (UNSDG) 11, Sustainable Cities and Communities. This concept has already been successfully tested in the University of Coimbra, at the Energy for Sustainability Initiative (www.uc.pt/en/efs). The challenge is now its widespread to the European level , starting with the 7 universities and the associated partners collaborating in EC2U project.	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN	YES ALL

		<p>In the framework of SCC-VI, two Research Seed Projects will be launched to promote the collaborative work of the EC2U research teams in the 7 universities, in the following topics:</p> <ul style="list-style-type: none"> - Increasing the resilience of sensible groups to the effect of heat waves in European cities, in a Climate Change scenario; - Preservation and retrofitting of historical university buildings with relevant cultural heritage. - SCC-VI will be also active in the Education and Training area. It is foreseen the development of 3 e-learning courses arising from the regular courses about transversal competencies that will be included in the MSc programme 			
6.2	Joint Master Programme in Sustainable Cities and Communities	<p>The objective of this task will be the creation of a new Master Programme in Sustainable Cities and Communities.</p> <p>“The existing and the foreseen policy plans and targets of EU in the Sustainable Development area (e.g. President von der Leyen Green Deal) will imply the need of a huge amount of experts with “green competencies and skills”. The transition for a Green Economy will mean an enormous change in the way of thinking, planning and living in the cities, communities, companies and other institutions. It is expected that the SCC MSc program will train people, with diverse backgrounds, to answer the new challenges and the jobs offers, in tasks like:</p> <ul style="list-style-type: none"> - design and the implementation of sustainability plans; - monitoring and the assessment of the outcomes of actions; - definition of the scope of green projects; - zoning of cities to assure a rational use of the soil and natural resources; - evaluation of the environmental impacts of industry, mobility and other activities; - design of investment and financial programs for a green economy; - dissemination, communication and training in sustainability related issues; - insurance of the compliance of institutions with regulations and policies. <p>The Program will be designed to have a normal duration of 4 semesters, the first 3 with regular courses and the last semester dedicated to the Dissertation work. Three types of courses will be considered:</p> <ul style="list-style-type: none"> - Scientific courses, dealing with the 10 Targets of UNSDG 11 and available in the already existing offer of the hosting universities. In total the students will have to conclude 9 courses of this type, 3 per semester 	<p>UP UC UAIC FSU UNIPV USAL UTU</p>	<p>COO BEN BEN BEN BEN BEN BEN</p>	<p>YES</p> <p>Higher Education regulation bodies (AP1.4, AP2.2, AP3.2, AP4.2, AP5.2, AP6.2)</p> <p>Students Associations (AP1.3, AP2.3, AP2.4, AP3.3, AP4.3, AP5.3, AP6.3, AP7.2)</p>

		<ul style="list-style-type: none"> - Courses on Research, Innovation and Education tools that basically will be dealing with the so-called transversal competencies. 3 courses named Research Methodologies, Innovation and Entrepreneurship, and Scientific Writing and Communication, will be available, one per semester - MSc Program Progression Courses, that will guide the evolution of the students work from the beginning till the conclusion of the dissertation. These courses will include Spring and Autumn seminars where it is expected that the 1st year students will learn from following and reporting about the 2nd year students' presentations about the Dissertation project and the Thesis. The seminars will also include invited lectures by specialists. In the third semester, the Dissertation project will be the course covering this type of finality. <p>The Joint Master will start with 3 hosting universities (Coimbra, Poitiers and Turku), responsible for the courses in the first 3 semesters of the programme.</p> <p>The Dissertation work will be carried out in one of the 7 EC2U universities, with a mandatory co-supervision of two professors from two different universities.</p> <p>The Spring and Autumn interdisciplinary seminars will be organised at the 4 remaining universities non-hosting the regular courses of the Master.</p> <p>The mapping of the Master courses available in English language in programs already existing at the 3 hosting universities has already been done, trying to have the best possible cover of the topics defined in the 10 targets of UNSDG 11. There will be a list of 6 optional scientific courses per semester at each hosting university, from which the students will have to choose 3 subjects.</p> <p>The Joint Master scientific and education committee will support the students in their registration process, checking the coherence of the chosen formative paths.</p> <p>The selection process will be supported by WP3 "EC2U Connect Centre / MANAGE" and is described in section 1.5.1, where a figure representing the structure of this Joint Master is also available.</p>			
6.3	Actions for Cities	<p>This Task will be dedicated to increasing the relationships between the Universities and their respective Cities, in topics related with Sustainability.</p> <p>Ideally, this relationship should be developed in the framework of the Covenant of Mayors https://www.covenantofmayors.eu/en/</p> <p>In cities where Action Plans are already running, universities may propose some collaborative action in the framework of the plan. In</p>	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	YES Municipalities (AP1.1, AP2.1, AP3.1, AP4.1, AP5.1, AP6.1, AP7.1)

		cities not yet adhering to the Covenant of Mayors, universities may explore the possibility of collaborating with the municipality to promote the adhesion and the submission of an Action Plan. Climate Change related actions should also be considered here.			
6.4	Quality Assessment and Monitoring Board	A Work Package Monitoring Board will be set up. It will monitor the WP 6 activities and report to the ExeCo, the EC2U Council and the Quality Council. The WP Board will be composed of 7 people: the WP 6 leader and one representative from the remaining six universities. Specific qualitative and quantitative indicators to monitor the progress and the success of the WP 6 will be developed and used.	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN	NO

Deliverables (outputs/outcomes)

Deliverables are outputs/outcomes which can be delivered to us (any format).

Note: For each deliverable you will have to indicate a due month by when you commit to upload it in the Portal. The due month of the deliverable cannot be outside the duration of the work package and must be in line with the timeline provided below. Month 1 marks the start of the European University alliance, and all deadlines should relate to this starting date.

In the dissemination column, please use the following labels:

Public — fully open (e.g. web)

Confidential — restricted under the conditions of the grant agreement

Deliverable number (continuous numbering linked to WP)	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Due date (month number)	Description (including format and language)
D6.1a	Management body, internal structure and statutes of the EC2U Virtual Institute for Sustainable Cities and Communities	6	UC	Statutes Web	Public	M2	Package of written documents that will be also included in the EC2U documents repository Format : text document, electronic document, Language: FR, PT, RO, IT, SP, FI, DE; EN
D6.1b	Research Seed Projects (RSP) launched by SCC VI	6	UC	Research Projects Descriptions	Public	M4	Documents with the RSPs structures, objectives, workplans, research teams, scientific outcomes and foreseen indicators Language: FR, PT, RO, IT, SP, FI, DE; EN
D6.1c	SCC Virtual Institute's research grants (pre-project grants SCC	6	UC	Call for Grants Evaluation panels Assessment report	Public	M6	To support the research activities carried out in the framework of SCC VI, one research grant, for a two years

							period is considered for each university in the EC2U network. Format : Call Announcement (text document, electronic document, Advertising Poster, Evaluation Panel Report)) Language: FR, PT, RO, IT, SP, FI, DE; EN
D6.1d	E-learning Courses Packages	6	UC	Slides, Webinars Videos, Quizzes Activities, Quality Assessment Report	Confidential	M24, M36	Package of materials about organised E-learning courses Format: Text documents, slides, social media, videos Language: FR, PT, RO, IT, SP, FI, DE; EN
D6.1e	Research Seed Projects (RSP) Final Reports	6	UC	Research Projects Descriptions	Public	M36	Documents with the RSPs scientific outcomes and indicators Language: FR, PT, RO, IT, SP, FI, DE; EN
D6.2a	Final curriculum design for the Master of Science Degree in Sustainable Cities and Communities	6	UC	Curriculum	Public	M2	Joint Master information package, including list of courses, calendar, time schedule, courses syllabus, teaching/training methods, evaluation methodologies, mobility planning, etc. Format: Text documents, Graphical supports, Web, Social Media, Language: FR, PT, FI, EN
D6.2b	Accreditation processes for the Master of Science Degree in Sustainable Cities and Communities	6	UC	Accreditation documents Report on accreditation barriers	Public	Accreditation documents : M4 Report on accreditation barriers : M12	Accreditation processes that will be produced and passed by government bodies of UC, UP, UT universities and A detailed report exposing accreditation barriers and differences between countries. Format: Pdf and/or electronic forms Language: FR, PT, FI, EN
D6.2c	Promotion of the Master and students' admission	6	UC	Web Social Media	Public	M24	Joint Master Promotion material (Press releases, webpages, leaflets, posters, social media contents, advertising videos and webinars, etc) Admission procedures rules

							Format: Web, Social Media, admission documents Language: EN, FR, PT, RO, IT, SP, FI, DE
D6.2d	Dissertation Projects and Dissertations	6	UC	Teaching Mobility Assessment report	Public	M36	Package with Dissertation projects and Dissertation related documentation. Format: Text documents and slide presentations delivered by students. Copies of the minutes of evaluation juries Language: EN, FR, PT, RO, IT, SP, FI, DE
D6.2e	Implementation of the joint Master and provisional assessment	6	UC	Teaching Mobility Assessment report	Public	M36	An assessment report on administrative challenges, teaching adjustments and types of mobility will be produced. Format: teaching, electronic documents Language: EN, FR, PT, RO, IT, SP, FI, DE
D6.3a	EC2U cities "Covenant of Mayors" state of art	6	UC	Actions for Cities and Citizens	Confidential	M12	Report on the state of art in each city Format:Text documents, Tables, Slides Language: EN, FR, PT, RO, IT, SP, FI, DE
D6.3b	EC2U cities "Covenant of Mayors" initiatives	6	UC	Actions for Cities and Citizens	Confidential	M18	List of possible new initiatives Format: Text documents, Tables, Slides Language: EN, FR, PT, RO, IT, SP, FI, DE
D6.3c	EC2U cities "Covenant of Mayors" report	6	UC	Actions for Cities and Citizens	Public	M36	Report about the implemented actions Format:Text documents, Tables, Slides Language: EN, FR, PT, RO, IT, SP, FI, DE
D6.4a	Creation of Work Package Monitoring Board	6	UC	List of WP Board members	Confidential	M1	A Work Package Monitoring Board will be set up with the aim of evaluating the WP progress and the quality of deliverables. Format: Text documents Language: EN, FR, PT, RO, IT, SP, FI, DE

D6.4b	Definition of Indicators	6	UC	List of Performance Indicators with the respective definitions and calculation/assessment methods	Confidential	M2	The WP monitoring board will define the indicators to evaluate progress and quality of deliverables. Format: Assessment forms and check-lists, electronic documents Language: EN, FR, PT, RO, IT, SP, FI, DE
D6.4c	Reports to WP1	6	UC	Reports	Confidential	M6, M12, M18, M24, M30, M36	Reports to ExeCo every six months, including deviation analysis and corrective measures for the remaining planning. Final report including main achievements, strong and weak points, conclusions and future work suggestions. Format: Text document and slides presentation Language: EN

Work Package 7: Science with and for Society					
Duration:	M1 – M36	Lead beneficiary:	Friedrich Schiller University of Jena (FSU)		
Description of the activities (what, how, where) and division of work					
<i>Present a concise overview of the work (planned tasks). Be specific, give a short name for each task and number them.</i>					
<i>Show who is responsible for which tasks (coordinator (COO), beneficiaries (BEN), linked third parties (LTP)).</i>					
Task number <i>(continuous numbering linked to WP)</i>	Task name	Description	Participants		With help of associated partner organisation (s) <i>(Yes/No and which one(s))</i>
			Name	Role <i>(COO, BEN, LTP, OTHER)</i>	

7.1	<p>EUROPEAN TALENTS Highly qualified, innovative, entrepreneurial</p>	<p>Society benefits from a highly qualified workforce. Task 1 of WP 7 connects the world of academia to the world of work. Two separate measures are planned here: 1. The EC2U Career Plan Certificate will support students and young researchers in developing transversal skills to prepare them for the European Labor Market in academia and industry. 2. An Entrepreneurial Academy will kick-start entrepreneurial thinking and abilities at various levels – it will target students and young researchers but it will also open the floor to share best practice within the universities and beyond (Technology Transfer Offices, companies, Economic Development Corporations, local authorities). The two measures will seek to establish a network across the consortium and stakeholders in the cities and thus contribute to ensuring the innovation capacities and the competencies of future European workforce. It is mandatory to sustainably implement and further promote these measures in the existing career programs of each university (e.g. Jena: Career Point, Iasi: Entrepreneurial Student Society, Pavia: Career Service, Turku: Mentoring Programme).</p> <p>1. The EC2U Career Plan Certificate is an Open Badge programme for students based on an individual application process to assess and develop transversal skills consisting of several components:</p> <ul style="list-style-type: none"> - Individual Assessment of students’ skills to develop a personalised curriculum - Mandatory mobility to acquire international experience (e.g. internship in company/city authority, etc.), - Acknowledging existing mobility experience (of students from abroad) by facilitating access to the local labor market - Several modules to choose from: e.g. language and communication trainings, intercultural coachings, How to present oneself, etc. - Reflection and evaluation phase - Added benefit to be used in EuroPass <p>In order to include policy makers in the measures favoring awareness of the importance of students’ entrepreneurial engagement, special sessions with policy makers will be organised at the Entrepreneurial Academy to discuss with them what is needed in order to facilitate entrepreneurship on the European level. The curriculum will be available by M12 of the project on the EC2U platform, and at each partner’s potential employers.</p> <p>2. The Entrepreneurial Academy gives students and young researchers the knowledge, competencies and the self-confidence to establish a business of their own and consider self-employment, it will provide information on how to launch an innovative idea in the European market, it will share information on legal frameworks of the different countries, and provide management insights from experienced entrepreneurs. It will include staff training weeks for administration and management staff to</p>	<p>UP UC UAIC FSU UNIPV USAL UTU</p>	<p>COO BEN BEN BEN BEN BEN</p>	<p>YES ALL</p>
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		<p>share best practice and build a network including the partners from industry and city of the respective host location.</p> <p>The Academy takes place once a year. The location will rotate among the consortium members to provide opportunities for on-site networking and visits. (months 12, 24, 36)</p> <p>It will consist of several components:</p> <ul style="list-style-type: none"> - online preparation module (basics of entrepreneurship) which will be made available to all students independent of their presence at the one-week program - One week program with workshops, company excursions, Entrepreneur Lounges to develop business plans with experienced entrepreneurs, etc. at one of the EC2U partners - follow-up by international online mentoring for students and young researchers. <p>The participants will receive a certificate.</p> <p>The curriculum of the Entrepreneurial Academy will be available on EC2U platform, on each partner's webpage and promoted via social media by month 9.</p> <p>The beneficiaries are staff, students and young researchers. Participants will be selected based on their individual applications and will be nominated to the respective host of the Academy.</p>			
7.2	<p>EUROPEAN EDUCATION</p> <p><i>Creative pupils, inspired teachers</i></p>	<p>Society benefits from an open-minded, evidence-based and multicultural/multilingual education system. Schools at all levels play a crucial role in laying the basis: sparking interest, curiosity and creativity with the pupils and students – and supporting their teachers to be engaged, inspired and knowledgeable. Task 2 of WP 7 focuses on teaching and learning as the two interlinked spheres of education. The measures in task 2 enable the educational stakeholder (i.e. pupils, students, teachers, researchers, ministries, citizens) to share best practices and to develop common perspectives on the European Classroom through a number of measures:</p> <p>1. Network of “lighthouses”</p> <p>The EC2U partners have numerous educational lighthouse projects that pioneer innovative and future-oriented ways of learning and teaching: from Learning-to-teach-Labs at universities, Life Long Learning initiatives to very distinct school concepts. The aim of this measure is:</p> <ul style="list-style-type: none"> - to build a network between these lighthouses and to increase their visibility among the wider European public: - initiate visits between researchers, teachers and/or students at the lighthouses - share best practice projects on the EC2U Platform - inform about the excellent projects of European teacher education on the website - foster (new) collaborations. 	<p>UP UC UAIC FSU UNIPV USAL UTU</p>	<p>COO BEN BEN BEN BEN BEN</p>	<p>YES</p> <p>Higher Education regulation bodies (AP1.4, AP2.2, AP3.2, AP4.2, AP5.2, AP6.2)</p>

		<p>Three consortium partners will be able to identify their lighthouse projects and invite the others to visit them before or after the EC2U Forum (max. 10 visitors per year). The visits and exchanges will be documented and will be made available on the EC2U-Platform and promoted via social media. The beneficiaries are researchers, teachers and/or students of the EC2U consortium.</p> <p>2. The European classroom Nowadays classrooms are expected to be on the forefront of digitisation, to be inclusive, tolerant and high-performing. Meeting those expectations is, however, often a challenge. This task aims to support the idea of a European Classroom, of inclusion and diversity by taking into account increasingly heterogeneous learning and teaching environments on two levels: - The first level targets teacher students, specifically the practical term/school internships. Teacher students apply for these internships to visit local schools across the EC2U cities. They complete their practical semester there to get ready for the multicultural classroom. - The second level fosters intercultural learning by the pupils of secondary education. In the school project “research”, pupils form a research alliance within the EC2U network of cities. Schools apply for participation. Together, they agree upon one research question within the scope of WP4 to WP 6 (UNSDGs 3, 4, 11) and collect, share and analyze data to answer this question. In total, there will be one project per school year. The joint research project is supported by a digital learning environment and scientists from the consortium universities. The long-term goal is to establish a sustainable European school research network. The reports about the internship and the joint research project will be available on the EC2U-Platform and promoted on social media. Students jointly present their results at the EC2U Forum to a broad public. The beneficiaries are students and pupils and teachers of the EC2U consortium.</p>			
7.3	EUROPEAN ENGAGEMENT <i>Engaged, inclusive and open community</i>	<p>Society benefits from knowledge transfer, exchange of ideas between citizens, scientists and policy makers as well as civic engagement. Task 3 of WP 7 offers the following formats: EC2U Think Tanks and EC2U Engagement Stage, to get together to discuss pressing societal issues like racism, populism or climate change. Furthermore, it shows concrete ways of getting involved, of participating and engaging in the local and European community.</p> <p>1. EC2U Think Tanks Pressing societal issues are best approached from multiple perspectives. The Think tanks aim to assemble stakeholders and change agents from as many perspectives as possible - citizens, public authorities, scientists,</p>	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN	YES ALL

		<p>school teachers, journalists, politicians, students etc. - to share challenges and approaches, (e.g. with populism, inclusion, gender inequality, cooperation city – university). Citizens of the 7 cities will be asked to submit and vote on the themes, all 7 think tanks will then jointly select the final topics to be discussed.</p> <p>The regional think tanks will first meet individually at the home cities, they will then all convene at the EC2U Forum and will provide a spotlight on the selected theme. The beneficiaries are all stakeholders of the EC2U consortium.</p> <p>2. EC2U Engagement Stage</p> <p>Civic Engagement does not only entail a certain mindset and commitment but also the information about opportunities, partners and events. The Engagement Stage functions as a notice board for volunteering projects, auction, intercultural consulting or citizen labs.</p> <p>The content will be provided by all EC2U partners and is available on the EC2U Website/Platform and promoted on social media.</p> <p>The beneficiaries are all the universities from the EC2U consortium.</p>					
7.4	Quality assessment and monitoring Board	<p>A Work Package Monitoring Board will be set up. It will monitor the WP 7 activities and report to the ExeCo, the EC2U Council and the Quality Council.</p> <p>This WP Board will be composed of 7 people: the WP 7 leader and one representative from the remaining six universities.</p> <p>It will use specific qualitative and quantitative indicators to monitor the progress and the success of the WP 7.</p>			UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	NO
<p>Deliverables (outputs/outcomes)</p> <p><i>Deliverables are outputs/outcomes which can be delivered to us (any format).</i></p> <p>Note: For each deliverable you will have to indicate a due month by when you commit to upload it in the Portal. The due month of the deliverable cannot be outside the duration of the work package and must be in line with the timeline provided below. Month 1 marks the start of the European University alliance, and all deadlines should relate to this starting date.</p> <p><i>In the dissemination column, please use the following labels:</i></p> <p><i>Public — fully open (e.g. web)</i></p> <p><i>Confidential — restricted under the conditions of the grant agreement</i></p>							
Deliverable number (continuous numbering linked to WP)	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Due date (month number)	Description (including format and language)
D7.1a	EC2U Career Plan Certificate	7	FSU	Curriculum Certificates Online Module	public	M12, M36	Creation of the EC2U Career Plan Certificate and its components. 21 certificates will be awarded

							<p>Format: Written Information package including calls for participation, curriculum and modules, procedures, recognition process as certificate</p> <p>List with number of certificates awarded</p> <p>Languages: EN, DE, FR, ES, PT, RO, FI, IT</p>
D7.1b	Entrepreneurial Academy	7	FSU	Curriculum including on-line module	public	M9, M12, M24, M36	<p>Creation of the Entrepreneurial Academy and its components. 3 conferences</p> <p>1 online module available to all EC2U students.</p> <p>63 certificates of participation delivered</p> <p>Format: Package of online-module courses (electronic document)</p> <p>3 Document packages on agenda of conferences, call for participation</p> <p>Languages:: EN, DE, FR, ES, PT, RO, FI, IT</p>
D7.2a	Connecting lighthouses of European education	7	FSU	Visits and reports	public	M12, M24, M36	<p>Creation of a network between the different lighthouses.</p> <p>Collected best practice on the EC2U platform</p> <p>Format: Written document agenda for the visits</p> <p>List of participating organisations</p> <p>Written documents for the reports, summary reports to be published on the EC2U documents repository</p> <p>Language: EN</p>

D 7.2b	Welcome to the European Classroom - internships	7	FSU	Experience reports	Public	M6, M12, M18, M24, M30, M36	Applications for and completion of 9 teacher students internship mobilities (ECTS) Format: Written documents for the curriculum of the internship semester Written document- report Language: EN, DE, FR, ES, PT, RO, FI, IT
D7.2c	Welcome to the European Classroom - school projects "research"	7	FSU	Research Plan	Public	M12, M24, M36	Joint Research Plan for 3 school projects Format: Written research and implementation plan for the projects Written reports by the students and summary report to be included in the EX2U documents repository Compiled presentation at EC2U For a (poster exhibit) Language: EN
D 7.3a	EC2U Think Tanks	7	FSU	Presentation/Recommendations	public	Regional think tanks: M6, M18, M30	Creation of Think Tanks/ 3 conferences at each location Format: Written documents for call for participation, written documentation of the proceedings and summary report Panel discussion and workshops as presenting the results at the EC2U Fora Written document – recommendations for policymakers to be published at the EC2U document repository and in public media Languages: EN, DE, FR, ES, PT, RO, FI, IT
D7.3b	EC2U Engagement Stage	7	FSU	Content on the EC2U Website/Platform	public	M12	Creation of a notice board for civic engagement. Format: Online dashboard for communication and announcements

							Languages: EN,, DE, FR, ES, PT, RO, FI, IT
D7.4a	Creation of Work Package Monitoring Board	7	FSU	List of WP Board members	Confidential	M1	A Work Package Monitoring Board will be set up with the aim of evaluating the WP progress and the quality of deliverables. Format: Text documents Language: EN, FR, PT, RO, IT, SP, FI, DE
D7.4b	Definition of indicators	7	FSU	List of Performance Indicators with the respective definitions and calculation/ assessment methods	Confidential	M2	The WP monitoring board will define the indicators to evaluate progress and quality of deliverables. Format: Assessment forms and check-lists, electronic documents Language: EN, FR, PT, RO, IT, SP, FI, DE
D7.4c	Reports to WP1	7	FSU	Reports	Confidential	M6, M12, M18, M24, M30, M36	Reports to ExeCo every six months, including deviation analysis and corrective measures for the remaining planning. Final report including main achievements, strong and weak points, conclusions and future work suggestions. Format: Text document and slides presentation Language: EN

Work Package 8: Sustainability and Dissemination

Duration:	M1 – M36	Lead beneficiary:	University of Poitiers (UP)
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Description of the activities (what, how, where) and division of work

Present a concise overview of the work (planned tasks). Be specific, give a short name for each task and number them.

Show who is responsible for which tasks (coordinator (COO), beneficiaries (BEN), linked third parties (LTP)).

Note: *For the definitions of linked third party, etc. (see Call for proposals and Model Grant Agreement).*

Task number <i>(continuous numbering linked to WP)</i>	Task name	Description	Participant		With help of associated partner organisation <i>(Yes/No and which)</i>
			Name	Role <i>(COO, BEN, LTP, OTHER)</i>	
8.1	Long-term strategy for sustainability	The very strong initial institutional commitment from the seven Rectors and academic communities will be enshrined into a long-term Political and Financial Sustainability Plan (PFSP) that will guide the future development of the EC2U Alliance. The financial sustainability will be reinforced by a mapping and active search for additional institutional support, as well as external support from local, regional, national and European stakeholders (Erasmus+, Horizon Europe, other EU instruments).	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	NO
8.2	Internal/external communication and dissemination	This cluster of activities deals with the implementation of internal/external communication and dissemination activities as defined in the ComPlan from WP1 (but also derived from individual WP and VIs communication/dissemination plans), following the recommendations from QAP. It will use and develop (when necessary) appropriate communication tools, according to targeted internal/external audience (students, university personnel, general public, other stakeholders).	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	NO
8.3	EC2U Forum, a role model	The EC2U Forum is the innovative dissemination event or “third space” (see definition in section V.3) where results and benefits of the project will be transferred and shared openly and effectively to a wide range of stakeholders, incl. the Associated Partners and local communities. The EC2U Forum will take place every six months. Each Partner will host one EC2U Forum. This activity aims at organising each EC2U Forum according to a programme defined and agreed by all Partners and all EC2U bodies. It will also include the associated communication, incl. preliminary advertising and invitations, live streaming and recording of Forum activities, post-event publication of Forum outcomes via tools developed in WP8.2. A special attention will be paid to organise, during EC2U Fora, special round tables devoted to the exchange of practices and guidelines resulting from WPs and dealing with the higher education challenges (implementation of the Bologna Process,	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN BEN	YES ALL

		<p>students and staff mobility, creation of European Diploma, etc.): major stakeholders from the field will be invited, incl. European Commission (DG EAC), members from the Coimbra Group of Universities (Associated Partner) as well as other Alliances.</p> <p>WP4-5-6 focus on three of the UNSDGs but (some of) the fourteen other UNSDGs are also already addressed at the seven universities and their municipalities. It is thus important to identify the related activities and give them visibility and more impact, for instance at additional round tables of the EC2U Fora and as reflexion topics of the EC2U Think Tanks. These activities will be covered by the "Sustainable Campus Initiatives".</p>			
8.4	Open Education, Open Science, Citizen Science	<p>All EC2U activities, in particular within WP7 and the VIs will comply with Open Education and Open Science principles. This will create a virtuous circle that will apply to all education and research developments within each university.</p> <p>The EC2U Fora will also participate to sharing education innovation to the wider audience. As defined in their individual dissemination plans, EC2U VIs will also showcase their activities (education, research, innovation) and participate to the build-up of an enlightened debate with Citizens (Citizen science).</p>	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN	YES ALL
8.5	Internationalisation of the EC2U VIs	<p>The EC2U Alliance will candidate to the United Nations Academic Impact initiative (UNAI) to cooperate with the international academic community involved in the development of UNSDGs.</p> <p>Internationalisation strategies and global regions of priority from individual member universities will be mapped to derive a joint EC2U Internationalisation Plan (IP) that will be validated by ExeCo after consultation of Senior management at each Partner.</p> <p>The IP will allow the development of joint international education, research and innovation projects between members of the VIs and relevant international actors.</p>	UP UC UAIC FSU UNIPV USAL UTU	COO BEN BEN BEN BEN BEN	NO

Deliverables (outputs/outcomes)

Deliverables are outputs/outcomes which can be delivered to us (any format).

Note: For each deliverable you will have to indicate a due month by when you commit to upload it in the Portal. The due month of the deliverable cannot be outside the duration of the work package and must be in line with the timeline provided below. Month 1 marks the start of the European University alliance, and all deadlines should relate to this starting date.

In the dissemination column, please use the following labels:

Public — fully open (e.g. web)

Confidential — restricted under the conditions of the grant agreement

Deliverable number (continuous numbering linked to WP)	Deliverable name	Work package number	Lead beneficiary	Type	Dissemination level	Due date (month number)	Description (including format and language)
D8.1a	Map of internal and external funding instruments	8	UP	Report	Confidential	M12	The mapping of additional internal and external funding instruments will be performed in cooperation with all other WPs. A report will be produced and internally disseminated to all actors involved in education, research and innovation within the EC2U Alliance, in particular in VIs. Format: text document Language: EN
D8.1b	Political and Financial Sustainability Plan (PFSP)	8	UP	Report	Confidential	M24	The PFSP will be proposed by the ExeCo in consultation with the EC2U Council and Senior management at universities. It will be validated by each Senate/Board and guide the future development of the EC2U Alliance. The final version of the PFSP will be sent to all members of the Alliance via internal communication channels. Format: text document Languages: EN, FR, PT, RO, IT, SP, FI, GE
D8.2a	Tools for internal communication and dissemination	8	UP	Graphic charter Website Newsletters, Smartphone application Social media campaigns	Confidential	M12	Use and development of appropriate internal communication tools: website, newsletters, smartphone application, use of social media, etc. Format: text documents, communication tools Languages: EN, FR, PT, RO, IT, SP, FI, GE
D8.2b	Tools for external communication and dissemination	8	UP	Website Newsletters, Smartphone application Social media campaigns	Public	M18	Adaptation of internal communication tools to external audience. Particular attention will be paid to the publication of the results on the Erasmus+ Project Results Platform. A

				Press releases Publication on Erasmus+ Project Results Platform			press release will be sent out to appropriate targets, mentioning the different tools used for external dissemination. Format: text documents, communication tools Languages: EN, FR, PT, RO, IT, SP, FI, GE
D8.3a	Programme and organisation of EC2U Fora	8	UP	Physical and virtual promotional materials on all communication media EC2U Forum programmes	Public	M1, M6, M12, M18, M24, M30, M36	The EC2U Forum will take place every six months at one of the Partners to transfer results and benefits of the project to a wide range of stakeholders, incl. the Associated Partners and local communities. The ExeCo, after consulting EC2U Council and WP Boards, will define the content of the programme of each EC2U Forum in agreement with hosting Senior management, as well as practical organisation of EC2U Forum, with communication before, during and after the event via tools from WP8.2. Format: text documents, promotional materials (incl. online) Languages: EN, FR, PT, RO, IT, SP, FI, GE
D8.3b	Sustainable Campus Initiatives to foster UNSDGs	6	UP	Table with Actions per University Document with Description of Actions	Public	M12	In this subtask, actions related to the 14 other UNSDGs will be identified and will serve to define additional activities during EC2U Fora. Format: Excel tables and Text documents Language: FR, PT, RO, IT, SP, FI, DE; EN
D8.3c	Archiving and dissemination of EC2U Forum activities	8	UP	Live streaming web site Archives of podcasts and videos	Public	M1, M6, M12, M18, M24, M30, M36	Live Streaming and recording of Forum activities, post-event publication of Forum outcomes via tools developed in WP8.2. These archives will be made available on the EC2U website and on different social media.

							Format: podcasts and videos Languages: EN, FR, PT, RO, IT, SP, FI, GE
D8.3d	Higher education round tables	8	UP	Advertisement and invitations to EHEA stakeholders representatives, incl. other Alliances Thematic programmes of round tables	Public	M1, M6, M12, M18, M24, M30, M36	During each EC2U Forum, special round tables will be organised to exchange practices and guidelines resulting from EC2U project with the higher education stakeholders (incl. European Commission, members from the Coimbra Group of Universities, other Alliances, etc.). Format: text documents and social media campaigns Language: EN
D8.4a	Internal campaign for Open Education, Open Science	8	UP	Articles in EC2U newsletters Training sessions Online modules	Public	M12, M24, M36	Awareness campaigns on Open Education and Open Science will be organised within the EC2U Alliance universities to develop a shared culture of openness: promotion of multi-disciplinary education and research, integrity, open data (FAIR), open access (European Open Science Cloud). This openness guidelines will be the ruling principles of the EC2U VIs. Format: text documents, physical and online training sessions Languages: EN, FR, PT, RO, IT, SP, FI, GE
D8.4b	Citizen Science	8	UP	Advertisement and invitations Citizens Thematic programmes of round tables Meetings with Citizens	Public	M1, M6, M12, M18, M24, M30, M36	During each EC2U Forum, special round tables will be organised with researchers and citizens to debate on major challenges, building up on the UNSDGs. The objective is to renew the dialogue, on a basis of common trust, between scientific experts and society. Advertisement and invitations to all citizens via local media.

							Format: meetings, text documents Languages: EN, FR, PT, RO, IT, SP, FI, GE
D8.4c	Ambassadors for Europe	8	UP	Exhibitions Publications Presentations Social media contents	Public	M12, M24, M36	Dialogue with important influencers from politics, academia, industry, education, city but also citizens, students, teachers in order to share experience reports and testimonials “pro Europe”. Production of “playlist” of 3 presentations for scientists to be used in tours to the regions – to regional schools, events of the suburbs to present relevant themes from WP 4 – 6 Production of materials to be used for all stakeholders in the consortium to promote EC2U and create an understanding of how “Europe” can be lived. Format: blogposts in social media, Instagram campaigns, photo exhibitions, on the EC2U platform, on each web sites. Languages : EN, FR, PT, RO, IT, SP, FI, GE
D8.5a	Application to UNAI	8	UP	Submission of application form	Public	M1	Once accepted, the membership to UNAI will be made public to all actors of the EC2U Alliance. Format: label awarded to EC2U Alliance Languages: EN, FR, PT, RO, IT, SP, FI, GE
D8.5b	EC2U Internationalisation Plan (IP)	8	UP	Reports	Confidential	M12	Mapping of institutional internationalisation strategies; definition of a joint EC2U IP that will be validated by ExeCo after consultation of Senior management at Partners. Once finalised, the EC2U IP will be sent to all members of the Alliance via internal communication channels. Format: text documents

							Languages: EN, FR, PT, RO, IT, SP, FI, GE
D8.5c	EC2U international projects	8	UP	Reports	Confidential	M24, M36	Projects on education, research, innovation will be developed between the EC2U Alliance and strategic international partners, in view of applications to international funding instruments (EU, UN, UNESCO, Charitable foundations, etc.). The details on these projects will be disseminated to all members of the Alliance via internal communication channels. Format: text documents Language: EN

7. DECLARATIONS

Other EU funding						
Information concerning other EU grants for this project <p>⚠️ Please note that there is a strict prohibition of double funding from the EU budget. It is important that you provide full and complete information on all other EU funding for this project. Give information on any other grant applications pending or similar projects submitted by your consortium. Name the EU programme, project reference number and title. Include EU funding managed by authorities in EU Member States or other funding bodies (e.g. European Structural and Investment Funds Regional Funds,, European Investment Bank, ISF national programmes, Agricultural Funds, etc.).</p>						YES/NO (if NO, add details)
We confirm that to our best knowledge neither the project as a whole nor any parts of it have benefitted from double funding through any other EU grant.						YES
We confirm that to our best knowledge neither the project as a whole nor any parts of it are (nor will be) submitted for double funding for any other EU grant.						YES
Information concerning other funding for this project						
Will the project get any funding from other public sources (EU, national, international)?						YES
Will the project be part of a set of coordinated/complementary/joint projects which get funding from other public sources (EU, national, international)?						YES
Information concerning other EU funding in the same policy area						
<p>Have any of the participants already benefitted from funding under this EU programme (or previous programme)? Include EU funding managed by authorities in EU Member States or other funding bodies (e.g., LIFE+, European Structural and Investment Funds Regional Funds,, European Investment Bank, ISF national programmes, Agricultural Funds, etc.).</p> <p>The labels used mean: COO — Coordinator BEN — Beneficiary LTP — Linked third party.</p>						
<p>Note: during the past four years, the seven universities involved in the EC2U Alliance have benefitted from EU funding under Erasmus + for a total of 213 projects. To limit the length of this table, ONLY THE MOST RELEVANT PROJECTS ARE LISTED, i.e. KA103, KA107, Masters Erasmus Mundus, Joint Master Degrees and projects jointly undertaken by at least two EC2U members.</p>						
Participant	Name of EU Programme	Reference number and title of the project	Period (start and end date)	Role (COO, BEN, LTP, OTHER)	Amount (EUR)	Project website (if any)
Université de Poitiers	Erasmus + Programme	2016-1-FR01-KA103-022518 Mobility for higher education students and staff- HEI KA103	01/06/2016-30/09/2017	COO	491937	
Université de Poitiers	Erasmus + Programme	2016-1-FR01-KA107-023458 Mobility for higher education students and staff – ICM KA107	2016-2018	COO	149083	
Université de Poitiers	Erasmus + Programme	2016-1914/001-001- International	01/08/2016-	COO	722000	http://www.emmc-imaie.org/

		Master in Applied Ecology MCEM	21/09/2018			
Université de Poitiers	Erasmus + Programme	2017-1-FR01-KA103-035425 Mobility for higher education students and staff- HEI KA103	01/06/2017-30/09/2018	COO	623503	
Université de Poitiers	Erasmus + Programme	2017-1-FR01-KA107-036654 Mobility for higher education students and staff – ICM KA107	2017-2019	COO	473761	
Université de Poitiers + Universidade de Coimbra	Erasmus + Programme	2017 -1730/001-001 International Master in Applied Ecology MCEM	01/8/2017-30/10/2019	COO + BEN	869000	http://www.emmc-ima.org/
Université de Poitiers	Erasmus + Programme	2018-1-FR01-KA103- 046262 Mobility for higher education students and staff- HEI KA103	01/06/2018-30/09/2019	COO	661134	
Université de Poitiers	Erasmus + Programme	2018-1-FR01-KA107-047123 Mobility for higher education students and staff – ICM KA107	2018-2020	COO	811130	
Université de Poitiers	Erasmus + Programme	2019-1-FR01-KA103-060111 Mobility for higher education students and staff- HEI KA103	01/06/2019-30/09/2020	COO	582026	
Université de Poitiers	Erasmus + Programme	2019-1-FR01-KA107-062077 Mobility for higher education students and staff – ICM KA107	2019-2021	COO	1763830	
Université de Poitiers + Università degli Studi di Pavia + Alexandru Ioan Cuza University of Iasi	Erasmus + Programme	2019-1-IT02-KA203-063421 UNISAFE – Security and safety of HEIs students and staff moving abroad KA203 Strategic Partnership	2019-2022	BEN + COO + BEN	T=449.108 euro (UP= 58323 lasi=32.193 euro)	
Universidade de Coimbra	Erasmus + KA1: Learning Mobility of Individuals 2016	UCASE - University Consortium for Advanced Skills in Europe (2016-1-PT01-KA103-022340)	01-09-2016 / 31-05-2017	BEN	159.606,00	
Universidade de Coimbra + Université de Poitiers + USAL	Erasmus + KA2: Capacity Building 2017	XCELING - "Towards Excellence in Applied Linguistics. Innovative Second Language Education in Egypt" (585996-EPP-1-2017-1-ES-EPPKA2-CBHE-JP)	15-10-2017 / 14-10-2020	BEN + BEN + COO	61.687 + 99.686 + 119.068	

Universidade de Coimbra	Erasmus + KA1: Learning Mobility of Individuals 2017	Erasmus+ - KA1 - Learning Mobility of Individuals (2017-1-PT01-KA103-035361)	01-06-2017 / 31-05-2019	COO	479.750,00	
Universidade de Coimbra	Erasmus + KA1: Learning Mobility of Individuals 2017	Erasmus+ - KA1 - Learning Mobility of Individuals (2017-I-PT01-KA103-035277)	01-06-2017 / 31-05-2019	COO	1.041.515,00	
Universidade de Coimbra + Università degli Studi di Pavia	Erasmus + KA2: Capacity Building 2018	HiEdTech - Modernisation of Higher Education in Central Asia Through New Technologies (598092-EPP-1-2018-1-BG-EPPKA2-CBCHE-SP)	15-11-2018 / 14-11-2021	BEN	49.277,50	
Universidade de Coimbra + USAL	Erasmus + KA2: Capacity Building 2018	SUGERE - Sustainable Sustainability and Wise Use of Geological Resources (598477-EPP-1-2018-1-PT-EPPKA2-CBHE-JPv)	15-01-2019 / 14-01-2022	COO + BEN	102.954,00 + 70.078	
Universidade de Coimbra + Alexandru Ioan Cuza University of Iasi	Erasmus + Sport: Collaborative Partnerships 2018	MTG - More than gold (Grant Agreement 2018-2683 603346-LV SPORT SCP)	01-01-2019 / 31-12-2020	BEN + BEN	40.620,00 + 28.800	
Universidade de Coimbra	Erasmus + KA1: Learning Mobility of Individuals 2018	Erasmus+ - KA1 - Learning Mobility of Individuals (2018-1-PT01-KA107-046827)	01-06-2018 / 31-07-2020	COO	521.402,00	
Universidade de Coimbra	Erasmus + KA1: Learning Mobility of Individuals 2018	Erasmus+ - KA1 - Learning Mobility of Individuals (2018-I-PT01-KA103-046757)	01-06-2018 / 31-05-2020	COO	1.309.650,00	
Universidade de Coimbra	Erasmus + KA1: Learning Mobility of Individuals 2018	Erasmus+ - KA1 - Learning Mobility of Individuals (2018-I-PT01-KA103-047008)	01-06-2018 / 31-05-2020	COO	647.710,00	
Universidade de Coimbra	Erasmus + KA1: Learning Mobility of Individuals 2019	Erasmus+ - KA1 - Learning Mobility of Individuals (2019-1-PT01-KA103-060164)	01-06-2019 / 31-05-2021	COO	624.990,00	
Universidade de Coimbra	Erasmus + KA1: Learning Mobility of Individuals 2019	Erasmus+ - KA1 - Learning Mobility of Individuals (2019-1-PT01-KA103-060160)	01-06-2019 / 31-05-2021	COO	1.269.930,00	
Universidade de Coimbra	Erasmus + KA1: Learning Mobility of Individuals 2019 (International Credit Mobility)	Erasmus+ - KA1 - Learning Mobility of Individuals (2019-1-PT01-KA107-060172)	01-08-2019 / 31-07-2022	COO	22.900,00	
Universidade de Coimbra	Erasmus + KA1: Joint Master Degrees 2016	WOP-P - Erasmus Mundus Master Course on Work, Organizational and	19-09-2016 / 18-09-2021	BEN		

		Personnel Psychology (574362-EPP-1-2016-1-ES-EPPKA1-JMD-MOB)				
Universidade de Coimbra	Erasmus + KA1: Joint Master Degrees 2017	EuroPhilosophie - Philosophies allemandes et françaises. Enjeux contemporains (586634-EPP-1-2017-1-FR-EPPKA1-JMD-MOB)	01-09-2017 / 31-08-2022	BEN		
Universidade de Coimbra	Erasmus + KA1: Joint Master Degrees 2018	TRIBOS+ - Joint European Master in Tribology of Surfaces and Interfaces (599264-EPP-1-2018-1-SI-EPPKA1-JMD-MOB)	01-09-2018 / 31-08-2024	BEN	364.000,00	
Universidade de Coimbra	Erasmus + KA1: Joint Master Degrees 2018	ALA - Architecture, Landscape and Archaeology (599095-EPP-1-2018-1-IT-EPPKA1-JMD-MOB)	01-10-2018 / 30-09-2023	BEN	380.000,00	
Alexandru Ioan Cuza University of Iasi	Erasmus+ mobility with Programme Countries	2019-1-RO01-KA103-061892 Erasmus+ KA103	2019 - 2021	COO	1.997.645	http://www.uaic.ro/international/progrumul-erasmus/
Alexandru Ioan Cuza University of Iasi	Erasmus+ mobility with Partner Countries	2019-1-RO01-KA107-062642 Erasmus+ KA107	2019 - 2021	COO	413.139	https://erasmusplus.uaic.ro/
Alexandru Ioan Cuza University of Iasi	Erasmus+ mobility with Programme Countries	2018-1-RO01-KA103-047906 Erasmus+ KA103	2018 - 2020	COO	2.146.975	http://www.uaic.ro/international/progrumul-erasmus/
Alexandru Ioan Cuza University of Iasi	Erasmus+ mobility with Partner Countries	2018-1-RO01-KA107-048310 Erasmus+ KA107	2018 - 2020	COO	527.037	https://erasmusplus.uaic.ro/
Alexandru Ioan Cuza University of Iasi	Erasmus+ mobility with Programme Countries	2017-1-RO01-KA103-035675 Erasmus+ KA103	2017 - 2019	COO	2.142.330	http://www.uaic.ro/international/progrumul-erasmus/
Alexandru Ioan Cuza University of Iasi	Erasmus+ mobility with Partner Countries	2017-1-RO01-KA107-035830 Erasmus+ KA107	2017 - 2019	COO	513.285	https://erasmusplus.uaic.ro/
Alexandru Ioan Cuza University of Iasi + University of Poitiers	Erasmus+ KA2 Capacity Building	586295-EPP-1-2017-1-IT-EPPKA2-CBHE-JP (2017-2922/001-001) International Credit Mobility: a new challenge for the Mediterranean Region - ICMED	2017 - 2019	BEN + BEN	17.387 + 30441	https://www.icmedproject.eu/
Alexandru Ioan Cuza University of Iasi	Erasmus+ mobility with Programme Countries	2016-1-RO01-KA103-023551 Erasmus+ KA 103	2016 - 2018	COO	2.032.675	http://www.uaic.ro/international/progrumul-erasmus/
Alexandru Ioan Cuza University of Iasi	Erasmus+ mobility with Partner Countries	2016-1-RO01-KA107-023558 Erasmus+ KA 107	2016 - 2018	COO	715.730	https://erasmusplus.uaic.ro/

Alexandru Ioan Cuza University of Iasi + USAL	Erasmus+ KA2 Strategic Partnerships	2016-1-FR01- KA203-024155 EVAL-IC - Evaluation des compétences en intercompréhension: réception et interactions plurilingues	2016 - 2019	BEN +	T=365.142 IASI=10.390	https://icare.univ-reunion.fr/recherche/projets/eval-ic-09/16-08/19
FSU Jena	ERASMUS+ Programm	2016-1-DE01- KA107-002794 Erasmus+ KA107 2016/2017 Mobilität von Einzelpersonen	01.06.20 16 - 31.07.20 18	COO	479.469,00	https://www.uni-jena.de/international.html
FSU Jena	ERASMUS+ Programm	2016-1-DE01- KA103-002576 Erasmus+ KA103 Mobilität von Einzelpersonen 2016-2018	01.06.20 16 - 31.05.20 18	COO	426.040,00	https://www.uni-jena.de/international.html
FSU Jena	ERASMUS+ Programm	2017-1-DE01- KA103-003153 Erasmus+ KA103 2017/2018	01.06.20 17 - 31.05.20 19	COO	535.240,00	https://www.uni-jena.de/international.html
FSU Jena	ERASMUS+ Programm	2017-1-DE01- KA107-003423	01.06.20 17 - 31.07.20 19	COO	391.994,00	https://www.uni-jena.de/international.html
FSU Jena	ERASMUS+ Programm	2018-1-DE01- KA103-003930 Erasmus+ KA103 2018-20	01.06.20 18 - 31.05.20 20	COO	618.419,00	https://www.uni-jena.de/international.html
FSU Jena	ERASMUS+ Programm	2018-1-DE01- KA107-004114 Erasmus+ KA107 2018-20	01.06.20 18 - 31.05.20 20	COO	222.895,00	https://www.uni-jena.de/international.html
FSU Jena	ERASMUS+ Programm	2019-1-DE01- KA103-004758 Erasmus+ KA103 2019-21	01.06.20 19 - 31.05.20 21	COO	681.000,00	https://www.uni-jena.de/international.html
FSU Jena	ERASMUS+ Programm	2019-1-DE01- KA107-004924 Erasmus+ KA107 2019-22	01.08.20 19 - 31.07.20 22	COO	718.345,00	https://www.uni-jena.de/international.html
Università degli Studi di Pavia	Erasmus+ - KA1 EMJMD	574440-EPP-1- 2016-1-CZ- EPPKA1-JMD- MOB Global Development Policy	01 Sep 2016 - 31 Aug 2021	BEN	2.984.000,00	http://glodep.eu/
Università degli Studi di Pavia	Erasmus+ - KA1 EMJMD	574439-EPP-1- 2016-1-FR- EPPKA1-JMD- MOB Nanomedicine for Drug Delivery	01 Oct 2016 - 30 Oct 2021	BEN	1.906.000,00	http://master-nanomed.eu/
Università degli Studi di Pavia	Erasmus Mobility HEI	2015-1-IT02- KA103-013523 Mobility project for higher education students and staff	01/06/20 15 - 30/09/20 16	COO	827.541,57	
Università degli Studi di Pavia	Erasmus Mobility ICM	2015- 1-IT02- KA107-014720 Mobility project for higher education students and staff ICM	01/06/20 15 - 30/06/20 17	COO	479.640,00	
Università degli Studi di Pavia	Erasmus Mobility HEI	014-1-IT02- KA103-000116 Mobility project for	01/06/20 14 - 30/09/20 15	COO	767.881,00	

		higher education students and staff				
USAL	Erasmus+ Programme	2019-1-ES01-KA103-060602	01/06/2019 - 30/09/2020	COO	1.285.200,00	
USAL	Erasmus+ Programme	2019-1-ES01-KA107-062670	01/08/2019 - 31/07/2022	COO	46.750,00	
USAL	Erasmus+ Programme	2018-1-ES01-KA103-047597	01/06/2018 - 30/09/2019	COO	1.226.938,08	
USAL	Erasmus+ Programme	2017-1-ES01-KA103-036534	01/06/2017 - 30/09/2018	COO	1.200.954,00	
USAL	Erasmus+ Programme	2017-1-ES01-KA107-037560	01/06/2017 - 31/07/2019	COO	355.495,00	
USAL	Erasmus+ Programme	2016-1-ES01-KA103-023341	01/06/2016 - 30/09/2017	COO	1.265.157,68	
USAL	Erasmus+ Programme	2016-1-ES01-KA107-023775	01/06/2016 - 31/07/2018	COO	66.460,00	
USAL	ERASMUS+ MUNDUS JOINT MASTER DEGREE	599277-EPP-1-2018-1-FR-EPPKA1-JMD-MOB / Latin America and Europe in a Global World		BEN	20.000	https://www.masterlaglobe.eu/es/bienvenida/
USAL + Alexandru Ioan Cuza University of Iasi	ERASMUS+: KA2 KNOWLEDGE ALLIANCES	600865-EPP-1-2018-1-ES-EPPKA2-KA / OUTDOC: Outplacement support for doctorates in emerging areas	01/11/2018 to 31/10/2021	COO + BEN	198.495 + 77.700	https://outdoc.usal.es/
UTU	Erasmus+	2016-1-FI01-KA103-022381 Erasmus 2016-2017	01.06.2016 - 30.09.2017	COO	543 952,00	-
UTU	Erasmus+	2016-1-FI01-KA107-022598 Erasmus Credit Mobility 2016-2018	01.06.2016 - 31.07.2018	COO	411 673,00	-
UTU	Erasmus+	2017-1-FI01-KA103-034307 Erasmus 2017-2018	01.06.2017 - 30.09.2018	COO	651 395,00	-
UTU	Erasmus+	2017-1-FI01-KA107-034528 Erasmus Credit Mobility 2017-2019	01.06.2017 - 31.07.2019	COO	354 450,00	-
UTU	Erasmus+	2018-1-FI01-KA103-046749	01.06.2018 -	COO	715 575,00	-

		Erasmus 2018-2019	30.11.2019			
UTU	Erasmus+	2018-1-FI01-KA107-047038 Erasmus Credit Mobility 2018-2020	01.06.2018 - 31.07.2020	COO	220 647,00	-
UTU	Erasmus+	2019-1-FI01-KA103-06 Erasmus 2019-20	01.06.2019 - 30.09.2020	BEN	861 130,00	-
UTU	Erasmus+	2019-1-FI01-KA107-06 Erasmus Credit Mobility 2019-2022	01.08.2019 - 31.07.2022	COO	299 344,00	-
Information concerning other EU funding in other policy areas						
<p>Have any of the participants benefitted from EU funding in other policy areas in the last 4 years? Include EU funding managed by authorities in EU Member States or other funding bodies (e.g., LIFE+, European Structural and Investment Funds Regional Funds,, European Investment Bank, ISF national programmes, Agricultural Funds, etc.).</p> <p>Note: If the funding was awarded to a group of beneficiaries, mention only the amount awarded to the participant.</p>						
<p>Note: during the past four years, the seven universities involved in the EC2U Alliance have benefitted from EU funding in other policy areas for a total of 390 projects. To limit the length of this table, ONLY THE PROJECTS JOINTLY UNDERTAKEN by at least two EC2U members are listed.</p>						
Participant	Name of EU Programme	Reference number and title of the project	Period (start and end date)	Role (COO, BEN, LTP, OTHER)	Amount (EUR)	Project website (if any)
Universidade de Coimbra + UTU	H2020-SFS-2017-2/ SFS-28-2017	EcoStack - Stacking of ecosystem services: mechanisms and interactions for optimal crop protection, pollination enhancement, and productivity (Grant Agreement no.: 773554)	10-09-2018 / 09-09-2023	BEN + BEN	355.939,00	
Universidade de Coimbra + USAL	H2020-JTI-IMI2-2016-10-two-stage/ IMI2-2016-10-08	AIMS-2-TRIALS - Autism Innovative Medicine Studies - 2 - Trials (Grant Agreement no.: 777394)	01-06-2018 / 31-05-2023	BEN + BEN	780.299,80	
Università degli Studi di Pavia + UTU	H2020	H2020-ECSEL-2019-1-IA Accelerating Innovation in Microfabricated Medical Devices		BEN + BEN	17.263.122,41	
USAL + UTU	INNOVATIVE MEDICINES INITIATIVE 2 JOINT UNDERTAKING-H2020	115910 / pERISCOPE: PERTussIS COrrelates of Protection Europe	01/03/2016 to 28/02/2021	BEN + BEN	547.500 + 1 475 000	http://www.periscope-project.eu/

PART B2: Budget Table

Please fill in this annex first and then use it to fill in the budgetary information in PART A

Project title: EC2U, European Campus of City-Universities

No	Name of Beneficiary	Country	Estimated eligible costs									Estimated income	EU contribution				
			A Direct personnel costs €	B.1 Direct travel costs €	B.2 Direct subsistence costs €	C Direct costs of sub-contracting €	D Direct costs of providing financial support €	E.1 Equipment €	E.2 Other costs €	E Other direct costs (E.1)+(E.2) €	F Indirect costs 7% of direct costs (sum of budget categories A-E) €	G Total costs (A)+(B)+(C)+(D)+(E)+(F) €	H Receipts €	I Reimbursement Rate [80%] %	J Maximum EU Contribution (G)x(I) €	K Requested EU contribution (K<=G H) €	
1	University of Poitiers	France	1 128 440,00	102 628,00	180 811,00	NOT APPLICABLE	NOT APPLICABLE	40 000,00	58 000,00	98 000,00	105 691,53	1 615 570,53	695 090,53	80,00%	1 292 456,42	920 480,00	
2	University of Coimbra	Portugal	669 940,00	102 628,00	180 811,00			40 000,00	58 000,00	98 000,00	73 596,53	1 124 975,53	485 329,53	80,00%	899 980,42	639 646,00	
3	Ioan Cuza Iași	Romania	370 225,00	102 628,00	180 811,00			40 000,00	58 000,00	98 000,00	52 616,48	804 280,48	346 977,48	80,00%	643 424,38	457 303,00	
4	Schiller Hochschule	Germany	1 011 942,00	102 628,00	180 811,00			40 000,00	58 000,00	98 000,00	97 536,67	1 490 917,67	643 202,67	80,00%	1 192 734,14	847 715,00	
5	University of Pavia	Italy	948 508,00	102 628,00	180 811,00			40 000,00	58 000,00	98 000,00	93 096,29	1 423 043,29	613 920,29	80,00%	1 138 434,63	809 123,00	
6	University of Salamanca	Spain	608 657,00	102 628,00	180 811,00			40 000,00	58 000,00	98 000,00	69 306,72	1 059 402,72	457 040,72	80,00%	847 522,18	602 362,00	
7	University of Turku	Finland	807 558,00	102 628,00	180 811,00			40 000,00	58 000,00	98 000,00	83 229,79	1 272 226,79	548 855,79	80,00%	1 017 781,43	723 371,00	
8											0,00	0,00	0,00		80,00%	0,00	
9											0,00	0,00	0,00		80,00%	0,00	
10											0,00	0,00	0,00		80,00%	0,00	
11											0,00	0,00	0,00		80,00%	0,00	
12											0,00	0,00	0,00		80,00%	0,00	
13											0,00	0,00	0,00		80,00%	0,00	
14											0,00	0,00	0,00		80,00%	0,00	
15											0,00	0,00	0,00		80,00%	0,00	
16											0,00	0,00	0,00		80,00%	0,00	
17											0,00	0,00	0,00		80,00%	0,00	
18											0,00	0,00	0,00		80,00%	0,00	
			5 545 270,00	718 396,00	1 265 677,00	0,00	0,00	280 000,00	406 000,00	686 000,00	575 074,01	8 790 417,01	3 790 417,01	80,00%	7 032 333,60	5 000 000,00	

Max EUR
5.000.000

NOTES : The Programme Guide put some constraints on eligible costs and labels some categories differently.

- A Called "Staff costs" in the Programme Guide
- B.1 Called "Travel costs" in the Programme Guide
- B.2 Called "Individual support" in the Programme Guide
- C NOT ALLOWED - Subcontracting is defined as subcontracting of tasks implementing core project activities which can be performed by the consortium members themselves.
- D Service contracts for specific tasks are allowed but charged under category E "Other costs"
- D NOT APPLICABLE
- E This category is split in the Programme Guide into:
 - E.1 Equipment Limited to 8% of Total direct costs (A to E)
 - E.2 Other costs Limited to 5% of Total direct costs (A to E)

European universities - Part B3

European University - Mission Statement

 Please insert/copy-paste below the mission statement of your European University.

The **mission statement** should explain your proposed European University's fundamental purpose, building on the ambition of the section "What are European Universities" from the 2020 Erasmus+ Programme Guide. The mission statement should:

- include a **joint long-term vision** for education, with, where possible, links to research, innovation and society at large, to drive systemic, structural and sustainable impact at all levels of your institutions. This vision should go beyond the 3-year funding period, with at least a time horizon up to 2025.
- explain how your alliance has the potential to step-by-step **transform and enhance the institutionalised cooperation between higher education institutions** and bring it to the next level.
- explain in this respect the **unique and differentiated vision** of your alliance.

The mission statement should be **endorsed by the relevant decision-making bodies** in each of the partner institutions. This can be done through a simple signature of relevant decision-making bodies (e.g. a signature from the Rector).



Alliance of European Universities “European Campus of City-Universities, EC2U”

MISSION STATEMENT

Executive Summary

The EC2U Alliance was created in 2017 by the **six universities of Coimbra (Portugal), Alexandru Ioan Cuza of Iasi (Romania), Pavia (Italy), Poitiers (Coordinator, France), Salamanca (Spain) and Turku (Finland)**. The EC2U proposal submitted to the first call of the pilot phase of “European Universities” was well evaluated scoring 80/100 (for a selection threshold at 81/100). In 2019, the EC2U Alliance welcomed the **Friedrich Schiller University of Jena (Germany)** and significantly improved and enriched its scope by the presence of a seventh university and by a significant review of its activities, **addressing the criticisms and weaknesses of the first application**. This new application is thus the result of a deeper collaboration between the seven universities of the EC2U Alliance in order to respond convincingly and thoroughly to the following **three key challenges**: 1/ establish an **operational Alliance**; 2/ create a **united pan-European campus**; 3/ respond to the challenges of the **Knowledge Square**.

Among the **activities that were well evaluated in 2019 and reinforced in 2020**, the EC2U Alliance will deliver in 2023:

- A **pan-European campus life** including **joint culture and sport activities** (twice a year);
- **Expanded and geographically balanced mobility of students and staff** (with respective targets of 50% and 25% before 2030);
- A **new interdisciplinary approach to the United Nations Sustainable Development Goals (UNSDGs)** with the creation of the first **three joint Virtual Institutes**, embedding education, research and innovation, and focusing on the following UNSDGs: **Good health and well-being, Quality education, Sustainable cities and communities**;
- A **policy dialogue with and knowledge transfer** to all local, national and European socio-economic actors, in particular to the **Municipalities committed to the Alliance as Associated Partners**, and more globally via the **EC2U Forum**, an event organised twice a year by the university communities engaging with all partners and citizens.

The scope of the new proposal has been also **broadened** via the following activities and deliverables, by 2023:

- The creation of the **first three innovative joint Master degrees, each focusing on one selected UNSDG**, offering **“a la carte” courses** and **testing new physical/virtual mobility opportunities** for students and teachers;
- The creation of an **“EC2U Connect Centre”** allowing to efficiently manage the increased internal mobility flows, the joint implementation of the **European Student Card** and the creation of a common **catalogue of EC2U diplomas**;
- The development of new activities on **“Science with and for Society”**, which will support students and (young) researchers in their **career development** and create an **“Entrepreneurial Academy”**. Activities will also concern the link with the **internationalisation of education**, as well as **European engagement**, via the **“EC2U engagement stage”** and **“EC2U Think Tanks”** where students, researchers and citizens will reflect together on society challenges.

With this **step-by-step approach**, the Alliance will reach by 2030 full implementation of its Mission Statement, **impacting all academic communities and disciplines** as well as **all external stakeholders and citizens**.

On 24 and 25 May 2018, twenty years after the signature of the Sorbonne Declaration, the European Ministers for higher education gathered in Paris for the 2018 European Higher Education Area (EHEA) Ministerial conference and signed the **Paris Communiqué**, defining the guidelines for the next steps of the Bologna Process¹.

In its preamble, the Paris Communiqué states that “*Academic freedom and integrity, institutional autonomy, participation of students and staff in higher education governance, and public responsibility for and of higher education form the backbone of the EHEA. [...] At a moment when **Europe is facing important societal challenges – ranging from unemployment and social inequality to migration-related issues and a rise in political polarisation, radicalisation and violent extremism – higher education can and must play a decisive role in providing solutions to these issues. [...] By providing students and other learners with opportunities for lifelong personal development, higher education enhances their prospects of employment and stimulates them to be active citizens in democratic societies***”.

It is this strong political declaration that led the universities of **Coimbra** (Portugal), **Alexandru Ioan Cuza of Iasi** (Romania), **Pavia** (Italy), **Poitiers** (France), **Salamanca** (Spain) and **Turku** (Finland) to start working together on the concept of an Alliance of European Universities in 2018 and to formally establish an Alliance entitled “**European Campus of City-Universities, EC2U**” on 1 October 2018, with the objective of deepening and expanding the forms and scope of their academic cooperation beyond existing limits and obstacles in order to **respond to the above-mentioned EHEA challenges**; the framework of the first call of the pilot phase of European Universities provided a unique opportunity in this respect. The project submitted in 2019 by the EC2U Alliance received a score of 80/100 (considered as the “excellence” threshold score) but the selection threshold was set at 81/100: the EC2U Alliance was thus among the first non-selected Alliances.

The members of the EC2U Alliance used the year 2019 fruitfully to prepare an improved and more robust proposal to be submitted to the second call of the pilot phase. The consortium also welcomed a seventh member with the **Friedrich Schiller University of Jena** (Germany). This new member brought to the consortium additional strengths that have enriched the proposal.

This new proposal is therefore the result of an articulated and deep reflection on the limits of the first proposal, therefore strengthening the capacity of the EC2U Alliance to reach its short/medium/long term goals. For this, the activities have also been revised in order to respond to the following **three key challenges**:

- Set up an **operational** Alliance;
- Create a **united** pan-European campus;
- Respond to **challenges of the Knowledge Square** (education, research, innovation, service to society).

The students from the seven universities have also been further involved in the co-creation of the new EC2U proposal: for instance, two online lime-survey questionnaires have been designed and implemented in 2019 to collect feedback on students’ experience with the Erasmus+ mobility. 336 responses have been collected and have served, in particular, to better tune some of the proposed activities to students’ needs. In particular, there was a **plebiscite for new short-term mobility such as “practical short trainings, workshops, summer schools”**.

¹ <http://www.ehea.info/cid101765/ministerial-conference-paris-2018.html>

The years 2019 and early 2020 have also seen a significant increase of cooperation between members under the auspices of the **EC2U Alliance**, among which can be cited:

- Participation of EC2U member representatives to the official opening of the “A Corps” festival (culture and dance) in Poitiers on 6 April 2019;
- EC2U Culture exchanges (e.g. visit of culture delegation from Coimbra to Poitiers on the occasion of the “campus sonore” festival, 16-18 October 2019).
- One new EC2U joint PhD thesis in the field of musicology between Poitiers and Pavia and 12 PhD students EC2U research exchanges;
- Special EC2U promotional events at Erasmus+ days in October 2019 at the seven universities;
- 78 mobilities of students for semester studies, traineeships or participation to the different international fairs at member universities to promote the EC2U Alliance;
- EC2U Winter School on “Public Diplomacy” in Pavia (2-6 December 2019); EC2U Summer School in Poitiers (under preparation, summer 2020);
- EC2U Staff training weeks (two in Coimbra and one in Poitiers, March-April-May 2020);
- 54 mobilities of Teachers and Administrative Staff to start creating joint EC2U procedures and trainings.

This intra-Alliance cooperation is supported by a **memorandum of understanding**², signed by the seven universities, defining a permanent framework of collaboration in the fields of research, teaching and learning, as well as cultural and sports activities. In addition, an **inter-institutional agreement**² has been signed to aim at fostering Erasmus+ mobility, as one of the means towards delivering a truly *European Diploma*: in the frame of this agreement, a *joint certificate* is already being delivered to any student and staff who performs a mobility within the Alliance, from the academic year 2018-2019 on. In view of current and future joint curricula and joint teaching, this is the first concrete step towards a full-fledged European diploma.

² See annexes of the Mission Statement
EC2U Mission Statement

EC2U is a **multi-cultural and multi-lingual Alliance** consisting of **seven long-standing, education- and research-led, locally and globally engaged universities from Northern, Southern, Eastern and Western regions of Europe**. The main ambition of the Alliance is to create a **European campus** by allowing **mobility to flow freely, i.e. without administrative, psychological and cultural barriers**, between the seven universities and respective cities. The proposed activities will contribute to overcome clichéd views of regional and national identities and thus participate to the achievement of a more united Europe. Making critical thinking and societal concern integral parts of the daily life of all citizens, the EC2U European Campus will develop, over time, **a network of joint activities linking all aspects of the Knowledge Square** (education, research, innovation, service to society).

EC2U members have already conceived a joint long-term strategy, as well as efficient and flexible governance structures and procedures for responding to EHEA challenges, such as:

- jointly providing quality education and culture for all, with an equal emphasis on shared European values, local knowledge and global challenges;
- undertaking joint research and innovation projects in response to and connection with the great challenges confronting local communities - cities and citizens within the Alliance.

To support this long-term strategy, the **seven universities are committed to integrate their respective resources** (including staff manpower, platforms and tools, mobility grants from own budgets, etc.) **into the EC2U pan-European campus**: in particular, **during the first three years, the contribution of the seven universities amounts to 43% (3.8 M€) of the total budget (8.8M€, including the 5M€ EU grant)**.

Why these EC2U members?

The seven members of the EC2U Alliance share **major similarities and fundamental values** vis-à-vis the role of academia in the society and its impact on Citizens' life:

- they are **long-standing universities** (Coimbra: 1290, Alexandru Ioan Cuza of Iasi: 1860, Jena: 1558, Pavia: 1361, Poitiers: 1431, Salamanca: 1218, Turku: 1640, the Royal Academy of Turku, followed in 1920 by the University of Turku) and are **all members of the Coimbra Group**, the first network of European Universities, created in 1985³;
- they are **comprehensive, education-driven and research-intensive universities with excellent international reputation** and listed in major international university ranking systems⁴;
- the global analysis of their **research outputs** reveals **close disciplinary scopes and strengths**, in particular in the fields of **Health and Biology, Energy and Environmental Science, Physics, Chemistry, Social Sciences and Humanities**⁵;
- they are very **active in European and international academic cooperation**⁶, with a total of 213 Erasmus+ and 390 other EU projects (incl. H2020) granted during the last 4 years, thus having a **first-hand perception and knowledge of the obstacles and potential solutions** to reach the objectives of the European Higher Education Area and European Research Area;
- they are the **main (or the only) university in their city**, with which they have created a symbiotic link;

³ www.coimbra-group.eu

⁴ e.g. 2019 ARWU ranking: Coimbra: 501-600; Jena: 301-400; Pavia: 301-400; Poitiers: 701-800; Salamanca: 601-700; Turku: 301-400

⁵ See annex of Mission Statement "Analysis of the research outputs of the seven universities and EC2U Alliance during the period 2009-2018"

⁶ cf. section 7 of full proposal

- they are very **similar in size**: between 18 000 and 30 000 students (for a total of about 160 000 students), between 1 800 and 3 800 teaching/administrative staff (for a total of about 21 000 personnel);
- their hosting urban areas are located **far from capital cities** and are **medium-sized** with similar number of inhabitants (Coimbra: about 220 000, Iasi: about 400 000, Jena: about 110 000, Pavia: about 100 000, Poitiers: about 260 000, Salamanca: about 230 000, Turku: about 200 000);
- the urban population profiles look alike with **strong tertiary activities** and a **percentage of the population directly related to the university activities (students and staff) ranging between 10 and 25%**. Outside the urban areas, activities are mainly of **rural type**.

These similarities may be seen as **strengths but also weaknesses** regarding their **attractiveness and capacity to act as major global players** in addressing the challenges of the Knowledge Square, as well as socio-economic and environmental crises.

The seven universities of the EC2U Alliance rather believe that their **differences and complementarities** are prone to further **enhance both their individual quality and attractiveness**, and **the performance and impact of the EC2U Alliance** as a whole:

- the seven universities are based in EU countries with **diverse cultural, economic, linguistic, social and demographic characteristics**;
- the organisation, financing and operational in the respective **higher education systems are diverse**;
- some **academic fields are active only in some of the seven universities** (e.g. Medicine, Engineering, Theology, Arts) and each institution exhibits its **own strengths at structural and strategic levels**: the Alliance will thus be more than the simple sum of its academic members.

The unique link between each of the seven universities and their respective cities has recently taken an additional step forward in the form of the **Poitiers Declaration**⁷ initiated in Poitiers in June 2016 and inspired from the **Pavia Protocol**⁸ dating from 2015: the Poitiers declaration, signed jointly by more than thirty Coimbra Group university Rectors and their respective Mayors, recalls that:

- universities have a central role in the development of cities and that cities represent a fundamental framework and contributor for the development of universities;
- both cities and universities have a vital interest in catalysing and developing the growth of knowledge society;
- the cooperation between universities and cities yields benefits ranging from the generation of greater wealth (cultural and economic) to the realization of wider social cohesion.

All the seven Rectors of the EC2U Alliance members and their Mayors are signatories of the Poitiers Declaration: the **seven cities are consequently self-evident Associated Partners to the Alliance** and will participate to the activities related to culture and campus life, transfer of knowledge and innovation towards local and regional socio-economic world, as stated in their commitment letters (see annexes).

The very nature of the EC2U Alliance lies not only in this unique link between universities and their host cities, but more globally with the daily cooperation with other actors of the Knowledge Square. Each university has thus engaged discussion with the most relevant actors to bring additional impact through **associated partnership with students associations, regional higher education and socio-economic stakeholders**⁹.

The **Coimbra Group of Universities has also agreed to be an Associated Partner** to the EC2U Alliance, thus participating to the **dissemination in 23 EU member states**.

⁷ www.coimbra-group.eu/poitiers-declaration/

⁸ <https://www.cruil.it/component/k2/anci-e-cruil-firmano-il-protocollo-di-pavia.html>

⁹ See annexes of the Mission Statement for the list of Associated Partners and their commitment letters

This original arrangement of partners ensures that **all major actors from the Knowledge Square** will work together and form a **single community** that delivers **innovative and adaptable tools** to local communities and citizens for understanding and adapting to a fast-changing society. At the same time, this multi-lingual and multi-cultural pan-European campus keeps high the **joint recognition of the importance of the free flow of ideas, values and people**.

What makes the EC2U Alliance special?

The creation of the EC2U Alliance leads to the formation of an **unprecedented pan-European academic community of more than 180 000 members** (students, teaching, research and administrative staff), with a pan-European campus in direct reach to more than **1 600 000 citizens**: this provides the EC2U Alliance the capacity to reach a **European-wide impact on Knowledge Square**.

The EC2U Alliance is **balanced** in terms of European geography (North, South, East and West) and in terms of partners' size. No member being in a more prominent position compared to others, all the members equally participate to the success of the Alliance: **diversity and equality** are among the guiding principles, in particular with respect to **brain-drain**.

The engagement to **jointly respond to society challenges through education, research and innovation transfer** will be translated first by the build-up of a **real pan-European campus** with shared culture and sports events, that will create a strong **sense of belonging to a single academic community at all levels** (students and staff): this is the spirit of the **“Culture and campus life” Work Package (WP)**.

To ensure the **efficient operation** of the Alliance in all fields of the Knowledge Square, specific joint digital platforms and tools will be developed in the **“EC2U Connect Centre” WP**.

The EC2U Alliance will also promote an unprecedented **challenge-based global initiative** that leans on the **United Nations Sustainable Development Goals**¹⁰ (UNSDGs). Among the 17 UNSDGs, the seven universities have identified and selected **three of them that will be guiding the Alliance activities during the first phase of its development (2020-2023): good health and well-being (UNSDG #3), quality education (UNSDG #4), sustainable cities and communities (UNSDG #11)**. This first selection leans on the in-depth preparatory analysis that identified **complementary strengths and international recognition in education, research and societal engagement** at the seven universities: in particular, over the period 2009-2018, **1221 research articles have been jointly published by researchers from at least two (and up to five) EC2U universities**, mostly in the fields related to **Health and Biology, Energy and Environment, Social Sciences and Humanities**⁵.

The proposed activities therefore aim at delivering significant contribution to these three global goals by fostering a new type of international cooperation, starting with the creation of **three innovative joint Master degrees based on the selected UNSDGs: the tested new trainings** will simultaneously foster new **interdisciplinary programmes** and offer a variety of **“a la carte” courses**, as well as **new physical and virtual mobility opportunities for students and teachers**. This engagement will be further developed via the creation of three so-called **EC2U Virtual Institutes (VIs): VI for good health and well-being, VI for quality education, VI for sustainable cities and communities**. These virtual structures will group **European knowledge-creating teams of students, teachers and researchers from different disciplines aiming at delivering innovative solutions to**

¹⁰ <http://www.undp.org/content/undp/en/home/sustainable-development-goals.html>

the associated challenges. These teams will be directly connected to the local, national and European socio-economic world via the EC2U campus, thus participating to the **direct transfer to society**.

The EC2U Alliance will further strengthen its impact on society by developing activities related to **"Science with and for Society"**: support to **career development** inside and outside the Alliance, development of innovative trainings that spread an **"enlightened" entrepreneurial spirit** aiming at creating start-ups and enterprises delivering innovative solutions to society challenges. Promotion of **internationalisation** at all education levels (incl. primary and secondary education) will go hand-in-hand with the development of **European engagement**, via **"EC2U Think Tanks"** where students, researchers and citizens will reflect together. The **"European talents"** activity will also establish a network beyond the Alliance with Associated Partners and other stakeholders to **spread the innovation capacities and competencies to the different regions covered, thus combating brain-drain of the (future) European workforce**.

Last but not least, innovation in dissemination of results and outcomes will be embodied into the flagship activity **"EC2U Forum"**. Inspired from the model of the World Social Forum, the EC2U Forum is a structure that allows wide interaction within and among the seven universities, with their seven cities and local/regional stakeholders. The EC2U Forum will be organised every six months in one of the seven cities as an **open and inclusive space** that provides a voice to those who have no formal way to participate in the global decision process. It will stimulate **debates, solution building and cooperation between universities and all stakeholders** engaged in concrete actions towards more inclusive, democratic and fair society.

The EC2U Alliance will also candidate to the **United Nations Academic Impact**¹¹ initiative (UNAI): the outcomes of the EC2U Forum will hence be shared with all the universities involved in the development of UNSDGs.

What will the EC2U Alliance look like in 2023?



After the full development of the above-described **step-by-step testing phase**, the EC2U Alliance will be characterised in 2023 by:



- a **joint governance with shared resources, via the "EC2U Connect Centre"**;
- **joint culture and sport events** (twice a year) and an **"EC2U campus life"**;
- the **first three "a la carte" multi-lateral joint EC2U Master degrees, based on selected UNSDGs, in full compliance with the Bologna Process** and using all available **European tools** (European Student Card, open badges, etc.);
- drastically **increased and geographically balanced mobility** (physical, virtual, blended) of students, academic and non-academic staff, with targets of respectively +10% and +5% each year;
- the first **three Virtual Institutes** for "good health and well-being", "quality education", "sustainable cities and communities", **linking education, research and innovation via already ongoing joint projects**;
- a **unique partnership between academia, cities and socio-economic stakeholders** sharing trust and openness, in particular via the **EC2U Forum**;
- an **active participation in UNAI** for the global development of UNSDGs and a well-thought **internationalisation plan**.

¹¹ <https://academicimpact.un.org/>
EC2U Mission Statement

After 2023, the successfully implemented activities will be **permanently integrated to the Alliance portfolio** and **continuously expanded to other disciplines and challenges**, thus reaching and impacting all internal academic communities and external partners, stakeholders and citizens. This long-term vision is enshrined in the present formal Mission Statement, signed by the seven universities and committing the EC2U Alliance to reach, by 2030, the status of **real pan-European campus** with:



- **integrated and sustainable joint governance**;
- **sustainable federal budget**;
- **integrated inter-university campus life**;
- **European diploma** awarded to any student undertaking a pedagogically-sound **personalised curriculum** from several or all members of the Alliance;
- **blended mobility embedded in all diploma and personnel career plans**, with at least 50% of mobile students and 25% of mobile staff;
- an **extension of the Virtual Institute concept to the 17 UNSDGs**, supported by a diversity of internally and externally funded projects;
- a **yearly sustainable rendezvous between academia and citizens** on the occasion of **EC2U Forum**, at one of the pan-European campus sites;
- a **European and international academic impact on society**, evidenced by the number of **successful joint education and research projects**, the number of **innovative enterprises created** (by Alumni and staff), etc., all **jointly delivering solutions to citizens**.



Done at Coimbra Date: 21.02.2020
Stamp of the University

Amilcar Falcão
Rector of the University of Coimbra


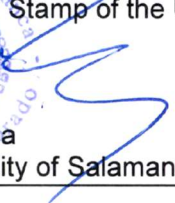

Done at Iasi Date: 14.02.2020
Stamp of the University

Tudorel Toader
Rector of Alexandru Ioan Cuza University of Iasi




Done at Jena Date: 21.2.2020
Stamp of the University

Walter Rosenthal
President of Friedrich Schiller University of Jena


Done at PAVIA Date: 21/02/2020
Stamp of the University

Francesco Svelto
Rector of the University of Pavia


Done at Poitiers Date: 13/02/2020
Stamp of the University

Yves Jean
Rector of the University of Poitiers


Done at Salamanca Date: 06/02/2020
Stamp of the University

Ricardo Rivero Ortega
Rector of the University of Salamanca


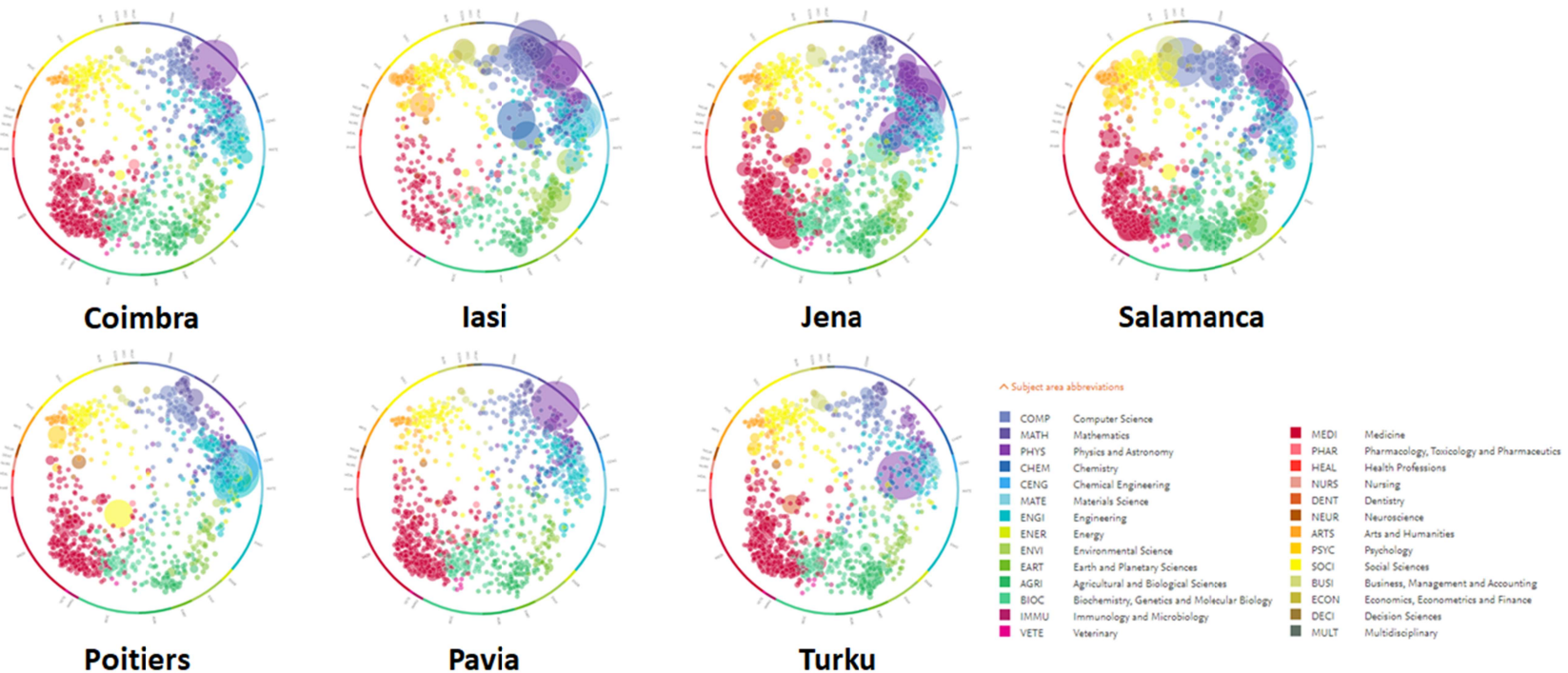
Done at 10.2.2020 Date: TURKU
Stamp of the University

Jukka Kola
Rector of the University of Turku


ANNEXES TO THE MISSION STATEMENT

1. “Analysis of the research outputs of the seven universities and EC2U Alliance during the period 2009-2018”
2. Commitment letters from Associated Partners (30)
 - AP1.1 Grand Poitiers
 - AP1.2 Région Nouvelle Aquitaine
 - AP1.3 Erasmus Student Network Poitiers
 - AP1.4 Centre National des Œuvres Universitaires et Scolaires (CNOUS)
 - AP2.1 Municipality of Coimbra
 - AP2.2 Centro Regional Coordination and Development Commission
 - AP2.3 Erasmus Student Network Coimbra
 - AP2.4 Coimbra Students Association (AAC)
 - AP2.5 Pedro Nunes Institute
 - AP3.1 Municipality of Iasi
 - AP3.2 Romanian Agency for Quality Assurance in Higher Education
 - AP3.3 Erasmus Student Network Iasi
 - AP3.4 North-East Regional Development Agency of Romania
 - AP4.1 City of Jena
 - AP4.2 European Information Centre (EIC)
 - AP4.3 Erasmus Student Network Jena
 - AP4.4 Jena Business Development
 - AP5.1 Municipality of Pavia
 - AP5.2 Information Centre on Academic Mobility and Equivalence
 - AP5.3 Erasmus Student Network Pavia
 - AP5.4 Technological Pole Pavia
 - AP6.1 Municipality of Salamanca
 - AP6.2 Autonomous Government of the Region of Castile-León
 - AP6.3 Erasmus Student Network Salamanca
 - AP6.4 Chamber of Commerce of Salamanca
 - AP6.5 USAL Science Park
 - AP7.1 City of Turku
 - AP7.2 Erasmus Student Network Finland
 - AP7.3 Turku Science Park
 - AP8 Coimbra Group of Universities
3. EC2U Memorandum Of Understanding
4. EC2U Erasmus+ Inter-institutional Agreement

“Analysis of the research outputs of the seven universities during the period 2009-2018”

Sources: Scopus & SciVal datasets, in cooperation with Elsevier



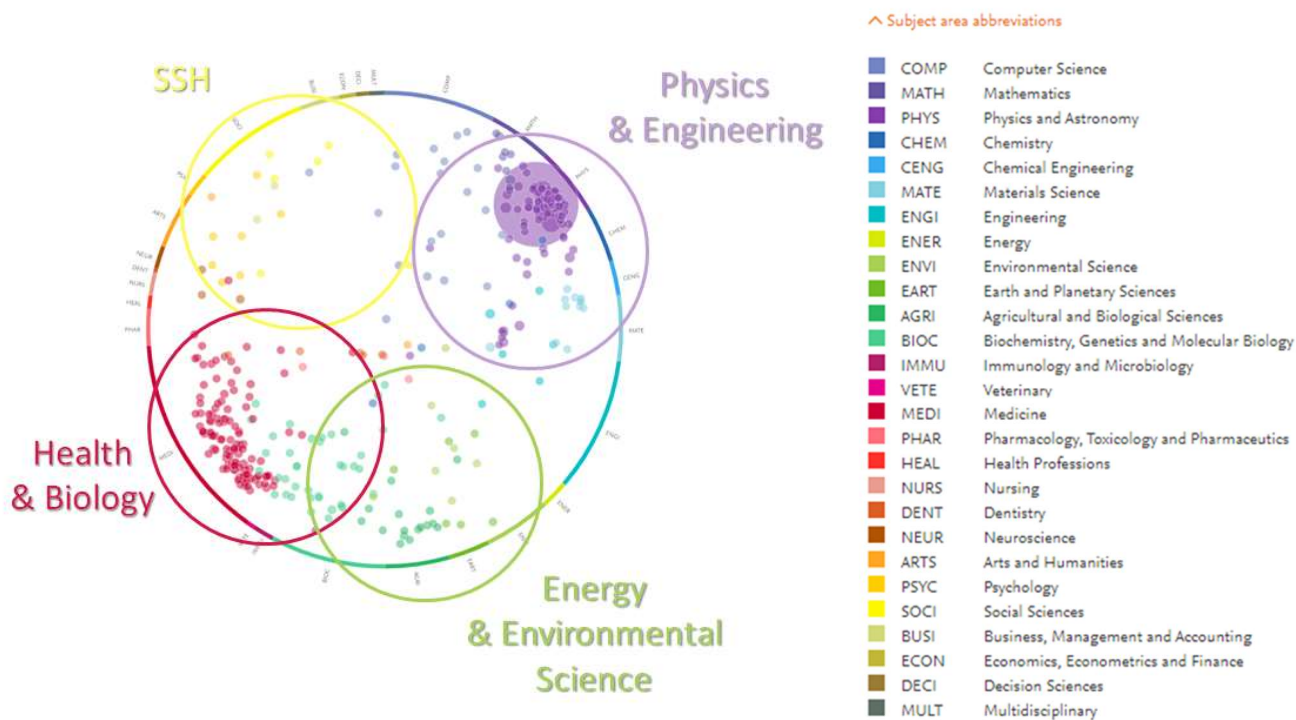
Representation, for each university of the EC2U Alliance, of the "Wheel of Science" providing the overview of the Prominent Topics each university is active in.
For more information on *Topic Prominence in Science*, see <https://www.elsevier.com/connect/the-dawn-of-predictive-analytics-to-measure-research-performance-scivals-topic-prominence>



“Analysis of the research outputs of the EC2U Alliance during the period 2009-2018”

1221 research articles jointly published by researchers from at least two (and up to five) EC2U universities

Sources: Scopus & SciVal datasets, in cooperation with Elsevier



Representation, for the dataset constituted of the 1221 intra-EC2U publications, of the "Wheel of Science" providing the overview of the Prominent Topics associated to these joint publications.

Poitiers, le 21 FEV. 2020

OUR COMMITMENT TO THE EC2U ALLIANCE PROJECT

With the present letter, the Urban Community of Greater Poitiers commits to be an Associated Partner to the Alliance of European Universities "European Campus of City-Universities" (EC2U).

This commitment is motivated by the very nature of the EC2U Alliance Project, which draws its essence from the unique bond that links the Alliance's Universities to their host Cities. This link, through education, research, innovation transfer and service to society, has for centuries been one of the most important drivers of progress. It is the cradle of a Europe based on a common understanding of the importance of the free flow of ideas, values and people.

This unique link was crystallized in the form of the "Poitiers Declaration", initiated in Poitiers in June 2016 (www.coimbra-group.eu/poitiers-declaration/) and based on the Pavia Protocol dating from 2015. This declaration, signed jointly by more than thirty University Rectors and their respective Mayors, recalls that :

- universities have a central role in the development of Cities and that Cities represent a fundamental framework and contributor for the development of Universities ;
- both Cities and Universities have a vital interest in catalysing and developing the growth of a knowledge society ;
- the cooperation between Universities and Cities yields benefits ranging from the generation of greater cultural and economic wealth to the realization of wider social cohesion.

Being one of the signatories of the Poitiers Declaration, it is natural that Greater Poitiers supports the EC2U Alliance Project and commits to participate in the activities related to culture and campus life, transfer of knowledge and innovation towards the local and regional socio-economic world. Greater Poitiers, in particular, is highly motivated to organise and host the 2020 EC2U Forum, one of the Alliance's most important events for the dissemination of information, serving as a platform for strengthening the link between Universities and Citizens.

.../...

GRAND POITIERS Hôtel-de-Ville - 15 place du Maréchal Leclerc - CS 10569 - 86021 POITIERS CEDEX - Tél. 05 49 52 35 35 - Fax 05 49 52 38 80

Greater Poitiers esteems that the EC2U Alliance contributes to its development and shares the same vision. This is a vision with strengthened European identity and values, which fosters inclusiveness of all Citizens, cooperating and working naturally with each other across borders and in multiple languages.

Reaffirming the continued commitment to participate in the EC2U Alliance, Greater Poitiers is proud to significantly contribute to the development of the knowledge economy in Europe, as well as its employment, culture and well-being.

Respectfully yours,



Alain CLAEYS



Prof. Christine Fernandez-Maloigne
Vice-rector International Relations
Université de Poitiers
15, rue de l'Hôtel Dieu
86034 Poitiers Cedex

Bordeaux, 5 February 2020

Subject: Letter of support to the European Campus of City-Universities, EC2U project within the Erasmus + European program

Dear Madam,

I note with great interest the European Campus of City-Universities, EC2U Alliance project you will submit by the end of the month along with five European partner institutions.

Our commitment is motivated by the very nature of the EC2U Alliance project, which reflects the bond between universities and local, regional and national stakeholders. For years, universities from the EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. We strongly believe that the European Commission's initiative on "European Universities" opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

The Region Nouvelle-Aquitaine supports the EC2U Alliance project and expresses an interest in future contribution to the activities related to culture and campus life, the implementation of a new European diploma (a step forward in the Bologna process), and the strengthening of the knowledge square (education/research/innovation/service to society), especially in the fields of health and well-being, quality of education, and sustainable cities and communities.

Therefore, our organization confirms its interest to strongly support the EC2U Alliance project and our commitment to the network will take the following forms:

- We offer to make our premises available for specific events
- We will seek to connect the EC2U Alliance project to the activities we support and, when appropriate, include EC2U Alliance topics and projects in response to future requests for a regional funding

We will be thrilled to contribute in developing this ambitious project.

With best regards,

Vice President of the Region Nouvelle-
Aquitaine in charge of Higher Education and
Research

Gérard Blanchard

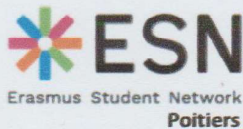
LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the ESN association of Poitiers agrees to become an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

The ESN association of Poitiers supports the EC2U Alliance project and expresses an interest in contributing to the activities related to **culture and campus life (in particular to students life), the development of tools for the implementation of European diploma (in the context of the Bologna Process), and the strengthening of the knowledge square (education/ research/ innovation/service to society) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.**

In particular, representatives of the ESN association of Poitiers will participate, twice a year, to the **EC2U Forum** that will be one of the most important dissemination events of the EC2U Alliance: an innovative platform for deepening the link between universities and society locally, nationally and internationally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.

February 14, 2020.

A handwritten signature in blue ink, appearing to be a stylized name, located to the right of the ESN logo.



Vanves, le 13 février 2020

La Présidente

CNOUS

60 Boulevard du Lycée

CS30010

92171 Vanves Cedex

etudiant.gouv.fr

Affaire suivie par :

Jean-Paul Roumegas

**Conseiller international et
partenariats**

Tél. 01 71 22 97 45

jean-paul.roumegas@cnous.fr


Letter of support : CNOUS as an Associated Partner to EC2U European alliance project

With the present letter, the Centre National des Oeuvres Universitaires et Scolaires agrees to become an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

This commitment is motivated by the very nature of the EC2U alliance project, which reflects the bond between universities and local, regional and national stakeholders. For centuries, universities from EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. Now the European Commission's new initiative on "European Universities" opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

The Centre National des Oeuvres Universitaires et Scolaires and its operator for student cards and the European student card, the CNCE, Comité National Carte étudiante, supports the EC2U alliance project and express an interest in contributing to the activities related to **culture and campus life (incl. reflections on new students housing in the context of short-term mobility, access to services provided by the municipalities such as culture, sport, health), as well as to the implementation of European tools supporting the creation of a new European diploma, in particular the European Students Card, but more globally to the strengthening the knowledge square (education/research/innovation/service to Society) in the fields of health and well-being, quality of education, and sustainable cities and communities.**

In particular, Representatives of the Cnous and the CNCE will attend the **EC2U Forum** meeting twice a year with the purpose of discussing and disseminating Alliance's cooperation results in Europe, nationally and locally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.


Dominique MARCHAND



CÂMARA MUNICIPAL DE COIMBRA

Exmo. Senhor
Reitor da Universidade de Coimbra
Professor Doutor Amílcar Falcão
Paço das Escolas – Universidade de Coimbra
3004-531 Coimbra

Sua Referência	Sua Comunicação de	N/ Referência Ofício n.º2794	Data: 31/01/2020
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ASSUNTO: Commitment Letter to EC2U Alliance

Following the deliberation of the Municipality of Coimbra in the Council Meeting held on the 27th January 2020, I'm pleased to inform you that the Municipality of Coimbra commits to be an **Associated Partner** to the Alliance of European Universities "European Campus of City Universities, EC2U".

This commitment is motivated by the very nature of the EC2U alliance project, which draws its essence from the unique bond that links Alliance's Universities to their host Cities, which for centuries has been one of the most important drivers of progress through education, research, innovation transfer and service to society and the cradle of a Europe based on a common understanding of the importance of the free flow of ideas, values and people.

This unique link has recently crystallized in the form of the "**Poitiers Declaration**", initiated in Poitiers in June 2016 and based on the **Pavia Protocol** dating from 2015: this declaration, signed jointly by more than thirty University Rectors and their respective Mayors, recalls that:

- Universities have a central role in the development of Cities and that Cities represent a fundamental framework and contributor for the development of Universities;
- both Cities and Universities have a vital interest in catalysing and developing the growth of knowledge society;
- the cooperation between Universities and Cities yields benefits ranging from the generation of greater wealth (cultural and economic) to the realization of wider social cohesion.

Being one of the signatories of the Poitiers Declaration, it is natural that the Municipality of Coimbra supports the EC2U alliance project and commits to participate to the activities related to **culture and campus life, transfer of knowledge and innovation towards local and regional socio-economic world**. In particular, the Municipality of Coimbra will be strongly involved in the organisation and hosting of the "**EC2U Forum**" that will be one of the most important dissemination events of the EC2U alliance, serving as a platform for deepening the link between Universities and Citizens.



CÂMARA MUNICIPAL DE COIMBRA

The Municipality of Coimbra is engaged in preparing the application for the title of European Capital of Culture 2027 and considers that there are important complementarities between the two projects, both contributing to the valorisation of the city and its citizens, promoting the creation of a transformative cultural movement that surpasses the ephemeral and is capable of leaving a legacy of regional dimension aiming to benefit the entire national territory. Coimbra advocates an *inclusive, mobilizing and passionate application*, in close coordination with the University of Coimbra, cultural agents and citizens that will hopefully lead, in 2027, to the **celebration of the European culture**, following other partner cities of the EC2U that have already won this title.

The Municipality of Coimbra considers that the EC2U alliance can **contribute to its development and shares the same vision** with strengthened European identity and values, with higher inclusiveness of all Citizens, who cooperate and work naturally with each other across borders and in different languages.

Reaffirming its commitment to participate to the EC2U alliance, the Municipality of Coimbra will be proud to significantly contribute to the development of the European knowledge economy, employment, culture and well-being.

My best regards,

The Mayor



Manuel Augusto Soares Machado

LETTER OF SUPPORT FOR EC2U PROJECT

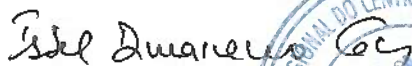
With the present letter, the Centro Regional Coordination and Development Commission (CCDRC - Comissão de Coordenação e Desenvolvimento Regional do Centro de Portugal), represented by the President Isabel Damasceno, agrees to become an **Associated Partner** to the Alliance of European Universities “European Campus of City-Universities, EC2U”.

This commitment is motivated by the very nature of the EC2U alliance project, which reflects the bond between universities and local, regional and national stakeholders. For centuries, universities from EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. Now the European Commission’s new initiative on “European Universities” opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

CCDRC has the mission of implementing environmental, regional and town planning policies and regional development, promoting the coordinated action of regional decentralized services and providing technical support to local authorities and their associations. It is responsible for stimulating and promoting regional actors and activities, contributing to the pursuit of the great objectives of regional and national space cohesion, and to strengthening competitiveness around the enhancement of regional resources and the promotion of innovation. It’s also the coordinator of the development of Research and Innovation Strategy for Smart Specialization (RIS3) in the Centro region of Portugal and the management of the Regional Operational Programme in the 2014-2020 framework.

Attending its mission and its competences, CCDRC supports the EC2U alliance project and express an interest in contributing to the activities related to **culture and campus life, the implementation of a new European diploma and strengthening the knowledge triangle (education/research/innovation) in the fields of health and well-being, quality of education and sustainable cities and communities.** In particular, Representatives of CCDRC will attend the **EC2U Forum** meeting twice a year with the purpose of discussing and disseminating Alliance’s cooperation results in Europe, nationally and locally. CCDRC will also play an advisory role to the EC2U Executive Committee in the **EC2U Council**.

Coimbra, 28th January, 2020



Isabel Damasceno
President of CCDRC



LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the *Associação de Sócrates Erasmus da Universidade de Coimbra – ESN Coimbra*, agrees to become an **Associated Partner** to the Alliance of European Universities “European Campus of City-Universities, EC2U”.

The *Associação de Sócrates Erasmus da Universidade de Coimbra – ESN Coimbra*, supports the EC2U alliance project and express an interest in contributing to the activities related to **culture and campus life (in particular to students life), to the development of tools for the implementation of European diploma (in the context of the Bologna Process), to the strengthening of the knowledge square (education/research/innovation/service to Society) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.**

In particular, Representatives of the *Associação de Sócrates Erasmus da Universidade de Coimbra – ESN Coimbra*, will participate to the “**EC2U Forum**” that will be one of the most important dissemination events of the EC2U Alliance, twice a year: an innovative platform for deepening the link between universities and society locally, nationally and internationally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.

Coimbra, 2nd April 2020,





ASSOCIAÇÃO ACADÉMICA DE COIMBRA

Comendador da Ordem Militar de Cristo e da Ordem Militar de Sant'iago de Espada

Membro Honorário da Ordem do Infante D. Henrique

Membro Honorário da Ordem da Liberdade

Medalha de Mérito Cultural

Medalha de Ouro da Cidade de Coimbra

Medalha Honorífica da Universidade de Coimbra

Troféu Olímpico do Comité Olímpico Português

Instituição de Utilidade Pública

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the **Associação Académica de Coimbra (AAC)**, represented by his President, Daniel José Conceição Azenha, agrees to become an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

Founded on November 3, 1887, **Associação Académica de Coimbra** is the oldest student association in Portugal, representing all the students of the University of Coimbra, to whom it is deeply connected. Having an active role not only in the University and in the students life, but also in city life in general, the **Associação Académica de Coimbra** naturally supports the EC2U alliance project and express an interest in contributing to the activities related to **culture and campus life (in particular to students life)**, to the development of tools for the implementation of European diploma (in the context of the Bologna Process) and to the strengthening of the knowledge triangle (education/research/innovation) in a challenge-based context associated to health and well-being, quality education and sustainable cities and communities.

Representatives of the **Associação Académica de Coimbra** will participate to the "EC2U Forum" that will be one of the most important dissemination events of the EC2U Alliance, twice a year: an innovative platform for deepening the link between universities and society locally, nationally and internationally. **Associação Académica de Coimbra** will also play an advisory role to the EC2U Executive Committee in the **EC2U Council**.

Coimbra, 22 January, 2020.



Daniel José Conceição Azenha

President of Associação Académica de Coimbra

Rua Padre António Vieira 3000-315 Coimbra – Telef. Geral 239851050 - Telef. UNIVA 239851052 / Telef CTP 239851051

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the **Instituto Pedro Nunes (IPN)**, represented by the President of the Board of Directors, Maria Teresa Ferreira Soares Mendes and the Vice-president of the Board of Directors Fernando Amilcar Bandeira Cardoso, agrees to become an **Associated Partner** to the Alliance of European Universities “European Campus of City-Universities, EC2U”.

This commitment is motivated by the very nature of the EC2U alliance project, which reflects the bond between universities and local, regional and national stakeholders. For centuries, universities from EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. Now the European Commission’s new initiative on “European Universities” opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

Created in 1991 through a University of Coimbra initiative, Instituto Pedro Nunes (IPN) is a private non-profit organization which promotes innovation and the transfer of technology, establishing the connection between the scientific and technological environment and the production sector.

IPN’s mission is to leverage a strong university - enterprise relationship for the promotion of innovation, rigor, quality and entrepreneurship in private and public sector organisations by acting in three complementary areas:

- Research and technological development, consultancy and specialised services;
- Incubation and acceleration of businesses and ideas;
- Highly specialised training and promotion of science and technology.

Attending this context, the Instituto Pedro Nunes (IPN) naturally supports the EC2U alliance project and express an interest in contributing to the activities related to **the strengthening of the knowledge triangle (education/research/innovation) in a challenge-based context associated to health and well-being, quality education and sustainable cities and communities.**

In particular, Representatives of the Instituto Pedro Nunes (IPN) will attend the **EC2U Forum** meeting twice a year with the purpose of contributing to the development of the European knowledge economy, employment, culture and well-being in Europe, nationally and locally.

Instituto Pedro Nunes (IPN) will also play an advisory role to the EC2U Executive Committee in the EC2U Council.

Coimbra, 22th January, 2020.

Maria Teresa Ferreira Soares Mendes

Fernando Amilcar Bandeira Cardoso

  INSTITUTO PEDRO NUNES

President of the Board



Vice-President of the Board



IAȘI CITY HALL

MAYOR'S OFFICE



LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, **the City of Iași** commits to be an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

This commitment is motivated by the very nature of the EC2U alliance project, which draws its essence from the unique bond that links Alliance's Universities to their host Cities, which for centuries has been one of the most important drivers of progress through education, research, innovation transfer and service to society and the cradle of a Europe based on a common understanding of the importance of the free flow of ideas, values and people.

This unique link has recently crystallized in the form of the "**Poitiers Declaration**", initiated in Poitiers in June 2016 (www.coimbra-group.eu/poitiers-declaration/) and based on the **Pavia Protocol** dating from 2015: this declaration, signed jointly by more than thirty University Rectors and their respective Mayors, recalls that:

- Universities have a central role in the development of Cities and that Cities represent a fundamental framework and contributor for the development of Universities;
- both Cities and Universities have a vital interest in catalysing and developing the growth of knowledge society;
- the cooperation between Universities and Cities yields benefits ranging from the generation of greater wealth (cultural and economic) to the realization of wider social cohesion.

Being one of the signatories of the Poitiers Declaration, it is natural that **the City of Iași** supports the EC2U Alliance project and commits to participate to the activities related to **culture and campus life, transfer of knowledge and innovation towards local and regional socio-economic world**. In particular, **the City of Iași** will be strongly involved in the organisation and hosting of the "**EC2U Forum**" that will be one of the most important



IAȘI CITY HALL

MAYOR'S OFFICE



dissemination events of the EC2U Alliance, serving as a platform for deepening the link between Universities and Citizens.

The City of Iași considers that the EC2U Alliance can **contribute to its development and shares the same vision** with strengthened European identity and values, with higher inclusiveness of all citizens, who cooperate and work naturally with each other across borders and in different languages.

Reaffirming its commitment to participate to the EC2U Alliance, **the City of Iași** will be proud to significantly contribute to the development of the European knowledge economy, employment, culture and well-being.

Mihai CHIRICA
Mayor of the City of Iași



10.01.2020



No361..... / 10.02.2020

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the Romanian Agency for Quality Assurance in Higher Education agrees to become an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

This commitment is motivated by the very nature of the EC2U alliance project, which reflects the bond between universities and local, regional and national stakeholders. For centuries, universities from the EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. Now the European Commission's initiative on "European Universities" opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

The Romanian Agency for Quality Assurance in Higher Education supports the EC2U Alliance project and expresses an interest in contributing to the activities related to **culture and campus life, the implementation of a new European diploma (a step forward in the Bologna process), and the strengthening of the knowledge triangle (education/research/innovation) in the fields of health and well-being, quality of education, and sustainable cities and communities.**

In particular, representatives of the Romanian Agency for Quality Assurance in Higher Education will attend the **EC2U Forum** meeting twice a year with the purpose of discussing and disseminating the Alliance's cooperation results in Europe, nationally and locally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.

Bucharest, 10/02/2020

Prof. eng. Iordan PETRESCU

President



LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, **the Erasmus Student Network Iasi** (legally founded under the name “Asociatia pentru sustinerea proiectului Erasmus”) agrees to become an **Associated Partner** to the Alliance of European Universities “European Campus of City-Universities, EC2U”.

The Erasmus Student Network Iasi supports the EC2U Alliance project and expresses an interest in contributing to the activities related to **culture and campus life (in particular to students life), the development of tools for the implementation of European diploma (in the context of the Bologna Process), and the strengthening of the knowledge triangle (education/research/innovation) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.**

In particular, representatives of **the Erasmus Student Network Iasi** will participate, twice a year, to the **EC2U Forum** that will be one of the most important dissemination events of the EC2U Alliance: an innovative platform for deepening the link between universities and society locally, nationally and internationally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.



Erasmus Student Network Iasi

20/01/2020

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the **North-East Regional Development Agency** agrees to become an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

This commitment is motivated by the very nature of the EC2U alliance project, which reflects the bond between universities and local, regional and national stakeholders. For centuries, universities from EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. Now the European Commission's new initiative on "European Universities" opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

The **North-East Regional Development Agency** supports the EC2U alliance project and expresses an interest in contributing to the activities related to the strengthening of the knowledge triangle (education/research/innovation) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.

In particular, representatives of the **North-East Regional Development Agency** will attend the EC2U Forum meeting twice a year with the purpose of contributing to the development of the European knowledge economy, employment, culture and well-being in Europe, nationally and locally. They will play an advisory role to the EC2U Executive Committee in the EC2U Council.

Vasile ASANDEI
General Director,

North-East Regional Development Agency

13/01/2020



STADT JENA DER OBERBÜRGERMEISTER

STADT JENA
DER OBERBÜRGERMEISTER

Postanschrift:
PF 100 338 · 07703 Jena

Besucheranschrift:
Am Anger 15 · 07743 Jena

Tel.: (03641) 49 20 00
Fax: (03641) 49 20 20

E-Mail:
oberbuergermeister@jena.de
Internet: www.jena.de

Jena, 8.1.2020

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the City of Jena commits to be an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

This commitment is motivated by the very nature of the EC2U alliance project, which draws its essence from the unique bond that links Alliance's Universities to their host Cities, which for centuries has been one of the most important drivers of progress through education, research, innovation transfer and service to society and the cradle of a Europe based on a common understanding of the importance of the free flow of ideas, values and people.

This unique link has recently crystallized in the form of the "**Poitiers Declaration**", initiated in Poitiers in June 2016 (www.coimbra-group.eu/poitiers-declaration/) and based on the **Pavia Protocol** dating from 2015: this declaration, signed jointly by more than thirty University Rectors and their respective Mayors, recalls that:

- Universities have a central role in the development of Cities and that Cities represent a fundamental framework and contributor for the development of Universities;
- both Cities and Universities have a vital interest in catalysing and developing the growth of knowledge society;
- the cooperation between Universities and Cities yields benefits ranging from the generation of greater wealth (cultural and economic) to the realization of wider social cohesion.

Being one of the signatories of the Poitiers Declaration, it is natural that the City of Jena supports the EC2U Alliance project and commits to participate to the activities related to **culture and campus life, transfer of knowledge and innovation towards local and regional socio-economic world**. In particular, the City of Jena will be strongly involved in the organisation and hosting of the “**EC2U Forum**” that will be one of the most important dissemination events of the EC2U Alliance, serving as a platform for deepening the link between Universities and Citizens.

The City of Jena considers that the EC2U Alliance can **contribute to its development and shares the same vision** with strengthened European identity and values, with higher inclusiveness of all citizens, who cooperate and work naturally with each other across borders and in different languages.

Reaffirming its commitment to participate to the EC2U Alliance, the City of Jena will be proud to significantly contribute to the development of the European knowledge economy, employment, culture and well-being.



Dr. Thomas Nitzsche
Lord Mayor



LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the **Europäisches Informations-Zentrum** agrees to become an **Associated Partner** to the Alliance of European Universities “European Campus of City-Universities, EC2U”.

This commitment is motivated by the very nature of the EC2U alliance project, which reflects the bond between universities and local, regional and national stakeholders to promote European values and European Identity. For centuries, universities from EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. Now the European Commission’s new initiative on “European Universities” opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

The **Europäisches Informations-Zentrum** supports the EC2U alliance project and express an interest in contributing to the activities related to **the strengthening of the knowledge triangle (education/research/innovation) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.**

In particular, Representatives of the **Europäisches Informations-Zentrum** will attend the **EC2U Forum** meeting twice a year with the purpose of contributing to the development of the European knowledge economy, employment, culture and well-being in Europe, nationally and locally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.

Europäisches Informations-Zentrum (EIZ)

in der Thüringer Staatskanzlei
Regierungsstrasse 73
D – 99084 Erfurt

Fon: +49 57321 1960

e-mail: eiz@tsk.thueringen.de

Internet: www.eiz.thueringen.de

Leiterin des Europäischen Informations-Zentrums

i. A. KOLL, Ketz
Mechthild Schlichting

Erfurt, 31. 01. 2020

**Thüringer
Staatskanzlei**
Regierungsstraße 73
Tel. (0361) 3 79 00
Postfach 90 02 53
99105 Erfurt



Support Letter

With the present letter, the Erasmus Student Network Jena agrees to become an Associated Partner to the Alliance of European Universities "European Campus of City-Universities, EC2U".

The Erasmus Student Network Jena supports the EC2U alliance project and expresses an interest in contributing to the activities related to culture and campus life (in particular to students life), to the development of tools for the implementation of European diploma (in the context of the Bologna Process), to the strengthening of the knowledge square (education/research/innovation/service to society) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.

In particular, Representatives of the Erasmus Student Network Jena will participate in the "EC2U Forum" that will be one of the most important dissemination events of the EC2U Alliance, twice a year: an innovative platform for deepening the link between universities and society locally, nationally and internationally. They will play an advisory role to the EC2U Executive Committee in the EC2U Council.

Date: December 13, 2019

Erasmus Student Network Jena

Member, Josefina Tlattia

Treasurer, Marilena Tünnermann

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the Jena Business Development (Wirtschaftsfoerderungsgesellschaft Jena mbH) agrees to become an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

This commitment is motivated by the very nature of the EC2U alliance project, which reflects the bond between universities and local, regional and national stakeholders. For centuries, universities from EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. Now the European Commission's new initiative on "European Universities" opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

The Jena Business Development (Wirtschaftsfoerderungsgesellschaft Jena mbH) supports the EC2U alliance project and expresses an interest in contributing to the activities related to **the strengthening of the knowledge square (education/research/innovation/ service to society) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.**

In particular, representatives of the Jena Business Development (Wirtschaftsfoerderungsgesellschaft Jena mbH) will attend the **EC2U Forum** meeting twice a year with the purpose of contributing to the development of the European knowledge economy, employment, culture and well-being in Europe, nationally and locally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council.**

Jena, 2020-02-13



Wilfried Roepke

Managing Director

Jena Business Development

JENA  Wirtschaft
Wirtschaftsförderung

Wirtschaftsförderungsgesellschaft Jena mbH
Leutragraben 2-4, D-07743 Jena | Tel. 03641 8730030
jenawirtschaft@jena.de | www.jenawirtschaft.de



COMUNE DI PAVIA
P.zza Municipio 2 – 27100 Pavia
C.F. e P. I. 00296180185

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the **Municipality of Pavia** (Comune di Pavia) commits to be an **Associated Partner** to the Alliance of European Universities “European Campus of City-Universities, EC2U”.

This commitment is motivated by the very nature of the EC2U alliance project, which draws its essence from the unique bond that links Alliance’s Universities to their host Cities, which for centuries has been one of the most important drivers of progress through education, research, innovation transfer and service to society and the cradle of a Europe based on a common understanding of the importance of the free flow of ideas, values and people.

This unique link has recently crystallized in the form of the "**Poitiers Declaration**", initiated in Poitiers in June 2016 (www.coimbra-group.eu/poitiers-declaration/) and based on the **Pavia Protocol** dating from 2015: this declaration, signed jointly by more than thirty University Rectors and their respective Mayors, recalls that:

- Universities have a central role in the development of Cities and that Cities represent a fundamental framework and contributor for the development of Universities;
- both Cities and Universities have a vital interest in catalysing and developing the growth of knowledge society;
- the cooperation between Universities and Cities yields benefits ranging from the generation of greater wealth (cultural and economic) to the realization of wider social cohesion.

Being one of the signatories of the Poitiers Declaration, it is natural that the **Municipality of Pavia** supports the EC2U Alliance project and commits to participate to the activities related to **culture and campus life, transfer of knowledge and innovation towards local and regional socio-economic world**. In particular, the **Municipality of Pavia** will be strongly involved in the organisation and hosting of the “**EC2U Forum**” that will be one of the most

important dissemination events of the EC2U Alliance, serving as a platform for deepening the link between Universities and Citizens.

The **Municipality of Pavia** considers that the EC2U Alliance can **contribute to its development and shares the same vision** with strengthened European identity and values, with higher inclusiveness of all citizens, who cooperate and work naturally with each other across borders and in different languages.

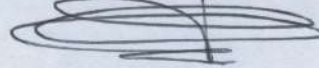
Reaffirming its commitment to participate to the EC2U Alliance, the **Municipality of Pavia** will be proud to significantly contribute to the development of the European knowledge economy, employment, culture and well-being.

The participation of the Municipality of Pavia will not imply any financial burden.

06/02/2020

The Mayor of the Municipality of Pavia

Mario Fabrizio Fracassi



TO: WHOM IT MAY CONCERN
EACEA - Education, Audiovisual and
Culture Executive Agency

Ref: EUROPEAN UNIVERSITIES EPP-EUR-UNIV-2020

With the present letter, **CIMEA** – Information Centre on Academic Mobility and Equivalence agrees to become an **Associated Partner** to the Alliance of European Universities “European Campus of City-Universities, EC2U”.

This commitment is motivated by the very nature of the EC2U alliance project, which reflects the bond between universities and local, regional and national stakeholders. For centuries, universities from the EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. Now the European Commission’s initiative on “European Universities” opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

CIMEA is willing to support the EC2U Alliance project and expresses an interest in contributing to the activities related to **culture and campus life, the implementation of a new European diploma (a step forward in the Bologna process), and the strengthening of the knowledge square (education/research/innovation/ service to society) in the fields of health and well-being, quality of education, and sustainable cities and communities.**

In particular, representatives of CIMEA will attend the **EC2U Forum** meeting twice a year with the purpose of discussing and disseminating the Alliance’s cooperation results in Europe, nationally and locally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.

Roma, 17/02/2020



Luca Lantero - DIRECTOR

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the ST.E.P. ESN PAVIA agrees to become an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

The ST.E.P. ESN PAVIA supports the EC2U Alliance project and expresses an interest in contributing to the activities related to **culture and campus life (in particular to students life), the development of tools for the implementation of European diploma (in the context of the Bologna Process), and the strengthening of the knowledge triangle (education/research/innovation) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.**

In particular, representatives of the ST.E.P. ESN PAVIA will participate, twice a year, to the **EC2U Forum** that will be one of the most important dissemination events of the EC2U Alliance: an innovative platform for deepening the link between universities and society locally, nationally and internationally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.

Pavia, 30/01/2020

Angelo Guglielmi

President ST.E.P. ESN PAVIA



ST.E.P. STUDENTI ERASMUS PAVIA
Ufficio Mobilità Studentesca - Via Sant'Agostino 1
27100 Pavia - CF 96017550185
www.esnpavia.org - pavia@esn.it

ST.E.P. ESN Pavia

STudenti Erasmus Pavia - Erasmus Student Network

c/o Servizio Relazioni Internazionali - Mobilità Internazionale - Via Sant'Agostino 1, 27100 Pavia

LETTER OF SUPPORT FOR EC2U PROJECT

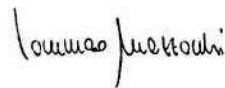
With the present letter, the Polo Tecnologico di Pavia agrees to become an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

This commitment is motivated by the very nature of the EC2U alliance project, which reflects the bond between universities and local, regional and national stakeholders. For centuries, universities from EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. Now the European Commission's new initiative on "European Universities" opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

The Polo Tecnologico di Pavia supports the EC2U alliance project and expresses an interest in contributing to the activities related to **the strengthening of the knowledge square (education/research/innovation/ service to society) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.**

In particular, representatives of the Polo Tecnologico di Pavia will attend the **EC2U Forum** meeting twice a year with the purpose of contributing to the development of the European knowledge economy, employment, culture and well-being in Europe, nationally and locally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.

Pavia 02/02/2020





Carlos García Carbayo

Excmo. Ayuntamiento de Salamanca

El Alcalde

Salamanca 30/09/2019

COMMITMENT LETTER TO EC2U PROJECT

With the present letter, the City/Urban Community of Salamanca, represented by **Mayor Carlos Manuel GARCÍA CARBAYO** commits to be an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

This commitment is motivated by the very nature of the EC2U alliance project, which draws its essence from the unique bond that links Alliance's Universities to their host Cities, which for centuries has been one of the most important drivers of progress through education, research, innovation transfer and service to society and the cradle of a Europe based on a common understanding of the importance of the free flow of ideas, values and people.

This unique link has recently crystallized in the form of the "**Poitiers Declaration**", initiated in Poitiers in June 2016 (www.coimbra-group.eu/poitiers-declaration/) and based on the **Pavia Protocol** dating from 2015 : this declaration, signed jointly by more than thirty University Rectors and their respective Mayors, recalls that:

- Universities have a central role in the development of Cities and that Cities represent a fundamental framework and contributor for the development of Universities;
- both Cities and Universities have a vital interest in catalysing and developing the growth of knowledge society;
- the cooperation between Universities and Cities yields benefits ranging from the generation of greater wealth (cultural and economic) to the realization of wider social cohesion.



Carlos García Carbayo

Excmo. Ayuntamiento de Salamanca

El Alcalde

Being one of the signatories of the Poitiers Declaration, it is natural that the City/Urban Community of Salamanca supports the EC2U alliance project and commits to participate to the activities related to **culture and campus life, transfer of knowledge and innovation towards local and regional socio-economic world**. In particular, the City/Urban Community of Salamanca will be strongly involved in the organisation and hosting of the "EC2U Forum" that will be one of the most important dissemination events of the EC2U alliance, serving as a platform for deepening the link between Universities and Citizens.

The City/Urban Community of Salamanca considers that the EC2U alliance can **contribute to its development and shares the same vision** with strengthened European identity and values, with higher inclusiveness of all Citizens, who cooperate and work naturally with each other across borders and in different languages.

Reaffirming its commitment to participate to the EC2U alliance, the City/Urban Community of Salamanca will be proud to significantly contribute to the development of the European knowledge economy, employment, culture and well-being.

Carlos Manuel GARCÍA CARBAYO

Mayor of the City of Salamanca

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the **Regional Government of Castilla y León**, represented by Ms. María del Rocío Lucas Navas, agrees to become an **Associated Partner** to the Alliance of European Universities “European Campus of City-Universities, EC2U”.

This commitment is motivated by the very nature of the EC2U alliance project, which reflects the bond between universities and local, regional and national stakeholders. For centuries, universities from the EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. Now the European Commission’s initiative on “European Universities” opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

The Representative of the Higher Education of Regional Government of Castilla y León supports the EC2U Alliance project and expresses an interest in contributing to the activities related to **culture and campus life**, the implementation of a new European diploma (a step forward in the Bologna process), and the **strengthening of the knowledge square (education/research/innovation/ service to society) in the fields of health and well-being, quality of education, and sustainable cities and communities**.

In particular, representatives of the Regional Government of Castilla y León will attend the **EC2U Forum** meeting twice a year with the purpose of discussing and disseminating the Alliance’s cooperation results in Europe, nationally and locally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.

Valladolid, 4 february 2020



María del Rocío Lucas Navas

Higher Education Counsellor

Regional Government of Castilla y León

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, **Erasmus Student Network Salamanca** agrees to become an **Associated Partner** to the Alliance of European Universities “European Campus of City-Universities, EC2U”.

Erasmus Student Network Salamanca supports the EC2U Alliance project and expresses an interest in contributing to the activities related to **culture and campus life (in particular to students life), the development of tools for the implementation of European diploma (in the context of the Bologna Process), and the strengthening of the knowledge square (education/research/innovation/service to society) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.**

In particular, representatives of Erasmus Student Network will participate, twice a year, to the **EC2U Forum** that will be one of the most important dissemination events of the EC2U Alliance: an innovative platform for deepening the link between universities and society locally, nationally and internationally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.



Sara Perello Sánchez
Secretary ESN Salamanca



Antonio Rivas Cornejo
President ESN Salamanca

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the **Chamber of Commerce of Salamanca (CÁMARA OFICIAL DE COMERCIO, INDUSTRIA Y SERVICIOS DE SALAMANCA)** agrees to become an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

This commitment is motivated by the very nature of the EC2U alliance project, which reflects the bond between universities and local, regional and national stakeholders. For centuries, universities from EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. Now the European Commission's new initiative on "European Universities" opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

The **Chamber of Commerce of Salamanca (CÁMARA OFICIAL DE COMERCIO, INDUSTRIA Y SERVICIOS DE SALAMANCA)** supports the EC2U alliance project and expresses an interest in contributing to the activities related to **the strengthening of the knowledge square (education/research/innovation/ service to society) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.**

In particular, representatives of the **Chamber of Commerce of Salamanca (CÁMARA OFICIAL DE COMERCIO, INDUSTRIA Y SERVICIOS DE SALAMANCA)** will attend the **EC2U Forum** meeting twice a year with the purpose of contributing to the development of the European knowledge economy, employment, culture and well-being in Europe, nationally and locally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.



President of the Chamber of Commerce of Salamanca
D. Benjamín Crespo Andrés



FUNDACIÓN PARQUE CIENTÍFICO DE
LA UNIVERSIDAD DE SALAMANCA

Edificio M3, Planta Baja, Oficina PB072
C/ Adaja, nº 10. 37185-Villamayor. Salamanca
Telf. (+34) 923 338263
e-mail: parquecientifico@usal.es

Salamanca, January, 23rd 2020

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the **Scientific Pole** (PARQUE CIENTÍFICO DE LA UNIVERSIDAD DE SALAMANCA) agrees to become an Associated Partner to the Alliance of European Universities "European Campus of City-Universities, EC2U".

This commitment is motivated by the very nature of the EC2U alliance project, which reflects the bond between universities and local, regional and national stakeholders. For centuries, universities from EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. Now the European Commission's new initiative on "European Universities" opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

The **Scientific Pole** (PARQUE CIENTÍFICO DE LA UNIVERSIDAD DE SALAMANCA) supports the EC2U alliance project and expresses an interest in contributing to the activities related to the strengthening of the knowledge square (education/research/innovation/ service to society) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.

In particular, representatives of the **Scientific Pole** (PARQUE CIENTÍFICO DE LA UNIVERSIDAD DE SALAMANCA) will attend the EC2U Forum meeting twice a year with the purpose of contributing to the development of the European knowledge economy, employment, culture and well-being in Europe, nationally and locally. They will play an advisory role to the EC2U Executive Committee in the EC2U Council.

Fdo. D. Javier González Benito.
Director

Fundación Parque Científico
Universidad de Salamanca



Central Administration

25.11.2019

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the City of Turku commits to be an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

This commitment is motivated by the very nature of the EC2U alliance project, which draws its essence from the unique bond that links Alliance's Universities to their host Cities, which for centuries has been one of the most important drivers of progress through education, research, innovation transfer and service to society and the cradle of a Europe based on a common understanding of the importance of the free flow of ideas, values and people.

This unique link has recently crystallized in the form of the "**Poitiers Declaration**", initiated in Poitiers in June 2016 (www.coimbra-group.eu/poitiers-declaration/) and based on the **Pavia Protocol** dating from 2015: this declaration, signed jointly by more than thirty University Rectors and their respective Mayors, recalls that:


- Universities have a central role in the development of Cities and that Cities represent a fundamental framework and contributor for the development of Universities;
- both Cities and Universities have a vital interest in catalysing and developing the growth of knowledge society;
- the cooperation between Universities and Cities yields benefits ranging from the generation of greater wealth (cultural and economic) to the realization of wider social cohesion.

Being one of the signatories of the Poitiers Declaration, it is natural that the City of Turku supports the EC2U Alliance project and commits to participate to the activities related to **culture and campus life, transfer of knowledge and innovation towards local and regional socio-economic world**. In particular, the City of Turku will be strongly involved in the organisation and hosting of the "**EC2U Forum**" that will be one

of the most important dissemination events of the EC2U Alliance, serving as a platform for deepening the link between Universities and Citizens.

The City of Turku considers that the EC2U Alliance can **contribute to its development and shares the same vision** with strengthened European identity and values, with higher inclusiveness of all citizens, who cooperate and work naturally with each other across borders and in different languages.

Reaffirming its commitment to participate to the EC2U Alliance, the City of Turku will be proud to significantly contribute to the development of the European knowledge economy, employment, culture and well-being.



Minna Arve

Mayor

City of Turku

Letter of Support for EC2U Project

With the present letter, Erasmus Student Network Finland ry (ESN Finland) agrees to become an **Associated Partner** to the Alliance of European Universities “European Campus of City-Universities, EC2U”. ESN Finland supports the EC2U alliance project and expresses an interest in contributing to the activities related to **culture and campus life (in particular to students life), the development of tools for the implementation of the European diploma (in the context of the Bologna Process), and the strengthening of the knowledge triangle (education/research/innovation) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.** In particular, Representatives of ESN Finland will participate, twice a year, to the “**EC2U Forum**” that will be one of the most important dissemination events of the EC2U Alliance: an innovative platform for deepening the link between universities and society locally, nationally and internationally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.



30.12.2019
Ariane Raschke
President



31.12.2019
Claudia Díaz
National Representative

11.12.2019

LETTER OF SUPPORT FOR EC2U PROJECT

With the present letter, the Turku Science Park Ltd agrees to become an **Associated Partner** to the Alliance of European Universities "European Campus of City-Universities, EC2U".

This commitment is motivated by the very nature of the EC2U alliance project, which reflects the bond between universities and local, regional and national stakeholders. For centuries, universities from EC2U Alliance have been drivers of progress through education, research, innovation transfer and service to society within a multilingual European framework, facilitating the free flow of ideas, values and people. Now the European Commission's new initiative on "European Universities" opens a unique opportunity – that EC2U has embraced - for re-launching this bond across borders in Europe.

The Turku Science Park Ltd supports the EC2U alliance project and expresses an interest in contributing to the activities related to **the strengthening of the knowledge triangle (education/research/innovation) in a challenge-based context associated to health and well-being, quality education, sustainable cities and communities.**

In particular, representatives of the Turku Science Park Ltd will attend the **EC2U Forum** meeting twice a year with the purpose of contributing to the development of the European knowledge economy, employment, culture and well-being in Europe, nationally and locally. They will play an advisory role to the EC2U Executive Committee in the **EC2U Council**.

Turku Science Park Ltd



Niko Kyynäräinen
CEO



A Tradition of Innovation

Brussels, 5 February 2020

Dear Rector Yves Jean,

I am writing to you in my capacity of Vice-Chair of the Executive Board of the Coimbra Group to thank you for your letter to us of 4 February. We are grateful for the information provided about the European Campus of City-Universities, EC2U Alliance, established by your university together with your partners in Coimbra, Iași, Jena, Pavia, Salamanca, and Turku.

The Executive Board met in Brussels last week (29-31 January) and among the tabled items of the meeting was the request from you and your partners to include the Coimbra Group as an associated partner of your Alliance. As mentioned in our January 2020 Newsletter, the Executive Board has taken a positive stance in the question of possible associated partnerships to the European Universities Alliances, and especially assistance to dissemination and knowledge sharing.

I therefore have the pleasure to inform you that your request to the Coimbra Group has been positively received and that the Coimbra Group is ready to assist the EC2U Alliance as an associated partner.

We wish you the best of success in the selection process and look forward to our future collaboration within the framework of the EC2U Alliance.

Yours sincerely,

Prof. Jürgen Barkhoff
Vice-Chair of the Executive Board

MEMORANDUM OF UNDERSTANDING REGARDING the COOPERATION between the Universities involved in the EC2U Alliance “European Campus of City-Universities”
(in alphabetical order of the cities)

THE UNIVERSITY OF COIMBRA (PORTUGAL)
ALEXANDRU IOAN CUZA UNIVERSITY OF IAȘI (ROMANIA)
THE UNIVERSITY OF JENA (GERMANY)
THE UNIVERSITY OF PAVIA (ITALY)
THE UNIVERSITY OF POITIERS (FRANCE)
THE UNIVERSITY OF SALAMANCA (SPAIN)
THE UNIVERSITY OF TURKU (FINLAND)

THE SEVEN PARTIES, LEGALLY REPRESENTED BY

Prof. Dr. Amílcar Falcão, Rector, on behalf of the **University of Coimbra**, located at Paço das Escolas, 3004-531 Coimbra, **Portugal**;

Prof. Dr. Mihaela Onofrei, Rector, on behalf of the of **Alexandru Ioan Cuza University of Iasi**, located at Bd. Carol I nr 11, 500706, Iasi, **Romania**;

Prof. Dr. Walter Rosenthal, President, on behalf of the **University of Jena**, located at Universitätshauptgebäude, Fuerstengraben 1, 07743 Jena, **Germany**;

Prof. Francesco Svelto, Rector, on behalf of the **University of Pavia**, located in Corso Strada Nuova n. 65, 27100 Pavia, **Italy**;

Prof. Yves Jean, President, on behalf of the **University of Poitiers**, located at 15 Rue de l'Hôtel Dieu, 86973 Poitiers Cedex 9, **France**;

Prof. Ricardo Rivero Ortega, Rector, on behalf of the **University of Salamanca**, located at Patio de Escuelas, 37008 Salamanca, **Spain**,

Prof. Jukka Kola, Rector, on behalf of the **University of Turku**, located at FI-20014 Turun yliopisto, **Finland**,

mutually recognising sufficient authority to sign the present Memorandum of Understanding

HEREBY DECLARE

That the present Memorandum of Understanding has been concluded by the seven Universities on the following grounds:

FIRST - All Seven Institutions are bound by common objectives in the scientific and cultural fields. The roles of the University in its service to society are the creation, development, communication and criticism of science, technical issues, and culture.

SECOND - Universities are precisely the institutions that promote the exchange of scientific and cultural knowledge and the diffusion of such knowledge and culture through University extension and life-long training.

THIRD - They likewise have common aims as regards fostering research and training and as regards the diffusion of culture and sports.

FOURTH - They are institutions with their own legal status and develop their activities within a regimen of autonomy and mutual collaboration, which allows them to reach agreements of this type to meet the ends they are charged with.

FIFTH - Attending to the aims of international academic cooperation, they express their interest in mobility programs for teaching staff and research personnel, and for students.

SIXTH - This MoU has the character of a non-prescriptive international agreement, in line with the stipulations of articles 2-c) and 43 of Act 25/2014, of 27 November, concerning Treaties and other International Agreements. It should likewise be noted that, for purposes of articles 45 and 48 of the same Act, this non-prescriptive international agreement does not involve financial obligations, nor does it have sufficient political, technical or logistic international relevance to determine its registration in the corresponding administrative register.

In light of the above, members of the Alliance will establish a permanent framework of collaboration and cooperation and do therefore sign the present memorandum of understanding, which will be subject to the following

STIPULATIONS

FIRST - The proposed cooperation will be developed within the framework of this Memorandum of Understanding, according to the programmes to be developed in common between all seven Universities and covering the general sphere of research, teaching and learning and cultural and sports activities.

SECOND - The afore-mentioned collaboration programs shall set forth the following aspects in detail:

- The mobility programmes for researchers, academic and administrative staff and students, within the framework of the binding dispositions between the seven countries, but with the decided intention of suppressing any academic obstacles -both material and formal- that might prevent fluid mobility programs for University personnel of both Institutions.
- The creation of joint university certificates.
- The publication of joint editions/monographs/ papers that might respond to the common interest of the institutions.
- The implementation of joint research projects, according to budget availability.
- The creation and organisation of joint teaching and learning activities as well as curriculum development.
- The organisation of joint international scientific events, conferences, summer schools, etc.

THIRD - The concrete actions to be developed together between all seven Universities will be incorporated in the Annexes to the present MoU or in future annexes.

FOURTH - The programmes thus developed shall specify the funding sources necessary for its implementation.

FIFTH - Approval of the activities shall be done in accordance with objective criteria of relevance and budget availability.

SIXTH - The planned activities shall be approved by all seven Universities; if necessary, it will be possible to present – to the competent domestic and international agencies - other activities included within the program with a view to their funding; in particular, the cultural agreements between Governments of the seven countries.

SEVENTH - For the implementation of this MoU and of the activities programmed, each of the signing parties shall name an agent responsible for coordination:

- For the University of Coimbra, the Coordinator of the MoU will be the Head of the International Relations Unit
- For the University of Iasi, the Coordinator of the MoU will be the Head of the International Relations Office
- For the University of Jena, the Coordinator of the MoU will be the Head of the International Office
- For the University of Pavia, the Coordinator of the MoU will be the Head of the International Relations Office
- For the University of Poitiers, the Coordinator of the MoU will be the Head of the International Relations Direction
- For the University of Salamanca, the Coordinator of the MoU will be the Head of the International Relations Service
- For the University of Turku, the Coordinator of the MoU will be the Head of Mobility Team

EIGHTH - The present MoU will enter into force the day after its signing by all universities and will be in force for four years, unless the agreement is terminated prior to that time as a consequence of cancellation by one of the parties carried out in accordance with this provision.

Either of the parties to the MoU may terminate it by written declaration to the other parties of their desire to terminate it. This notification must be made at least three (3) months prior to the compliance date of each yearly period that the MoU is in force. The termination of the MoU as a consequence of the cancellation carried out in the terms of this provision will take effect at the end of the yearly period in force. The termination of the contract will not affect the obligations of each party to comply with the commitments taken on by virtue of this MoU until the end of the period in question.

If the MoU is still in force in the fourth year after its signing, the parties may agree on its continuation for a period of another four years, which may be terminated in the terms stated in this provision.

As proof of conformity with the above, the seven parties sign the present MoU seven fold at the time and place figuring below.

Done at Coimbra Date : 20.02.2020

Prof. Dr. Amílcar Falcão

Rector of the University of Coimbra

Stamp of the University

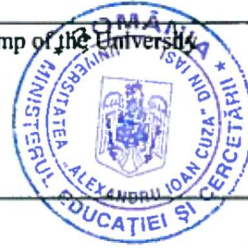


Done at Iasi Date : 14.02.2020

Prof. Dr. Tudorel Toader

Rector of the University of Iasi

Stamp of the University



Done at Jena Date : 2020 - 02 - 13

Prof. Dr. Walter Rosenthal

President of the University of Jena

Stamp of the University



Done at Pavia Date : 21/02/2020

Prof. Francesco Svetto

Rector of the University of Pavia

Stamp of the University



Done at Poitiers Date : 13/02/2020

Prof. Yves Jean

Rector of the University of Poitiers

Stamp of the University



Done at Salamanca Date : 18/02/2020

Prof. Dr. Ricardo Rivero Ortega

Rector of the University of Salamanca

Stamp of the University



Done at Turku Date : 13 February 2020

Professor Jukka Kola

Rector of the University of Turku

Stamp of the University



ANNEX 1 - “EUROPEAN CAMPUS OF CITY-UNIVERSITIES” (EC2U) STUDENTS’ CERTIFICATE

Annex to “agreement for international university collaboration between the University of Coimbra (Portugal), the University of Iași (Romania), the University of Jena (Germany), the University of Pavia (Italy), the University of Poitiers (France), the University of Salamanca (Spain) and the University of Turku (Finland) within the framework of the already established university alliance “European Campus of City-Universities”

The present document, “Annex 1 – European Campus of City-Universities (EC2U) Students’ Certificate”, is an integral part of the Cooperation Agreement “Memorandum of understanding regarding cooperation between the Universities involved in this EC2U Alliance “European Campus of City-Universities” (EC2U).

This annex 1 is functional to the realisation of one of the aims established in the Agreement, the creation of common university certificates issued by the seven universities and/or the governing body of the University Alliance “European Campus of City-Universities” (EC2U).

All seven Universities Alliance will grant a certificate a common university certificate, the “European Campus of City-Universities (EC2U) Students’ Certificate”, which will be subject to the following

STIPULATIONS

FIRST - The EC2U Certificate is a common university certificate issued by the University Alliance “European Campus of City-Universities” (EC2U), which is formed by the University of Coimbra (Portugal), the University of Iași (Romania), the University of Jena (Germany), the University of Pavia (Italy), the University of Poitiers (France), the University of Salamanca (Spain) and the University of Turku (Finland). The EC2U Certificate is a supplement to exchange students’ academic transcripts, enhancing their employment prospects and promoting the mobility of students between Southern, Western, Eastern and Northern European universities.

SECOND - It is awarded to every student of the aforementioned universities after the successful completion of a student mobility period comprising at least 20 ECTS in one or more of the partner institutions of the Alliance, or a mobility for training in a partner institution or company. The Certificate will be awarded to every exchange student that takes part in already existing mobility programmes (e.g. Erasmus) between the Alliance universities. In order to boost the mobility between the universities of the EC2U Alliance, an additional multilateral Erasmus agreement will be signed.

THIRD - The EC2U Certificate is granted and issued by the governing body of University Alliance “European Campus of City-Universities” (EC2U).

FOURTH - The title of the certificates issued for studies will include the first level of the broad field denomination of the ISCED subject area studied abroad, e.g. “European Campus of City-Universities – Certificate in the Humanities and Arts”.

FIFTH - The implementation of the EC2U Certificate will be monitored by the international offices. Each Alliance University will nominate one programme International Office coordinator (e.g. the head of the IO).

ANNEX 2 - "EUROPEAN CAMPUS OF CITY-UNIVERSITIES" (EC2U) CERTIFICATE FOR STAFF MOBILITY

Annex to "agreement for international university collaboration between the University of Coimbra (Portugal), the University of Iași (Romania), the University of Jena (Germany), the University of Pavia (Italy), the University of Poitiers (France), the University of Salamanca (Spain) and the University of Turku (Finland) within the framework of the already established university alliance "European Campus of City-Universities"

The present document, "Annex 2 – European Campus of City-Universities (EC2U) Certificate for Staff Mobility" is an integral part of the memorandum of understanding regarding cooperation between the Universities involved in this EC2U Alliance "European Campus of City-Universities"

This annex 2 is functional to the realisation of one of the aims established in the Agreement, the creation of common university certificates issued by the seven universities and/or the governing body of the University Alliance "European Campus of City-Universities" (EC2U).

All seven Universities members of the Alliance will grant a certificate to establish a common university certificate for staff mobility, the "European Campus of City-Universities (EC2U) Certificate for Staff Mobility", which will be subject to the following

STIPULATIONS

FIRST. - The EC2U Certificate for Staff Mobility is a common university certificate issued by the University Alliance "European Campus of City-Universities" (EC2U), which is formed by the University of Coimbra (Portugal), the University of Iași (Romania), the University of Jena (Germany), the University of Pavia (Italy), the University of Poitiers (France), the University of Salamanca (Spain) and the University of Turku (Finland). The EC2U Certificate for Staff Mobility is aiming at promoting the mobility of staff between Southern, Western, Eastern and Northern European universities and to foster the recognition of staff mobility in their career development.

SECOND. - It is awarded to every teaching staff of the aforementioned universities after the successful completion of a mobility period comprising at least 8 hours in one or more of the partner institutions of the Alliance or to every technical and teaching staff carrying out a training in one partner institution or company.

It is awarded to every administrative or technical staff of the aforementioned universities after the successful completion of a mobility period of at least 2 days in one or more of the partner institutions of the Alliance.

THIRD. - The EC2U Certificate for Staff Mobility is granted and issued by the governing body of University Alliance "European Campus of City-Universities" (EC2U).

FOURTH. - The implementation of the EC2U Certificate will be monitored by the international offices. Each Alliance university will nominate one programme International Office coordinator (e.g. the head of the IO).

ANNEX 3 –IMPLEMENTATION OF A “EUROPEAN CAMPUS OF CITY-UNIVERSITIES” (EC2U) OPEN BADGES SYSTEM

Annex to “agreement for international university collaboration between the University of Coimbra (Portugal), the University of Iași (Romania), the University of Jena (Germany), the University of Pavia (Italy), the University of Poitiers (France), the University of Salamanca (Spain) and the University of Turku (Finland) within the framework of the already established university alliance “European Campus of City-Universities”

The present document, “Annex 3 – Letter of intent for the implementation of a “European Campus of City-Universities (EC2U)” Open Badges system”, is an integral part of the **MEMORANDUM OF UNDERSTANDING REGARDING COOPERATION between the Universities involved in this EC2U Alliance “European Campus of City-Universities”**.

FIRST.- This annex 3 is functional to the realisation of one of the aims established in the Agreement, the creation of common university certificates issued by the seven universities and/or the governing body of the University Alliance “European Campus of City-Universities” (EC2U).

SECOND. - Members of the Alliance will establish an Open Badges System for student mobility, the “European Campus of City-Universities (EC2U) Open Badge System”, which will be subject to the following statement:

“The EC2U Alliance commits to designing an Open Badges system by the end of the first year of the Alliance’s existence in order to recognize and guarantee the quality of the extra-curricular competences gained by students during the mobility activities within the EC2U consortium”.

We believe that our students could highly benefit from this high-potential digital credentialing system. Indeed, the Open badges system allows for a more complete and visible representation of the students’ learning accomplishments, enabling them to build portfolios of both hard and soft skills. It thus makes an attractive complement to their academic transcripts and enhance their employability.

THIRD.- Moreover, Open badges not only benefit students but also teachers and employers. Teachers can use them as a pedagogical tool to value specific and positive learning behaviours and employers can use them as a recruiting tool to gain another layer of insight into an applicant’s profile.

FOURTH.- The implementation of the Open Badges system will be monitored by the international offices. Each Alliance University will nominate one programme International Office coordinator.



Erasmus+ Programme
Key Action 1
– Mobility for learners and staff –
Higher Education Student and Staff Mobility
Inter-institutional agreement 2019/2020-2020/2021
between programme countries
Minimum requirements

The institutions named below agree to cooperate for the exchange of students and/or staff in the context of the Erasmus+ programme. They commit to respect the quality requirements of the Erasmus Charter for Higher Education in all aspects related to the organisation and management of the mobility, in particular the recognition of the credits awarded to students by the partner institution.

A. Information about higher education institutions

Name of the institution (and department, where relevant)	Erasmus code	Contact details (email, phone)	Website (eg. of the course catalogue)
University of Coimbra	P COIMBRA01	Prof. Doutor João Nuno Calvão da Silva Vice-Rector for External Relations and Alumni Phone: +351 239 857 003, Fax: +351 239 857 002 Email: vr.jncalvao@uc.pt	Website: http://www.uc.pt/en/driic
		Mrs. Liliana Moreira ERASMUS Institutional Coordinator DRI - International Relations Unit Phone: +351 239 857 003, Fax: +351 239 857 002 Email: dri@uc.pt	Website: http://www.uc.pt/en/driic Information for Incoming students: http://www.uc.pt/en/driic/mobilidade/in/
Alexandru Ioan Cuza University of Iasi	RO IASI02	Prof. dr. Henri Luchian Vice-Rector for International Relations Erasmus Institutional Coordinator	www.uaic.ro
		Alexandra Teodorescu Erasmus+ Office Bd. Carol I no. 11, Iasi 700506, Romania Tel. +40 232 201021 alexandra.teodorescu@uaic.ro	Erasmus incoming students: http://www.uaic.ro/uaic/bin/view/Cooperation/incomingstudents
Friedrich Schiller University Jena	D JENA01	Mrs. Jana Blumenstein ERASMUS Institutional Coordinator International Office Fuerstengraben 1, 07743 Jena, Germany Phone: +40 36419401511 Email: jana.blumenstein@uni-jena.de	https://www.uni-jena.de/en/studies+international.html
University of Pavia	I PAVIA01	Silvia Massara International Relations office Corso Strada Nuova 65, 27100 Pavia, Italy Tel: +390382984217 Fax: +390382984529	http://www.unipv.eu/site/en/home/study/course-catalogue.html

		agreements.erasmus@unipv.it	
University of Poitiers	F POITIER01	Christine Fernandez-Maloigne Vice-rector for International Relations	http://www.univ-poitiers.fr/formation/nos- formations/
		Jean-Marie Pincemin Head of Office International Relations Office Hôtel Chaboureau 49 Place Charles de Gaulle Bat. E11, TSA 51133, 86073 Poitiers Cedex 9 Tel. + 33 (0)5 49 45 30 00 ri@univ-poitiers.fr	
University of Salamanca	E SALAMAN02	Dr. Efreem Yildiz Sadak Vice-Rector for International Relations	
		International Relations Office Benedicto XVI, 22, 1ª Planta 37008 Salamanca (Spain) Tf: +34 923294426 erasmus@usal.es	
University of Turku	SF TURKU01	Liisa Järvinen Head of Mobility Team Rehtoripellonkatu 3 FI-201500 Turku Finland Tel. +358 50 436 2648 liisa.jarvinen@utu.fi	www.utu.fi/exchange

B. Mobility numbers per academic year

The partners commit to amend the table below in case of changes in the mobility data by no later than the end of January in the preceding academic year. Mobility numbers in each specific academic field will be subject to prior approval of the hosting department.

Student Mobility (SMS)

ROM Erasmus code of the sending institution	TO [Erasmus code of the receiving institution	Subject area code [ISCED]	Subject area name	Study cycle [short cycle, 1 st , 2 nd or 3 rd]	Number of student mobility periods	
					Student Mobility for Studies	Student Mobility for Placements
P COIMBRA01	RO IASIO2	011	Education	1 st , 2 nd , 3 rd	20	20
	D JENA01	021	Arts (History of Art, Art Studies)			
	I PAVIA01	022	Humanities (except Languages)			
	F POITIER01	023	Languages			
	E SALAMAN02	031	Social and behavioural sciences			
	SF TURKU01	032	Journalism and Information			
		041	Business and administration			
		042	Law			
		051	Biological and related sciences			
		052	Environment			
		053	Physical sciences			
		054	Mathematics and statistics			
		061	Information & Communication Technologies			
		071	Engineering and engineering trades			
	072	Manufacturing and processing				
073	Architecture and construction					
091	Health					

		101	Personal services			
D JENA01	P COIMBRA01 I PAVIA01 F POITIER01 E SALAMAN02 SF TURKU01 RO IASIO2	0111 0215 0219 0221 0222 0223 0229 0231 0232 0288 0312 0313 0314 0321 0419 0421 0511 0512 0519 0521 0531 0532 0533 0549 0611 0619 0722 1014	Education science Music and performing arts Arts Religion and theology History and archaeology Philosophy and ethics Humanities (except languages) Language acquisition Literature and linguistics Arts and humanities, inter-disciplinary Political sciences and civics Psychology Sociology and cultural studies Journalism and reporting Business and Administration Law Biology Biochemistry Biological and related sciences Environmental sciences Chemistry Earth sciences Physics Mathematics and statistics Computer use Information and Communication Technologies (ICTs), not elsewhere c Materials Sciences Sports	1 st , 2 nd , 3 rd	20	20
RO IASIO2	P COIMBRA01 D JENA01 I PAVIA01 F POITIER01 E SALAMAN02 SF TURKU01	011 0211 022 023 031 0321 041 042 051 052 053 054 061 0724 0915 092 1014 1015	Education Audio-Visual techniques and media production Humanities Languages Social and behavioural sciences Journalism and reporting Business and administration Law Biological and related sciences Environment Physical sciences Mathematics and statistics Information and Communication Technologies (ICTs) Mining and extraction Therapy and rehabilitation Welfare Sports Travel, tourism and leisure	1 st , 2 nd , 3 rd	20	20
I PAVIA01	P COIMBRA01 RO IASIO2	021 022	Arts Humanities	1 st , 2 nd , 3 rd	20	20

	D JENA01 F POITIER01 E SALAMAN02 SF TURKU01	023 031 032 041 042 051 052 053 054 061 071 073 091	Languages Social and behavioural sciences Journalism and information Business and Administration Law Biological and related sciences Environment Physical sciences Mathematics and statistics Information and communication Technologies (ICTs) Engineering and engineering trades Architecture and construction Health			
F POITIER01	P COIMBRA01 RO IASIO2 D JENA01 I PAVIA01 E SALAMAN02 SF TURKU01	011 02 031 04 05 061 071 091 1014	Education Arts and humanities Social and behavioural sciences Business, administration and law Natural sciences, mathematics and statistics Information and Communication Technologies (ICTs) Engineering and engineering trades Health Sports	1 st , 2 nd , 3 rd	20	20
E SALAMAN02	P COIMBRA01 RO IASIO2 D JENA01 I PAVIA01 F POITIER01 SF TURKU01	011 0211 022 023 031 032 041 042 0511 0521 0532 0533 054 061 071 0915 092 1014 1015 1022	Education Audio-Visual techniques and media production Humanities Languages Social and behavioural sciences Journalism and information Business and administration Law Biology Environmental sciences Earth sciences Physics Mathematics and statistics Information and Communication Technologies (ICTs) Engineering and engineering trades Therapy and rehabilitation Welfare Sports Travel, tourism and leisure Occupational health and safety	1 st , 2 nd , 3 rd	20	20
SF TURKU01	P COIMBRA01 RO IASIO2 D JENA01 I PAVIA01 F POITIER01 E SALAMAN02	011 022 023 031 04 042 051 053 054 061	Education Humanities Languages Social and behavioural sciences Business, administration and law Law Biological and related sciences Physical sciences Mathematics and statistics Information and Communication Technologies (ICTs)	1 st , 2 nd , 3 rd	20	20

		0721	Food processing			
		091	Health			
		092	Welfare			

Staff Mobility for Teaching (STA) and for Training (STT)

FROM [Erasmus code of the sending institution]	TO [Erasmus code of the receiving institution]	Subject area code [ISCED]	Subject area name	Number of staff mobility periods	
				Staff Mobility for Teaching	Staff Mobility for Training
P COIMBRA01	RO IASIO2 D JENA01 I PAVIA01 F POITIER01 E SALAMAN02 SF TURKU01	011	Education	20	20
		021	Arts (History of Art, Art Studies)		
		022	Humanities (except Languages)		
		023	Languages		
		031	Social and behavioural sciences		
		032	Journalism and Information		
		041	Business and administration		
		042	Law		
		051	Biological and related sciences		
		052	Environment		
		053	Physical sciences		
		054	Mathematics and statistics		
		061	Information & Communication Technologies		
		071	Engineering and engineering trades		
		072	Manufacturing and processing		
		073	Architecture and construction		
		091	Health		
101	Personal services				
RO IASIO2	P COIMBRA01 D JENA01 I PAVIA01 F POITIER01 E SALAMAN02 SF TURKU01	011	Education	20	20
		0211	Audio-Visual techniques and media production		
		022	Humanities		
		022	Languages		
		023	Social and behavioural sciences		
		031	Journalism and reporting		
		0321	Business and administration		
		041	Law		
		042	Biological and related sciences		
		051	Environment		
		052	Physical sciences		
		053	Mathematics and statistics		
		054	Information and Communication Technologies		
		061	(ICTs)		
		0724	Mining and extraction		
		0724	Therapy and rehabilitation		
		0915	Welfare		
092	Sports				
1014	Travel, tourism and leisure				
1015					
D JENA01	P COIMBRA01 I PAVIA01 F POITIER01 E SALAMAN02 SF TURKU01 RO IASIO2	0111	Education science	20	20
		0215	Music and performing arts		
		0219	Arts		
		0221	Religion and theology		
		0222	History and archaeology		

		0223 0229 0231 0232 0288 0312 0313 0314 0321 0419 0421 0511 0512 0519 0521 0531 0532 0533 0549 0611 0619 0722 1014	Philosophy and ethics Humanities (except languages) Language acquisition Literature and linguistics Arts and humanities, inter-disciplinary Political sciences and civics Psychology Sociology and cultural studies Journalism and reporting Business and Administration Law Biology Biochemistry Biological and related sciences Environmental sciences Chemistry Earth sciences Physics Mathematics and statistics Computer use Information and Communication Technologies (ICTs), not elsewhere c Materials Sciences Sports		
I PAVIA01	P COIMBRA01 RO IASIO2 D JENA01 F POITIER01 E SALAMAN02 SF TURKU01	011 021 022 023 031 032 041 042 051 052 053 054 061 071 073 091	Education Arts Humanities Languages Social and behavioural sciences Journalism and information Business and Administration Law Biological and related sciences Environment Physical sciences Mathematics and statistics Information and communication Technologies (ICTs) Engineering and engineering trades Architecture and construction Health	20	20
F POITIER01	P COIMBRA01 RO IASIO2 D JENA01 I PAVIA01 E SALAMAN02 SF TURKU01	011 02 031 04 05 061 071 091 1014	Education Arts and humanities Social and behavioural sciences Business, administration and law Natural sciences, mathematics and statistics Information and Communication Technologies (ICTs) Engineering and engineering trades Health Sports	20	20
E	P COIMBRA01	011	Education	20	20

SALAMAN02	RO IASIO2	0211	Audio-Visual techniques and media production		
	D JENA01		Humanities		
	I PAVIA01	022	Languages		
	F POITIER01	023	Social and behavioural sciences		
	SF TURKU01	031	Journalism and information		
		032	Business and administration		
		041	Law		
		042	Biology		
		0511	Environmental sciences		
		0521	Earth sciences		
		0532	Physics		
		0533	Mathematics and statistics		
		054	Information and Communication Technologies (ICTs)		
		061	Engineering and engineering trades		
		071	Therapy and rehabilitation		
	0915	Welfare			
	092	Sports			
	1014	Travel, tourism and leisure			
	1015	Occupational health and safety			
	1022				
SF TURKU01	P COIMBRA01	011	Education	20	20
	RO IASIO2	022	Humanities		
	D JENA01	023	Languages		
	I PAVIA01	031	Social and behavioural sciences		
	F POITIER01	04	Business, administration and law		
	E SALAMAN02	042	Law		
		051	Biological and related sciences		
		053	Physical sciences		
		054	Mathematics and statistics		
		061	Information and Communication Technologies (ICTs)		
		0721	Food processing		
		091	Health		
		092	Welfare		

C. Recommended language skills

The sending institution, following agreement with the receiving institution, is responsible for providing support to its nominated candidates so that they can have the recommended language skills at the start of the study or teaching period:

Receiving institution [Erasmus code]	Optional: Subject area	Language of instruction 1	Language of instruction 2	Recommended language of instruction level ¹	
				Student Mobility for Studies [Minimum recommended level: B1]	Staff Mobility for Teaching [Minimum recommended level: B2]
P COIMBRA 01		Portuguese	English (where available)	Portuguese: B1 (min) English: B2 (min)	English: B2 (min)
RO IASIO2		English		B1	English B2

¹For an easier and consistent understanding of language requirements, use of the Common European Framework of Reference for Languages (CEFR) is recommended, see <http://europass.cedefop.europa.eu/en/resources/european-language-levels-cefr>

D JENA01		German	English (where available)	German: B2 (min) English: B2 (min)	German: B2 (min) English: B2 (min)
I PAVIA01		Italian	English	B1	B2
F POITIER01		French	English (where available)	B2 (French/English) C1 for Law and Medicine	B2 (French/English)
E SALAMAN02		Spanish		B1 No certificate required	B2 No certificate required
SF TURKU01		Finnish	English	B2	English B2

For more details on the language of instruction recommendations, see the course catalogue of each institution [Links provided on the first page].

D. Additional requirements and information

P COIMBRA01: Master students need to send a bachelor certificate OR a transcript of records with 180 ECTS credits to the Student Exchange Office.

PhD students need to send a master certificate to the Student Exchange Office. PhD students will only receive ECTS credits if they complete courses at the host institution. Therefore, they will not receive any ECTS credits from the host institution for PhD-related research they undertake. The home institution is responsible for accrediting PhD students with ECTS credits for research completed at the host institution.

It is not possible for students to hand-in their final BA-/MA-/PhD-thesis at the host institution. Final theses need to be graded by the home institution.

The University of Coimbra offers counselling for students with disabilities and chronic diseases. We assist with finding suitable accommodation (wheelchair users are advised to apply for accommodation as early as possible), we provide information about public transport, access to health care, and about financial support in case of additional disability expenditure on the part of the student. The Office for Students with Special Needs moreover gives information concerning the accessibility of university buildings and helps to move a class to another room, if needed. Accommodated study and exam conditions, e.g. additional study papers for blind and visually impaired students, or extra time to use technical devices during exams can also be arranged.

Contact: **Support for Students with Special Educational Needs**

Colégio de S. Jerónimo, Largo de D. Dinis, 3000-143 Coimbra

Tel: +351 239 857000, E-mail: nia@sas.uc.pt

http://www.uc.pt/en/sasuc/Quick_search/Integration_Counselling/nee

Incoming teaching staff must be individually accepted by a member of staff of the host Faculty/Department.

Incoming non-teaching staff must be individually accepted by the department/service/unit concerned, based on the proposed working plan and the availability of the aimed host department/service/unit.

RO IASIO2: -

D JENA01:

- Bachelor and Master students wishing to pursue a research project instead of or in addition to taking courses need to draw up a supervision agreement, see <https://www.uni-jena.de/en/guest+studies+application.html> .

PhD students need to contact the FSU Graduate Academy to arrange for a supervisor. The GA will administer their stay and possible enrolment, see <http://www.jga.uni-jena.de/en/welcomeservicedesk.html>

- It is not possible for students to hand-in their final BA-/MA-/PhD-thesis at the host institution. Final theses need to be graded by the home institution.
- Jena University offers counselling for students with disabilities and chronic diseases. We provide information about accommodation opportunities (limited for wheelchair users), public transport, access to health care, accessibility of university buildings, accommodated study and exam conditions.
- Incoming teaching staff must be individually accepted by a member of staff of the host Faculty/Department.
- Incoming non-teaching staff must be individually accepted by the department/service/unit concerned, based on the proposed working plan and the availability of the aimed host department/service/unit.

I PAVIA01: Staff Mobility for Training and for Teaching: The University of Pavia welcomes applications from foreign Staff for a training/teaching period, however it is at the discretion of the department concerned whether or not to accept a staff training visitor.

Applications must be sent at least two months prior to the desired training/teaching period. The training/teaching period cannot be scheduled during Summer (i.e. July-August) in the Academic year.

Students with special needs: a specific office at the University of Pavia (SAISD) takes care of the facilities for students with special needs. It coordinates and monitors all the initiatives relating to the integration of students with disabilities in all aspects of university life, giving them the possibility to attend lessons and laboratory sessions, and to get access to libraries and other university facilities. Contact SAISD on disabili@unipv.it and visit <http://saisd.unipv.it/>

Student mobility for studies: <https://web.unipv.it/internazionale/international-students/exchange-students/erasmus/erasmus-eu-for-studies/>

F POITIER01:

- PhD students need to send a master certificate to the Student Exchange Office. Each doctoral school will determine the number of ECTS credits attributed to each PhD student according to the number of courses taken and the research undertaken.
- Incoming teaching staff must be individually accepted by a member of staff of the host Faculty/Department.
- Incoming non-teaching staff must be individually accepted by the department/service/unit concerned, based on the proposed working plan and the availability of the aimed host department/service/unit.
- The University of Poitiers offers counselling for students with disabilities and chronic diseases.

For more information contact :

Pôle d'accueil des étudiants en situation de handicap

Bât.A8

15 rue Theodore Lefebvre TSA 41132

86073 Poitiers Cedex 9

Tél : 05.49.36.64.64

e-mail : accueil.handicap@univ-poitiers.fr

E SALAMAN02:

It is not possible for students to hand-in their final BA-/MA-/PhD-thesis at the host institution. Final theses need to be graded by the home institution.

Master students need to be accepted by the USAL Director of the Master they applied for, according to the number of free places of the Master. They need an acceptance letter of the USAL Director of the Master. Master students only could take courses in one Master.

PhD students need to be accepted by the USAL Director of the Doctorate they applied for, according to the number of free places of the Doctorate. They need an acceptance letter of the USAL Director of the Doctorate. Doctorate students only could take courses in one Doctorate. These students will not receive any ECTS credits from the USAL for PhD-related research they undertake. The home institution is responsible for accrediting PhD students with ECTS credits for research completed at the host institution.

Incoming teaching staff must be individually accepted by a member of staff of the host Faculty/Department.

Incoming non-teaching staff must be individually accepted by the department/service/unit concerned, based on the proposed working plan and the availability of the aimed host department/service/unit.

Support is offered to students and staff with special need or disability. See <http://sas.usal.es>

SF TURKU01: -

MA students who want mainly write Master Theses during their exchange, will need to take courses 50% of their exchange period in Turku.

PhD students will only receive ECTS credits if they complete courses at the host institution. Therefore, they will not receive any ECTS credits from the host institution for PhD-related research they undertake. The home institution is responsible for accrediting PhD students with ECTS credits for research completed at the host institution.

The University of Turku offers counselling for students with disabilities and chronic diseases: Accessibility Planning Officer, Paula Pietilä esteet@utu.fi

Incoming teaching staff must be individually accepted by a member of staff of the host Faculty/Department.

Incoming non-teaching staff must be individually accepted by the department/service/unit concerned, based on the proposed working plan and the availability of the aimed host department/service/unit.

E. Calendar

1. Applications/information on nominated students must reach the receiving institution by:

Receiving institution [Erasmus code]	Autumn term* [month]	Spring term* [month]
P COIMBRA 01	Deadline to submit online applications: July, 15	Deadline to submit online applications: December, 15
	Course Catalogue: http://www.uc.pt/en/ects/catalogo Academic Calendar: http://www.uc.pt/en/ects/info_inst/calendario_academico/	
RO IASIO2	August, 1 st	December, 1 st
D JENA01:	Nominations until 30 June Online application until 15 July	Nominations until 15 December Online application until 15 January
	Further details: https://www.uni-jena.de/en/guest+studies+application.html Course Catalogue: https://www.uni-jena.de/en/gueststudies+courses.html and https://friedolin.uni-jena.de/gisserver/rds?state=user&type=0 Academic Calendar: https://www.uni-jena.de/en/Semestertermine.html	
I PAVIA01	Information on nominated students: 15/05	Information on nominated students: 15/10
	Applications: 31/05 Incoming.erasmus@unipv.it	Applications: 31/10 Incoming.erasmus@unipv.it
F POITIER01	May 1st	November 1st
E SALAMAN02	July 15th	July 15th
	Courses Catalogue: http://www.usal.es/grados http://www.usal.es/masteres https://doctorado.usal.es/es/doctorados	Academic Calendar: http://www.usal.es/ven-a-la-usal#calendario-docente (to be checked with the corresponding International departmental Coordinator; the starting date may vary at some Faculties)
SF TURKU01	April 15th	October 15th

[* to be adapted in case of a trimester system]

P COIMBRA01:

- Partner institutions should send nominations to **Regina Freitas** dri.intstudy@uc.pt
- **Online applications** at: <http://www.uc.pt/en/driic/estudantesIN/CandidatIN/>

RO IASI02:

Partner institutions should send nominations by email to erasmus@uaic.ro

D JENA01:

- Partners should send nominations to: incoming@uni-jena.de
- Information: <https://www.uni-jena.de/en/guest+studies+application.html>

I PAVIA01 will send its decision within 4 weeks by email to incoming.erasmus@unipv.it

E SALAMAN02:

Partner institutions should send nominations by email to erasmus@usal.es

Student's application form: <http://rel-int.usal.es/es/module-variations/estudiantes-extranjeros/becas-erasmus-de-estudios>

SF TURKU01:

Nominations are made by partner in SoleMove System by the abovementioned dates. The application deadlines are April 30th and October 31st.

2. The receiving institution will send its decision within 6 weeks.

Transcript of Records

A Transcript of Records will be issued by the receiving institution no later than 5 weeks after the end of the exchange period given that the transcript form and all relevant course work have been submitted by the student.

Termination of the agreement

The inter-institutional agreement may be amended by mutual agreement. The inter-institutional agreement may be terminated by either party. In the event of unilateral termination, a notice of at least one academic year should be given. In the event of such notice being given, all existing commitments to staff or students will be fulfilled. Neither the European Commission nor the National Agencies can be held responsible in case of a conflict.

F. Information

1. Grading systems of the institutions

P COIMBRA01: http://www.uc.pt/en/ects/info_inst/sg-ma/

RO IASI02: UAIC uses ECTS for transfer and accumulation. The ECTS credit is a notional, averaged unit of 28 hours of student workload for passing a course (contact hours, any form of individual study). Each degree curriculum has 30 ECTS per semester; each course having 5 ECTS at Bachelor level or between 6-10 ECTS at Master level. Each department individually establishes the number of course credits based on its weight regarding the standard workload students need in order to achieve the expected learning results. Credits are awarded only if the student fulfils all the requirements necessary for passing.

Please visit the UAIC website for further details:

<http://www.uaic.ro/uaic/bin/view/Cooperation/ErasmusRecognitionprocedures>

GRADES: The Romanian grading scale runs from 1 to 10 and the marks have the following meanings: 1-4 fail, 5-6 sufficient, 7 satisfactory, 8 good, 9 very good, 10 excellent. Recommended ECTS grades: 1-4 = **F**, 5-6 = **E**, 7 = **D**, 8 = **C**, 9 = **B**, 10 = **A**.

P stands for Participation, i.e. the student has successfully and regularly attended the course.

D JENA01:

ECTS: FSU Jena uses ECTS for regular studies, transfer and accumulation. One ECTS credit equals 30 hrs workload. Each degree curriculum has 30 ECTS per semester. Students earn credits only for examined workload, not for mere participation, of full modules (5, 10 or 15 credits, depending on module structure).

Grades: The German grading scale runs from 1 (best) to 5 (fail).

Participation: regular attendance is compulsory and a requirement to get the right to sit exams.

IPAVIA01: <http://www.unipv.eu/site/en/home/study/course-catalogue/articolo9306.html>

F POITIER01:

ECTS credits: UP uses ECTS for transfer and accumulation. We credit the students with 30 ECTS per semester of study, each course/ teaching unit consisting of 6 ECTS at Bachelor and at Master level.

Grades: The French grading scale runs from 1 to 20

Participation to each class is compulsory and a requirement to get the right to sit exams.

E SALAMAN02:

University of Salamanca grading system:

In the Spanish University system, each course unit is graded on a scale from 0 to 10 points, and each numerical grade correspond to a qualitative grade as follows: Suspenso (Fail): 0-4.9 – Aprobado (Pass): 5-6.9 – Notable (Good): 7-8.9 – Sobresaliente (Very Good): 9-10 – Matricula de Honor: A special mention for outstanding performance limited to a maximum of 2 % of students registered in a given course unit group. When a student does not take the corresponding examination or final assessment, this is reflected as No Presentado (Absent). To pass a course unit, a student must receive a grade of at least 5 points out to 10.

SF TURKU01: Credit and grading system: <https://www.utu.fi/en/study-at-utu/academic-matters>.

2. Visa

The sending and receiving institutions will provide assistance, when required, in securing visas for incoming and outbound mobile participants, according to the requirements of the Erasmus Charter for Higher Education.

Institution [Erasmus code]	Contact details (email, phone)	Website for information
P COIMBRA 01	dri.intstudy@uc.pt	http://www.uc.pt/en/driic/mobilidade/ap/
RO IASIO2	IASI County Immigration Service, str. Mihai Costăchescu nr. 6, Iași Tel.: +40 232 302315 / 302322 Fax. +40 232 302315	http://ori.mai.gov.ro/detalii/pagina/en/Residence-registration/63 http://ori.mai.gov.ro/contact/form/ro/iasi/25
	Erasmus office Alexandru Ioan Cuza University Erasmus@uaic.ro Tel. +40 232 201113	http://www.uaic.ro/uaic/bin/view/Cooperation/registrationpolice
D JENA01:	Friedrich Schiller University Jena International Office incoming@uni-jena.de Tel.: +49 3641 9401525	https://www.uni-jena.de/en/guest+studies+FAQ.html https://www.auswaertiges-amt.de/en/einreiseundaufenthalt/02-lernen-und-arbeiten
I PAVIA01	International Relations office Erasmus Office Corso Strada Nuova 65, 27100 Pavia, Italy Tel: +390382984601 Students: incoming.erasmus@unipv.it For teaching staff: elena.fontana@unipv.it	For non-Eu students VISA: https://web.unipv.it/internazionale/international-students/exchange-students/erasmus/erasmus-eu-for-studies/useful-information-before-the-arrival For teaching staff VISA: https://web.unipv.it/internazionale/international-students/visiting-professors And also

		http://vistoperitalia.esteri.it/home/en
F POITIER01	Erasmus Office Université de Poitiers Hôtel Chaboureau 49 Place Charles de Gaulle Bat. E11, TSA 51133 86073 Poitiers Cedex 9 accueil.international@univ-poitiers.fr	See "Welcome Guide" at https://www.univ-poitiers.fr/souvenir-a-international/venir-a-luniversite-de-poitiers/welcome-guide/?_sf_s=welcome+guide
E SALAMAN02	International Relations Office e-mail: erasmus@usal.es Tf: +34 923294426	http://rel-int.usal.es/en/students/incoming-students/erasmus-student-mobility-for-studies
SF TURKU01	Residence Permit	https://www.utu.fi/en/study-at-utu/accepted-students/residence-permit

3. Insurance

The sending and receiving institutions will provide assistance in obtaining insurance for incoming and outbound mobile participants, according to the requirements of the Erasmus Charter for Higher Education.

Information and assistance can be provided by the following contact points and information sources:

Institution [Erasmus code]	Contact details (email, phone)	Website for information
P COIMBRA 01	dri.intstudy@uc.pt	http://www.uc.pt/en/ects/info_caracter_geral/
RO IASIO2	Erasmus office Alexandru Ioan Cuza University Erasmus@uaic.ro Tel. +40 232 201113	http://www.uaic.ro/uaic/bin/view/Cooperation/Insurance
D JENA01:	Friedrich Schiller University Jena International Office incoming@uni-jena.de Tel.: +49 3641 9401525	https://www.uni-jena.de/en/guest+studies+FAQ.html
I PAVIA01	International Relations office Erasmus Office Corso Strada Nuova 65, 27100 Pavia, Italy Tel: +390382984601 Students: incoming.erasmus@unipv.it For teaching staff: elena.fontana@unipv.it	For students: https://web.unipv.it/internazionale/international-students/exchange-students/erasmus/erasmus-eu-for-studies/upon-the-arrival/health-insurance/ For staff: https://web.unipv.it/internazionale/international-students/visiting-professors/
F POITIER01	Erasmus Office Université de Poitiers Hôtel Chaboureau 49 Place Charles de Gaulle Bat. E11, TSA 51133 86073 Poitiers Cedex 9 accueil.international@univ-poitiers.fr	See "Welcome Guide" at https://www.univ-poitiers.fr/souvenir-a-international/venir-a-luniversite-de-poitiers/welcome-guide/?_sf_s=welcome+guide
E SALAMAN02	International Relations Office e-mail: erasmus@usal.es Tf: +34 923294426	http://rel-int.usal.es/en/students/incoming-students/erasmus-student-mobility-for-studies

SF TURKU01	Health Care and Insurance	https://www.utu.fi/en/study-at-utu/accepted-students/residence-permit
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4. Housing

Information and assistance can be provided by the following persons and information sources:

Institution [Erasmus code]	Contact details (email, phone)	Website for information
P COIMBRA 01	Núcleo de Alojamentos (Social Services of UC) Tel.: +351 239 101 282 E-mail: alojamentos@sas.uc.pt	International and mobility students may book their own accommodation at the students' residences of the UC or private lodging offers included in the online accommodation platform of the University of Coimbra available at www.uc.pt/go/accommodation
RO IASIO2	Erasmus office Alexandru Ioan Cuza University erasmus@uaic.ro Tel. +40 232 201113	http://www.uaic.ro/uaic/bin/view/Cooperation/accomodation (accommodation form to be downloaded from this link)
D JENA01:	Friedrich Schiller University Jena International Office incoming@uni-jena.de Tel.: +49 3641 9401525	https://www.uni-jena.de/en/guest+studies+FAQ.html applications must be made by students until 15 January/15 July: https://www.stw-thueringen.de/english/housing/index.html
I PAVIA01	International Relations office Erasmus Office Corso Strada Nuova 65, 27100 Pavia, Italy Tel: +390382984601 Students: incoming.erasmus@unipv.it For teaching staff: elena.fontana@unipv.it	For students: https://web.unipv.it/internazionale/international-students/exchange-students/erasmus/erasmus-eu-for-studies/upon-the-arrival/health-insurance/ For teaching staff: https://web.unipv.it/internazionale/international-students/visiting-professors/
F POITIER01	Erasmus Office Université de Poitiers Hôtel Chaboureau 49 Place Charles de Gaulle Bat. E11, TSA 51133 86073 Poitiers Cedex 9 accueil.international@univ-poitiers.fr	See "Welcome Guide" at https://www.univ-poitiers.fr/souvenir-a-linternational/venir-a-luniversite-de-poitiers/welcome-guide/?_sf_s=welcom+guide
E SALAMAN02	University of Salamanca Residence Halls	http://www.usal.es/residen/
	University Guidance Office (Flats, rooms, houses...) e-mail: sou@usal.es	http://spio.usal.es/Alojamiento
SF TURKU01	International Office: incoming@utu.fi	https://www.utu.fi/en/study-at-utu/accepted-students/housing

G. SIGNATURES OF THE INSTITUTIONS (legal representatives)

Institution [Erasmus code]	Name, function	Date	Signature ²
P COIMBRA 01	João Nuno Calvão da Silva Vice-Rector	06.02.2020	
RO IASI02	Prof. Dr. Tudorel Toader Rector	07.02.2020	
D JENA01:	Prof. Dr. Walter Rosenthal President	07.02.2020	
I PAVIA01	Dott.ssa Silvia Massara Head of the International Office	07.02.2020	
F POITIER01	Prof. Dr. Christine Fernandez- Maloigne Vice-Rector for International Relations	06.02.2020	
E SALAMAN02	Ricardo Rivero Ortega Rector	07.02.2020	
SF TURKU01	Prof. Jukka Kola Rector	10.02.2020	

²Scanned signatures are accepted



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ESTIMATED BUDGET FOR THE ACTION

Cost form ⁷	Estimated eligible ¹ costs (per budget category)						EU contribution ²			Action's estimated receipts			
	A. Direct personnel costs	B. Direct travel and subsistence costs		C. Direct costs of subcontracting	E. Other direct costs	F. Indirect costs ³	Total costs	Reimbursement rate % ⁴	Maximum EU contribution ⁵	Maximum grant amount ⁶	Income generated by the action	Financial contributions given by third parties to the beneficiaries	Action's total receipts
	A.1 Employees (or equivalent) A.2 Natural persons under direct contract and seconded persons	B.1 Travel	B. Subsistence		E.1 Equipment E.2 Other goods and services								
	Actual	Actual	Actual	Actual	Actual	Flat-rate ⁹							
	a	b1	[b2]	c	e	f = flat-rate * (a+b1+b2+c+e)	g = a+b1+b2+c+e+f	h	i = g * h	j	k	l	m = k+l
1. UP	1 128 440.00	102 628.00	180 811.00	0.00	98 000.00	105 691.53	1 615 570.53	80.00	1 292 456.42	920 480.00	0.00	0.00	0.00
2. UC	669 940.00	102 628.00	180 811.00	0.00	98 000.00	73 596.53	1 124 975.53	80.00	899 980.42	639 646.00	0.00	0.00	0.00
3. UAIC	370 225.00	102 628.00	180 811.00	0.00	98 000.00	52 616.48	804 280.48	80.00	643 424.38	457 303.00	0.00	0.00	0.00
4. FSU JENA	1 011 942.00	102 628.00	180 811.00	0.00	98 000.00	97 536.67	1 490 917.67	80.00	1 192 734.14	847 715.00	0.00	0.00	0.00
5. UNIPV	948 508.00	102 628.00	180 811.00	0.00	98 000.00	93 096.29	1 423 043.29	80.00	1 138 434.63	809 123.00	0.00	0.00	0.00
6. USAL	608 657.00	102 628.00	180 811.00	0.00	98 000.00	69 306.72	1 059 402.72	80.00	847 522.18	602 362.00	0.00	0.00	0.00
7. UTU	807 558.00	102 628.00	180 811.00	0.00	98 000.00	83 229.79	1 272 226.79	80.00	1 017 781.43	723 371.00	0.00	0.00	0.00
Σ consortium	5 545 270.00	718 396.00	1 265 677.00	0.00	686 000.00	575 074.01	8 790 417.01	80.00	7 032 333.60	5 000 000.00	0.00	0.00	0.00

¹ See Article 6 for the eligibility conditions. All amounts must be expressed in EUR (see Article 15.6 for the conversion rules).

² The consortium remains free to decide on a different internal distribution of the EU funding (via the consortium agreement; see Article 25.3).

³ Indirect costs already covered by an operating grant (received under any EU or Euratom funding programme) are ineligible (see Article 6.4(b)). Therefore, a beneficiary/linked third party that receives an operating grant during the action duration cannot declare indirect costs for the year(s)/reporting period(s) covered by the operating grant, unless they can demonstrate that the operating grant does not cover any costs of the action (see Article 6.2.F). This requires specific accounting tools. Please immediately contact us via the Participant Portal for details.

⁴ See Article 5.2 for the reimbursement rate.

⁵ This is the theoretical amount of the EU contribution, if the reimbursement rate is applied to all the budgeted costs. This theoretical amount is then capped by the 'maximum grant amount'.

⁶ The 'maximum grant amount' is the maximum grant amount decided by the Commission/Agency. It normally corresponds to the requested grant, but may be lower.

⁷ See Article 5.2 for the cost forms.

⁸ See Annex 2a 'Additional information on the estimated budget' for the details (units, cost per unit).

⁹ See Article 6.2.F for the flat-rate.

ACCESSION FORM FOR BENEFICIARIES

UNIVERSIDADE DE COIMBRA (UC), established in PACO DAS ESCOLAS, COIMBRA 3001 451, Portugal, VAT number: PT501617582, ('the beneficiary'), represented for the purpose of signing this Accession Form by the undersigned,

hereby agrees

to become beneficiary No ('2')

in Grant Agreement No 101004065 ('the Grant Agreement')

between UNIVERSITE DE POITIERS **and** the Education, Audiovisual and Culture Executive Agency ('the EU'), represented by the European Commission ('the Commission'),

for the action entitled European Campus of City-Universities (EC2U).

and mandates

*the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.*

By signing this Accession Form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and conditions it sets out.

SIGNATURE

For the beneficiary/new beneficiary/new coordinator

Amílcar Falcão with ECAS id n002n5jy signed in the Participant Portal on 16/10/2020 at 16:27:12 (transaction id SigId-41974-QNIR FrnsGm02ZZjfsM77EzulSgKqv1hjeubtcXcEZgCs3Z5PvP6KNcx0zYHc72ALPki8uZ23BMwr3ar15tlKVo-yntOf97TTHq9KtEpzqIWbx-9Gd1eFcvilsWI5YDv5Q7eK0xbtjeN5kwLh4P7SrGvTV0QRfyzv8qjozrLspzSD6qL6RXXSQpHC7CiweGUb6t8sm). Timestamp by third party at 2020.10.16 17:27:20 CEST

ACCESSION FORM FOR BENEFICIARIES

UNIVERSITATEA ALEXANDRU IOAN CUZA DIN IASI (UAIC), established in BULEVARDUL CAROL I 11, IASI 700506, Romania, VAT number: RO4701126, ('the beneficiary'), represented for the purpose of signing this Accession Form by the undersigned,

hereby agrees

to become beneficiary No ('3')

in Grant Agreement No 101004065 ('the Grant Agreement')

between UNIVERSITE DE POITIERS and the Education, Audiovisual and Culture Executive Agency ('the EU'), represented by the European Commission ('the Commission'),

for the action entitled European Campus of City-Universities (EC2U).

and mandates

*the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.*

By signing this Accession Form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and conditions it sets out.

SIGNATURE

For the beneficiary/new beneficiary/new coordinator

Tudorel TOADER with ECAS id n003mqhv signed in the Participant Portal on 22/10/2020 at 07:51:37 (transaction id SigId-82305-zKiRH egebZflaBi7GIP261DCaVE2BFMWgExaYgVEEvPLyKSjseAtPhceo30yK UrVzzzsY6qnZR3NpyUnM9kmu-yntOf97TTHq9KtEpzqlWbx-92eze wZw2pu5U3lZrV4RaUR9EmjCFyoo8zyoluejr5Ceiv9zT9agGMzczMp6 xWqLFVpyoU2HtZkp1vPbBAzNzq8f0). Timestamp by third party at 2020.10.22 08:51:44 CEST

ACCESSION FORM FOR BENEFICIARIES

FRIEDRICH-SCHILLER-UNIVERSITÄT JENA (FSU JENA), established in FURSTENGRABEN 1, JENA 07743, Germany, VAT number: DE150546536, ('the beneficiary'), represented for the purpose of signing this Accession Form by the undersigned,

hereby agrees

to become beneficiary No ('4')

in Grant Agreement No 101004065 ('the Grant Agreement')

between UNIVERSITE DE POITIERS **and** the Education, Audiovisual and Culture Executive Agency ('the EU'), represented by the European Commission ('the Commission'),

for the action entitled European Campus of City-Universities (EC2U).

and mandates

*the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.*

By signing this Accession Form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and conditions it sets out.

SIGNATURE

For the beneficiary/new beneficiary/new coordinator

Klaus BARTHOLMÉ with ECAS id nbarthkl signed in the Participant Portal on 22/10/2020 at 10:45:00 (transaction id SigId-85275-XcfW SnljawSGaqX02w9lOGdRDzeRNzuPVa5YRzb38zVgrm1ofToic5iEM hD4zOZXcCsuyzKCVCS5gzJeFJ2zzXthG-yntOf97TTHq9KtEpzqIWbx-KOWub1icFzt4Sy64rlZDGWsxjFjrbrlsLXmh0uglFZlnte4jj95Rh02NK m6U6jzb80GlrCbClrl2u8rx6eHhAK). Timestamp by third party at 2020.10.22 11:45:06 CEST

ACCESSION FORM FOR BENEFICIARIES

UNIVERSITA DEGLI STUDI DI PAVIA (UNIPV), established in STRADA NUOVA 65, PAVIA 27100, Italy, ('the beneficiary'), represented for the purpose of signing this Accession Form by the undersigned,

hereby agrees

to become beneficiary No ('5')

in Grant Agreement No 101004065 ('the Grant Agreement')

between UNIVERSITE DE POITIERS and the Education, Audiovisual and Culture Executive Agency ('the EU'), represented by the European Commission ('the Commission'),

for the action entitled European Campus of City-Universities (EC2U).

and mandates

the coordinator to submit and sign in its name and on its behalf any amendments to the Agreement, in accordance with Article 39.

By signing this Accession Form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and conditions it sets out.

SIGNATURE

For the beneficiary/new beneficiary/new coordinator

Francesco Svelto with ECAS id n002y4kk signed in the Participant Portal on 22/10/2020 at 09:29:16 (transaction id SigId-83708-AQf3B5nzVCnVFmp0UKNHIQDjy5YZk5zptzOg3uCCuglYfqzfpwdmv15e3lzdKLxUPzsAzjXFvc9EwQzSEpSranv1-yntOf97TTHq9KtEpzqIWbx-D0XluH09BpO4zP1HFWpjSkNklvm3NkuMAAG2mg6tccpgUBBzeSlgu8jX4gmzLSdB9zW0usUsTpyP9c6BlgILGS). Timestamp by third party at 2020.10.22 10:29:23 CEST

ACCESSION FORM FOR BENEFICIARIES

UNIVERSIDAD DE SALAMANCA (USAL), established in CALLE PATIO DE ESCUELAS 1, SALAMANCA 37008, Spain, VAT number: ESQ3718001E, ('the beneficiary'), represented for the purpose of signing this Accession Form by the undersigned,

hereby agrees

to become beneficiary No ('6')

in Grant Agreement No 101004065 ('the Grant Agreement')

between UNIVERSITE DE POITIERS and the Education, Audiovisual and Culture Executive Agency ('the EU'), represented by the European Commission ('the Commission'),

for the action entitled European Campus of City-Universities (EC2U).

and mandates

*the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.*

By signing this Accession Form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and conditions it sets out.

SIGNATURE

For the beneficiary/new beneficiary/new coordinator

Efrem YILDIZ with ECAS id n0024a1i signed in the Participant Portal on 22/10/2020 at 11:21:33 (transaction id Sigld-85986-m4Tf1kulOo8DUN7JoSq7mSmdMvFzqyB3IUizuLxs3RC3uiDn4Rpqoge3VLZ0chyu8lQXxDzhkVu8fdOVn9BBjGm-yntOf97TTHq9KtEpzqIWbx-LeE6w5fvzrF7nsaMDcWPInguPDqrtKzmQvanLGFmjZzOEnZRLPGv8zlggRvw3kbpGGI7ra7R7Wc2dR1AzztRAOu0). Timestamp by third party at 2020.10.22 12:24:41 CEST

ACCESSION FORM FOR BENEFICIARIES

TURUN YLIOPISTO (UTU), established in YLIOPISTONMAKI, Turku 20014, Finland, VAT number: FI02458963, ('the beneficiary'), represented for the purpose of signing this Accession Form by the undersigned,

hereby agrees

to become beneficiary No ('7')

in Grant Agreement No 101004065 ('the Grant Agreement')

between UNIVERSITE DE POITIERS and the Education, Audiovisual and Culture Executive Agency ('the EU'), represented by the European Commission ('the Commission'),

for the action entitled European Campus of City-Universities (EC2U).

and mandates

*the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.*

By signing this Accession Form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and conditions it sets out.

SIGNATURE

For the beneficiary/new beneficiary/new coordinator

Kalle-Antti SUOMINEN with ECAS id nsuomika signed in the Participant Portal on 19/10/2020 at 12:04:27 (transaction id SigId-49325-upf2is97wxxtzXb5zjcOo5l7cUXhCzPxx6tRI3l6t9n5Vxrw56iLo2kI3zl9JnUD6VPkwIFM8GR4zfjNoZMplzUG-yntOf97TTHq9KtEpzqIWbx-KINcMdeVILRzVabevalvrzspdyKteU0k4R3i9F33FuimUgj6FwDi38rVOXQzIzmRGua08D5gp01peHDSp2bzc4p). Timestamp by third party at 2020.10.19 13:04:34 CEST

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MODEL ANNEX 4 EACEA PILOT MGA — MULTI + MONO

FINANCIAL STATEMENT FOR [BENEFICIARY [name] / LINKED THIRD PARTY[name]] FOR REPORTING PERIOD [reporting period]

Eligible ¹ costs (per budget category)										Receipts			EU contribution			
A. Direct personnel costs	B. Direct travel and subsistence costs				C. Direct costs of subcontracting	[D. Direct costs of fin. support]	E. Other direct costs	F. Indirect costs ²	Total costs	Income generated by the action	Financial contributions given by third parties to the beneficiaries	Total receipts	Reimbursement rate % ³	Maximum EU contribution ⁴	Requested EU contribution	
A.1 Employees (or equivalent) A.2 Natural persons under direct contract and seconded persons	B.1 Travel	B.2 Subsistence				[D.1 Financial support] [D.2 Prizes]	E.1 Equipment E.2 Other goods and services									
Cost form ⁵	Actual	Actual	Actual	Unit ⁶		Actual	Actual	Actual	Flat-rate ⁷							
	a	b1	[b2]	No	Total [b2]	c	[d]	e	f = flat-rate * (a + b1 + b2 + c [+d] + e)	g = a + b1 + b2 + c [+d] + e + f	h	i	j = h + i	k	l = g * k	m
[short name beneficiary / linked third party]																

The beneficiary/linked third party hereby confirms that:
 The information provided is complete, reliable and true.
 The costs declared are eligible (see Article 6).
 The costs can be substantiated by adequate records and supporting documentation that will be produced upon request or in the context of checks, reviews, audits and investigations (see Articles 12, 13 and 17).
 For the last reporting period: that all the receipts have been declared (see Article 5.3.3).

① Please declare all eligible costs, even if they exceed the amounts indicated in the estimated budget (see Annex 2). Only amounts that were declared in your individual financial statements can be taken into account lateron, in order to replace other costs that are found to be ineligible.

¹ See Article 6 for the eligibility conditions. All amounts must be expressed in EUR (see Article 15.6 for the conversion rules).

² The indirect costs claimed must be free of any amounts covered by an operating grant (received under any EU or Euratom funding programme, see Article 6.4.(b)). If you have received an operating grant during this reporting period, you cannot claim indirect costs, unless you can demonstrate that the operating grant does not cover any costs of the action (see Article 6.2.F). This requires specific accounting tools. Please contact us immediately via the Participant Portal for details.

³ See Article 5.2 for the reimbursement rate.

⁴ This is the theoretical amount of EU contribution that the system calculates automatically (by multiplying the reimbursement rate by the total costs declared). The amount you request (in the column 'requested EU contribution') may be less.

⁵ See Article 5 for the cost forms.

⁶ See Annex 2a 'Additional information on the estimated budget' for the details (units, cost per unit).

⁷ See Article 6.2.F for the flat-rate.

ANNEX 5

CERTIFICATE ON THE FINANCIAL STATEMENT (CFS)

Use the CFS - Reports of Factual Findings on the Final Financial Report available on [Funding & Tenders Portal Reference Documents](#) (Erasmus+ Programme folder)



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